

2020-2024 HUD Consolidated Plan – Proposed Objectives

Community Development

Objective #1: Quality Neighborhoods: Enhance Neighborhood Development and Revitalization efforts throughout the City.

Implementation Ideas	5-Year Goals
a. Support street, sidewalk, accessibility, and park improvements in eligible neighborhoods (e.g., NRSA, East Arlington).	Complete 3 neighborhood infrastructure projects.
b. Market housing rehabilitation/homebuyer programs where infrastructure improvements are complete or underway.	Housing rehabilitation for 325 households with 100 households in neighborhoods where streets/sidewalks have been improved.
c. Connect with neighborhood plans by supporting eligible projects in eligible areas. Fund neighborhood engagement initiatives.	Complete eligible projects in 5 low-income neighborhoods.
d. Proactive Code Compliance in the NRSA with comprehensive revitalization and neighborhood clean-up initiatives.	Fund code compliance in the NRSA to inspect 7500 housing units. Support 5 low-income neighborhoods with clean-up programs.
e. Improve the NRSA with activities such as historic preservation and demolition/ clearance.	Complete 1-2 historic preservation projects and 1-2 demolition/clearance projects.

Objective #2: Strategic Partnerships: Leverage resources with key community partners to connect low-income residents with education, transportation, child care, and jobs.

Implementation Ideas	5-Year Goals
a. Support microenterprise/job creation.	Create 60 jobs.
b. Develop public facilities in areas of need, which may include child care centers, multi-cultural community centers and health clinics, facilities for abused, neglected and at-risk children, and/or mixed-use facilities with housing and services.	Complete 3 projects.
c. Provide broadband access in grant-funded projects.	Broadband access in 2 projects.
d. Fill transportation gaps by providing necessary services for vulnerable populations.	Provide gap transportation services to 400 Arlington residents.
e. Include contingency language in the Consolidated Plan for quick response to local disasters, including infectious diseases.	Allow reprogramming of CDBG and HOME funds during local disasters.

Objective #3: Systems Change: Focus on high impact outcomes where residents are able to move from poverty to living wages.

Implementation Ideas	5-Year Goals
a. Collaborate with United Way and other partners to support programs that result in systems change	Jointly fund 2 systems change projects.
b. Support the Envision Center to ensure successful outcomes for Arlington residents.	400 residents served with 80% achieving goals for increased skills and wages.
c. Identify new investment tools such as Opportunity Zone tax incentives, 108 loan, Choice Neighborhood.	Bring 2 new funding sources to Arlington to encourage business development and job creation.

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Housing

Objective #1: Preserve and expand the supply of quality affordable housing throughout the City.

Implementation Ideas	5-Year Goals
a. Implement creative housing solutions that provide independence, affordability, and safety for seniors, persons with disabilities, persons experiencing homelessness, and youth aging out of foster care.	Housing assistance for 125 persons with special needs.
b. Explore developer incentives to construct or rehabilitate housing for low-income renters and owners (e.g., CHDO fee waivers, smaller home sizes, funding for infill housing, vacant/foreclosed lots)	Complete policy update in 1-2 years.
c. Identify mixed-income, mixed-use housing for seniors, vets, persons with disabilities.	1-2 mixed-income housing developments.
d. Rehab or demolish and reconstruct substandard multi-family housing.	Redevelop 1-2 multi-family properties.
e. Identify partnerships with private sector developers including community and faith-based organizations to develop diverse housing types for a mix of incomes.	1-2 new partnerships for housing development.
f. Explore partnerships with school districts, UT Arlington, TC College to provide students with hands-on learning to build affordable homes.	50 students gain experience in construction trades.

Objective #2: Increase neighborhood stability through homeownership assistance and owner-occupied housing rehabilitation resources.

Implementation Ideas	5-Year Goals
a. Market first-time homebuyer program to provide up to \$20,000 per household and leverage with other funding to help families purchase a home.	Assist 40 households with down-payment and closing costs.
b. Expand financial literacy education to help youth and young adults build good credit.	1 new partnership to improve credit scores for Arlington youth.
c. Host Homeownership Fair and Fair Housing Training/Seminars	Host 5 events.
d. Provide Housing Rehabilitation, including architectural barrier removal and emergency repair	325 households.
e. Support housing developed by CHDOs.	5 renter or owner housing projects.

Objective #3: Support very low-income households with resources to prevent eviction and homelessness including temporary rental vouchers, security deposits, case management, and support services.

