



FY 2017 Year-End Budget Analysis Report



## FY 2017 Year-End Budget Analysis Report

### Introduction

This report includes the FY 2017 Year-End Budget Analysis Report (BAR), a discussion of revenue and expenditure variances compared to budgeted appropriations among the City's operating funds. We believe this report demonstrates that the City continues to provide valuable services to its citizens, along with our ongoing commitment to effectively manage funds entrusted to us by our taxpayers. In addition to the following summary, this report also includes detailed revenues, transfers and expenditures (unaudited) for all operating funds.

### **General Fund Revenues**

Revenues in the General Fund were \$4,997,473 below budget in FY 2017 (2.1%), and \$752,927 lower than the 3<sup>rd</sup> Quarter estimates (0.3%). Net of the \$1.58 million in revenues budgeted (but not anticipated) for infrastructure and Major Event Trust Fund reimbursements, the fund ended the year approximately \$3.4 million under budget in revenues. A discussion of significant revenue variances is included below.

General Fund Revenues	FY 2017 Budget	FY 2017 Actual	Variance
Property Taxes	\$ 91,705,262	\$ 90,888,160	\$ (817,102)
Sales Taxes	60,371,706	59,924,982	(446,724)
Other Taxes	2,688,812	2,313,578	(375,234)
Licenses and Permits	6,267,715	6,970,282	702,567
Service Charges	15,287,018	14,762,385	(524,633)
Franchise Fees	40,058,266	36,872,434	(3,185,832)
Fines and Forfeitures	11,798,609	11,148,528	(650,081)
Leases and Rents	6,184,766	6,127,529	(57,237)
Miscellaneous Revenues	1,523,309	1,880,112	356,803
Total	\$ 235,885,463	\$ 230,887,990	\$ (4,997,473)

### **Tax Revenue**

Overall tax revenues for the City were \$1.64 million below budget in FY 2017 (1.1%). Property taxes were \$817,102 (0.9%) under budget primarily due to protested assessed values. As shown in the table below, the amounts under litigation or protest declined significantly in FY 2016, but increased in FY 2017 due to value-over-market protests.

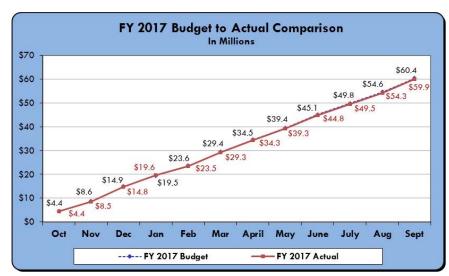
Adjustment to Taxable Value due to Litigation and Other Exemptions												
FY 2013	FY 2014	FY 2015	FY 2016	FY 2017								
-191,412,104	-237,307,378	-205,754,422	-94,358,695	-220,202,007								

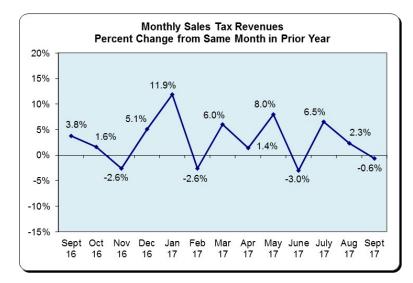
In addition to the upturn in losses due to litigation, software conversion problems at Tarrant Appraisal District caused an overbilling in FY 2016 when exemptions weren't recorded properly. This resulted in Tarrant County sending refunds to these taxpayers in FY 2017 reducing collections by approximately \$300,000.

Sales tax revenues were under budget by \$446,724 (0.7%). Growth in retail activity slowed in FY 2017; after two consecutive years of 5.0% growth or better, FY 2017 revenues were up 2.8% over FY 2016 receipts. Brick-and-mortar retail continues to be challenged by the growth in online retail activity, a trend that has resulted in significant store closings across the country. While inflation remains low in the DFW Metroplex and nationally, recent increases in interest rates have likely spurred consumer savings and

reduced the attractiveness of debt-funded consumption. In addition, the Texas Rangers were essentially eliminated from play-off contention with more than a month remaining in the MLB season, which affects attendance at Globe Life Park during August and September.

