

PROGRAM YEAR 2018 (JULY 1, 2018 - JUNE 30, 2019)

ACTION PLAN



COMMUNITY DEVELOPMENT & PLANNING DEPARTMENT
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME)
EMERGENCY SOLUTIONS GRANT (ESG)



Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Program Year 2018 Action Plan describes how the City of Arlington intends to use funds available under the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs to meet priority community needs. The Action Plan also serves as the application for these grant funds to the U.S. Department of Housing and Urban Development (HUD) for the program year which begins July 1, 2018 and ends June 30, 2019. The primary objectives of the Plan include provision of decent housing, creation of a suitable living environment, and expanded economic opportunities to citizens, primarily low- and moderate-income (LMI) individuals and households.

The Action Plan describes the use of funds for the fourth year of the 2015-2019 Consolidated Plan, including activities and budgets that address the needs and priorities established in the Consolidated Plan. Priorities include activities addressing affordable and decent housing, homelessness, special needs, and community development needs. The development and implementation of the plan is a coordinated effort with neighborhood groups, private sector contractors, developers, non-profit organizations, City departments, neighboring jurisdictions, and regional planning groups. An overview of the anticipated Program Year 2018 budget is in the table below. A summary of the Program Year 2018 Annual Action Plan goals is listed below. The Program Year 2018 Draft Action Plan Funding Recommendations are listed below. The City plans to adopt the following contingency language: 1) If actual allocations exceed planned estimates, the City will budget up to maximum allowable administrative cap, and other additional funding will be held in an unallocated fund account to be reprogrammed at a later date with additional public input, 2) If CDBG funds increase, the City will budget up to the 15% cap for public services and 15% of prior year program income. Any additional funding is proposed to be used by Parks Build a Dream Program to serve more low-income youth, and 3) If actual allocations are less than planned estimates, activity budgets will be proportionally decreased by the percent of the overall funding decrease. For example, if the City receives a one percent reduction in funding, each of the activities would also receive a one percent reduction. The City will reprogram additional CDBG, HOME, and ESG with the PY17 Consolidated Annual Performance Evaluation Report in September 2018.

Program Year 2018 Action Plan Goals Summary				
Strategy Area		Strategy	Citywide Output	Target Area Output¹
Affordable Housing	1	Homebuyers' Assistance	14 households	5 households
	2	Housing Rehabilitation	70 households	5 households
	3	Tenant-Based Rental Assistance	30 households	
	4	CHDO Acquisition/Demo/Reconstruction or Acquisition/Rehab/Resale	2 units	2 units
	5	Homebuyer Education	10 seminars	
	6	Fair Housing Seminars	2 seminars	
Homelessness	7	Homeless Shelter Care	1,500 persons	
	8	Case Management and Support Services	1,000 persons	
	9	Transitional and Permanent Housing	150 units	
	10	Rapid Rehousing	15 households	
	11	Support State ESG and/or CoC applications	1 application	
	12	Homeless Prevention	75 persons	
Special Needs	12	Housing Rehabilitation for Elderly and Disabled	15 households	
	13	Meals and Case Management for Elderly	200 persons	
	14	Day Habilitation for Persons with Disabilities	50 persons	
	15	Case Management – Substance Abuse	100 persons	
Community Development	16	Youth Services	1,500 persons	
	17	Transportation ²	150 persons	
	18	Victim Services	75 persons	
	19	Adult Literacy/ESL	1,000 persons	
	20	Advocacy Services - Abused/Neglected Children	30 persons	
	21	Code Compliance	1,500 households	1,500 households
	22	Neighborhood Infrastructure Projects	1 project	East Arlington
	23	Public Facility and improvements	1 project	
Anti-Poverty	24	Health Services	8,000 persons	
	25	Childcare	24 persons	
	26	VITA/Financial Stability	2,000 Tax Returns	
Lead-Based Paint	27	Lead-Based Paint Hazard Education	1 seminar	
	28	Lead Testing to Reduce Hazards	15 households	
Planning	29	United Way - Arlington	1 report	

Program Year 2018 Action Plan Goals Summary

Source	CDBG	HOME	ESG	Total
PY2018 Entitlement Allocation	\$3,295,613	\$1,278,934	\$265,881	\$4,814,518
Prior Year Reprogrammed Funds	\$41,007	\$25,910	-	\$66,917
Estimated Program Income	\$182,000	-	-	\$182,000
Total	\$3,518,620	\$1,278,934	\$265,881	\$5,063,435

Table – Program Year 2018 Budget Summary (PY2018 final Entitlement Allocation)

Program Year 2018 Budget Summary

FINAL Program Year 2018 Action Plan Budget

updated 5/10/18

		CDBG	HOME	ESG	TOTAL
ADMINISTRATION & PLANNING		Cap = \$659,123	Cap = \$125,302	Cap = \$19,941	
1	City of Arlington and AHA General Administration	\$ 619,123	\$ 125,302	\$ 19,941	\$ 764,366
2	United Way Tarrant County	\$ 40,000	\$ -	\$ -	\$ 40,000
SUBTOTAL		\$ 659,123	\$ 125,302	\$ 19,941	\$ 804,366
CITY PROJECTS - RENEWALS		CDBG	HOME	ESG	TOTAL
3	Housing Rehabilitation - Arlington Housing Authority	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
4	NRSA Code Compliance	\$ 125,000	\$ -	\$ -	\$ 125,000
5	Project Compliance - Grants Management	\$ 20,000	\$ 10,000	\$ -	\$ 30,000
6	Homebuyer Assistance	\$ -	\$ 200,000	\$ -	\$ 200,000
7	Tenant-Based Rental Assistance - AHA	\$ -	\$ 300,000	\$ -	\$ 300,000
8	Neighborhood Infrastructure	\$ 300,000	\$ -	\$ -	\$ 300,000
SUBTOTAL		\$ 1,645,000	\$ 510,000	\$ -	\$ 2,155,000
CDBG PROJECTS		CDBG	HOME	ESG	TOTAL
9	Arlington Life Shelter	\$ 250,000	\$ -	\$ -	\$ 250,000
SUBTOTAL		\$ 250,000	\$ -	\$ -	\$ 250,000
SUBRECIPIENT REQUESTS		CDBG	HOME	ESG	TOTAL
City-Administered Public Services		Public Services Cap = \$494,342		Cap = \$245,940	
10	Parks and Recreation Department - Build a Dream	\$ 101,804	\$ -	\$ -	\$ 101,804
11	Public Library - Arlington Reads Program	\$ 17,500	\$ -	\$ -	\$ 17,500
Non-Profit Public Services					
12	Advocates for Special People, Inc.	\$ 34,500	\$ -	\$ -	\$ 34,500
13	Arlington Life Shelter	\$ -	\$ -	\$ 75,000	\$ 75,000
14	Arlington Charities, Inc. (NEW)	\$ 18,000	\$ -	\$ -	\$ 18,000
15	Arlington Urban Ministries	\$ -	\$ -	\$ 27,172	\$ 27,172
16	Big Brothers Big Sisters Lone Star	\$ 15,000	\$ -	\$ -	\$ 15,000
17	Boys and Girls Clubs of Arlington	\$ 30,000	\$ -	\$ -	\$ 30,000
18	CASA of Tarrant County	\$ 26,000	\$ -	\$ -	\$ 26,000
19	Center for Transforming Lives	\$ 40,000	\$ -	\$ 27,172	\$ 67,172
20	Dental Health for Arlington, Inc.	\$ 33,000	\$ -	\$ -	\$ 33,000
21	Development Corporation of Tarrant County (CHDO Housing)	\$ -	\$ 305,253	\$ -	\$ 305,253
22	Girls Incorporated of Tarrant County	\$ 13,500	\$ -	\$ -	\$ 13,500
23	H.O.P.E Tutoring Center, Inc.	\$ 17,669	\$ -	\$ -	\$ 17,669
24	Meals on Wheels, Inc. of Tarrant County	\$ 20,326	\$ -	\$ -	\$ 20,326
25	Mission Metroplex, Inc.	\$ 40,000	\$ -	\$ -	\$ 40,000
26	Recovery Resource Council	\$ 16,543	\$ -	\$ -	\$ 16,543
27	SafeHaven of Tarrant County - Shelter Services	\$ -	\$ -	\$ 60,000	\$ 60,000
28	SafeHaven of Tarrant County - Rapid Rehousing	\$ -	\$ -	\$ 28,172	\$ 28,172
29	Sixty and Better Inc.	\$ 26,000	\$ -	\$ -	\$ 26,000
30	Tarrant County Homeless Coalition (NEW)	\$ 20,000	\$ -	\$ -	\$ 20,000
31	Tarrant County Homeless Coalition HMIS License Fees	\$ -	\$ -	\$ 5,000	\$ 5,000
32	The Salvation Army	\$ -	\$ -	\$ 21,372	\$ 21,372
33	Women's Center of Tarrant County, Inc.	\$ 24,500	\$ -	\$ -	\$ 24,500
SUBTOTAL		\$ 494,342	\$ 305,253	\$ 243,888	\$ 1,043,483
Other - Community Based Development Organization - Excluded from Public Services Cap					
34	Water From The Rock (CBDO)	\$ 63,000	\$ -	\$ -	\$ 63,000
35	Unallocated funds To Be Determined	\$ 407,155	\$ 338,379	\$ 2,052	\$ 747,586
TOTAL PY18 AWARDS		\$ 3,518,620	\$ 1,278,934	\$ 265,881	\$ 5,063,435
TOTAL FUNDS		\$ 3,518,620	\$ 1,278,934	\$ 265,881	\$ 5,063,435
DIFFERENCE		\$ -	\$ -	\$ -	\$ -