Implementation Ideas	5-Year Goals
a. Continue to provide a Tenant Based Rental Assistance (TBRA) program and expand partnerships to improve successful outcomes	Temporary rental vouchers for 200 households for up to 24 months.
b. Identify funding for a security deposit program to help families obtain suitable housing.	Security deposits for 100 households.
c. Support housing for homeless families.	See page 4 for additional goals.

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Social Services

Objective #1: Identify and fund collaborative projects with measurable outcomes for participants.

Implementation Ideas	5-Year Goals
a. Support the Envision Center and partners to offer a menu of services to help low-income families increase skills and wages and access quality housing.	Successful outcomes for 400 persons.
b. Expand VITA services and other financial literacy programs, including money management, financial coaching, low-interest loans, matched savings, etc.	2000+ households served through VITA annually, with increases each year.
c. Explore partnerships and funding for financial literacy programs for high school students and young adults.	250 students will receive financial literacy resulting in building and improving credit scores.
d. Research gaps in health services and seek partners to offer flu shots, immunizations, and health screenings (vision, hearing, diabetes).	5 health events for low-income residents.

Objective #2: Fund non-profit agencies providing priority social services to eligible Arlington residents up to the maximum allowed under the CDBG 15% cap. Leverage other resources to support non-profits and their impact on improving outcomes for Arlington residents.

Implementation Ideas	1-Year Goals
a. Support high performing non-profits that address priority social service needs, including child care, food insecurity, substance abuse treatment, and mental health services	Texas Rising Star Child Care = 50 children; Food Pantry services = 1000 persons; Substance Abuse treatment/referrals = 200 persons; Mental health = 100 persons.
b. Support quality outcomes for youth, seniors, persons with disabilities, and persons experiencing homelessness.	6000 youth; 300 seniors; 100 persons with disabilities, and 200 homeless persons
c. Fill gaps in needs of Arlington residents for services such as transportation, literacy, dental health care, and victim services.	Transportation = 100 persons; Literacy & skills training = 400 persons; Dental health education and care = 6000 persons; and victim support services = 80 persons.
d. Expand affordable child care for low-income working families, including evening and weekend child care and increased number of head-start and early head start slots in Arlington.	Increase head-start and early head start slots for Arlington families by at least 50 percent in 5 years.

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Homeless Services

Objective #1: Support the Tarrant Area Continuum of Care Strategic Plan Goals to Reduce Homelessness in Arlington and the surrounding area.

Implementation Ideas	5-Year Goals
a. Coordinate Arlington ESG, CDBG, HOME, and other resources to support programs that meet Continuum of Care goals and serve Arlington residents.	Increase overall Arlington funding for homeless services
b. Provide temporary rental assistance to homeless and at-risk homeless families with ESG, HOME, and CDBG.	Assist 200 households with rent.
c. Monitor results through the Homeless Management Information System (HMIS) to ensure that Arlington providers are meeting and exceeding system-wide goals.	Quarterly review of HMIS data with CoC partners, resulting in improved performance.
d. Seek partnerships to streamline housing navigation services for persons experiencing homelessness in Arlington.	1 navigator in Arlington to assess 200 persons & connect to housing.
e. Increase awareness of homeless services by participating in training and increased marketing and outreach.	10 training sessions on homelessness in Arlington.
f. Increase landlord engagement and acceptance of rental vouchers for low-income families.	Increase number of landlords accepting housing vouchers annually

Objective #2: Implement recommendations in the 2019 Homelessness Study for Arlington.

Implementation Ideas	5-Year Goals
a. Prioritize ending veteran, youth, and family homelessness.	Reduce the number of new veterans, youth, and families entering homelessness.
b. Increase affordable housing units, including permanent supportive housing for seniors, persons with disabilities, victims of domestic violence, and veterans.	1-2 Permanent Supportive Housing projects in Arlington.
c. Streamline housing navigation system with the wider Continuum of Care.	See 1.d. above.
d. Adopt innovative homeless prevention and intervention strategies, such as shared housing, work programs, joint case staffing, mobile outreach teams.	Increase number of at-risk households prevented from becoming homeless each year.
e. Expand key support resources including transportation, child care, mental health services, and job skills training.	Use CDBG and additional resources to fund transportation, child care, mental health and skills training for homeless persons.

Objective #3: Support safe and effective shelter services with ESG, with shorter stays and better connections to housing.

Implementation Ideas	1-Year Goals
a. Support existing shelters in Arlington.	Shelter goal = 1500 persons.
b. Improve outcomes for persons residing in shelters by increasing access to skills training, child care, financial literacy, transportation, and employment resources.	Support service goal = 500 persons.
c. Expand services for homeless youth and youth aging out of foster care.	Services for 50 youth.