The graph to the right shows actual General Fund sales tax receipts compared to the FY 2017 budget.





The graph to the left shows the percentage increase or decrease from the same month in the prior year for each of the last 12 monthly sales tax payments. Receipts throughout the year were mostly favorable, trending upward in eight of the past 12 months.

#### **Licenses and Permits**

Overall, licenses and permit revenues were \$702,567 (11.2%) over budget for the year, largely attributable to building permits, which were \$629,765 (25.2%) over budget. In addition, fire permits for initial occupancy were over budget by \$100,685 (62.7%), also an indication of continued strength in the construction sector. Burglar alarm permit revenues were under budget by \$116,113 (11.2%), primarily due to an increase in the number of permit exemptions.

### **Service Charges**

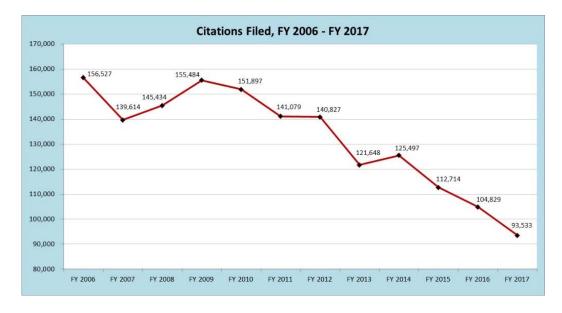
Revenues in this category were \$524,633 (3.4%) under budget in FY 2017. However, these revenues included \$1.28 million budgeted, but not anticipated, for infrastructure improvements. Net of this \$1.28 million, overall Service Charge revenues were over budget by approximately \$760,000 for the year. Among the strong performers in this category were plat review and inspection fees (over budget by \$651,400) from activity at the Viridian, Kroger, Southwind Meadows, and Ballweg development projects, and plan review fees (over budget by \$280,696), the result of upward trends in both commercial and residential construction. Gas well supplemental fees were over budget by \$146,500 due to the City receiving 178 unanticipated applications. Reimbursements from AISD were \$135,512 (9.4%) over budget due to expanded programs involving City police and fire personnel at Arlington's schools.

#### **Franchise Fees**

Franchise fee revenues were \$3.2 million (8.0%) under budget in FY 2017. Electric and gas utility franchise fees combined were \$1.28 million under budget due to milder-than-normal weather during the year. The declines in telephone and cable television fees continued, with telephone fees coming in \$398,079 (4.2%) under budget, and cable television fees at \$1.2 million (26.0%) under budget, which reflects the accelerating trend toward satellite-based service and other providers in the television industry. In the aggregate, solid waste franchise fees and royalties from the City's landfill operations were essentially at budget for the year. Water utility fees were under budget by \$333,693 (4.1%), attributable to lower-than-expected water sales during the year.

#### **Fines and Forfeiture Revenues**

Fines and forfeitures were under budget by \$650,081 (5.5%) for the year, largely attributable to continuing shortfalls at the Municipal Court. Revenues from Municipal Court operations (not including Criminal Justice Taxes) totaled \$11.0 million in FY 2017, under budget by \$644,506 (5.5%). As the accompanying chart indicates, a total of 93,533 citations were filed at the Court during the year, down from 104,829 in FY 2016, a drop of 10.8%. Citations in FY 2017 were 39.8% below their FY 2009 level of 155,484. Library fines for overdue materials were under budget by \$5,575 (4.4%).



#### **Leases and Rents**

Leases and rental revenues were \$57,237 (0.9%) under budget during the year. Rental revenues at the City's Airport were \$97,059 (10.6%) under budget in the aggregate, largely attributable to revised calculations for the lease payments received from Bell Helicopter. However, this shortfall was partially offset by copier concessions at the City's libraries and other miscellaneous leases, which were over budget by \$49,081 (66.3%).

#### **Miscellaneous Revenues**

In the aggregate, these revenues were over budget by \$356,803 (23.4%) for the year, primarily attributable to interest revenues that were \$301,726 (61.2%) better than budget. Subrogation revenues, which represent compensation for damages done to City-owned property by other parties, were over budget by \$35,199 (15.4%), and revenue from the City's beverage contract was over budget by \$8,336 (16.7%).

