





# BUDGET AND BUSINESS PLAN

# **CITY COUNCIL PRIORITIES**



#### **PURSUE OUR VISION**

A pre-eminent city, Arlington aims to create an environment that empowers everyone to live their best lives and achieve their version of the American Dream.

#### FULFILL OUR MISSION

The City of Arlington efficiently meets the needs of the public through innovation, active engagement, and inclusive practices. The City invites everyone to work together to help us provide high-quality, costeffective services and strong, safe neighborhoods.

#### **CORE SERVICES**

- Public Safety
- Culture/ Recreation/Education
- Financial/ Economic Development
- Infrastructure

#### LIVE OUR VALUES

- Accountability
- Collaboration

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- Innovation
  Inclusivened
  - Inclusiveness
  - Professionalism



# Overview

- Recap of June 27
- Discussion of Inflation
- City Value Proposition
- FY 2024 Proposed Budget
- FY 2024 Priorities & Core Services
- August 8<sup>th</sup> Meeting
- Budget Calendar



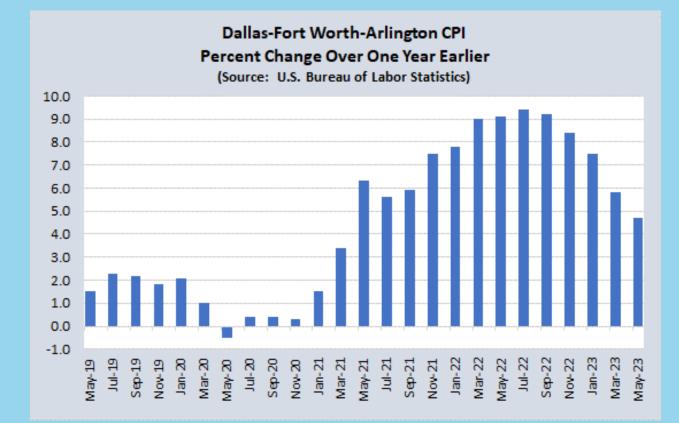
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## **Recap of June 27th Budget Presentation**

- Inflation
- > Favorable Tax Policy
- > How we Compare
- Competitive Water Rate
- Legislative Impacts
- Unused Property Tax Increment
- Compensation

# **Updated Inflation Outlook**

- June of 2022, nationwide CPI jumps to 9.05%
- June of 2023, nationwide CPI drops to 2.97%
- Metroplex CPI numbers updated in mid-August



## Inflation: What the Experts are Saying

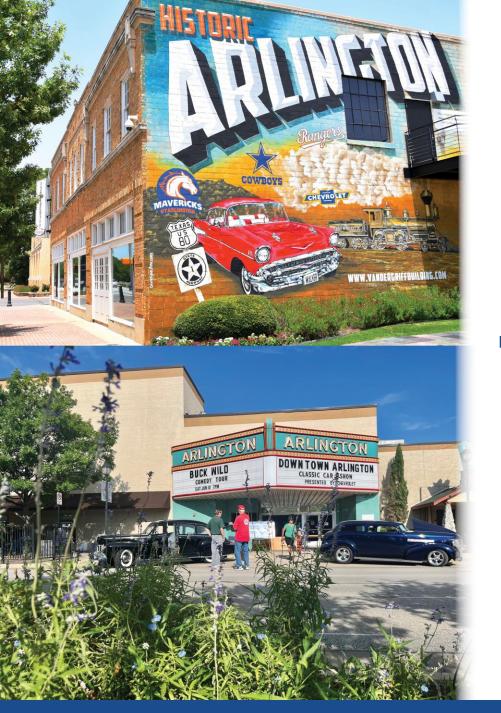
"Slower wage growth is part of the reason inflation will keep easing for now. But watch for it to briefly jump back up around the end of the year. Core inflation...which factors out food and energy prices...is what really matters to the Federal Reserve as it decides when to stop lifting interest rates. The core rate is likely to dip from June's 4.8% to 4.3% in the coming months, possibly giving the Fed a justification to hold off on further hikes after its quarter-point increase next week. But inflation, both the headline and core rates, is likely to spike in Nov. and Dec. because of comparisons to relatively soft prices from the final two months of 2022. By early 2024, price growth should be turning down again...about 3% for the headline Consumer Price Index, and under 4% for the all-important core rate."

#### The Kiplinger Letter, July 20, 2023

"The Federal Reserve's actions to curb inflation through interest rate increases are expected to contribute to slower economic growth, though Texas will likely continue to outperform the nation. The state's faster pace reflects historically greater economic growth and labor force expansion. Additionally, the state's labor markets are more efficient, with Texas workers more likely to find suitable jobs and Texas firms more easily attracting qualified workers than their counterparts nationally."

#### Federal Reserve Bank of Dallas, June 22, 2023

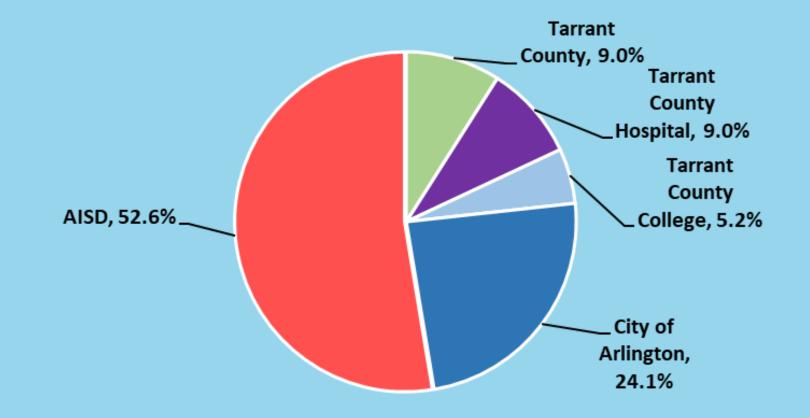
"The big question midway through the year: Is a recession coming, or not? Interest rates have soared, and short-term rates are much higher than long-term rates, a classic recession indicator. And yet, the economy keeps chugging. Can that last? If a recession hits, it's likely to come later than we and many forecasters once thought. The second half of 2023 had seemed like a good bet. The first half of 2024 may see a downturn. Probably no sooner than that. Why not? Unlike in prior cycles of rising rates, the steep hikes implemented by the Federal Reserve are doing little to slow the economy so far."



# Favorable Tax Policy

# **Arlington Tax Bill Breakdown**

#### Arlington Tax Bill Breakdown for 2023



# **Favorable Tax Policy – Exemptions**

|  | Local Option Exemptions  |   |   |  |       | Mandated Veteran Exemptions |        |        |  |
|--|--|---|---|--|-------|-----------------------------|--------|--------|--|
| <br>RESIDENTIAL                        | General<br>Homestead   | Over 65                                 | Disabled Person                         | Tax Ceiling for<br>Over 65                         | Vet1  | Vet2                        | Vet3   | Vet4   |  |
| Minimums and<br>Maximums<br>Authorized | Up to 20% of appraised<br>value, must be worth at<br>least \$5,000 | At least \$3,000; no<br>max established | At least \$3,000; no<br>max established | Local Officials<br>Authorized or Not<br>Authorized | 5,000 | 7,500                       | 10,000 | 12,000 |  |
| Arlington                              | 20%  | \$60,000                                | \$60,000                                | Authorized   | 5,000 | 7,500                       | 10,000 | 12,000 |  |

|  | Authorized Business Exemptions                  |   |  |  |  |  |
|--|---|---|--|--|--|--|
| COMMERCIAL                             | Freeport  | Abatements                                      |  |  |  |  |
| Minimums and<br>Maximums<br>Authorized | Local Officials Authorized or Not<br>Authorized | Local Officials Authorized or Not<br>Authorized |  |  |  |  |
| Arlington                              | Authorized                                      | Authorized                                      |  |  |  |  |

## **City of Arlington Tax Exemption History**

- > 20% Homestead Exemption since 1988
- > \$60,000 Senior Exemption since 2003
- > \$60,000 Disabled Exemption since 2003
- > Senior Tax Freeze since 2006
- > Triple Freeport Exemption **since 2000**

# **County & State Updates**

> Tarrant County adopted first homestead exemption June of 2023

- 10% exemption for both the County and JPS Hospital District
- > State of Texas, 88<sup>th</sup> Legislature, **July 2023** 
  - Property Tax impacts (subject to November 2023 election)
    - Lowered school property tax rate for all homeowners & business properties 10.7¢
    - Increased school property tax homestead exemption from \$40,000 to \$100,000; over 65 & disabled exemptions rise to \$110,000
    - 20% annual cap on non-homestead properties \$5M or less
    - Franchise tax relief for small businesses (increased exemption to \$2.47M in revenue from \$1M)
    - Counties of more than 75,000 people may elect three members of their countywide appraisal boards, starting in May 2024.

# **Property Tax Rate History**

Last property tax increase was in FY 2004 (\$0.6480)

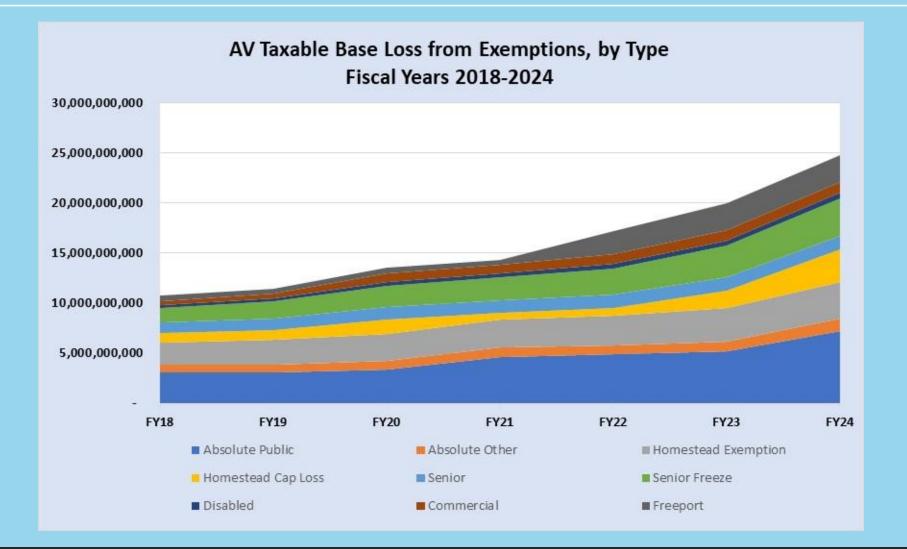
> Eight consecutive years of tax rate decreases beginning in FY 2017

| Fiscal Year | Tax<br>Rate | Savings        |
|-------------|-------------|----------------|
| FY16        | \$0.6480    | \$0            |
| FY17        | \$0.6448    | (\$682,222)    |
| FY18        | \$0.6398    | (\$1,922,585)  |
| FY19        | \$0.6348    | (\$3,399,432)  |
| FY20        | \$0.6240    | (\$6,977,535)  |
| FY21        | \$0.6225    | (\$7,605,648)  |
| FY22        | \$0.6198    | (\$8,907,133)  |
| FY23        | \$0.5998    | (\$17,197,252) |
| FY24        | \$0.5898    | (\$23,712,157) |
| Total       |             | (\$70,403,964) |