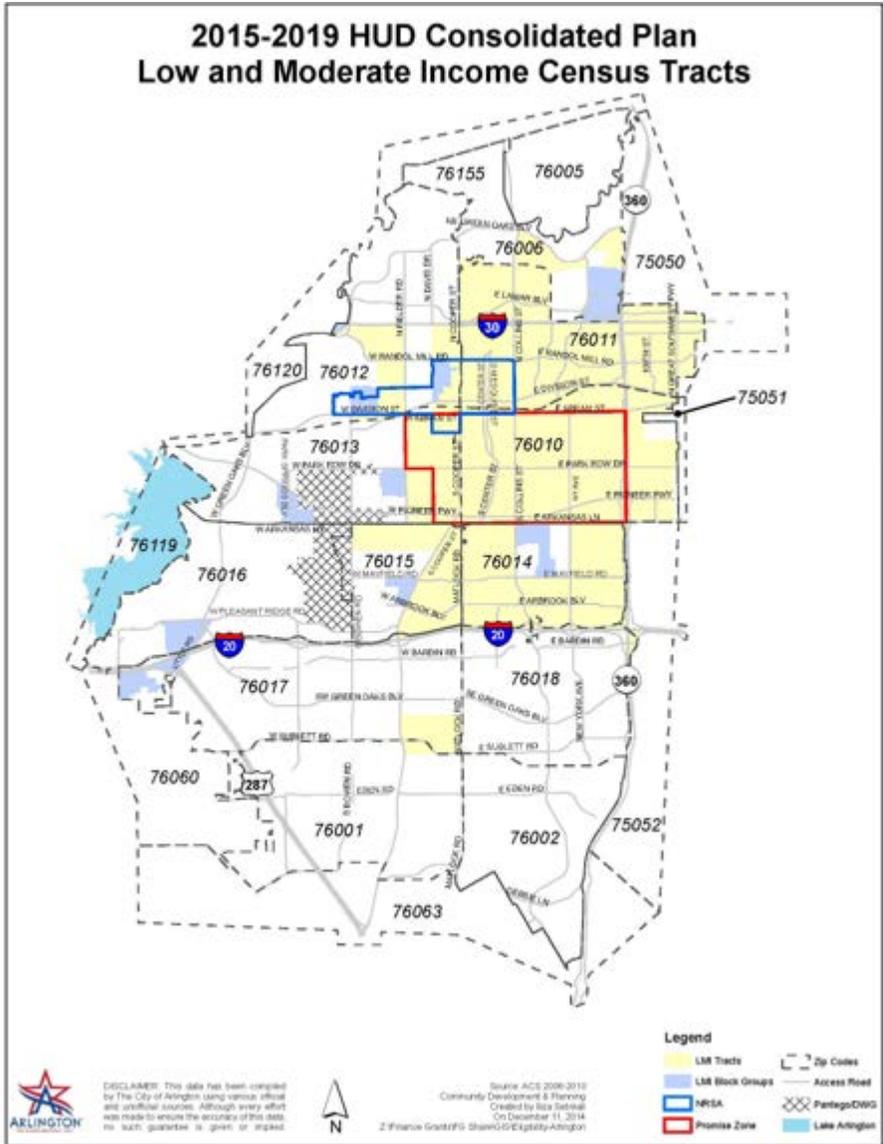
The City has adopted the following contingency language: 1) If actual allocations exceed planned estimates, the City will budget up to the maximum allowable administrative cap, and other additional funding will be held in an unallocated fund account to be reprogrammed at a later date with additional public input, and 2) If CDBG funds increase, the City will budget up to the 15% cap for public services and 15% of prior year program income. Any additional funding is proposed to be used by the Parks Build a Dream Program to serve more low-income youth, and 3) If actual allocations are less than planned estimates, activity budgets will be proportionally decreased by the percent of the overall funding decrease. For example, if the City receives a one percent reduction in funding, each of the activities would also receive a one percent reduction. The City will reprogram additional CDBG, HOME, and ESG with the PY17 CAPER in September 2018.

Program Year 2018 Action Plan Funding Recommendations

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Many activities are provided city-wide to serve residents that are predominantly low to moderate-income. Other projects and activities are focused in two low-income target areas: The Central Arlington Neighborhood Revitalization Strategy Area (NRSA) and the East Arlington Target Area. A map of these target areas can be found below. Planned activities are designed to produce measurable impacts at the neighborhood level and include homeownership opportunities, owner-occupied housing rehabilitation, new owner-occupied housing, rapid rehousing for the homeless, homeless prevention, neighborhood infrastructure improvements, NRSA code compliance, and access to job training and educational services.



2015-2019 HUD Consolidated Low Mod Census Tracts

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Arlington has successfully utilized CDBG, HOME and ESG funds to meet community needs and anticipates that annual goals will be met or exceeded based on past performance. Accomplishment highlights from the most recent complete program year (PY16) include:

- Public services provided for over 11,488 citizens;
- Transportation services for over 415 low-income persons seeking access to employment and educational opportunities;

- Homeless services for over 1,772 individuals;
- Five new affordable housing units were completed and sold to eligible homebuyers;
- Down payment and closing costs assistance provided to 11 low-income, first-time homebuyers;
- Housing rehabilitation for 87 low- to moderate-income homeowners.
- Temporary rental assistance was provided to 47 households;
- Over 2,752 free tax returns were prepared by partner organizations for low-income, working Arlington residents resulting in total tax refunds of \$5,383,356.

Overall, in PY2016 the City met or exceeded 28 of 29 annual program goals and made significant progress toward meeting the remaining objectives in the 2015-2019 Consolidated Plan. The activity behind schedule in PY2016 was the Homebuyer's Assistance Program and Neighborhood Infrastructure project. The Homebuyer's Assistance Program was below the projected goal due to a seller's market with low inventory and multiple bidders including investors as well as homebuyers. Inventory is projected to increase in PY18 with a New Market Tax Credit project and additional housing being constructed by non-profit housing developers. The infrastructure project is 80 percent complete and on track to be finished in the first quarter of PY18.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

A notice informing the public of the Action Plan was published in the Star-Telegram on March 8, 2018. The notice announced a 30-day public comment period from March 8 through April 9. Public hearings were conducted during this time at 1) Arlington Human Services Center, Conference Room A, 401 Sanford Street Arlington, TX 76010, on March 22, 2018, at 6:00 p.m., and 2) Arlington City Hall, Council Briefing Room, 3rd floor, 101 W. Abram Street, Arlington, TX 76010, on April 3, 2018 at 6:00 p.m. These facilities were wheelchair accessible. Accommodations could be made with 48 hours' notice for non-English speaking participants and individuals with disabilities by calling 817-459-6238 or 817-459-6258. Written comments were submitted to grantsmanagement@arlingtontx.gov or mailed to the City of Arlington, Grants Management, MS 01-0330, P.O. Box 90231, Arlington, TX 76004-3231.

The proposed Action Plan was made available for review and comment by citizens, public organizations, and other interested parties prior to City Council approval. The Action Plan Summary was made available through the City website at <http://www.arlingtontx.gov/cdp/grants/planningandreporting/>, the City Secretary's Office, and at public libraries. A copy of the plan was made available to residents and organizations upon request.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Public Hearing #1: March 22, 2018 at Arlington Human Services Building; 6:00 p.m.

Attendees included the organizations and individuals who expressed support for funding:

1. Advocates for Special People – Steve Brooks
2. Arlington Urban Ministries – Kathryn Dowd
3. Arlington Life Shelter – Jim Reeder
4. Arlington Urban Ministries – Jennifer Weber
5. City of Arlington Parks and Recreation – Amber Dembroski
6. Safe Haven – Sheri Campbell-Husband
7. Safe Haven – Nichole Henry
8. Sixty and Better – Marcus Rockwell
9. Tarrant County Homeless Coalition – Carla Storey
10. The Women's Center – Jasmine Folan

Public Hearing #2: April 3, 2018 at Arlington City Hall, Council Briefing Room; 6:00 p.m.

Attendees included the following organizations and individuals who expressed support for funding:

1. Arlington Charities – Deborah Coppola
2. CASA of Tarrant County – Catelyn Devlin
3. Center for Transforming Lives – Lisa Matyiku
4. Meals on Wheels – Darla Akin
5. Take Charge of Yourself (TCOY) – Dwight Conerway

Written Public Comments:

1. Letters of support for ESG funding for Arlington Urban Ministries was received from
 - a. Maryann Ricca, Board Member
 - b. Gerald and Janis Saxon, Volunteers
2. Letter of support for CDBG funding for CASA of Tarrant County received from Don Binnicker, MSSW, CEO
3. Letter of support for CDBG for City of Arlington Parks and Recreation Department was received from Amber Dembroski, Business Services Manager
4. Letter of support for ESG funding for SafeHaven was received from Kathryn Jacob, President and CEO

6. Summary of comments or views not accepted and the reasons for not accepting them

There were no views or comments that were not accepted during the public participation process.

7. Summary

The Program Year 2018 Action Plan describes the use of funds for the fourth year of the 2015-2019 Consolidated Plan, including activities and budgets that address the needs and priorities established in the Consolidated Plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ARLINGTON	
CDBG Administrator	ARLINGTON	COMMUNITY DEVELOPMENT AND PLANNING DEPARTMENT
HOPWA Administrator		
HOME Administrator	ARLINGTON	COMMUNITY DEVELOPMENT AND PLANNING DEPARTMENT
ESG Administrator	ARLINGTON	COMMUNITY DEVELOPMENT AND PLANNING DEPARTMENT
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

N/A

Consolidated Plan Public Contact Information

First contact

Prefix: Ms.

First Name: Sheryl L

Middle Initial:

Last Name: Kenny

Suffix:

Title: Grants Manager

Email: sheryl.kenny@arlingontx.gov

Address 1: 101 W. Abram St., 3rd Floor

Address 2:

City: Arlington

State: TX

Zip Code: 76004

Telephone: 817-459-6251

Second contact

Prefix: Mr.

First Name: Darwin

Middle Initial: M.

Last Name: Wade

Suffix:

Title: Grants Supervisor

Email: Darwin.Wade@arlingtontx.gov

Address 1: 101 W. Abram St., 3rd Floor

Address 2:

City: Arlington

State: TX

Zip Code: 76004

Telephone: 817-459-6221

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The section outlines the various ways the City of Arlington consulted social service organizations, community partners and other units of government to obtain information for the 2018 Action Plan. This section also details ongoing coordination which the City is involved with and also provides support to in order to encourage connection and information sharing between service providers and government agencies.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Through the use of CDBG Administration funding, the City of Arlington supports the United Way Arlington (UWA) and its efforts to serve as the City's human services planning and coordinating body. UWA assists in the assessment of community needs and researches solutions to priority human service issues with the assistance of community leaders and subject matter experts. UWA regularly connects service providers through the Arlington Resource Sharing Group (ARSG), a monthly networking meeting for non-profits and government agencies who serve low and moderate income Arlington residents. The ARSG meetings provide speakers and discussion panels on issues such as Homelessness, Youth Issues, Financial Stability, Fair Housing, Homeownership, Aging and Elderly special needs and Workforce Resources. City of Arlington Grants Management Staff and partner organizations also participate in Continuum of Care Monthly Meetings, the Arlington Financial Stability Task Force Meetings, City of Fort Worth Advisory Commission on Ending Homelessness, Mental Health Connection, the Tarrant County Alliance for Economic Independence, and the Arlington Aging Well Task Force, among other networking and coordinating groups.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Management staff at the City of Arlington regularly attend Continuum of Care monthly meetings and bring back information to share with other City staff and partners. The City also participates in the Coordinated Assessment system for referrals and prioritization of chronically homeless individuals, families with children and other priority groups in need of housing resources and services, as well as coordination with the Arlington Housing Authority for services to a range of homeless and chronically homeless individuals, families and children. The City continues to coordinate with the CoC on the Zero: 2016, a national campaign effort to coordinate and connect veterans to housing and services to end veteran and chronic homelessness over the next several years. The Continuum of Care periodically hosts

joint meetings in Arlington to coordinate responses to the specific needs of homeless individuals and families in and around the city limits.