#### **Interfund Transfers**

The FY 2017 Year-End BAR shows interfund transfers from the General Fund to other funds at \$154,954 higher than budget. This is attributable to the following:

- The General Fund's budgeted transfer of \$185,000 to the Park Performance Fund for the Bad Koenigshofen Pool filtration system was not made, due to revenue shortfalls in the General Fund.
- An unbudgeted transfer of \$167,150 was provided to the Knowledge Services Fund to cover that fund's revenue shortfalls and expenditure overages.
- An unbudgeted transfer of \$454,992 was provided to the Group Health Fund to fund a reserve for IBNR (incurred but not reported) claims. This reserve is an actuarially determined estimate set aside to address claims that have transpired but have not yet been received or paid by the health plan administrator.
- The transfer to support Handitran was budgeted at \$1,116,199. However, the availability of grant funding was more favorable than anticipated, and the support required was \$922,508, which was \$193,691 less than budgeted.
- Support needed for the Traffic Divisions in the Street Maintenance Fund was \$88,497 lower than budget.

### **General Fund Expenditures**

Overall, General Fund expenditures were under the adopted FY 2017 budget amount by \$5,272,879, or 2.2%, as shown in the table below.

General Fund Departments	Budget	Estimate	66 8	Actual	Buc	lget Variance
Aviation	\$ 987,168	\$ 980,279	\$	983,554	\$	3,614
Municipal Court	3,747,206	3,677,974		3,687,016		60,190
Finance	5,298,596	5,137,641		5,114,153		184,443
City Attorney's Office	4,291,438	4,228,007		4,183,119		108,319
City Manager's Office	1,186,352	1,169,028	8	1,141,614	S.	44,739
Human Resources	3,111,671	3,090,809		3,008,465		103,206
Public Works and Transportation	12,281,063	12,015,170		11,961,578		319,485
Economic Development	712,278	691,520		623,469		88,809
Code Compliance	6,152,695	6,117,910		6,072,663		80,032
Library	8,372,593	8,346,241		8,352,087		20,506
Management Resources	3,821,978	3,811,368	2	3,821,502		476
Parks and Recreation	16,424,229	16,311,926		16,065,187		359,042
Judiciary	1,021,245	1,013,548		1,023,411		(2,166)
Internal Audit	644,112	627,502		604,134		39,978
Police	102,754,349	101,527,613		101,314,546		1,439,803
Fire	47,401,146	47,385,713		47,376,052		25,094
Community Devel. and Planning	7,398,709	7,628,255	9	7,565,200		(166,491)
Non-Departmental	8,747,617	7,865,642		7,472,994		1,274,623
Fleet reductions	-	(1,289,177)		(1,289,177)		1,289,177
Total, less Non-Dept and Fleet cuts	\$ 225,606,828	\$ 223,760,503	\$	222,897,749	\$	2,709,078
Total, with Non-Dept and Fleet cuts	\$ 234,354,445	\$ 230,336,968	\$	229,081,566	\$	5,272,879

Regarding the Fleet reductions shown in the chart above, it should be noted that an expenditure freeze was in place for the General Fund following the results of the 1st Quarter BAR. Some departments were instructed to remain under budget by a targeted amount and transfers to the Fleet Services fund for fuel and vehicles were lowered by approximately \$1.3 million. Departmental expenditure freezes primarily impacted the Police and Public Works departments and the impacts are described in more detail below.

Additionally, position vacancies resulted in significant additional salary and benefit savings in FY 2017. The assumptions used in developing the FY 2017 Budget included an anticipated average of approximately 48 civilian vacancies; actual vacancies in the General Fund averaged 61 civilian positions during the year. Significant departmental variances from budget are discussed below.

#### Fire

The Fire Department ended FY 2017 under budget by \$25,094 (0.1%). The Operations and Prevention divisions were over budget in the aggregate by \$173,053, primarily due to a large one-time purchase of specialty tools and increased overtime for afterhours inspections. However, these overages were offset by savings in the Administration, Resource Management, Emergency Management, and Gas Well Response divisions, which were under budget in the aggregate by \$267,618. These savings resulted from a senior staff vacancy due to retirement, partial grant reimbursement of employee salaries, rescheduled siren maintenance, and delayed off-site training for gas well response personnel.