# **Market Value to Taxable Value**

| Walkthrough  | FY 2024 Value     | Tax Amount @.5898 |
|--|-------------------|-------------------|
| Total Market Value                                     | \$61,557,296,009  | \$363,064,932     |
| Capped Accts and Deferrals (Agricultural & Scenic)     | (\$3,176,046,799) | (\$18,732,324)    |
| Public/Charity/Religious Exemptions (inc. ARBs)        | (\$8,482,583,796) | (\$50,030,279)    |
| Personal Exemptions (inc. Homestead, Ceilings, & ARBs) | (\$5,337,384,533) | (\$31,479,894)    |
| Business Exemptions (inc. ARBs)                        | (\$3,818,743,693) | (\$22,522,950)    |
| Total Taxable Value                                    | \$40,742,537,188  | \$240,299,484     |

# **Favorable Tax Policy – Exemptions**



# **Favorable Tax Policy – Exemptions**

| Exemptions By Tax Year (% of Levy)                  |                 |                 |                 |                 |                 |                 |                 |  |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| Fiscal Year FY18 FY19 FY20 FY21 FY22 FY23 FY24      |                 |                 |                 |                 |                 |                 |                 |  |
| % of Absolute Exempted<br>% of Residential Exempted | 100.0%<br>34.5% | 100.0%<br>35.6% | 100.0%<br>37.4% | 100.0%<br>34.7% | 100.0%<br>35.4% | 100.0%<br>37.6% | 100.0%<br>38.9% |  |
| % of Commercial Exempted<br>% of Freeport Exempted  | 3.6%<br>43.3%   | 4.2%<br>34.4%   | 6.7%<br>30.8%   | 5.9%<br>28.1%   | 6.9%<br>63.8%   | 6.6%<br>66.4%   | 6.3%<br>64.8%   |  |
| Total % Exempted                                    | 32.2%           | 31.6%           | 33.0%           | 33.2%           | 36.7%           | 37.6%           | 39.8%           |  |

| Exemptions By Tax Year (Levy \$ Amount) |            |            |            |            |             |             |             |
|---|------------|------------|------------|------------|-------------|-------------|-------------|
| Fiscal Year                             | FY18       | FY19       | FY20       | FY21       | FY22        | FY23        | FY24        |
| Absolute Exemption Total                | 25,116,389 | 24,975,362 | 26,915,828 | 34,975,846 | 35,947,047  | 37,146,370  | 50,030,279  |
| Residential Exemption Total             | 37,905,277 | 42,011,585 | 49,739,137 | 46,116,104 | 50,314,470  | 60,434,511  | 73,947,790  |
| Commercial Exemption Total              | 2,576,342  | 3,379,465  | 6,015,623  | 5,345,430  | 6,181,511   | 6,409,567   | 6,496,604   |
| Freeport Exemption Total                | 3,853,119  | 2,792,336  | 3,245,495  | 2,664,981  | 13,896,224  | 16,082,373  | 15,810,008  |
| Total Exemptions                        | 69,451,126 | 73,158,749 | 85,916,083 | 89,102,361 | 106,339,252 | 120,072,820 | 146,284,682 |

City-wide exemptions save the taxpayers \$146,284,682

# **Property Tax Rates**

|                         |         |         | Increase   |
|-------------------------|---------|---------|------------|
|                         | FY 2023 | FY 2024 | (Decrease) |
| General Fund Tax Rate   | 40.30   | 40.80   | 0.50       |
| Debt Service Tax Rate   | 19.68   | 18.18   | (1.50)     |
| Total Property Tax Rate | 59.98   | 58.98   | (1.00)     |

No New Revenue Tax Rate: \$0.5336 per \$100 of assessed value

Voter Approval Tax Rate with Unused Increment: \$0.6425 per \$100 of assessed value

# **Change in Average Home Value**

| Fiscal Year | Average<br>Homestead<br>Market Value |         | ead Average Homestead |         | Tax Rate |        | Property Tax<br>Amount |          |
|-------------|--------------------------------------|---------|-----------------------|---------|----------|--------|------------------------|----------|
| FY 2018     | \$                                   | 177,521 | \$                    | 128,783 | \$       | 0.6398 | \$                     | 823.95   |
| FY 2019     | \$                                   | 191,733 | \$                    | 140,455 | \$       | 0.6348 | \$                     | 891.61   |
| FY 2020     | \$                                   | 215,308 | \$                    | 155,869 | \$       | 0.6240 | \$                     | 972.62   |
| FY 2021     | \$                                   | 214,473 | \$                    | 160,895 | \$       | 0.6225 | \$                     | 1,001.57 |
| FY 2022     | \$                                   | 220,951 | \$                    | 172,899 | \$       | 0.6198 | \$                     | 1,071.63 |
| FY 2023     | \$                                   | 265,184 | \$                    | 195,553 | \$       | 0.5998 | \$                     | 1,172.93 |
| FY 2024     | \$                                   | 317,785 | \$                    | 226,067 | \$       | 0.5898 | \$                     | 1,333.34 |

Annual impact on average resident:

| \$<br>160.42 | property taxes    |
|--------------|-------------------|
| 33.12        | water rates       |
| 6.00         | storm water rates |
| <br>9.00     | garbage rates     |
| \$<br>208.54 | more per year     |
| \$<br>17.38  | more per month    |

# **Tax Bill Comparison**



WENDY BURGESS TARRANT COUNTY TAX ASSESSOR-COLLECTOR



Facebook.com/TarrantCountyTAC

100 E. Weatherford, Fort Worth, TX 76196 (817) 884-1100 e-mail:taxoffice@tarrantcounty.com web:www.tarrantcounty.com

#### DATE: 05/31/2023

#### ACCOUNT:

LEGAL:

#### 2022 TAX STATEMENT

#### IN GOD WE TRUST

V1.13 1



OWNER:

PARCEL ADDRESS:

EXEMPTIONS: HS001

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| LAND VALUE<br>40,000 | IMPROVEMENT VAL<br>155,066 | APPRAISED VALUI<br>195,066 | E                    |                       |                     |                        |
|----------------------|----------------------------|----------------------------|----------------------|-----------------------|---------------------|------------------------|
| TAXING ENTITIES      | APPRAISED VALUE            | EXEMPTION<br>AMOUNT        | TAXABLE VALUE        | TAX RATE<br>PER \$100 | BASE TAX            | TAXES DUE<br>CURRENTLY |
| ARLINGTON CITY       | <mark>195,066</mark>       | <mark>39,013</mark>        | <mark>156,053</mark> | 0.599800              | <mark>936.01</mark> | 0.00                   |
| TARRANT COUNTY       | 195,066                    | 0                          | 195,066              | 0.224000              | 436.95              | 0.00                   |
| T C HOSPITAL         | 195,066                    | 0                          | 195,066              | 0.224429              | 437.78              | 0.00                   |
| T C COLLEGE          | 195,066                    | 0                          | 195,066              | 0.130170              | 253.92              | 0.00                   |
| ARLINGTON ISD        | 195,066                    | 40,000                     | 155,066              | 1.308700              | 2029.35             | 0.00                   |
| Total Taxes 4,094.01 |                            |                            |                      |                       |                     |                        |

# **Tax Bill Comparison**



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#### DATE: 05/31/2023

#### 2022 TAX STATEMENT

ACCOUNT:

LEGAL:

#### IN GOD WE TRUST

V1.13

- 1



OWNER:

PARCEL ADDRESS:

EXEMPTIONS: HS001 OV003

Visit our website for online credit card and eCheck payments Pay by phone at 817-884-1110

| LAND VALUE<br>119,000 | IMPROVEMENT VAL<br>81,133 | APPRAISED VALUI<br>200,133 | Ξ                    |                       |                     |                        |
|-----------------------|---------------------------|----------------------------|----------------------|-----------------------|---------------------|------------------------|
| TAXING ENTITIES       | APPRAISED VALUE           | EXEMPTION<br>AMOUNT        | TAXABLE VALUE        | TAX RATE<br>PER \$100 | BASE TAX            | TAXES DUE<br>CURRENTLY |
| ARLINGTON CITY        | 200,133                   | 100,027                    | <mark>100,106</mark> | 0.599800              | <mark>167.53</mark> | 0.00                   |
| TARRANT COUNTY        | 200,133                   | 50,000                     | 150,133              | 0.224000              | 184.75              | 0.00                   |
| T C HOSPITAL          | 200,133                   | 50,000                     | 150,133              | 0.224429              | 336.94              | 0.00                   |
| T C COLLEGE           | 200,133                   | 50,000                     | 150,133              | 0.130170              | 66.29               | 0.00                   |
| ARLINGTON ISD         | 200,133                   | 50,000                     | 150,133              | 1.308700              | 443.78              | 0.00                   |
| Total Taxes 1,199.29  |                           |                            |                      |                       |                     |                        |

# **City Tax Bill Comparison**

|         | Exemptions           | 2022 Valuation | 2022 Tax Bill |
|---------|----------------------|----------------|---------------|
| House 1 | None                 | \$195,066      | \$1,170.01    |
| House 1 | HS                   | \$195,066      | \$936.00      |
|         |                      |                |               |
| House 2 | None                 | \$200,133      | \$1,200.40    |
| House 2 | HS                   | \$200,133      | \$960.32      |
| House 2 | HS, OV65 – No Freeze | \$200,133      | \$600.44      |
| House 2 | HS, OV65 w/Freeze    | \$200,133      | \$167.53      |

- ► Homeowner 1 Savings:
- Homeowner 2 Savings:

• HS - \$234.00

- Over 65 Tax Freeze \$432.91
- HS, Over 65 Exemption/Tax Freeze \$1,032.87

# **Other 2023 Tax Bill Changes**

|         |             | Current     | Tax Enviro         | onment  | Propose     | d Tax Envir      |         |                 |                   |
|---------|-------------|-------------|--------------------|---------|-------------|------------------|---------|-----------------|-------------------|
|         | Entity      | Tax<br>Rate | Taxable<br>Value   | Taxes   | Tax<br>Rate | Taxable<br>Value | Taxes   | 2023<br>Savings |                   |
| House 1 | County      | 0.2240      | \$195,066          | \$437   | 0.2240      | \$175,559        | \$393   | \$44            | \$974             |
| House 1 | TC Hospital | 0.2244      | \$195,066          | \$438   | 0.2244      | \$175,559        | \$394   | \$44            | Total<br>2023 Tax |
| House 1 | TC College  | 0.1302      | \$195,066          | \$254   | 0.1302      | \$195,066        | \$254   | \$0             | Bill              |
| House 1 | AISD        | 1.3087      | \$155 <i>,</i> 066 | \$2,029 | 1.2017      | \$95,066         | \$1,142 | \$887*          | Savings           |
|         |             |             |                    |         |             |                  |         |                 |                   |
| House 2 | County      | 0.2240      | \$150,133          | \$185   | 0.2240      | \$135,120        | \$185   | \$0             | \$34 Total        |
| House 2 | TC Hospital | 0.2244      | \$150,133          | \$337   | 0.2244      | \$135,120        | \$303   | \$34            | 2023 Tax          |
| House 2 | TC College  | 0.1302      | \$150,133          | \$66    | 0.1302      | \$150,133        | \$66    | \$0             | Bill<br>Savings   |
| House 2 | AISD        | 1.3087      | \$110,133          | \$444   | 1.2017      | \$50,133         | \$444   | \$0             | J                 |