The City of Arlington is an active participant in Continuum of Care activities, public hearings, training sessions, monthly meetings, the annual point in time count, and strategic plan development. Joint meetings are held regularly with City of Fort Worth, Tarrant County, City of Arlington and CoC partner organizations to ensure that policies and procedures for homeless services are consistent across jurisdictions and that the needs of homeless persons are met through a well-coordinated approach to funding and services. Particular attention is paid to addressing the needs of chronically homeless, families with children, veterans, unaccompanied youth, and persons at risk of homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City disseminates CoC policies and performance goals to providers receiving ESG funding, and requires HMIS participation for ESG subrecipients, with the exception of the Domestic Violence Shelter, which uses a comparable data base. The CoC is consulted during the planning process, RFP development, and public comment period regarding the allocation of ESG funds to homeless providers. ESG performance standards and HMIS policies and procedures are jointly developed by local jurisdictions and the CoC.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	ARLINGTON HOUSING AUTHORITY
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the Arlington Housing Authority Administrative Plan as well as program implementation. AHA is a regular participant at the Arlington Resource Sharing Group, led by United Way. Through an interlocal agreement with the City of Arlington, the Housing Authority is part of the City's Community Development and Planning Department and operates programs funded by CDBG and HOME, including Housing Rehabilitation and Tenant Based Rental Assistance. The Housing Authority is regularly consulted to obtain feedback on the needs of beneficiaries of these programs.
2	Agency/Group/Organization	Arlington Life Shelter
	Agency/Group/Organization Type	Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Arlington Life Shelter (ALS) is a regular participant in the Tarrant County Continuum of Care and the Arlington Resource Sharing Group, led by United Way. ALS participated in a panel discussion on homelessness at the ARSG meeting on February 7, 2018. ALS provided information on the homeless population characteristics, gaps, and barriers. Arlington Life Shelter submitted two grant applications for the PY2018 Action Plan Cycle. One application for ESG shelter services and another for CDBG public facility expansion of the current shelter. In these applications, they provided data documenting homeless needs within the city.
3	Agency/Group/Organization	ARLINGTON CHARITIES
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Arlington Charities submitted two grant applications for the PY18 Action Plan Cycle. One grant application was for CDBG public services and the other for CDBG projects. In these applications, they provided documentation documenting the needs of many citizens in Arlington facing hunger, poverty, and homelessness. Arlington Charities grant application provided data on the number of individuals in Arlington living below the poverty level. Arlington Charities attended the #2 public hearing on April 3, 2018 and expressed support for CDBG funding in the PY18 Action Plan.
4	Agency/Group/Organization	Alliance for Children, Inc.
	Agency/Group/Organization Type	Services-Children Child Welfare Agency
	What section of the Plan was addressed by Consultation?	neglected and abused children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Alliance for Children submitted a grant application during the PY18 RFP process for CDBG project funding to fund an expansion of their current facility which serves children and their families affected by physical and sexual abuse, witnesses to violent crimes, and severe neglect to keep children safe and to prevent child fatalities. The grant application provided data on the increase in clients served by the agency. Data was also provided on the number of suspected child abuse cases in Arlington, response and training hours for individuals.
5	Agency/Group/Organization	Advocates for Special People
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Advocates for Special People submitted a grant application for the PY2018 Action Plan Cycle. In this application, they provided data documenting the needs of mentally disabled adults in the City of Arlington. In addition, a representative of Advocates for Special People attended and provided input at the Public Hearing #1 on March 22, 2018.
6	Agency/Group/Organization	Arlington Urban Ministries
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Arlington Urban Ministries (AUM) submitted a grant application for the PY18 Action Plan Cycle. In this application, they provided documentation documenting the needs of homeless individuals by providing homeless prevention services. AUM's grant application provided data on the number calls per day from 211 for urgent rental assistance. AUM attended the #1 public hearing on March 22, 2018 and submitted two letters of support for funding in the PY18 Action Plan. AUM also provides input through the Arlington Resource Sharing Group and Tarrant County Homeless Coalition CoC meetings and focus groups.
7	Agency/Group/Organization	BIG BROTHERS BIG SISTERS
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Big Brothers Big Sisters (BBBS) submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of at-risk youth needing mentoring in the City of Arlington.
8	Agency/Group/Organization	Boys and Girls Clubs of Arlington
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Public Housing Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Boys and Girls Club submitted a grant application for the PY2018 Action Plan cycle. In this application they provided data documenting the needs of low-income students and their families in the City of Arlington.
9	Agency/Group/Organization	CASA OF TARRANT COUNTY
	Agency/Group/Organization Type	Services-Children Services - Victims Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CASA of Tarrant County submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of abused children who are working through protective custody in the courts. A CASA representative attended the #2 public hearing and expressed support for funding. A written letter of support was received by Don Binnicker, MSSW, CEO of CASA of Tarrant County in support of funding.

10	Agency/Group/Organization	The Center for Transforming Lives
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Center for Transforming Lives submitted a grant application for the PY2018 Action Plan cycle for childcare services and Rapid Rehousing. In this application they provided data documenting the needs of homeless families and low-income families in need of childcare assistance to find work. The Center for Transforming Lives is an active participant at the CoC Roundtable discussion as well as the Arlington Resource Sharing Group. Representatives from the Center for Transforming Lives were present at the #2 public hearing held on April 3, 2018 on the PY2018 Action Plan.
11	Agency/Group/Organization	CHILD CARE ASSOCIATES
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Public services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Child Care Associates submitted a grant application for the Program Year 2018 RFP cycle on poverty-ending solutions at early childhood education campuses. Child Care Associates in collaboration with Catholic Charities provided a proposal on a pilot project on poverty-alleviating solutions targeting families with young children ages 0-3. The proposal supplied data from the 2016 American Community Survey on the number of Arlington families with children under age 5 living below the poverty line.
12	Agency/Group/Organization	Dental Health Arlington
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Health Agency
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Dental Health for Arlington submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of elementary aged children that have little or no access to ongoing dental care and education.
13	Agency/Group/Organization	City of Arlington Judge's Office
	Agency/Group/Organization Type	Services-Children Services-Education Grantee Department
	What section of the Plan was addressed by Consultation?	Public services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Arlington Judge's Office submitted a grant application for the PY2018 Action Plan cycle. In their application, the Juvenile Case Management (JCM) program provided statistical data on the number of students in AISD who are economically disadvantaged and experiencing discipline issues (e.g., school suspension or alternative education).
14	Agency/Group/Organization	CITY OF ARLINGTON PARKS & RECREATION DEPARTMENT
	Agency/Group/Organization Type	Services-Children Services-Education Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Arlington Parks and Recreation department submitted a grant application for the PY2018 Action Plan cycle. In their application, the Parks and Recreation department provided statistical data to support their Build a Dream program. The program provides financial assistance to low-income Arlington youth for participation in Parks and Recreation activities and classes. The grant application provided the evident need in the growing number of families requiring assistance each year. The program allows children to enroll in sports, social and skill development activities that they would not otherwise be able to afford. A Parks and Recreation department representative attended #1 public hearing on March 22, 2018 and expressed support of the PY2018 Action Plan funding. Also, a letter of support for PY2018 CDBG funding was received by the Parks and Recreation department.

15	Agency/Group/Organization	City of Arlington Library
	Agency/Group/Organization Type	Services-Children Services-Education Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public service
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Arlington Public Library department submitted a grant application for the PY2018 Action Plan cycle. In their application, the Library department provided data to support the need for literacy programming within the 76010 zip code designed to equip parents with literacy skills for children in the home.
16	Agency/Group/Organization	DEVELOPMENT CORPORATION OF TARRANT COUNTY
	Agency/Group/Organization Type	Housing Services - Housing Community Housing Development Organization (CHDO)
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Development Corporation of Tarrant County submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided market data analysis of housing needs for the City of Arlington. Such needs include owner-rehabilitation, demolition and reconstruction of existing, substandard units within the NRSA.

17	Agency/Group/Organization	GIRLS INC. OF TARRANT COUNTY
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Girls Inc. submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of low and moderate income elementary aged girls with regards to education development support needs.
18	Agency/Group/Organization	H.O.P.E. Tutoring Center, Inc.
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	H.O.P.E. Tutoring submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of low and moderate elementary aged girls with regards to education development support needs.
19	Agency/Group/Organization	MEALS ON WHEELS OF TARRANT COUNTY
	Agency/Group/Organization Type	Services-Elderly Persons Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Public services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Meals on Wheels submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of home-bound elderly Arlington residents with regards to their health and social interaction needs.
20	Agency/Group/Organization	Mission Metroplex, Inc.
	Agency/Group/Organization Type	Services-homeless Services-Health Transportation
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mission Metroplex submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the transportation needs of low income and homeless persons in the City.
21	Agency/Group/Organization	Recovery Resource Council
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Recovery Resource Council submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs for case management, counseling and services for persons with substance abuse issues.

22	Agency/Group/Organization	Safe Haven of Tarrant County
	Agency/Group/Organization Type	Housing Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Safe Haven submitted a grant application for the PY2018 Action Plan cycle for shelter services and Rapid Rehousing. In this application they provided data documenting the needs of victims of domestic violence and their families. Representatives from Safe Haven attended the public hearing held on March 22, 2018 and provided input and submitted a written letter of support for the 2018 Action Plan.
23	Agency/Group/Organization	Sixty and Better, Inc.
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sixty and Better, Inc., submitted a grant application for the PY2018 Action Plan cycle. In this application they provided data documenting the needs of elderly Arlington residents with regards to their health, social interaction and transportation needs. A representative of Sixty and Better attended the #1 public hearing held on March 22, 2018 and expressed support for CDBG funding in the PY2018 Action Plan.

24	Agency/Group/Organization	Tarrant County Homeless Coalition
	Agency/Group/Organization Type	Regional organization Continuum of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Tarrant County Homeless Coalition submitted a grant application for the PY2018 Action Plan cycle on a coordinated entry process developed to ensure individuals with the greatest need for housing are quickly defined. The grant application provided statistical data on the January 2017 Point In Time Count for Arlington and Homeless Management Information System (HIMS) data for homeless households in Arlington. Additionally, the grant application provided data on the types of homeless services provided such as sheltered, unsheltered, transitional and permanent housing, permanent supportive housing and rapid rehousing in Arlington. A representative from Tarrant County Homeless Coalition attended #1 public hearing on March 22, 2018 and expressed full support of CDBG funding in the PY2018 Action Plan cycle.
25	Agency/Group/Organization	SALVATION ARMY
	Agency/Group/Organization Type	Housing Services-homeless Services-Education