#### Library

The Library Department ended the fiscal year \$20,506 (.2%) under budget. The Library experienced significant position turnover in FY 2017. Several positions were held open for extended periods of time to allow for recruitment and some positions were filled through internal promotions which caused a ripple effect in vacant positions. Excess salary savings in the department allowed for unbudgeted purchases for the new Downtown Library including furniture, RFID self-check stations and security gates, and book trucks and initial supplies to prepare for daily operations. These expenses are reflected in the Administration division which exceeded its budget by \$241,714. Vacant positions are reflected in the Operations & Facility Management and Program Management & Community Engagement divisions which collectively were under budget by \$266,749.

### **Code Compliance**

The Code Compliance Department ended the year \$80,032 (1.3%) under budget. The Code Compliance Division was under budget by \$74,234 due to salary savings from vacant positions as well as lower-than-anticipated spending on property title searches and appraisals. The Animal Services Division was under budget by \$41,247 due to salary savings generated when the full-time Veterinarian retired but remained at the shelter in a part-time capacity. The position will eventually be staffed at full-time status when an appropriate candidate can be found. Savings in these two divisions were partially offset by the Multifamily Inspection Division which exceeded budget by \$31,634 due to employee death benefits paid out in FY 2017.

#### **Police**

The Police Department ended the year under budget by \$1,439,803 (1.4%) partially due to cost containment measures (\$1.2 million) implemented in the first quarter of FY 2017. Patrol Operations ended the year under budget by \$2,076,988 due to higher than normal attrition. Additional salary savings in Patrol Operations were used throughout the other units in the department to fund equipment expenses. Also, salary savings were realized in the Records, Victim Services and the Body Worn Camera Program Divisions. Research and Development came in under budget due to a reduction in the cash match for the 2016 COPS Hiring grant. The Field Operations unit was overbudget by \$702,849 due to an increase in ammunition purchases for the training and use of the new patrol carbines. Special Investigation was over budget by \$189,545 due to a position moved to the division but budgeted elsewhere in the department. Fiscal Services was over budget by \$195,469 in large part due to a water leak at several Police facilities.

#### **Parks**

The Parks Department was under budget by \$359,042 (2.2%) for the year. The Asset Management division was over budget by \$167,273, largely due to lower-than-expected salary savings, staffing and emergency services for special events, and security detail at Richard Simpson Park. However, this overage was more than offset by savings in the Field Maintenance, Forestry, North District, and South District divisions. In the aggregate, these divisions were under budget by \$567,132, primarily attributable to reduced water usage due to higher-than-normal rainfall and salary savings from position vacancies.

## **Public Works and Transportation**

The Public Works and Transportation Department ended the year under budget by \$319,485 (2.6%) which is primarily due to the expenditure freeze necessitated after the results of the 1st Quarter BAR. The department partially utilized bond funding rather than budgeted operating funds for the Animal Services HVAC system which will result in other maintenance projects being delayed. Additionally, the department experienced a high degree of turnover in FY 2017, particularly in the Facility Repair, Engineering and Information Services divisions.

#### **Economic Development**

The Economic Development Department ended the year under budget by \$88,809 (12.5%). The savings is primarily attributable to lower-than-budgeted advertising and travel and training costs.

### **Community Development and Planning**

The Community Development and Planning Department ended FY 2017 over budget by \$166,491 (2.3%). The Administration, Strategic Planning, and Development Services divisions were over budget in the aggregate by \$148,018, primarily due to lower-than-expected salary savings. The Environmental Health division was over budget by \$42,657 due to \$104,194 of expenditures related to the West Nile Virus containment program, which is shown as a separate line item for the department in the accompanying operating positions for General Fund expenditures. Higher-than-expected salary savings in other divisions partially offset these overages.

## City Manager's Office

The office ended the year \$44,739 (3.8%) under budget. The CMO had savings in out-of-town travel and training. The Mayor and Council's Office did not take its full allotment of cell phone allowances and spent less than budgeted for travel and training.