# Budget Development

### **BEST PRACTICES**





# **Budget Strategy**

Balanced and in accordance with City's Financial Policies

- > Advances Priorities while maintaining Core Services
- Follows ARP investment plan
- Sustains Employee Compensation
- > Maintains Favorable Tax Policy
- > Satisfies State Statutory Requirements

# **Budget Development Process**

- Comprehensive Financial Forecast
- > Department reviews
- All items considered included in Budget Document (Other Budget Information)
- Reconciliation of Positions (adds, deletes, reorganizations)

# **American Rescue Plan (ARP)**

Arlington allocation = \$81.5M

### Spend to Date:

• FY 2021 Spend – \$11,974,932

Lifted hiring freeze, funded suspended employee compensation increase and street maintenance sales tax projects

- FY 2022 Spend \$19,731,002
  Restored budget and service cuts taken in FY 2021
  Significant investments in Public Safety enhancements
- FY 2023 Spend \$33,723,456
  Continued public safety investments funded in FY 2022
  Water Infrastructure Investments

# FY 2024 ARP Investment

- **Fire** \$6.2M
- ► Police \$1.7M
- ► Water \$4.3M
- **Total Use \$12.2M**

### **Restoring ARP to General Fund**

> FY 2023 – \$3,571,108 restored to the General Fund

- Restored funding for FY 2021 voluntary departmental budget cuts
- > FY 2024 \$3,803,930 impact to the General Fund
  - Restores funding to positions frozen in FY 2021

| General Fund Impact | Α  | nnually   | Cumulative |            |  |  |
|---------------------|----|-----------|------------|------------|--|--|
| FY23                | \$ | 3,571,108 | \$         | 3,571,108  |  |  |
| FY24                | \$ | 3,803,930 | \$         | 7,375,038  |  |  |
| FY25 Planned        | \$ | 4,128,046 | \$         | 11,503,084 |  |  |
| FY26 Planned        | \$ | 3,820,636 | \$         | 15,323,720 |  |  |

# **ARP Investment Plan to Date**

| Total COA ARP Funding |                  |                  | \$<br>81,498,709 |               |
|-----------------------|------------------|------------------|------------------|---------------|
| Allocated To Date     | Recurring        | One-time         | Total            |               |
| FY21 Use              | \$<br>-          | \$<br>11,974,932 | \$<br>11,974,932 |               |
| FY22 Use              | 14,146,473       | 5,584,529        | 19,731,002       |               |
| FY23 Use              | 11,023,456       | 22,700,000       | 33,723,456       |               |
| FY24 Use              | <br>7,948,682    | <br>4,300,000    | <br>12,248,682   |               |
| Total Allocated       | \$<br>33,118,612 | \$<br>44,559,461 | \$<br>77,678,073 |               |
| Future Use            |                  |                  | Total            |               |
| FY25 Planned          | \$<br>3,820,636  | \$<br>           | \$<br>3,820,636  |               |
| Total Future Use      | \$<br>3,820,636  | \$<br>-          | \$<br>3,820,636  |               |
| Grand Total Use       | \$<br>36,939,248 | \$<br>44,559,461 | \$<br>81,498,709 | 1 <b>00</b> % |
| General Fund Impact   | Annually         | Cumulative       |                  |               |
| FY23                  | \$<br>3,571,108  | \$<br>3,571,108  |                  |               |
| FY24                  | \$<br>3,803,930  | \$<br>7,375,038  |                  |               |
| FY25 Planned          | \$<br>4,128,046  | \$<br>11,503,084 |                  |               |
| FY26 Planned          | \$<br>3,820,636  | \$<br>15,323,720 |                  |               |

-

\$

0%

# **City Contributions to the State**

- > Sales Tax Service Fee \$3M
- ► Court Fines \$3.8M
- > Payments to Other Agencies \$0.62M
- ► Total \$7.4M
- > 2.1 Cents on Tax Rate

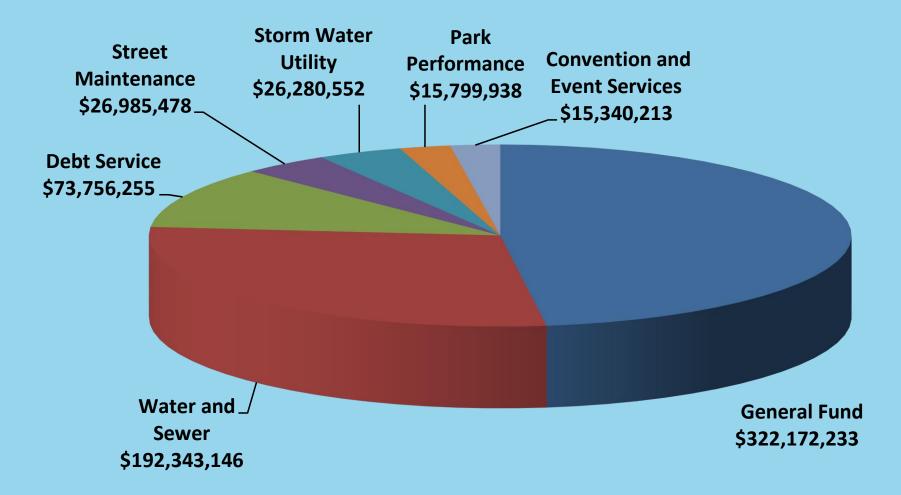


# FY 2024 Budget

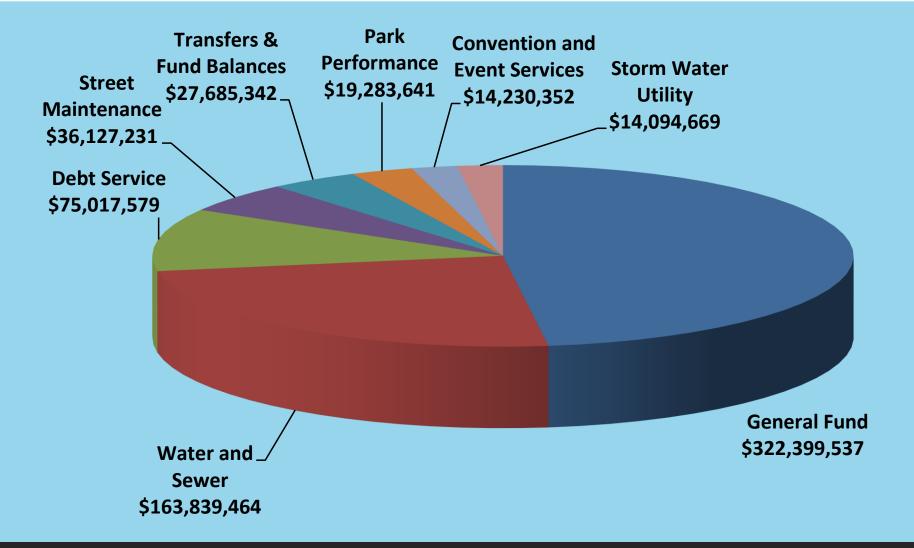
# **All Funds – Operating Positions**

| Funding Source / Use      | General<br>Fund   | Water and<br>Sewer Fund | Convention<br>and Event<br>ervices Fund | I  | Park<br>Performance<br>Fund | S  | itorm Water<br>Utility<br>Fund | N  | Street<br>Iaintenance<br>Fund | S  | Debt<br>Service Fund | Totals             |
|---------------------------|-------------------|-------------------------|---|----|-----------------------------|----|--------------------------------|----|-------------------------------|----|----------------------|--------------------|
| Beginning Balance         | \$<br>-           | \$<br>-                 | \$<br>2,739,363                         | \$ | 1,203,998                   | \$ | 311,418                        | \$ | 2,370,657                     | \$ | 1,982,891            | \$<br>8,608,327    |
| Total Revenues            | \$<br>322,172,233 | \$<br>192,343,146       | \$<br>15,340,213                        | \$ | 15,799,938                  | \$ | 26,280,552                     | \$ | 26,985,478                    | \$ | 73,756,255           | \$<br>672,677,815  |
| Total Interfund Transfers | \$<br>292,005     | \$<br>(28,450,088)      | \$<br>(3,847,161)                       | \$ | 2,547,415                   | \$ | (12,424,652)                   | \$ | 7,190,083                     | \$ | 1,536,324            | \$<br>(33,156,074) |
| Total Available Funds     | \$<br>322,464,238 | \$<br>163,893,058       | \$<br>14,232,415                        | \$ | 19,551,351                  | \$ | 14,167,318                     | \$ | 36,546,218                    | \$ | 77,275,470           | \$<br>648,130,068  |
| Total Expenditures        | \$<br>322,399,537 | \$<br>163,839,464       | \$<br>14,230,352                        | \$ | 19,283,641                  | \$ | 14,094,669                     | \$ | 36,127,231                    | \$ | 75,017,579           | \$<br>644,992,473  |
| Ending Balance            | \$<br>64,701      | \$<br>53,594            | \$<br>2,063                             | \$ | 267,710                     | \$ | 72,649                         | \$ | 418,987                       | \$ | 2,257,891            | \$<br>3,137,595    |