	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Strategy Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Salvation Army submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of homeless families in Arlington. The Salvation Army is a regular participant in the Tarrant County Continuum of Care and the Arlington Resource Sharing Group. On February 7, 2018, the agency participated in a discussion on the state of homelessness in Arlington.
26	Agency/Group/Organization	The Women's Center of Tarrant County, Inc.
	Agency/Group/Organization Type	Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Women's Center submitted a grant application for the PY2018 Action Plan cycle. In this application, they provided data documenting the needs of low and moderate-income women regarding job training and employment. A representative from the Women's Center attended the #1 public hearing on March 22, 2018 and expressed full support of the CDBG funding in the PY2018 Action Plan cycle.
27	Agency/Group/Organization	WATER FROM THE ROCK INC/
	Agency/Group/Organization Type	Services-Education Services-Employment Community Based Development Organization (CDBO)
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Public services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Water from the Rock submitted a grant application during the PY2018 Action Plan cycle. In the application, they provided data documenting the needs of adult literacy, job-readiness programs and support services for low to moderate income individuals living in Central Arlington.
28	Agency/Group/Organization	United Way Arlington
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Regional organization Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	United Way Arlington facilitates the Arlington Resource Sharing group which promoted networking and resource sharing between Arlington Social Service organizations. In addition, UWA provides data from the 2-1-1 system where Arlington residents in need of services can call for help. A homelessness focus group on updating the Ten-Year Plan to end Homelessness was held at April 2018 Arlington Resource Sharing Group. The focus group was comprised of homeless service providers. Information was gathered on gaps in access to services, needs on the vulnerable populations, and etc.
29	Agency/Group/Organization	Workforce Solutions for Tarrant County
	Agency/Group/Organization Type	Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Workforce Solutions for Tarrant County provided valuable information and consultation at the Tarrant County Alliance. Information was provided on establishing a community-wide collaboration focused on achieving economic independence for all workable customers through career pathways, identifying and removing employment barriers. City staff becomes a member of the Alliance Work Group with the task of working to collaborate with Workforce Solutions for Tarrant County and other like-minded organizations.
30	Agency/Group/Organization	Arlington Tomorrow Foundation
	Agency/Group/Organization Type	Other government - Local Foundation
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Public services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Arlington Tomorrow Foundation funds several non-profit organizations benefitting low income residents of Arlington. The foundation provides grant funding for youth services, childcare development, partners with human service professionals, anti-crime and safety programs, strengthen neighborhood spirit and community partnership, and strengthening organizational capacity of community based organizations.
31	Agency/Group/Organization	MHMR of Tarrant County
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Public services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MHMR consults and collaborates with the City and other community organizations to provide mental health services to improve the lives of individuals with health care needs, such as substance abuse, psychiatric disorders, intellectual delays and related disabilities. Because of the consultation, Arlington residents with disabilities are provided increased access to mental health resources.
32	Agency/Group/Organization	FOUNDATION COMMUNITIES
	Agency/Group/Organization Type	Housing Services - Housing Services-Health Services-Education Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Foundation Communities consults with the City on housing, education, and financial stability needs of low income families to succeed. This organization provides low-income housing units and connects low-income families to free tax preparation, financial coaching, budgeting and other resources.
33	Agency/Group/Organization	NEIGHBORHOOD LAND CORP./TRINITY HABITAT
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Trinity Habitat provides housing opportunities to Arlington residents through sweat equity affordable housing programs. Trinity Habitat provides housing resources to low-income Arlington residents. This agency continues to discuss strategies for improving housing in low income neighborhoods within the City of Arlington.
34	Agency/Group/Organization	Redemption Bridge
	Agency/Group/Organization Type	Housing Services-Children Services-Persons with Disabilities Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Public services

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Redemption Bridge provides consultation on the various needs of (1) Adult offenders, served by Texas Department of Criminal Justice, (2) Youth offenders; and (3) Veterans served by the Texas Veterans Commission. Redemption Bridge offers monthly community meetings on housing, training and employment, mental and medical health, transportation, and support services offered by community and faith-based organizations. City staff are regular attendees and participants at the various community meetings.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

None

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Tarrant County Homeless Coalition	The Homeless Services Strategic Plan goal aligns and supports the implementation of the TCHC Plan to End Homelessness through such elements as shared measures, and mutually reinforcing activities.
Comprehensive Plan	City of Arlington	Business and Job Development, Infrastructure Improvements, Public Facility Development/Improvement and Neighborhood Development and Revitalization Goals will work to support the seven Catalyst Projects identified in the City of Arlington Comprehensive Plan.
Arlington ISD Strategic Plan	Arlington Independent School District	Neighborhood Development and Revitalization, Public Facility Development/Improvement, Infrastructure Improvements, Public Services and Homeless Services goals will work collaboratively with the AISD Strategic Plan to support the development of bond projects, support the development of low-income AISD students and their families as well as homeless youth.
United Way Strategic Plan	United Way Tarrant County	Support projects that implement the Live well, Learn well and Earn Well goals in the City of Arlington.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Mansfield Strategic Plan	Mansfield Independent School District	Public Services and Homeless goals will work collaboratively with the MISD Strategic plan to support the education, social development, enrichment and healthcare services of MISD low-income students and their families, as well as homeless youth.
Kennedal ISD Strategic Plan	Kennedale Independent School District	Public Services and Homeless goals will work collaboratively with the KISD Strategic plan to support and provide resources to enrich teaching, inspire learning and maximize innovative opportunities for low income KISD students and their families, as well homeless youth.Support projects that implement the Live well, Learn well and Earn Well goals in the City of Arlington.
Hurst Euless Bedford ISD Strategic Plan	HEB Independent School District	Public Services and Homeless goals will work collaboratively with the HEB ISD Strategic plan to support and provide resources to support early childhood reading, maintain safe, healthy and nurturing environments, enrich teaching, inspire learning and maximize innovative opportunities for low income HEB IS students and their families beyond academics, as well homeless youth.
Fort Worth ISD Strategic Plan	Fort Worth Independent School District	Public Services and Homeless goals will work collaboratively with the Fort Worth ISD Strategic plan to support and provide resources to increase student achievement, enhance family and community engagement, literacy development, initiatives to build resiliency in students, enrich teaching, inspire learning and maximize innovative opportunities for low income Fort Worth ISD students and their families beyond academics, as well homeless youth.
Grand Prairie ISD Strategic Plan	Grand Prairie Independent School District	Public Services and Homeless goals will work collaboratively with the Grand Prairie ISD Strategic plan to support and provide resources to increase maximize student achievement, promote21stcentury learners who are college ready, enhance family and community engagement, literacy development in students, enrich teaching, inspire learning and maximize opportunities for low income Grand Prairie ISD students and their families, as well homeless youth.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

A notice informing the public of the Action Plan was published in the Star-Telegram on March 8, 2018. The notice announced a 30-day public comment period from March 8 through April 9. Public hearings were conducted during this time at 1) Arlington Human Services Center, Conference Room A, 401 Sanford Street Arlington, TX 76010, on March 22, 2018, at 6:00 p.m., and 2) Arlington City Hall, Council Briefing Room, 3rd floor, 101 W. Abram Street, Arlington, TX 76010, on April 3, 2018 at 6:00 p.m. These facilities were wheelchair accessible. Accommodations could be made with 48 hours' notice for non-English speaking participants and individuals with disabilities by calling 817-459-6238 or 817-459-6258. Written comments were submitted to grantsmanagement@arlingtontx.gov or mailed to the City of Arlington, Grants Management, MS 01-0330, P.O. Box 90231, Arlington, TX 76004-3231.

The proposed Action Plan was made available for review and comment by citizens, public organizations, and other interested parties prior to City Council approval. The Action Plan Summary was made available through the City website at <http://www.arlington-tx.gov/cdp/grants/planningandreporting/>, the City Secretary's Office, and at public libraries. A copy of the plan was made available to residents and organizations upon request.

The Program Year 2018 Action Plan describes how the City of Arlington intends to use funds available under the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs to meet priority community needs. The Action Plan also serves as the application for these grant funds to the U.S. Department of Housing and Urban Development (HUD) for the program year which begins July 1, 2018 and ends June 30, 2019. The primary objectives of the Plan include provision of decent housing, creation of a suitable living environment, and expanded economic opportunities to citizens, primarily low- and moderate-income (LMI) individuals and households.

The Action Plan describes the use of funds for the fourth year of the 2015-2019 Consolidated Plan, including activities and budgets that address the needs and priorities established in the Consolidated Plan. Priorities include activities addressing affordable and decent housing, homelessness, special needs, and community development needs. The development and implementation of the plan is a coordinated effort with

neighborhood groups, private sector contractors, developers, non-profit organizations, City departments, neighboring jurisdictions, and regional planning groups.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Please see public comment summary	Please see public comment summary	N/A	https://www.legalnotice.org/pl/startelegram/ShowNotice.aspx

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Public hearing at Arlington Human Services Center, Conference Room A, 401 Sanford Street Arlington, TX 76010, on March 22, 2018 at 6:00 p.m. Ten agency representatives were present during the hearing.	All agencies expressed their support of the Program Year 2018 Action Plan funding.	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Public hearing at Arlington City Hall, Council Briefing Room, 3rd floor, 101 W. Abram Street, Arlington, TX 76010 on April 3, 2018 at 6:00 p.m. Five agency representatives were present during the hearing.	All five agency representative expressed their support of the Program Year 2018 Action Plan funding.	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Written comments	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	A total of five letters of support were sent from four agencies.	All five letters expressed support of the Program Year 2018 Action Plan.	None	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The following section outlines anticipated federal funds to be received during the 2015-2019 Consolidated Plan period as well as how those funds will be leveraged with other non-federal funds to meet the goals and objectives outlined in this plan.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,295,613	182,000	41,007	3,518,620	2,561,779	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,253,024	0	25,910	1,278,934	561,608	
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	265,881	0	0	265,881	258,693	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will leverage additional resources in several ways. Non-profits who receive public service funding match those resources at various levels with private and other foundation funding. With regards to HOME and ESG, the City will match TBRA, Homebuyer and Housing

Rehabilitation funding with other programs and services provided by subrecipients, such as below market interest rates, counseling and services for TBRA voucher recipients, and private donations of programs and resources. Under the HOME program CHDOs provide eligible sources of match. Housing Channel, for example, has been successful in securing a \$4M New Market Tax Credit allocation to develop new single family homes in East Arlington. ESG subrecipients are required to demonstrate how the required match will be met for ESG. In recent years this has been met with other agency resources such as food donations, staff resources, private donations, and other eligible grants. Additional resources that have partnered with the City in the past and will continue to on future projects partially funded with federal community development dollars include Arlington ISD bond funding, Tarrant County Community College, UT-Arlington, TDHCA, Workforce Solutions, Texas Education Agency, United Way, Arlington Tomorrow Foundation and other local foundations.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Several publicly owned properties are used to address ongoing needs of low and moderate-income households in Arlington, including the Arlington Human Services Center at 401 Sanford, the Alliance for Children facility at 1312 W. Abram, which serves abused and neglected children, and the Boys and Girls Club facility at 2011 Wynn Terrace. At this time, there are no additional plans to use publicly owned land or property to address new needs identified in the Consolidated Plan.