### Judiciary

The department ended the year over budget by \$2,166 (0.2%). The overages are due to an increase in postage and printing services.

#### **Internal Audit**

The department ended the year under budget by \$39,978 (6.2%). The savings were the result of Audit software maintenance costs being deferred until FY 2018, and a vacant Staff Auditor position.

## City Attorney's Office

The department ended the year under budget by \$108,319 (2.5%). The savings were realized in the Litigation division, mostly due to longer than anticipated vacancies and filling positions at a lower salary than the previous incumbent.

#### **Human Resources**

The department finished the year under budget by \$103,206 (3.3%). The Administration and Employee Services divisions were slightly over budget due to lack of turnover in those divisions, but the department was under budget overall due to salary savings from vacant positions that occurred during the year in the remaining divisions.

#### **Finance**

The Finance Department finished the year under budget by \$184,443 (3.5%). The Administration Division was over budget by \$40,952 due to professional services for reviews of the payroll process and financial system documentation. These expenditures were offset by savings in other divisions. The Payroll/Accounts Payable Division was under budget by \$33,516, largely due to reduced costs for the online accounts payable system. The OMB Division was under budget by \$125,138, primarily attributable to two vacant positions and reduced expenditures for copying and printing.

### **Management Resources**

The Management Resources Department finished the year essentially at budget; under by \$476 (0.01%). The Action Center exceeded budget slightly due to expenses associated with the City's new mobile application, but salary savings offset most of the cost. The Executive and Legislative Support Division

exceeded budget due to lack of vacant positions, but this was offset by savings in Intergovernmental Relations where a part-time position remained vacant for the year.

### **Non-Departmental**

Overall, Non-Departmental expenditures were under budget by \$1,274,623 (14.6%). Costs for terminal pay and related benefits (which are budgeted in Non-Departmental for the General Fund) exceeded budget by approximately \$378,000. Budgeted amounts in the Non-Departmental Projects and Major Event Trust Fund divisions, totaling \$1,584,752 in the aggregate, were not spent in FY 2017. Significant overages for election costs (necessitated by run-offs) were offset by savings in utility expenses and payments to the Texas Workforce Commission.

### **Municipal Court**

The department finished the year under budget by \$60,190 (1.6%), with significant salary savings due to position vacancies and reduced expenditures for staff overtime.

### **Other Operating Funds**

#### **Water Utilities Fund**

Revenues in the Water Utilities Fund were \$701,765 (.5%) less than budgeted for the year. The most significant variance occurred in Water Sales, which was under budget by approximately \$3.5 million resulting from a decrease in customer water usage due to rainfall during peak months. Sewer Charges were up by \$568,019 due to increase wastewater flows. Revenue from Impact Fees (water and sewer) and Water Taps were over budget by \$1,248,661 due to an increase in development and expansion of the system.

The fund ended the year under budget in expenditures by \$2,499,614 (2.1%). Administration finished under budget primarily due to a positive FY 2016 year-end settlement from Tarrant Regional Water District. Customer Service and Field Operation ended the year under budget due to staffing vacancies. Water Treatment and Treatment Maintenance were both over budget due to an increase in chemical and maintenance costs. In addition to vacancy savings, Operations Support and Water Resource Services realized additional savings due to reduced utility usage and building maintenance.

The fund's year-end balance is \$0, which is \$192,589 lower than budgeted due to an increased transfer to the Utilities' Renewal/Rehabilitation Fund.

#### **Convention and Event Services Fund**

Revenues in this fund exceeded budget by a total of \$449,790 (3.2%). Hotel occupancy tax revenues, which comprise nearly two thirds of the fund's budgeted revenues exceeded budget by \$58,021 (0.6%). Special Events Parking revenues exceeded budget by \$136,556, largely attributable to better-than-anticipated attendance at Texas Rangers baseball games. Catering, Concessions, Utility and Telephone Service revenues exceeded budget by a combined \$159,574, and almost all other revenues were at or above budget. The generally strong revenue collections in this fund are attributable to a strong corporate event market at the Convention Center.