# **City Revenues by Fund**



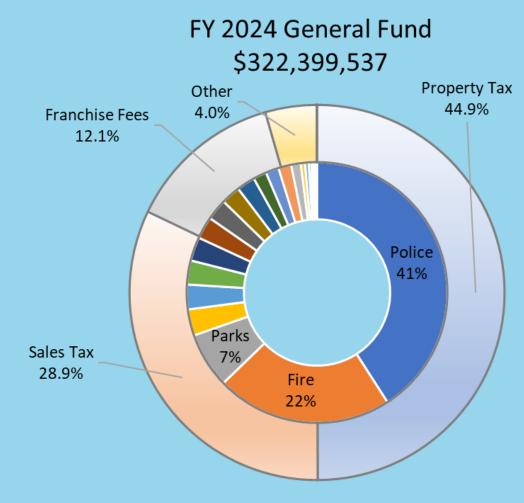
# **City Expenditures by Fund**



# **Summary of Expenditure Changes**

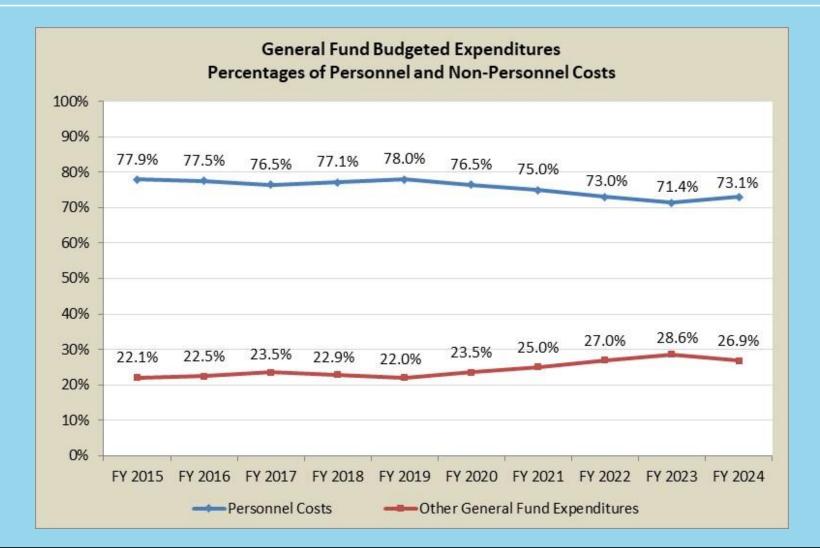
|                                      |    | FY 2023      | FY 2024        | Percent |  |  |
|--------------------------------------|----|--------------|----------------|---------|--|--|
|                                      | Am | ended Budget | Budget         | Change  |  |  |
| General Fund                         | \$ | 296,408,323  | \$ 322,399,537 | 8.8%    |  |  |
| Water and Sewer Fund                 |    | 156,199,837  | 163,839,464    | 4.9%    |  |  |
| Debt Service Fund                    |    | 72,174,466   | 75,017,579     | 3.9%    |  |  |
| Street Maintenance Fund              |    | 34,442,339   | 36,127,231     | 4.9%    |  |  |
| Park Performance Fund                |    | 17,381,941   | 19,283,641     | 10.9%   |  |  |
| Transfers & Fund Balances            |    | 23,288,302   | 27,685,342     | 18.9%   |  |  |
| <b>Convention and Event Services</b> |    | 11,681,711   | 14,230,352     | 21.8%   |  |  |
| Storm Water Utility Fund             |    | 12,765,873   | 14,094,669     | 10.4%   |  |  |
|                                      |    |              |                |         |  |  |
| Total Expenditures                   | \$ | 624,342,792  | \$ 672,677,815 | 7.7%    |  |  |

### **General Fund Budget by Department**



| Police -                | \$131,909,089 |
|-------------------------|---------------|
| Fire -                  | \$70,448,730  |
| Parks -                 | \$22,243,437  |
| Non-Departmental -      | \$10,483,492  |
| Library -               | \$9,871,022   |
| Asset Mgmt              | \$9,623,031   |
| Public Works -          | \$9,465,572   |
| Planning -              | \$8,862,260   |
| Code -                  | \$8,486,206   |
| Finance -               | \$7,666,527   |
| Transportation -        | \$7,359,411   |
| Human Resources -       | \$5,329,146   |
| City Attorney -         | \$5,236,662   |
| Com. & Leg. Affairs -   | \$5,127,526   |
| Municipal Court -       | \$3,830,821   |
| Economic Development -  | \$1,646,004   |
| City Manager's Office - | \$1,546,632   |
| Judiciary -             | \$1,069,530   |
| Strategic Initiatives - | \$801,814     |
| Internal Audit -        | \$727,528     |
| Business Diversity -    | \$665,097     |

## **General Fund Expenditures**



## **General Fund Revenue Changes**

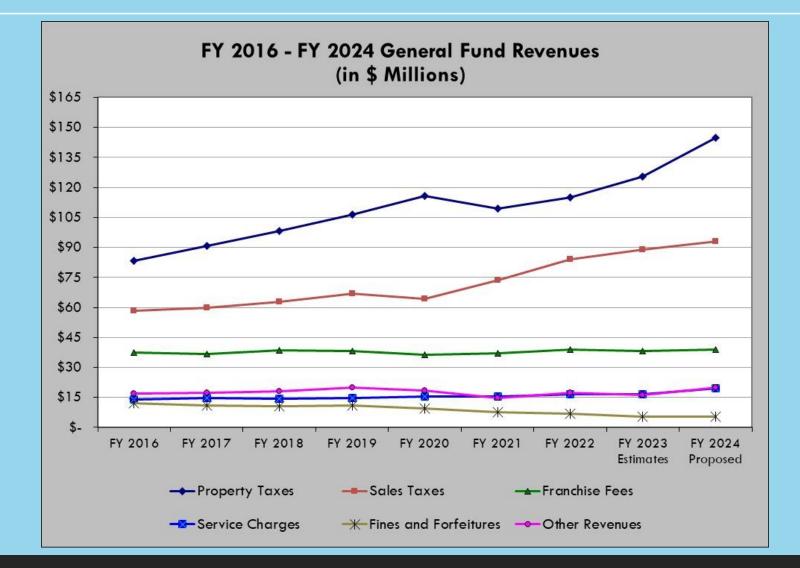
- > Ad Valorem Revenue
  - Reduction in rate of 1.0 cent
  - Up \$19.4M for FY 2024 budget
- Sales Tax revenue is projected to be \$93.1M in FY 2024, which is \$6.4M above the FY 2024 budget
- Overall increase in General Fund revenue of \$31.6M in FY 2024 budget

## **General Fund Revenue Changes**

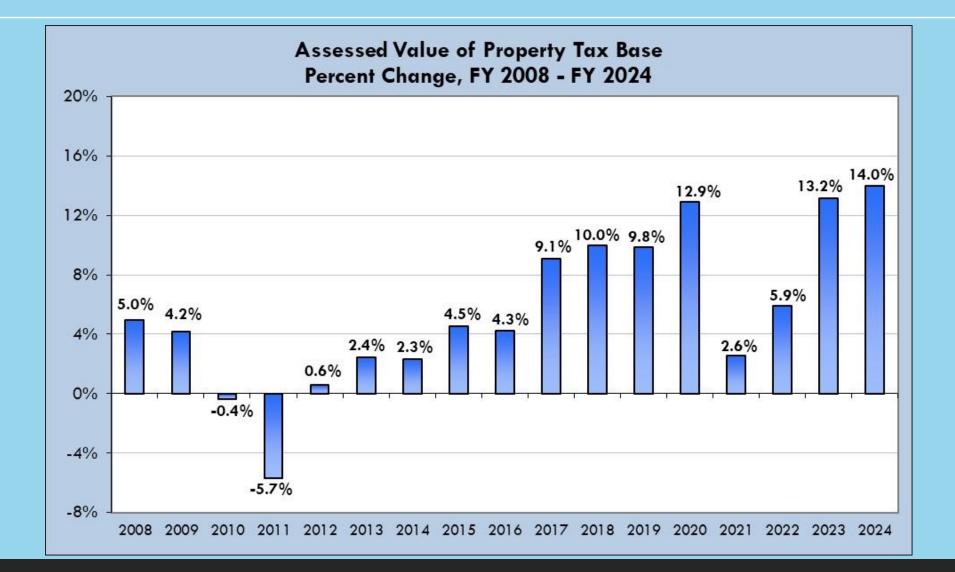
#### > Other Revenues

- Municipal Court down \$1.70M (22.6%) from FY 2023
- Interest income up by \$2.88M
- Franchise Fees up by \$1.97M, largely due to methane royalties and water franchise fees

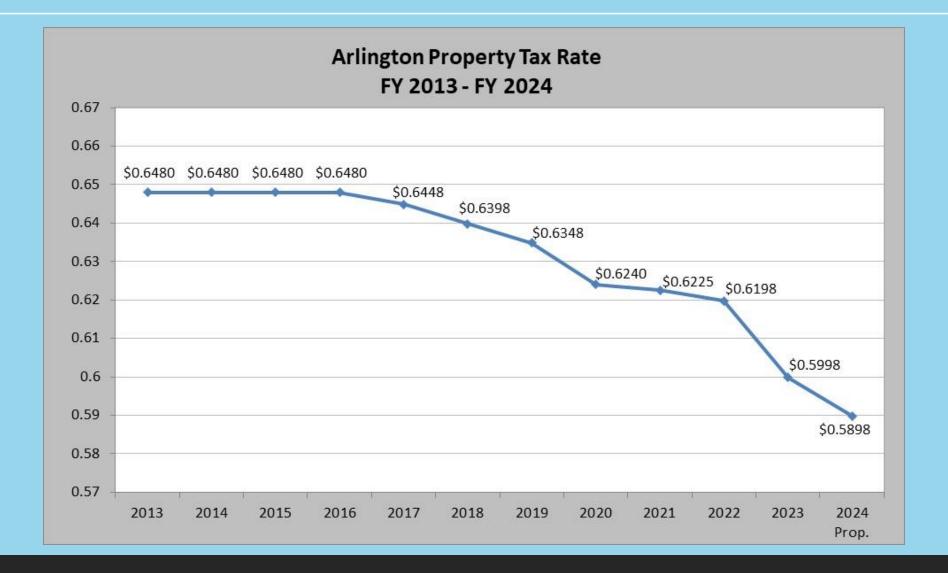
### **General Fund Revenues**



### **Property Tax Base**

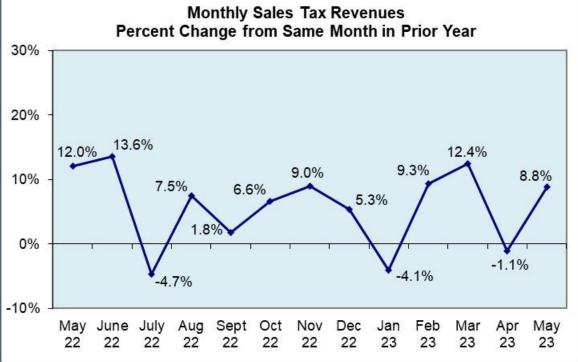


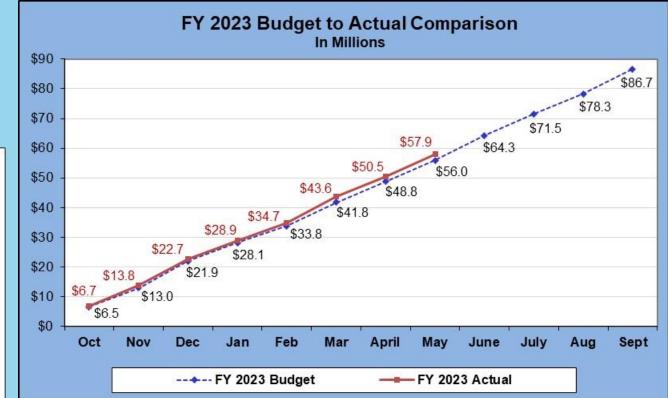
### **Property Tax Rate**



## **Sales Tax Revenue Trends**

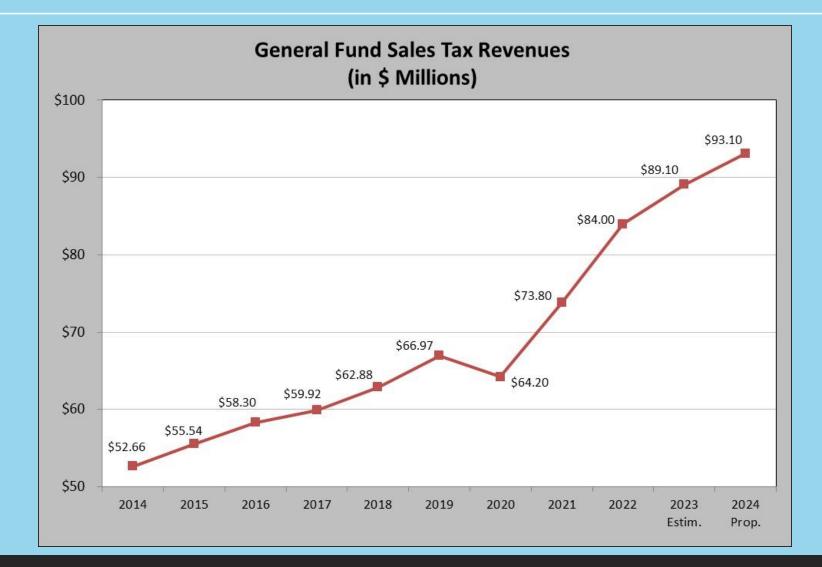
Through May, sales tax revenue in the General Fund is \$1,983,189 (3.5%) above the weighted monthly budget amount for the year to date. The current estimate for the year is \$89.1 million, which is \$2.4 million (2.8%) above budget.