Discussion

The resources outlined in this section will be used to leverage the work of the City and its community partners in addressing the needs of low and moderate-income persons in the City of Arlington. During this 5-year period, the City will also seek to identify additional funding and resources that may be used to meet needs that may not be addressed due to resource limitations.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Infrastructure Improvements	2015	2019	Non-Housing Community Development	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Economic Development Neighborhood Development and Revitalization	CDBG: \$300,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 6000 Households Assisted
2	Housing Rehabilitation	2015	2019	Affordable Housing	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Quality Housing Opportunities	CDBG: \$1,200,000	Homeowner Housing Rehabilitated: 70 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Neighborhood Development and Revitalization	2015	2019	Non-Housing Community Development	REVISED CENTRAL ARLINGTON NRSA	Economic Development Neighborhood Development and Revitalization Social Service Support	CDBG: \$188,000	Public service activities other than Low/Moderate Income Housing Benefit: 620 Persons Assisted Housing Code Enforcement/Foreclosed Property Care: 1500 Household Housing Unit
4	Homebuyer Program	2015	2019	Affordable Housing	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Quality Housing Opportunities	HOME: \$200,000	Direct Financial Assistance to Homebuyers: 14 Households Assisted
5	Tenant-Based Rental Assistance	2015	2019	Affordable Housing Homeless	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Quality Housing Opportunities	HOME: \$300,000	Tenant-based rental assistance / Rapid Rehousing: 30 Households Assisted
6	Housing Development	2015	2019	Affordable Housing Non-Homeless Special Needs	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Quality Housing Opportunities	HOME: \$305,253	Homeowner Housing Added: 2 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Homeless Services	2015	2019	Homeless	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Homeless Services	ESG: \$238,888	Tenant-based rental assistance / Rapid Rehousing: 15 Households Assisted Homeless Person Overnight Shelter: 1500 Persons Assisted Homelessness Prevention: 75 Persons Assisted
8	Public Services	2015	2019	Homeless Non-Homeless Special Needs Non-Housing Community Development	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Social Service Support	CDBG: \$494,342	Public service activities other than Low/Moderate Income Housing Benefit: 10000 Persons Assisted
9	Public Facility Development/Improvement	2015	2019	Non-Housing Community Development	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Neighborhood Development and Revitalization Homeless Services	CDBG: \$250,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 1400 Households Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 32 Beds

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Infrastructure Improvements
	Goal Description	The Belvedere Infrastructure Project was funded in both PY17 and PY18. This project will be located in East Arlington.
2	Goal Name	Housing Rehabilitation
	Goal Description	The Arlington Housing Rehabilitation program will provide rehabilitation assistance to income eligible Arlington residents city-wide.
3	Goal Name	Neighborhood Development and Revitalization
	Goal Description	The Neighborhood Development and Revitalization goal will provide public service support through a Community Based Development Organization (CBDO) and code compliance services to Arlington residents within the NRSA target area.
4	Goal Name	Homebuyer Program
	Goal Description	The Homebuyer program will provide direct financial services in the form of down payment and closing cost assistance to eligible first-time homebuyers looking to purchase a home in Arlington.
5	Goal Name	Tenant-Based Rental Assistance
	Goal Description	The Tenant-Based Rental Assistance program provides temporary rental assistance up to 24 months to income eligible individuals in Arlington. This program is administered by the Arlington Housing Authority.
6	Goal Name	Housing Development
	Goal Description	The Housing Development goal of two new owner-occupied housing units is provided through a certified Community Housing Development Organization (CHDO).
7	Goal Name	Homeless Services
	Goal Description	The Homeless Services goal provides Emergency Solutions Grant funding under eligible activities such as shelter services, rapid rehousing, and homeless prevention.
8	Goal Name	Public Services
	Goal Description	The Public Services goal provides a wide range of needed public services to Arlington residents by several social service providers.

9	Goal Name	Public Facility Development/Improvement
	Goal Description	The Public Facility/Development/Improvement goal is an expansion of an existing homeless shelter to increase beds and services for homeless men, women, children, and families in Arlington.

Projects

AP-35 Projects – 91.220(d)

Introduction

The City of Arlington PY2018 Action Plan outlines the propose use of funding for its PY2018 funding allocations for CDBG, HOME and ESG. The specific activities which the City of Arlington PY2018 Action Plan proposes to fund can be found in Attachment B: Program Year 2018 Action Plan Budget, and the Reprogramming Summary can be found in Attachment C.

Projects

#	Project Name
1	CDBG Administration
2	HOME Administration
3	Tenant Based Rental Assistance
4	Neighborhood Infrastructure: Belvedere Residential Rebuild
5	Housing Rehabilitation
6	Homebuyer Assistance
7	Public Services
8	Community Based Development Organization
9	NRSA Code Compliance
10	CHDO Housing Development (DCTC)
11	ESG18 Arlington
12	Arlington Life Shelter Expansion CDBG Project

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Allocation priorities were determined based on continued funding of existing housing programs that are making an impact on the community as well as needed infrastructure projects that were determined to be a priority in low and moderate-income areas. ESG funding provides for shelter funding to the maximum allowed by program regulations as well as rapid rehousing funds to assist homeless families quickly transition back to stable housing and prevention services for those at risk of homelessness. Obstacles to addressing underserved needs include limited funding resources and competing priority needs. United Way Arlington is assisting the city with an indepth look at the highest priority needs in Arlington, to be followed by a plan to combine resources to make an even bigger impact on the most vulnerable populations.

AP-38 Project Summary
Project Summary Information

1	Project Name	CDBG Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$659,123
	Description	Funding for administration of the PY2018 CDBG Activities.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Administration will include support for monitoring, technical assistance, performance tracking, financial management, training, community coordination, needs assessment, fair housing and overall grant oversight and implementation.
2	Project Name	HOME Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$125,302
	Description	Funding to administer PY2018 HOME funding.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Administration will include support for monitoring, technical assistance, performance tracking, financial management, training, fair housing, administration of the TBRA program, and overall grant oversight and implementation.

3	Project Name	Tenant Based Rental Assistance
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Tenant-Based Rental Assistance
	Needs Addressed	Quality Housing Opportunities
	Funding	HOME: \$300,000
	Description	This program will target low income and homeless families with tenant-based rental assistance.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 30 households who are low income and/or homeless will be served by this program.
	Location Description	This program will target households city-wide.
	Planned Activities	Tenant-based rental assistance to low and moderate-income families.
4	Project Name	Neighborhood Infrastructure: Belvedere Residential Rebuild
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Infrastructure Improvements
	Needs Addressed	Neighborhood Development and Revitalization
	Funding	CDBG: \$300,000
	Description	This project includes in phase 1 Belvedere Drive and in phase 2 Woodrow Street, Gardiner Street and West Cedar Street. The project consist of the following proposed improvements: rebuilding of curbs, pavement (concrete), subgrade, sidewalks, ADA ramps, drive approaches, and other related street improvements as well as water and/or sanitary line renewals. The project will rebuild the existing infrastructure only. There are no new roadways or street widening proposed with this project. There are no additional sidewalks or ramps. There are no new water and sanitary sewer services. There are no additional storm sewer inlets.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	The PY2018 Belvedere infrastructure improvement project will benefit an estimated 6,000 low and/or moderate-income households.
	Location Description	This project includes Belvedere Drive.
	Planned Activities	The planned activities of the following improvements: rebuilding of curbs, pavement (concrete), subgrade, sidewalks, ADA ramps, drive approaches, and other related street improvements.
5	Project Name	Housing Rehabilitation
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Housing Rehabilitation
	Needs Addressed	Quality Housing Opportunities
	Funding	CDBG: \$1,200,000
	Description	The Housing Rehabilitation Program assists income-eligible households with home repairs to ensure decent, safe housing for Arlington citizens, and to preserve and improve neighborhoods.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The PY2018 Housing Rehabilitation program will benefit 70 low and/or moderate-income households.
	Location Description	This program will target low and/or moderate-income households citywide.
	Planned Activities	Assist low-income Arlington homeowners at or below 80% of AMI residing within city limits to rehabilitate and/or repair their homes to ensure decent, safe housing and to preserve and improve neighborhoods.
6	Project Name	Homebuyer Assistance
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Homebuyer Program
	Needs Addressed	Quality Housing Opportunities

	Funding	HOME: \$200,000
	Description	The PY2018 Homebuyer Assistance program will assist first time low and/or moderate income home buyers with down payment assistance, housing counseling and related services.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 14 households will benefit from the PY2018 Homebuyer Assistance Program.
	Location Description	The program will target low and/or moderate-income homebuyers who wish to purchase properties citywide.
	Planned Activities	Planned activities include direct financial assistance to first-time homebuyers through down payment and closing costs assistance up to \$7,500 city-wide and up to \$10,000 in the NRSA and East Arlington, and households with disabled family members, housing counseling, inspections, and related program costs.
7	Project Name	Public Services
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Public Services
	Needs Addressed	Social Service Support
	Funding	CDBG: \$494,342
	Description	Funding to provide public services to low and/or moderate income persons in the City of Arlington. 15% of the annual CDBG allocation
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 10,000 individuals will benefit from PY2018 Public Services funding.
	Location Description	The PY2018 Public Services will be provided citywide.
	Planned Activities	Public services to low and moderate-income individuals/families.
8	Project Name	Community Based Development Organization

	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Neighborhood Development and Revitalization Public Services
	Needs Addressed	Social Service Support
	Funding	CDBG: \$63,000
	Description	Funding to support job training, GED preparation, and general social service support in the NRSA over and above the 15% Public Service cap.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 120 persons will be provided with job training and GED preparation and 500 will be provided with general social service support.
	Location Description	This activity will serve families residing the Central Arlington NRSA.
	Planned Activities	GED, job skills, training/job readiness and general social services.
9	Project Name	NRSA Code Compliance
	Target Area	REVISED CENTRAL ARLINGTON NRSA
	Goals Supported	Neighborhood Development and Revitalization
	Needs Addressed	Neighborhood Development and Revitalization
	Funding	CDBG: \$125,000
	Description	Funding to provide Code Compliance services in the NRSA.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,500 unduplicated households will be inspected for code compliance activities.
	Location Description	Central Arlington NRSA
	Planned Activities	Code compliance services in the NRSA.
10	Project Name	CHDO Housing Development (DCTC)
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON

	Goals Supported	Housing Development
	Needs Addressed	Quality Housing Opportunities
	Funding	HOME: \$305,253
	Description	To provide funding to Development Corporation of Tarrant County for the Development of two affordable homeownership units.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	The Development Corporation of Tarrant County CHDO activity estimates two low- to moderate-income families will benefit from the proposed activity.
	Location Description	The project is located at 1118 Bell Street, Arlington, TX 76001. The legal description of the project is Lot 7, COUNTRY ESTATES, Tarrant County, Texas. The property is located just off of FM 157 south of the I-20 corridor. The property is located close to schools, retail, and commercial businesses.
	Planned Activities	Provide two affordable housing units to income eligible residents.
11	Project Name	ESG18 Arlington
	Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
	Goals Supported	Homeless Services
	Needs Addressed	Homeless Services
	Funding	ESG: \$265,881
	Description	Provide funding to address homeless issues in the City of Arlington
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 1,500 individuals will be served by shelter services, 15 families will be served by rapid rehousing assistance, and 75 by prevention.
	Location Description	City-wide
	Planned Activities	Shelter services, rapid rehousing, prevention, and Homeless Management Information System (HMIS).
12	Project Name	Arlington Life Shelter Expansion CDBG Project

Target Area	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON
Goals Supported	Public Facility Development/Improvement
Needs Addressed	Homeless Services
Funding	CDBG: \$250,000
Description	CDBG project funds will be used to build a 15,000-square foot two story building to serve homeless men, women, children, and families.
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	It is estimated this project will serve 1,000 unduplicated adults and 400 unduplicated children. The project will provide an additional 32 beds for families, women, and children, four children's programming areas including a playground, a toddler/nursery room, a teen room, and an activities/computer room for elementary children, a computer lab, an expanded kitchen, a large classroom, and two other smaller rooms for training.
Location Description	City-wide
Planned Activities	Construction of a two-story building to serve homeless men, women, children, and families.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City plans to use a majority of PY2018 CDBG and HOME funding for citywide projects, with specialized activities targeted to areas of high need such as the Central Arlington NRSA and the East Arlington target area.