Expenditures in the fund were \$471,010 (4.5%) under budget. The Administration Division came in \$449,173 (42.5%) under budget, due primarily to position vacancies and savings of \$300,000 in the Major Event Trust Fund budget that went unspent. The Event Services Division was under budget by \$48,786 (10.5%), due to position vacancy savings. The Facility Operations Division was over budget by \$200,142 (11.6%). This overage was anticipated, as there were HVAC and other necessary repairs to the Convention Center, as well as significant overages on Electricity and Water Utility expenses. The Parking Operations

Division was 6.9% over budget since increased parking activity required additional parking staffing hours but this was offset by the increased revenues.

The fund's year-end balance is \$1,985,213, which is \$1,179,579 more than budgeted.

#### **Park Performance Fund**

Park Performance Fund revenues were under budget by \$265,155 (2.8%) in FY 2017. Revenues in the golf program were under budget by \$159,836 (4.2%), reflecting an increase in inclement weather (particularly on weekend days) during FY 2017. Historically, these revenues are budgeted at full-participation levels, and expenditures are adjusted throughout the year to stay within the level supported by incoming resources. Recreation revenues were under budget by \$108,132 (2.2%); increased participation in youth sports was offset by declines in summer day camp and special event participation. Rental revenues at Lake Arlington were under budget due to reduced permit sales, and Bob Duncan Center revenues were under budget due to the loss of a full-time rental tenant. Revenues from activities at the City's sports fields were essentially at budget, over by \$2,813.

Expenditures in the fund were under budget by \$556,001 (4.5%). Golf program expenditures were under budget by \$438,904 (8.5%), primarily due to the ongoing renovation of Ditto Golf Course, which remained closed during the year. Expenditures for the recreation programs were under budget by \$95,631 (1.4%), with savings largely due to full-time staff vacancies. These savings were sufficient to cover a \$185,000 expenditure for the installation of a new filtration system at Bad Koenigshofen Family Aquatic Center, originally intended to be covered by an interfund transfer from the General Fund. As noted earlier in the report, this transfer was not made. Sports field expenditures were under budget by \$21,466 (3.9%).

The fund's year-end balance is \$49,425, which is \$10,543 lower than budgeted.

#### **Street Maintenance Fund**

Revenues in the fund were less than budget by a total of \$44,596 (0.3%), primarily due to sales tax receipts that were slightly less than expected. The lower-than-budgeted sales tax revenues were partially offset by interest revenues that exceeded budget by \$67,085 (91.1%). The fund's total expenditures were \$468,556 (2.0%) under budget. Expenditures in the Sales Tax Supported Division came in under budget by \$149,868, due to contract changes on various expenditures that resulted in savings of about \$156,000, which offset overages in other accounts in the division. The Traffic Signals Division and the Street Light Maintenance Division both ended the year within 2% of their budgets, while the Traffic Signs and Markings Division ended the year with savings of \$73,681 (6.9%), due primarily to position vacancy savings and savings on traffic control supplies.

The fund's year-end balance is \$4,049,786, which is \$3,246,557 higher than budgeted.

#### **Storm Water Utility Fund**

Revenues in the fund came in essentially as budgeted, ending the year \$20,169 (0.2%) greater than budget. While Residential Storm Water Fees were \$74,655 (0.9%) under budget, this shortfall was offset by Commercial Storm Water Fees that were \$14,597 (0.2%) above budget and Interest Revenue that was \$80,227 (84.6%) above budget. The fund's total expenditures were \$10,895 (0.2%) under budget. The Administration Division came in under budget by \$77,198 (2.2%). While there were bond issuance costs (\$210,000) that were not budgeted, these additional costs were offset by position vacancy savings and savings on NCTCOG Storm Water Regional Monitoring costs. The Storm Water Management Division's expenditures were over budget by \$99,913 (5.3%), primarily due to non-target fleet maintenance needs. The Environmental Management Division was under budget by \$31,359 (6.2%), the result of position

vacancy savings and savings from a portion of funding budgeted as a contingency for hazardous spill cleanup that was not needed.

The fund's year-end balance is \$327,096, which is \$26,203 less than budgeted.