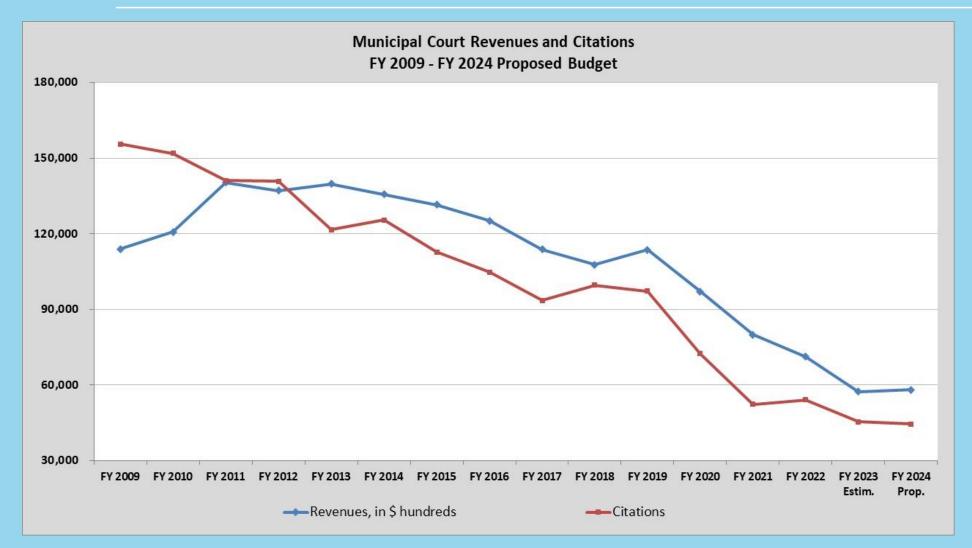


Through May, receipts are \$3,188,545 (5.8%) above what the City received last year. Receipts are up from the prior year in nine of the last 12 months.

### **Sales Tax Revenue History**



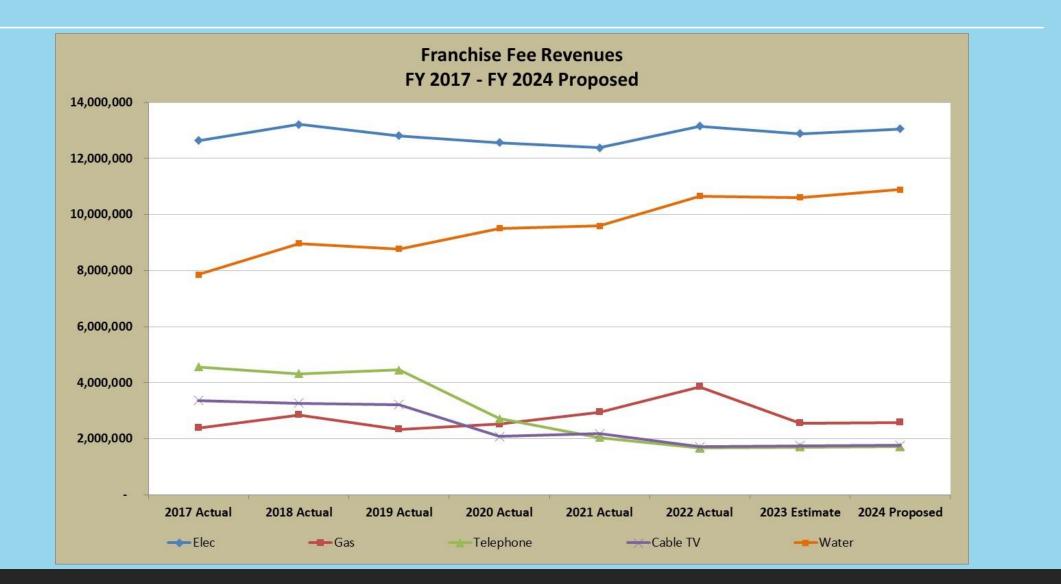
#### **Municipal Court Revenues and Citations**

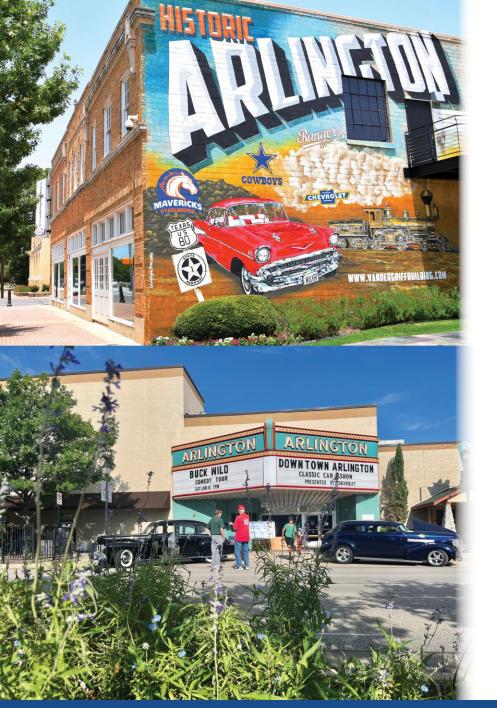


In FY 2024, the proposed revenue for the Municipal Court is \$5.8 million.

The estimate for the number of citations is approximately 44,000.

#### **Franchise Fee Revenues**





# **Compensation** & Benefits

## **Compensation Adjustments**

- Compensation adjustments effective October 2023 range from 2%-6% and vary by Job Family
  - City-wide impact \$9.5M
  - General Fund impact \$8.8M
- > Additional compensation for:
  - 9-1-1 Dispatchers \$519,131
  - Code Compliance \$305,410 (to be implemented current year)
- > Public Safety Step Plan Maintained
  - Police \$955,595
  - Fire \$764,164
  - Total (including benefits) \$1.7M

## **Compensation History**

#### **FY 2019**

• Increases ranged from 2.5% to 5.7%

#### > FY 2020

- 2% Across-the-board increase
- Raise was suspended

#### > FY 2021

- No Raise Budgeted
- Mid-year Amendment, 2% recurring, 2% one-time

#### > FY 2022

• 3% Across-the-board

#### > FY 2023

• 6% COLA increase, 2% mid-year increase

#### **Sworn Personnel Market Comparison**

6% compensation adjustment for all sworn personnel

|   |                    | Current Metro<br>Average Comparison | Rank                  | 6% Raise<br>Comparison* | Rank                  |
|---|--------------------|-------------------------------------|-----------------------|-------------------------|-----------------------|
| 4 | Officer            | +1.7%                               | 7 <sup>th</sup> of 15 | +4.6%                   | 3 <sup>rd</sup> of 15 |
|   | Sergeant           | +1.0%                               | 6 <sup>th</sup> of 14 | +3.9%                   | 5 <sup>th</sup> of 14 |
|   | Lieutenant         | +2.3%                               | 3 <sup>rd</sup> of 12 | +5.3%                   | 1 <sup>st</sup> of 12 |
| N |                    | Current Metro<br>Average Comparison | Rank                  | 6% Raise<br>Comparison* | Rank                  |
|   | Firefighter        | +1.4%                               | 5 <sup>th</sup> of 15 | +4.4%                   | 4 <sup>th</sup> of 15 |
|   | Apparatus Operator | +2.7%                               | 7 <sup>th</sup> of 15 | +5.7%                   | 4 <sup>th</sup> of 15 |
|   | Lieutenant         | +1.5%                               | 4 <sup>th</sup> of 9  | +4.4%                   | 3 <sup>rd</sup> of 9  |
|   | Captain            | +2.2%                               | 6 <sup>th</sup> of 15 | +5.2%                   | 3 <sup>rd</sup> of 15 |
|   | Battalion Chief    | +2.5%                               | 6 <sup>th</sup> of 15 | +5.5%                   | 2 <sup>nd</sup> of 15 |

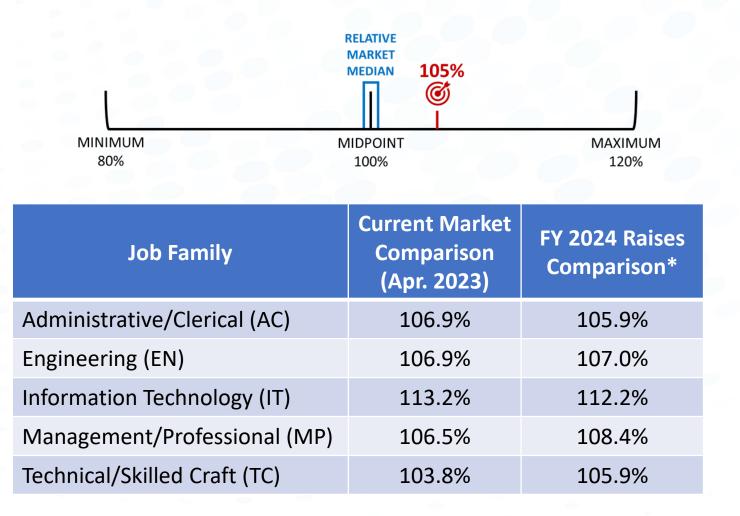
\* Assumes 3% general market movement 10/1/2023

#### **Civilian Personnel Market Comparison**

#### Full Market Study Completed in 2022

Last year's market data adjusted 3.5% for FY 2023

Compensation Goal: Median Pay at 105% of Market Make Pay Adjustments to Maintain Goal