Geographic Distribution

Target Area	Percentage of Funds
REVISED CENTRAL ARLINGTON NRSA	30
EAST ARLINGTON	30

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The Central Arlington NRSA and the East Arlington target areas are older areas of the City and have some of the greatest needs for infrastructure improvement and neighborhood revitalization.

Discussion

CDBG and HOME funds will be used to meet priority community needs.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City plans to foster and maintain affordable housing for Arlington residents by funding activities for homebuyers’ assistance, homebuyer education and foreclosure prevention, housing rehabilitation, new owner-occupied housing, housing reconstruction, and temporary rental assistance. The HOME match requirement of 25 percent is met by HOME subrecipients and CHDOs through a combination of resources that are available to support housing activities and address identified housing needs.

One Year Goals for the Number of Households to be Supported	
Homeless	30
Non-Homeless	66
Special-Needs	20
Total	116

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	30
The Production of New Units	2
Rehab of Existing Units	70
Acquisition of Existing Units	14
Total	116

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Housing rehabilitation is intended to enhance, improve, and preserve neighborhoods. The program is designed to help low- to moderate-income homeowners to rehabilitate their homes, which may include removal of architectural barriers by installing ramps or widening doorways to ensure safety and decent housing. During PY18 CDBG funds will be allocated for the Housing Rehabilitation Program which is offered citywide to approximately 70 households. The Arlington Homebuyers’ Assistance Program (AHAP) is designed to increase the supply of affordable housing for approximately 14 low- to moderate-income households. A portion of the funds will serve homebuyers within the NRSA and East Arlington target areas. Additionally, homebuyers will receive up to \$10,000 to purchase newly constructed homes in the East Arlington New Markets Tax Credit development. The \$10,000 level of assistance is also available to households with a family member with a disability. Homebuyers will receive a zero percent interest-rate forgivable loan if the housing is their primary residence for the required period of affordability. The loan is forgiven after five years if program requirements are met. The City contracts

with a subrecipient which will provide homebuyer education and foreclosure prevention seminars to participants of AHAP. HOME funds will support at least two CHDO housing activities such as housing acquisition, demolition, reconstruction or housing acquisition, rehabilitation, resale of single-family housing. CHDO proceeds will be used from the sale of the initial properties to build an additional housing unit for low- to moderate-income households, or support other housing activities that benefit low-income families. The Tenant-Based Rental Assistance (TBRA) Program will continue to be provided city-wide to maintain the availability of affordable housing to very low-income individuals and households. The Consolidated Plan included a housing gap analysis demonstrating that rental assistance for low-income individuals and households was a high priority housing need. The funds allocated for the TBRA program will allow the Arlington Housing Authority to provide rental assistance to approximately 30 families for up to 24 months. Preference is given to persons that are homeless or at risk of becoming homeless and may include special needs populations. Case management for this program is provided by non-profit organizations. The City of Arlington has affirmative marketing procedures that will be enforced in compliance with 24 CFR 92.351. To the maximum extent possible, the City of Arlington and any provider of HOME-assisted housing programs and/or projects will take steps to ensure outreach to minority groups without regard to race, color, national origin, sex, religion, familial status, and/or disability. Marketing activities include but are not limited to using the Equal Housing Opportunity logo, providing fair housing materials in English, Spanish, and other languages as necessary and targeting efforts toward minority groups who are otherwise unlikely to apply for housing. City staff will coordinate with public and non-profit groups, lenders, social service agencies, community leaders, neighborhood and realty groups, and/or other interested groups through a variety of methods including distribution of printed materials. The City of Arlington is committed to increasing the participation of businesses owned by minorities and women by distributing information about all HOME-related projects to encourage submission of bids and working with the City's MWBE Coordinator to reach out to additional providers. Contracts with CHDOs have a provision encouraging the use of historically under-utilized businesses, sub-contractors and suppliers who are 51% owned by racial or ethnic minorities and/or women.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Arlington operates a Housing Choice Voucher program, but does not operate publicly-owned housing projects.

Actions planned during the next year to address the needs to public housing

N/A

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Participants in the Housing Choice Voucher program are included in policy making for the organization through a tenant advisory board. A family self-sufficiency program also connects Housing Choice Voucher participants to homeownership opportunities.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Arlington Housing Authority has not been designated as a troubled PHA.

Discussion

The City of Arlington has an interlocal agreement with the Arlington Housing Authority for the provision of housing and homeless services for Arlington residents. The Arlington Housing Authority is part of the City's Community Development and Planning Department.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

TCHC conducted a Needs and Gaps survey in 2017 of individuals, organizations, focus group participants, and service providers that serve homeless individuals and families. The survey data collected from focus groups and service provider surveys indicated that both clients and providers agree on four major needs where gaps exist for homeless individuals and families: 1) transportation, 2) childcare, 3) affordable housing, and 4) physical/behavioral healthcare. To better address these needs, TCHC recommends the following:

- Consider options for transportation such as building partnerships with local transportation providers, utilizing facility vans/buses to assist clients in meeting their goals of self-sufficiency, using rideshare and other creative options to fill the gap;
- Enhanced collaboration with Child Care Management Service (CCMS), supervised on-site childcare, and connections to long-term childcare when housed;
- Implement concurrent therapeutic intervention while working with clients to obtain housing;
- Identify additional employers willing to work with homeless individuals with all types of backgrounds and skills levels;
- Increased training for CoC participants; and
- Increased collaboration with the beginning stages of Coordinated Entry.

In 2018, the Continuum of Care was restructured with a Board of Directors consisting of a Leadership Council with 5 elected officials and a Membership Council with 26 community representatives. The new board will be undertaking a new strategic plan to set common priorities and defined strategies with a housing focus and agreed upon performance measures. The City of Arlington will continue to work in coordination with the Continuum of Care and neighboring jurisdictions to improve systems, services, and outcomes for homeless individuals and families based on the continuum-wide strategic plan.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

One-year goals for reducing and ending homelessness in Arlington include: 1) support for homeless

shelters that will serve approximately 1,500 individuals experiencing homelessness, 2) Rapid Re-housing assistance for 15 households who are homeless, 3) Prevention assistance for 90 persons, 4) Support services and case management for approximately 1,000 homeless individuals, 5) temporary rental assistance for 40 homeless households, and 6) support for state application for ESG and/or competitive federal homeless funds.

The City will continue to work with local providers and the Continuum of Care to enhance referral systems and build partnerships to increase access to services for homeless individuals, particularly individuals that are unsheltered. Organizations in Arlington that focus on outreach and assessment of unsheltered homeless individuals and families include the Arlington Independent School District Families in Transition Program, Arlington Housing Authority, Arlington Life Shelter, Arlington Police Community Outreach Unit, Arlington Urban Ministries, Catholic Charities Outreach Team, Mental Health Mental Retardation of Tarrant County (MHMR), AIDS Outreach Center, Workforce Development Center, Recovery Resource Council, Mission Metroplex, The Salvation Army, SafeHaven of Tarrant County, and the Center for Transforming Lives and Tarrant County. Common intake and assessment tools were established county-wide for use by Emergency Solutions Grant and related programs.

Organizations may also have specialized intake and assessment tools for specific homeless populations such as victims of domestic violence, which record the needs of homeless individuals and provide appropriate referrals. Outreach tools for case managers have been coordinated and are available on the Tarrant County Homeless Coalition website, which contains links to a variety of provider resources and the Homeless Management Information System (HMIS) for assessment and referral tools.

To better coordinate, the Coordinated Entry Subcommittee is responsible for the planning, evaluation, and redesign of the effectiveness of the housing assessment services in the Continuum of Care. The Improvement, Coordination, & Training Committee also reviews and provides input into the Annual Work-Plan objectives as established by HUD. Assessment tools will be evaluated and modified continually as needed by the CoC with input from Arlington, Fort Worth, and Tarrant County. The Continuum of Care Board has a new Standing Committee structure, which includes: 1) Governance, 2) HMIS Governance, 3) Allocations, and 4) Improvement, Coordination, and Training.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City will continue to support the existing emergency shelters in Arlington and provide resources to enable ongoing operations. Emergency shelters in Arlington include the Arlington Life Shelter, SafeHaven of Tarrant County, and the Salvation Army Arlington Family Life Center. The City will allocate \$156,372 of its ESG funds to assist emergency shelter operations and services.

The City will continue to support existing temporary housing programs using CDBG funds to support transportation and child care for homeless families and by using HOME funds to provide temporary

rental assistance to very low-income individuals, including families that are homeless. The City will coordinate referrals to shelter and transitional housing resources with the Continuum of Care central intake and assessment system. Transitional housing programs have been converted in many cases to Rapid Rehousing programs through organizations such as Arlington Housing Authority, Arlington Life Shelter, Samaritan House and SafeHaven.

To address the emergency shelter and transitional housing needs of homeless individuals, the City of Arlington will remain an active member of the Continuum of Care board and committees. The Improvement, Coordination, & Training Committee oversees planning and evaluation of the effectiveness and directs strategies to improve the efficiency and of housing services for the homeless. This committee also tracks the progression of information being reported to the CoC board; assess that HUD objectives are being met; and collaborates and gathers feedback from local housing service providers for any information necessary to ensure effective evaluations.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Arlington will support CoC efforts to help homeless persons transition to permanent housing by supporting rapid rehousing programs, and related supportive services, including employment and skills training programs, transportation for homeless families, substance abuse treatment, child care, and expanding employment readiness training to accommodate additional transitional housing households. This year, the City of Arlington will support a dedicated navigator position with CDBG funds. This position will help homeless individuals and families to access the Coordinated Entry assessment and referral process to connect rapidly with housing. Priority populations for housing include chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. The Continuum is applying for a youth homelessness demonstration grant to better serve homeless youth in our community.

The Tarrant Area Continuum of Care is addressing the needs of individuals who are chronically homeless through persistent and comprehensive street outreach. These efforts will continue with increased emphasis on accessing main stream benefits for persons with disabilities and increasing the inventory of inpatient and outpatient treatment beds to stabilize and prepare for housing the most vulnerable chronic homelessness. The CoC will work to end chronic homelessness by addressing the underlying medical and behavioral health barriers as one of its top priorities. The CoC is leading the effort through the Taskforce on Health Care for the Homeless to create a HRSA Health Care for the Homeless new

access point clinical services for the unsheltered and emergency sheltered homeless with a primary focus on dual diagnosed, severely mentally ill and chronic substance abuse patients.