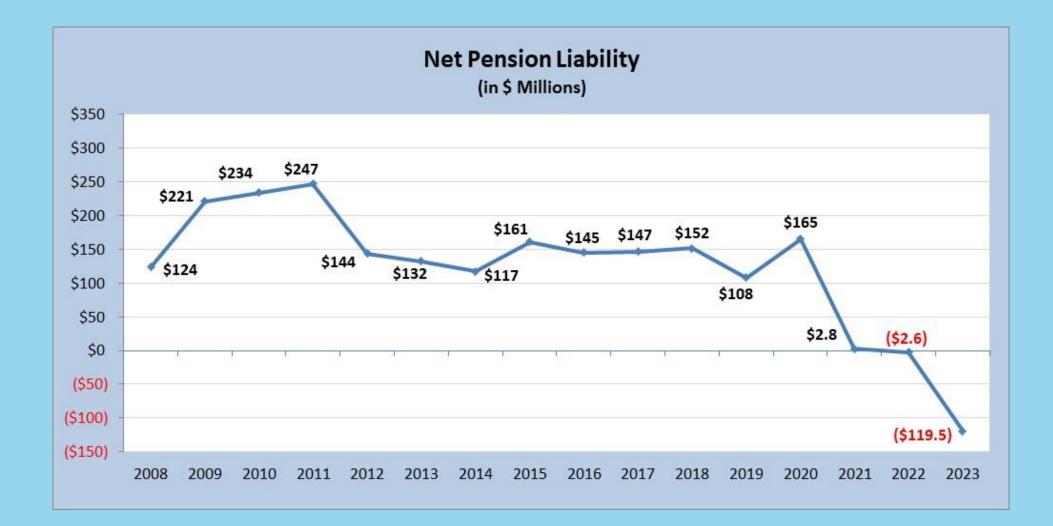
\* Assumes 3% general market movement 10/1/2023 FY 2024 Raises by Job Family – TC: 3%, AC/EN/MP: 2%, IT: 2% One-time

#### FY 2024 Proposed Health Plan Budget

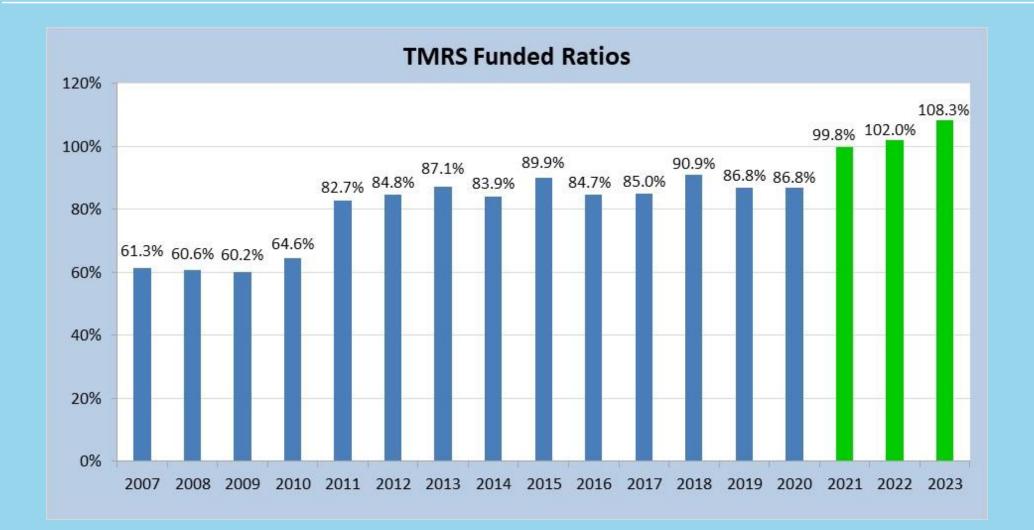
No proposed increase to either City or Employee's share of Health Insurance rate contributions for FY 2024

| Fiscal Year               | *##/Retiree | City         | Total        |  |
|---------------------------|-------------|--------------|--------------|--|
| 2023 Annual Contributions | \$3,600,000 | \$29,000,000 | \$32,600,000 |  |
|                           |             |              |              |  |
| 2024 Annual Contributions | \$3,600,000 | \$29,000,000 | \$32,600,000 |  |
|                           |             |              |              |  |
| Difference                | _           | -            | -            |  |

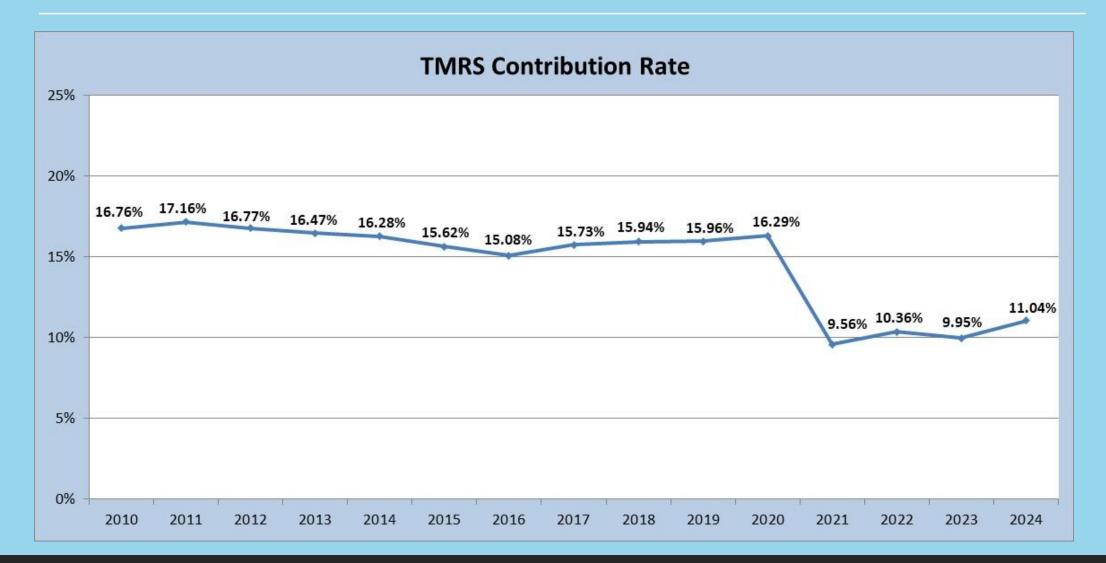
### **TMRS Net Pension Liability**



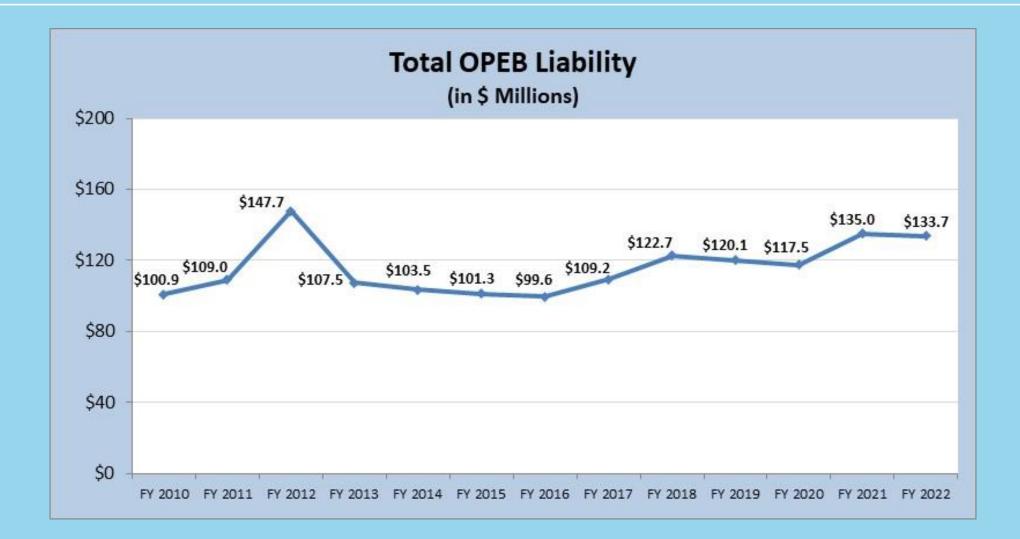
#### **TMRS Funded Ratios**



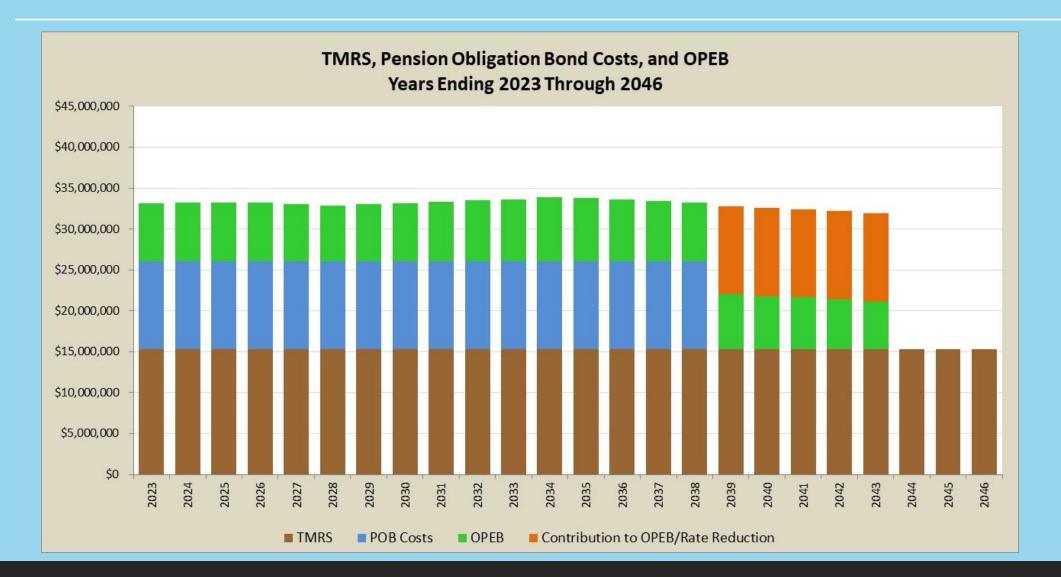
#### **TMRS Contribution Rate**



## **Other Post-Employment Benefits**



### **TMRS, Bond Costs, and OPEB**







# FY 2024 New Funded Items

## **Recurring Funding Summary – General Fund Supported**

| Category                          | Amount  |  |  |
|-----------------------------------|---------|--|--|
| Mandates & Contractual Increases  | \$1.4M  |  |  |
| Employee Compensation & Benefits  | \$9.2M  |  |  |
| Technology Maintenance & Security | \$1.5M  |  |  |
| Public Safety                     | \$9.0M  |  |  |
| Parks & Facility Maintenance      | \$980k  |  |  |
| Priorities & Needs                | \$7.2M  |  |  |
| Total*                            | \$29.4M |  |  |

\*Total includes Internal Service Fund Depts.

## **Use of One-time Funds in FY 2024**

- Fire Apparatus \$1.95M
- Fire Bunker Gear (Final Round of Second Set) \$370,323
- Enterprise IT Projects \$2.4M
- Fleet Replacement Program \$1.3M
- Small Business Capacity Building Initiative \$550,000
- > ADA Updated Transition Plan \$450,000
- > SE Green Oaks Green Screen Project \$175,000
- > Funding for Reserves \$5.1M

#### **Source of One-time Funds in FY 2024**

> Water Infrastructure Reimbursement – \$7.9M

> Parks General Gas – \$1.17M

Ending Balances in Fleet Services, Communication Services & Information Technology Funds – \$3.3M

#### FY 2024 Budget Proposals One-time & Recurring

|                    | Approved Requests |      |              | Declined Requests |      |              |
|--------------------|-------------------|------|--------------|-------------------|------|--------------|
|                    | No.               | FTEs | Amount       | No.               | FTEs | Amount       |
| General Fund Total | 98                | 70   | \$23,122,374 | 51                | 47   | \$12,274,225 |
| Other Funds Total  | 89                | 28   | \$30,694,911 | 16                | 6    | \$2,691,564  |
| City Total         | 187               | 98   | \$53,817,285 | 67                | 53   | \$14,964,789 |

### **Mandates & Contractual Increases**

- Risk Management Insurance Increase \$348,647
- Tarrant Appraisal District Assessment Services \$117,119
- Security Guard Contract \$127,000
- Contract Increases for Parks Mowing \$371,628
- City-wide Custodial Contract Increase \$370,233

#### **Technology Maintenance & Security**

- Software Maintenance & Licenses \$321,608
- Financial System Administrator \$94,654
- > ERP System Costs \$51,067
- Kronos Replacement– \$120,000
- Enterprise IT Projects \$576,000

## **Parks & Facility Maintenance**

- Active Adult Center Base Funding \$647,959
- New Park Development O&M \$61,200
- > Parks Building Maintenance \$75,000
- Linear Trail Litter Clean-up \$125,000
- Lead Aquatics Maintenance Tech \$70,459

## **Public Safety**

- ► Fire AEMT Pay \$481,200
- > Fire Captain \$140,507
- Increased PD Fleet Maintenance Costs \$188,401
- AISD SRO Program: 5 additional Officers \$619,856 (Partial Revenue Offset)
- Increased PD clothing allowance \$85,200
- Police Department Hiring

## **Fire Four-Personnel Staffing**

Phased-in Implementation – Half of the required positions funded in FY 2024

- 40 Firefighters \$3,782,809
- Equipment \$368,000 (one-time)
- Phasing in four-personnel staffing we can make other Fire investments in FY 2024
  - Bunker Gear (Fourth/Final Round of Second Set) \$370,323
  - Fire Station Alerting System Update \$281,495
  - Candidate Physical Ability Test (CPAT) \$60,000
  - Health & Fitness Provider \$282,000
  - Fire Apparatus \$1,950,000

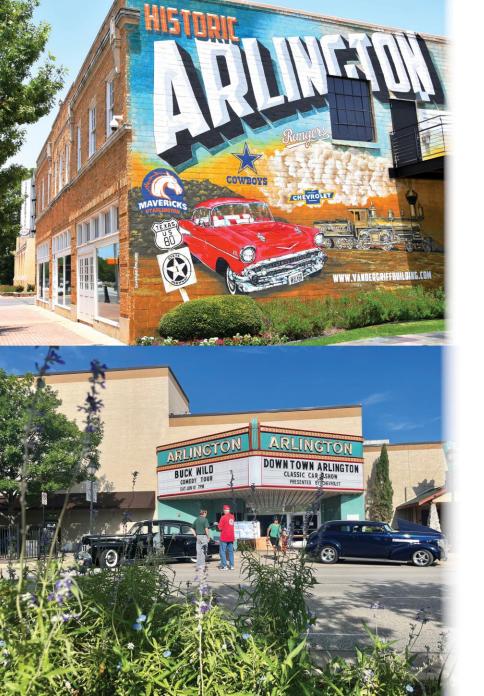
## **Priorities & Needs**

- > ARP Fund FY 2021 Frozen Positions \$3,803,930
- Recurring Building Maintenance \$875,000
- Recurring Fleet Replacement \$775,000
- > Arlington On-Demand utilization adjustment \$600,000
- Language Pay adjustment \$72,000

## **Priorities & Needs**

 2 Additional Planning Health Inspectors – \$107,290 (Revenue Offset)

- Homeless Camp Mitigation Program \$96,609
- Professional Services for Form Based Code \$65,000
- > Website Improvements \$115,750
  - Consider other communication initiatives



# **Other Funds**

## **Convention & Event Services Fund**

> FY 2024 Revenues are \$1.6M higher than FY 2023

- Hotel Occupancy Tax up \$1.9M (21%)
- Esports Stadium & Expo Center revenues down \$773,190
- Naming rights/rent \$2.5M
- Museum Revenues \$470,000
- > FY 2024 Expenditure changes
  - \$450k recurring funding for CVB (\$7M total)
  - \$150k additional recurring funding for Arlington Cultural Tourism Council
  - \$600k for carpet replacement at Convention Center
  - \$1.9M for hallway improvements at Convention Center

## **Park Performance Fund**

> FY 2024 revenues are \$1,091,552 higher than FY 2023

- > New funding for Golf and Recreation programs \$2.0M
  - Expenditures offset by \$975,377 in additional revenues
  - Funding for opening Active Adult Center \$927,789
  - Includes one-time funding for Tennis Center improvements \$700,000
  - Four new full-time positions
- FY 2024 transfers of \$700k from Parks ATF and \$1.2M from Park Fee Fund

## **Storm Water Utility Fund**

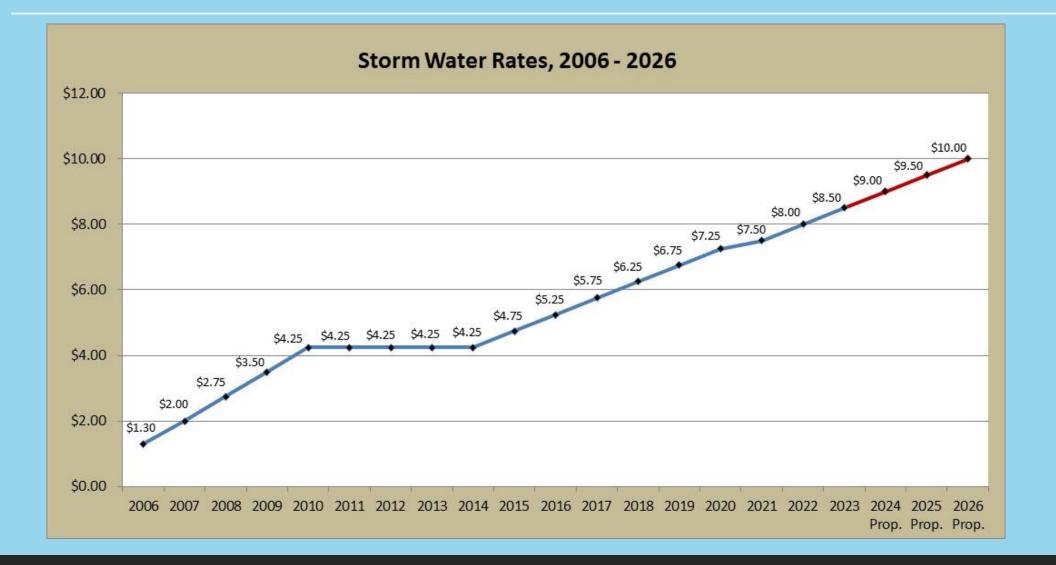
> \$0.50 per month increase in residential drainage utility rates

- FY 2024 Revenues are \$2.2M higher than FY 2023
- > Additional expenditures include debt service increase of \$820,353 and PILOT increase of \$3,205

Total of \$584,865 added for street sweeping, channel mowing, environmental collections, 2 new full-time positions (Engineer and Environmental Specialist), and hydrology and flood monitoring software

> \$11.1M contribution to Pay-Go Capital Projects

## **Storm Water Utility Fund**



## **Street Maintenance Fund**

Sales tax revenue increase of \$3.34M (14.7%) above FY 2023 budget amount

#### > Expenditures

- One-time increase of \$5.0M for contracted street maintenance
- \$90,000 for Overhead Digital Signs
- \$250,000 for South Field Operations Facility upgrades to ensure storm water compliance

## **Debt Service Fund**

Revenues up \$5.0M (property taxes and interest revenue)

- > Expenditures up \$2.8M for principal and interest payments
- Transfers from other funds \$1.54M (pension bond contributions)



## Water Utilities

## **Water Utilities**

#### >4% Rate increase for the residential minimal and average users for FY 2024

• Other Revenues are \$1.5M more than FY 2023

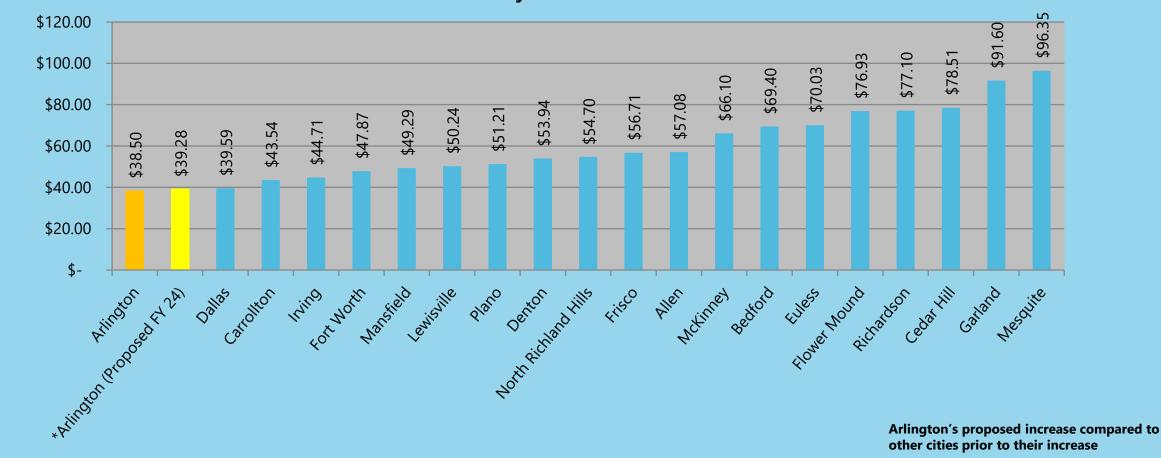
#### >FY 2024 Expenditures are \$7.6M more than FY 2023

- \$5.3M Increase in Wastewater Treatment Costs
- \$1.6M Increase in Inflow & Infiltration Flow Reduction Efforts Costs
- \$0.7M Increase in Other Services