ESG funds will be increasingly allocated to focus on rapid rehousing and homeless prevention resources. In the Program Year 2018 Action Plan, homeless prevention efforts are proposed to be provided by Arlington Urban Ministries, with additional prevention services provided by the Arlington Housing Authority with funds from the State of Texas Housing and Homeless Services Program (HHSP). CoC prevention strategies are centered on expanding cash and non-cash benefits for eligible families to retain housing. Other prevention resources include Tarrant County Department of Human Services, Mission Metroplex and numerous faith-based organizations.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Tarrant Area Continuum of Care is working on an improved diversion plan for 2018. Currently, the CoC has a homeless help hotline that can direct low-income families to the most appropriate sources of support. Families may also access referrals through the United Way 211 Information and Referral hotline. There is a newly formed homeless prevention workgroup that focuses on a coordinated approach to prevent homelessness across the county.

Arlington has adopted the CoC Discharge Planning Policy: **Mental Health:** John Peter Smith (JPS) Health Network is the primary provider of emergency or in-patient mental health care. If a patient presents as homeless and there are no housing options immediately available, social services at JPS attempts contact family & friends to arrange placement during recovery. If this is not possible, JPS locates group home providers or other facilities to meet the specific needs of the patient. For severe cases, JPS refers to onsite mental health court that determines if a longer stay at Trinity Springs or a transfer to a state hospital is warranted. The hospital discharge committee reviews mental health care cases that have had difficulty with placement & provides feedback & resources to JPS to avoid discharge to homelessness. **Foster Care:** ACH Child and Family Services, Preparation for Adult Living (PAL) and Circle of Support (COS) staff coordinate with DFPS to connect youth exiting foster care with benefits allowed by Texas including transitional living allowances, transitional Medicaid, and tuition and fee waivers for college attendance. It is the policy of DFPS agencies to provide discharge planning services within one year prior to a youth aging out of foster care in coordination with PAL & COS staff & with ACH child & family services when necessary. The CoC uses PAL and COS practices to ensure discharge planning and individual service plans include a thorough review of individual housing needs and options. COS is a

youth-driven process to help youth exiting foster care plan and focuses on bringing together a healthy support system. These practices are provided to youth aged 15-21 and help to ensure youth exiting foster care are not discharged into homelessness. For youth that cannot be re-united with family or find safe and suitable housing independently upon discharge from foster care or through the PAL and COS assistance, housing is provided by ACH that is specific to youth aged 18-21 who need additional support and includes provision for housing for those exiting foster care. **Health Care:** The CoC hospital discharge committee meets monthly to facilitate collaboration between hospitals, EMS, shelter and outreach staff. JPS Health Network is the primary indigent health care provider. JPS social workers and discharge nurses coordinate with shelters to provide discharge plans for currently homeless persons. Those with chronic health conditions are prioritized for SH or assisted by Housing Specialists to identify long term, rehab, or assisted living care. True Worth, a new nonprofit serving the homeless has developed a central resource facility in collaboration with JPS that includes 10 respite beds connected to discharge housing. When a homeless person presents at an emergency shelter with health conditions that indicate an inappropriate discharge, shelter staff will call Medstar and return the patient to the discharging hospital until appropriate care and shelter is identified.

Discussion

The City of Arlington will continue to coordinate with the Tarrant Area Homeless Coalition and the partnering agencies through the Continuum of Care to ensure the strategies for addressing and ending homelessness remain effective for Arlington residents. City Staff will be active participants in the CoC planning process, and continue to serve on applicable workgroups, committees and subcommittees. Arlington is represented on the Continuum of Care Board by Council member Victoria Farrar-Myers, Tori Sisk with the Arlington ISD, and Bill Coppola with Tarrant County College. The City also actively participates in regular community meetings hosted by Redemption Bridge and partners to develop an action plan to connect individuals being released from prisons and military to housing opportunities in Tarrant County.

The strategies outlined in the Continuum of Care Strategic Plan will also guide service strategies and will include a focus on CoC goals to make progress toward ending chronic homelessness, ending veterans' homelessness, reducing the number of people experiencing homelessness, reducing the length of stay in homelessness, ending family homelessness, and reducing the incidence of sexual and physical assault against homeless women.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Arlington relies on accurate and up-to-date data and analysis to prevent barriers to affordable housing for homeless and low-income persons. The City has completed its Analysis of Impediments to Fair Housing Choice (AI). This analysis not only examines what discriminatory practices may potentially be occurring in Arlington, but also determines if housing costs or availability are barriers that exist to affordable housing for low- to moderate- income households. The AI was completed as part of a comprehensive housing strategy for the City of Arlington. One impediment listed in the AI was the need for increased awareness, outreach and education. The City of Arlington has developed and implemented an Outreach Plan to continually address the need for increased awareness, outreach and education. Such actions include the following: Continue to expand its efforts by city departments, the Arlington Housing Authority, housing advocacy groups and service organizations to inform renters and homebuyers of their rights and means of recourse if they feel they have been discriminated against. Host a Fair Housing Symposium or training every other year to provide training to stakeholders (i.e., rental property owners, apartment managers, apartment associations, management companies, real estate industry professionals, realtor associations, government agencies and HUD FHEO officials). The City plans to host an information session on fair housing during its Annual Homeownership Fair in July. Continue to work with and strengthen our partnerships with Housing Channel (formerly Tarrant County Housing Partnership), Development Corporation of Tarrant County, Arlington Housing Authority and its Family Self Sufficiency and Homeownership Voucher programs, community development organizations and other HUD-Approved Counseling agencies to develop pre-purchase and post purchase homeownership education programs. Plan to educate households and housing related organizations through online community engagement and disseminating Fair Housing law literature in a variety of forms and media. Ensure that as appropriate, Fair Housing marketing and public awareness educational materials printed in English and Spanish, especially in neighborhoods and communities with high percentages of Spanish-speaking persons.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

To ameliorate any barriers to affordable housing, the City of Arlington has taken the following actions:

On December 2016, the City Council passed a resolution on the implementation of its Housing Tax Credit Review policy. This policy authorizes the City of Arlington to consider providing a Resolution of Support of a Resolution of No Objection for the State's Low-Income Housing Tax Credit (LIHTC) projects that provide long term, high quality sustainable housing to the city. LIHTC policies will be reviewed each year and adjusted as needed to meet community needs.

The City has recently approved an updated Comprehensive Plan with the following goals:

- Promote a range of available, accessible affordable housing;
- Provide quality housing to preserve existing neighborhoods;
- Provide quality housing to preserving existing neighborhoods;
- Protect the city's history;
- Identify areas to reduce review and approval process times for both new construction, home modification applications, encourage use of universal design in new housing; and
- Ensure local ordinances and building codes property address issues of concern with respect to higher density housing, persons with disability, and group homes, congregate living, and community care.

In summary, current public policies do not serve as substantial barriers to affordable housing and residential investment. The City's One-Start Center assist in expediting the plan review process and enables developers to move expeditiously throughout the development process. The City also has a Building Code and a Zoning Code, which serve to protect the public interest and create safe and sanitary living conditions. The Zoning Code permits this range of development and permits a range of housing in a range of areas within the City.

The AI was completed as part of a comprehensive housing strategy for the City of Arlington. The review of public policy issues in the AI showed the following:

- The newly updated City's Comprehensive Plan emphasizes the development range of housing opportunities for all residents
- The City's Building and Zoning Codes do not limit fair housing, and the development of the new Unified Development Code addresses key issues concerning group living in particular.

Discussion:

The City of Arlington is a relatively affordable housing community, with housing options available at all income levels. There is a spectrum of housing choice and opportunity for local residents. The City of Arlington will take all necessary actions in citywide planning efforts and future development initiatives to address the needs of low- to moderate-income residents and special needs populations, including persons with physical and mental disabilities, individuals living with HIV/AIDS, homeless persons and families, and the elderly to ensure negative effects of public policies are not barriers to affordable housing.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Arlington plans to take significant actions over the next year to address obstacles to meeting underserved needs, foster and maintain affordable housing, evaluation and reduce lead-based paint hazards, reduce the number of families in poverty, develop institutional structure, and enhance coordination between public and private housing and social service agencies as outlined in the narrative below.

Actions planned to address obstacles to meeting underserved needs

The principal obstacles to meeting underserved needs in Arlington include 1) Limited funding, 2) Need for increased transportation options, 3) Limited provider and staff capacity, and 4) Lack of community awareness of available services. The most significant of these obstacles is limited funding. As CDBG and HOME funds have declined in recent years, the City's ability to meet the goals of the Consolidated Plan is also limited. Projects that use CDBG, HOME, and ESG funds as seed money are encouraged to leverage other public and private funds. Arlington neighborhoods and organizations have access to grants from several local funding sources, including the Arlington Tomorrow Foundation and Neighborhood Matching grants. CDBG funds are paired with City of Arlington general funds administered by other departments to maximize benefits. The City of Arlington continues to pursue transportation solutions to improve service delivery and provide access to jobs and education for low- to moderate-income individuals. The City sub-grants CDBG funds to provide transportation services for low-income and homeless individuals seeking access to health care, employment and education, and job-related activities. In FY14 the City Council identified Enhance Regional Mobility as a priority for the third year in a row, and a transportation pilot project was launched in Summer 2013. The City appointed a Transportation Advisory Committee to review local needs and issues, gather information, analyze data, and develop a strategic approach to frame future transportation decisions by City Council. The recommendations made to Council in September 2017 included the following modes of transportation: 1) Demand-Response Rideshare; 2) Rubber-Tired Shuttle; 3) Bus Rapid Transit or High-Intensity bus; and 4) Personal Rapid Transit. Currently, the City of Arlington has implemented a rideshare program using an called VIA. The service is offered between 6 a.m. and 9 p.m. Monday through Friday and between 9 a.m. and 9 p.m. on Saturday.

Non-profit organizations often have limited funding and capacity to meet multiple needs of low-income individuals. Support and capacity-building resources for non-profits are available from organizations such as the University of Texas at Arlington, the Funding Information Center of Fort Worth, the Center for Non-Profit Management, the Tarrant County Homeless Coalition, and United Way.

In addition, the City offers two technical assistance workshops to non-profit organizations throughout the year, provides monthly desk monitoring, and individual technical assistance to grant subrecipients as needed. The City also informs its subrecipients and other organizations of upcoming training

opportunities such as seminars, webinars, and conferences while also investing time and resources to allow its staff to participate in such capacity-building events.

Another obstacle to meeting community needs is effective outreach to low-income families. In general, many Arlington families are unaware of resources available in the community supported with CDBG, HOME, and ESG funds. Continued promotion of United Way's 2-1-1 information referral phone line will assist with connecting these families to needed services. The City of Arlington Neighborhood Network and NRSA Code Compliance Officers will be utilized to disseminate information to neighborhood organizations regarding services and programs available for low- to moderate-income residents. The City and many grant recipients provide program information in Spanish as well as participate in neighborhood events as part of outreach efforts.

Actions planned to foster and maintain affordable housing

In PY18, the City of Arlington will spend over \$2 million in CDBG and HOME funds to foster and maintain affordable housing. The Homebuyer's Assistance Program (AHAP) will help 14 households become first-time homebuyers. Participants in the program will attend homebuyer education seminars and foreclosure prevention counseling. Additionally, the City will partner with a certified CHDO to rehabilitate and/or construct energy-efficient single-family housing. Affordable housing objectives will also be met through the Housing Rehabilitation Program. In PY18, at least 70 households will participate in the Housing Rehabilitation Program. Housing rehabilitation activities include full rehabilitations, emergency rehabilitations, and architectural barrier removals. Finally, the City will promote affordable housing by providing temporary rental assistance (TBRA) to at least 30 households.