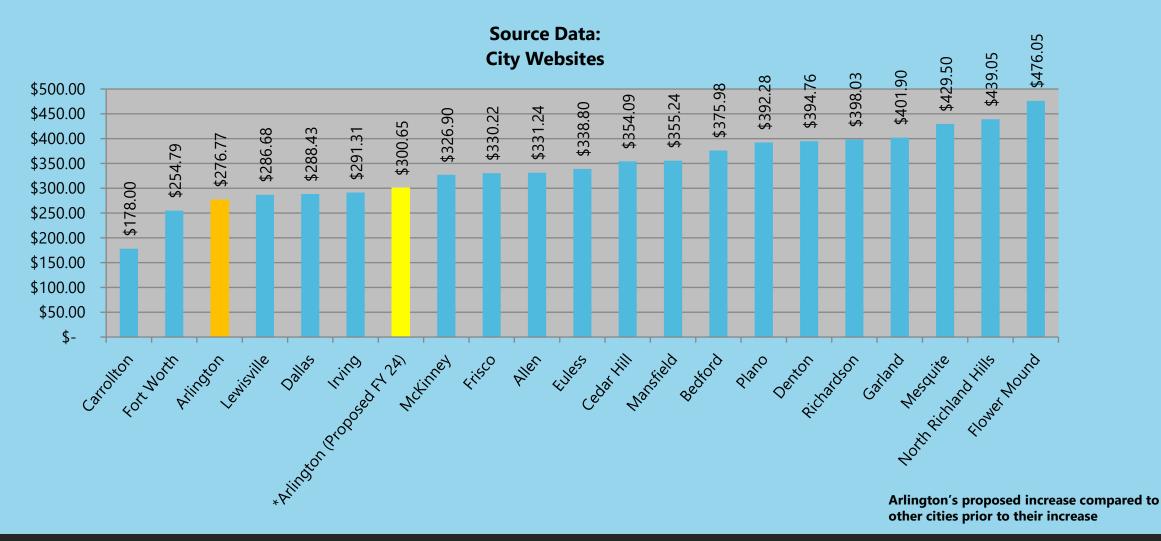
#### > \$23.4M contribution to Pay-Go Capital Projects

#### **Residential Water Rates for 10,000 Gallons**

Source Data: City Websites



#### **Commercial Water Rates for 50,000 Gallons**



## Water Fixed Monthly Charge

| Meter Size                        | FY 2023                       | Proposed FY 2024              |  |
|-----------------------------------|-------------------------------|-------------------------------|--|
|                                   | Residential and<br>Commercial | Residential and<br>Commercial |  |
| <sup>5</sup> /8 x <sup>3</sup> /4 | \$7.46/\$10.82                | \$7.61/\$11.04                |  |
| <sup>3</sup> /4 x <sup>3</sup> /4 | \$16.39                       | \$16.72                       |  |
| 1                                 | 21.96                         | 24.16                         |  |
| 1-1/2                             | 52.57                         | 57.83                         |  |
| 2                                 | 91.77                         | 100.95                        |  |
| 3                                 | 216.40                        | 238.04                        |  |
| 4                                 | 344.43                        | 378.87                        |  |
| 6                                 | 802.16                        | 882.38                        |  |
| 8                                 | 1254.23                       | 1379.65                       |  |
| 10                                | 1885.31                       | 2073.84                       |  |

#### **Residential Water Volumetric Rate Block Structure**

| Usage<br>(1,000 gal) | FY 2023 | Proposed<br>FY 2024 |
|----------------------|---------|---------------------|
| 0 - 2                | \$2.12  | <i>\$2.16</i>       |
| 3 - 10               | 2.93    | 2.99                |
| 11 - 15              | 4.22    | 4.30                |
| 16 - 29              | 6.09    | 6.39                |
| <u>&gt;</u> 30       | 7.33    | 7.70                |

#### **Commercial Water Volumetric Rate Block Structure**

| Usage<br>(1,000 gals) | FY 2023 | Proposed<br>FY 2024 |
|-----------------------|---------|---------------------|
| 0 - 15                | \$3.56  | \$3.84              |
| ≥ 16                  | 3.76    | 4.06                |

#### **Construction Water Volumetric Rate Block Structure**

| Usage<br>(1,000 gal) | FY 2023 | Proposed<br>FY 2024 |
|----------------------|---------|---------------------|
| 0-99                 | \$6.57  | \$7.10              |
| ≥ 100                | 8.27    | <b>8.93</b>         |

## **Sewer Fixed Monthly Charge**

| Meter Size                        | FY 2023                       | Proposed FY 2024              |  |  |
|-----------------------------------|-------------------------------|-------------------------------|--|--|
|                                   | Residential and<br>Commercial | Residential and<br>Commercial |  |  |
| 5⁄8 X 3⁄4                         | \$8.03/\$13.60                | \$8.40/\$14.42                |  |  |
| <sup>3</sup> /4 X <sup>3</sup> /4 | \$19.52                       | \$20.69                       |  |  |
| 1                                 | 25.44                         | 29.26                         |  |  |
| 1-1/2                             | 56.36                         | 64.81                         |  |  |
| 2                                 | 94.88                         | 109.11                        |  |  |
| 3                                 | 293.24                        | 337.23                        |  |  |
| 4                                 | 437.52                        | 503.15                        |  |  |
| 6                                 | 1190.25                       | 1368.79                       |  |  |
| 8                                 | 1568.18                       | 1803.41                       |  |  |
| 10                                | 2268.40                       | 2608.66                       |  |  |

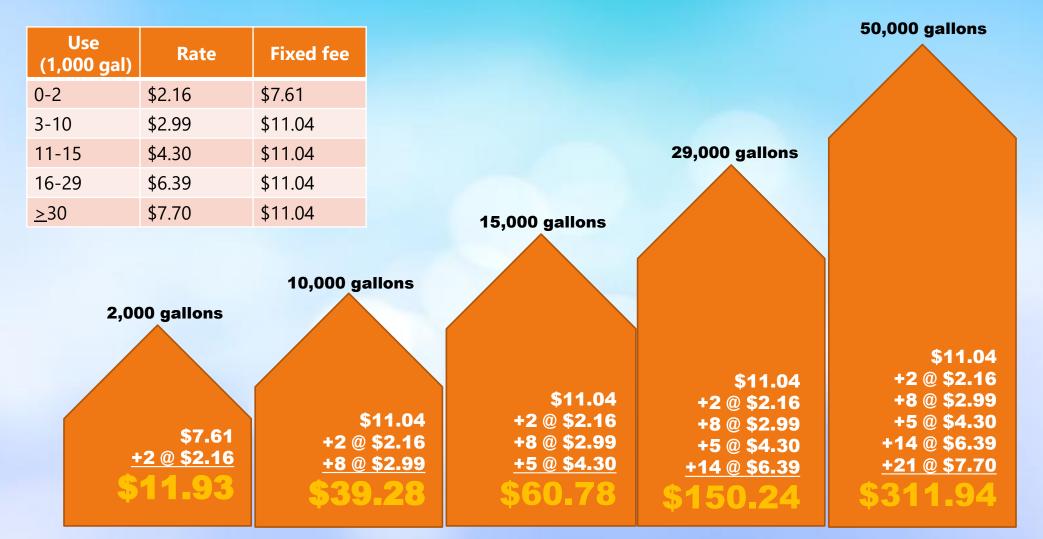
### **Sewer Volumetric Rate**

| Wastewater<br>Flow<br>(1,000 gals) | FY 2023 | Proposed<br>FY 2024 |  |
|------------------------------------|---------|---------------------|--|
| All usage                          | \$5.39  | \$5.71              |  |

## **Customer Impact**

| Monthly Bill<br>(Water/Wastewater)                                    | FY 2023  | Proposed<br>FY 2024 | Annual<br>Impact | Percentage<br>Increase |
|---|----------|---------------------|------------------|------------------------|
| Minimum User –<br>5⁄8 x 3⁄4″ meter (2,000 gal/<br>2,000 gal)          | \$30.51  | \$31.75             | \$14.88          | 4.07%                  |
| Avg. Residential User –<br>5⁄8 x 3⁄4″ meter (8,000 gal/<br>4,000 gal) | \$67.80  | \$70.56             | \$33.12          | 4.07%                  |
| Commercial Customer – 2"<br>meter (50,000 gal/ 50,000<br>gal)         | \$641.13 | \$695.26            | \$649.56         | 8.44%                  |

#### Arlington's Residential Block Structure for Water Rates – FY 2024 Proposed







## Funding for Reserves

## **Selected City Reserves**

#### SELECTED FINANCIAL RESERVES FY 2024 OPERATING POSITIONS

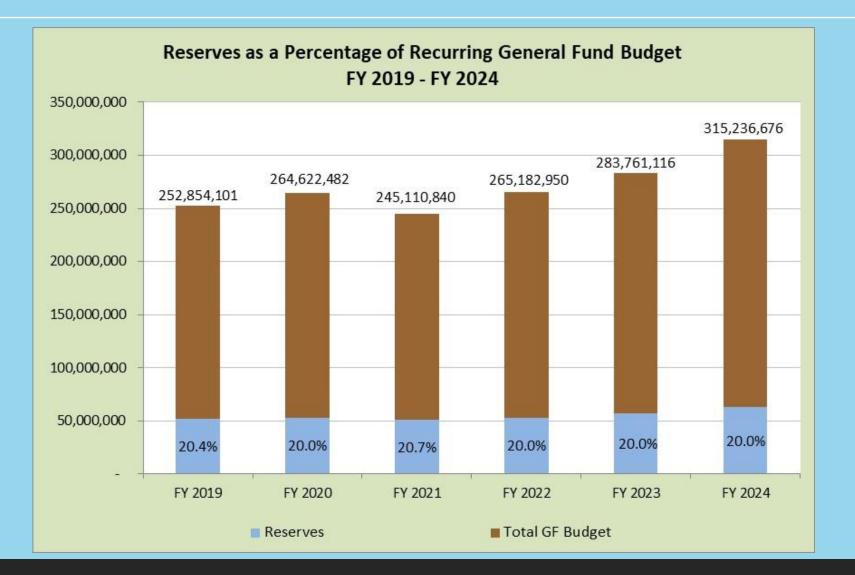
|                                     | UNALLOCATED   | WORKING<br>CAPITAL | BUSINESS<br>CONTINUITY | LANDFILL<br>LEASE | EMPLOYMENT<br>BENEFITS |
|-------------------------------------|---------------|--------------------|------------------------|-------------------|------------------------|
| Balance on October 1, 2022          | \$ 8,951,944  | \$ 24,866,516      | \$ 4,062,075           | \$ 17,151,326     | \$ 1,717,904           |
| Appropriations/Mid-Year Adjustments | 308,709       | 856,229            | -                      | -                 | -                      |
| Transfers In/(Out)                  | 1,360,148     | 3,772,485          | <u> </u>               | <u> </u>          | <u> </u>               |
| Balance on September 30, 2023       | \$ 10,620,800 | \$ 29,495,230      | \$ 4,062,075           | \$ 17,151,326     | \$ 1,717,904           |
| Appropriations/Mid-Year Adjustments | -             | -                  | -                      | -                 | -                      |
| Transfers In/(Out)                  | <u> </u>      | <u> </u>           | <u> </u>               | <u> </u>          | <u> </u>               |
| Balance on September 30, 2024       | \$ 10,620,800 | \$ 29,495,230      | \$ 4,062,075           | \$ 17,151,326     | \$ 1,717,904           |

OTHER POST

### FY 2024 Summary of Reserves – \$63.0M



### **Reserve Trends**



## **Budget Calendar**

- Proposed Budget Presentation August 1
- Special Budget Meeting August 8
- Scheduled Council Meetings
  - August 22
- > Town Hall Meetings
  - Wednesday, August 17 South Police Station
  - Monday, August 21 City Council Chambers
- > September 5
  - Tax Rate Public Hearing
  - Budget Public Hearing
  - First Vote on Budget and Tax Rate
- > September 12
  - Second Vote on Budget and Tax Rate



# Questions