Actions planned to reduce lead-based paint hazards

The Consolidated Plan analysis of HUD provided data, indicates approximately 17,180 households with children living in housing units at risk of lead-based paint (build prior to 1980). The primary means by which lead poisoning among young children can be prevented is to have lead-safe housing. The following activities will be implemented by the City of Arlington's housing programs to reduce or eliminate lead hazards in federally-assisted housing units built before 1978. Offer a lead-based paint training seminar to contractors for the City's Owner-Occupied Housing Rehabilitation Programs and sub-recipients. All contractors used by the City will have "Safe Work Practices" or "Lead Abatement" certification; Issue the pamphlet "Renovate Right" to each household scheduled for rehabilitation under the Owner-Occupied Housing Rehabilitation and Emergency Repair Programs; Issue the pamphlet "Renovate Right" to each household assisted under the Homelessness Prevention and Rapid Re-Housing Program that is moved into a housing unit built prior to 1978 and that includes either young children or a pregnant woman; Distribute the pamphlet "Renovate Right" to owners of rental properties within the Central Arlington NRSA and other target areas with a high percentage of housing units built before 1978; Provide unit occupants with notification of the results of any lead hazard evaluation or the presumption of lead-based paint or hazards after results are determined. Provide unit occupants with notification of

the results of hazard reduction activities. The type of reduction activity will vary according to the level of assistance provided; Utilize funds for recipients of the Owner-Occupied Housing Rehabilitation Programs and the Emergency Repair Program for lead remediation activities as needed. The goals of lead reduction activities are to: 1) reduce lead poisoning or the risk of lead poisoning to children and families; 2) educate families about lead poisoning prevention; and 3) provide intervention through the reduction of lead-based paint hazards in pre-1978 units that contain lead-based paint hazards in the City's federally-assisted housing programs.

Actions planned to reduce the number of poverty-level families

To help reduce the number of families at or below the poverty level, the City of Arlington plans to provide the maximum amount of funding allowable for public services. Currently, the City funds 23 nonprofit organizations to provide services to low-income youth, seniors, persons with disabilities, and those experiencing homelessness. The City will coordinate with public and private organizations to produce and preserve affordable housing and related services for low-income persons in the City. The City of Arlington plans to reduce the number of families in poverty through strategies such as: Coordinating with United Way Arlington on financial literacy and asset-building strategies; Continued partnership with transportation providers such as the VIA rideshare app to provide employment-related transportation; Continued funding for housing, community, and economic development for low-income residents; Continued partnership with multiple partners in East Arlington for a concept similar to the Promise Zone designation, whereby poverty is addressed through increased jobs, educational opportunity and improved housing and public safety; Continued support of United Way Arlington to facilitate coordinated solutions to reduce poverty; Continued support of services to homeless families and families at risk of homelessness to increase housing options; Continued support of information and referral networks to allow easier access to community Dissemination of information about specific anti-poverty programs such as the Earned Income Tax Credit (EITC), Family Self-Sufficiency Program, Head Start, and mainstream public assistance resources. In 2017 and 2018, the City partnered with Foundation Communities to support the Volunteer Income Tax Assistance (VITA) sites in Arlington. Working closely with Foundation Communities, approximately 2,752 Arlington low- and middle-income families received increased access to free tax assistance and EITC. Locally, AARP assists taxpayers age 60 and older.

Actions planned to develop institutional structure

The Grants Management staff team is part of the Community Development and Planning Department and is the responsible entity for the development of the Consolidated Plan and Annual Action Plan. The team works in partnership with public institutions and private and non-profit partners to implement activities and projects that require multiple funding sources. Staff members work with other City departments to develop coordinated plans and to leverage resources for parks, infrastructure, code compliance, housing development and other projects in the City. The team also coordinates with adjacent HUD entitlement grantees and regional planning groups such as the North Central Texas

Council of Governments. The Arlington Housing Authority (AHA) plays a key role in the implementation of Consolidated Plan activities. AHA has an Interlocal Cooperation Agreement with the City of Arlington to oversee the City's housing rehabilitation program, homeless services, and other related programs. AHA also receives HOME Tenant-Based Rental Assistance funds which provide them with an additional tool for serving low-income households and special needs clients. The City subcontracts with approximately twenty-three non-profit organizations to carry out public service activities, homeless services, and affordable housing activities. The City also works with private industry to provide design and construction services for infrastructure, housing, and related projects. The City of Arlington contracts with United Way Arlington, a local arm of the United Way of Tarrant County, to identify human service needs and recommend and coordinate responses. UWA also provides networking and coordinating among social service providers, and non-profits in Arlington. The UWA Work Plan during the program year includes facilitation of the Grant Review Committee, conducting roundtables and studies of priority needs in Arlington (especially aging and older adults), and participation in initiatives such as the Financial Stability Partnership, Arlington Resource Sharing Group, and the Mental Health Connection. The City is also assisted in its affordable housing mission by two CHDOs which develop and/or rehabilitate and offer for sale single family affordable housing within the City and its target areas.

Actions planned to enhance coordination between public and private housing and social service agencies

Coordinated approaches to service delivery are common in Tarrant County. Examples of collaborative approaches include:

- United Way - Arlington and partnering agencies participate in monthly service provider meeting to share ideas and resources for low-income families.
- Tarrant County Homeless Coalition in its Coordinated Entry process for the planning and evaluation. This new process will create a streamlined system where all who need housing have fair and equal access.
- Habitat for Humanity partners with local housing developers and volunteers to provide affordable housing and improve aging housing stock.
- Housing Channel, formerly Tarrant County Housing Partnership (TCHP) partners with University of Texas at Arlington College of Architecture, financial institutions and other nonprofit organizations to plan community events in Arlington, while also providing affordable housing opportunities and foreclosure prevention classes.
- Mission Metroplex partners with the school district and local apartment complexes to provide tutoring and afterschool care to students living in high-risk areas
- Sixty and Better, Inc, formerly Senior Citizen Services partners with Neustro Hogar to provide transportation from the retirement community to the senior center.
- Other long-standing coordination groups include Tarrant County Homeless Coalition, Continuum of Care, Mental Health Connection, United Way Impact Councils, and the North Central Texas Housing Coalition.

- University of Texas at Arlington School of Social to update the City's 10-Year Plan to End Homelessness.

The City and local non-profits continue to seek collaboration opportunities that will maximize the effectiveness of many housing and social services available to Arlington residents. During the PY18 Request for Proposals process, local non-profits agencies with innovative collaborations, exemplary performance, measurable and impactful outcomes received larger grant awards.

Discussion:

The City of Arlington leverages public and private resources to address the most pressing needs. CDBG, HOME, and ESG provide important resources to allow the City to address the needs of low-income residents and special needs populations.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Program-specific requirements are included in this section for CDBG, HOME, and ESG.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	182,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	182,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not applicable.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See Attachment H.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See Attachment I.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Not applicable.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See Attachment D.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC Coordinated Assessment System provides a standardized process whereby clients can be assessed using consistent standards and matched to programs according to client need, eligibility, and preferences. The system also allows communities to prioritize access to increase the impact and cost effectiveness of those programs. For Rapid Rehousing programs, subrecipients must prioritize households based on the Tarrant County Homeless Coalitions policy.

Please see the Tarrant Area Continuum of Care Coordinated Assessment System Policy in

Attachment J.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

In October, the City of Arlington issued a Request for Proposals, available to all organizations that serve Arlington residents. A copy of the RFP document is provided to staff of the CoC for review prior to issuance. The RFP was issued in hard copy at the public libraries, on the City of Arlington website, and published in the local newspaper. Organizations have approximately six weeks to complete the ESG application and submit it to the City. City staff review the applications to verify that they have been submitted in their entirety and are eligible to receive ESG funds.

Eligible applications are then reviewed by an independent volunteer-based Grant Review Committee (GRC) that is facilitated by United Way-Arlington. The GRC reviews each application independently based upon the following rubric: 1) Organizational capacity and relevant experience - 30 points; 2) Evidence of need for service - 30 points, 3) Statement of Work/Service Plan - 30 points, and 4) Budget Narrative and Financial Management - 10 points.

The scores are aggregated and presented to the Community and Neighborhood Development Council Committee for use in determining preliminary funding recommendations. The City Council committee then makes draft funding recommendations, which are published on the City website, in the local newspaper, and available for viewing at the public libraries. The draft plan is available for public review and comment for 30 days. Interested individuals may also attend one of two public hearings after the plan is published. Upon completion of the public participation process, comments are summarized, and adjustments made as needed, based on feedback and input from residents, service providers, and CoC representatives.

The final budget is presented to full Council along with the Action Plan for approval by City Council and submission to HUD. Organizations receiving grant awards are notified by letter and must attend a subrecipient workshop prior to signing contracts. The City of Arlington begins its program year on July 1.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Arlington meets the homeless participation requirement as defined in 24 CFR

576.405(a). As a condition of their award funding, the City will require ESG subrecipients to have a homeless person or formerly homeless person involved in a policy-making capacity or in the operations of their programs to satisfy the ESG homeless participation requirement. The subrecipient contracts include the requirement that homeless or formerly homeless individuals are involved in ongoing policy development and improvements associated with the ESG service that is funded by the City.

5. Describe performance standards for evaluating ESG.

The Tarrant County Homeless Coalition consulted with representatives of CoCs across the state and local jurisdictions to develop ESG performance standards. After consultation with the state network and local partners, the CoC adopted the standards included in the general appendix. The attached table summarizes the performance standards for street outreach, emergency shelter, homelessness prevention, and rapid re-housing.

The performance standards will require initial evaluations and re-evaluations. Subrecipients will be required to conduct initial evaluations of all households interested in receiving ESG assistance to determine eligibility and the cost and type of assistance necessary for the household to regain stability in permanent housing. The evaluation must comply with the City's written standards and the CoCs centralized or coordinated assessment system.

To successfully record performance outcomes, the CoC system requires that once a household is enrolled in an ESG program, non-domestic violence agencies must complete an initial HUD Intake Assessment within the HMIS system (ETO), the HUD Mid-Program Assessment, and the HUD Exit Assessment upon program completion. Performance outcomes will be reported to the City using the HMIS generated ESG reports. Domestic Violence Organizations will provide the same data utilizing their comparable data systems.

Reassessments are required for program participants receiving homelessness prevention assistance and rapid re-housing assistance. Participants receiving homeless prevention must be reassessed at least quarterly; rapid re-housing participants must be reassessed at least annually. All participants must receive an exit assessment.

ESG programs are continually evolving as the CoC Board of Directors makes decisions and approves policies for use in addressing the issue of homelessness. The Tarrant Area Continuum of Care Strategic

Plan provides a guide for allocating limited resources to more effectively address priority needs. As this plan evolves and changes to meet client needs, the City of Arlington will play an integral role in the planning and implementation process.