### **Information Technology Fund**

The Information Technology fund ended the year with revenues under budget by \$31,679. Expenditures in the fund were also under budget by \$159,221 (1.1%). Expenditure savings in the fund are primarily due to salary savings from vacant positions.

The fund's year-end balance is \$340,819, which is \$233,906 higher than budgeted.

### **Knowledge Services Fund**

The Knowledge Services Fund ended the year with revenues under budget by \$147,236 (5.7%), largely due to shortfalls in the fund's internal revenues for mail and IRC services, which were under budget by \$148,089 in the aggregate. The fund's expenditures were \$95,978 (3.8%) over budget for the year, primarily attributable to appropriations that covered four months of the Canon contract but required five months of actual payments.

These revenue shortfalls and expenditure overages resulted in a negative ending balance for the year, which necessitated an unbudgeted subsidy from the General Fund of \$167,150, along with a release of the fund's reserves totaling \$52,000. With this subsidy and use of reserves, the fund's year-end balance is \$1,625, which is \$184,330 lower than budgeted.

#### **Communication Services Fund**

Communication Services finished the year with revenues over budget by \$22,368 (0.2%), attributable to increased contributions from UTA and the City of Pantego for shared dispatch services. Expenditures in the fund were under budget by \$330,826 (3.1%), attributable to the following: the new P25 radio system was under warranty for a portion of the year; the city of Fort Worth opted not to charge for data usage on the microwave link that connects Arlington to the Fort Worth core (we allow Fort Worth to use our microwave links to connect to their Disaster Recovery site in Irving); the north tower lease payment did not increase until July 2017 (the increase was anticipated in October 2016); and the Dispatch Office achieved salary and benefit savings from position vacancies during the year.

The fund's year-end balance is \$1,015,153, which is \$687,369 higher than budgeted.

#### **Fleet Services Fund**

Fleet Services revenues in FY 2017 were below budget by \$965,799 (16%). Revenues to this fund primarily consist of "chargebacks" to other departments for vehicle purchases, maintenance and fuel. As mentioned earlier in the report, General Fund revenue shortfalls identified in the 1<sup>st</sup> Quarter BAR which necessitated that transfers to the Fleet Services fund for fuel and vehicles were lowered by approximately \$1.3 million. Losses in chargeback revenues were partially mitigated by strong collections in auctions and subrogation. Expenditures in the fund were \$800,237 (11.5%) under budget, primarily due to the planned reduction in vehicle purchases related to the reduction in transfers described above, and fuel savings. Expenditures on non-vehicle and non-fuel Fleet Services were over budget by \$144,788, primarily due to greater-than-expected vehicle maintenance costs under the previous fleet maintenance contract, as well as an unanticipated contract startup fee of \$23,632 when the new fleet maintenance contract was implemented during the last month of the fiscal year. Savings on fuel (\$208,602) were sufficient to cover the overage. Expenditures on Vehicles were under budget by \$736,423.

The fund's year-end balance is \$482,019, which is \$449,828 higher than budgeted.

#### **Debt Service Fund**

The Debt Service Fund ended the year with revenues \$428,899 under budget (1.1%), and expenditures under budget by \$152,520 (0.3%). Ad valorem tax revenues were under budget by \$486,423 (1.2%), largely attributable to value litigations and refunds issued by Tarrant Appraisal District discussed earlier in the report. However, interest revenue was \$177,524 over budget (151.0%), as interest rates have continued to trend upward.

On the expenditure side, debt issuance fees were \$144,277 (120.2%) higher than budget due to debt refunding that had not been anticipated when the budget was adopted. However, the debt refunding resulted in significant savings in principal and interest payments for the year, which were \$299,926 (0.6%) lower than budget and essentially offset the overages.

An unbudgeted interfund transfer of \$701,560 was made to the Debt Service Fund from the Parks Gas Fund in FY 2017. This transfer was made to maintain the ending balance in the Debt Service Fund at or above 4.0% of expenditures, as required by the City's Financial Principles.

The fund's year-end balance is \$2,118,210, which is \$79,986 higher than budgeted, and represents approximately 4.5% of the fund's operating expenditures during the year.

### **Conclusion**

The General Fund ended FY 2017 under budget in expenditures by \$5.3 million, and under budget in revenues by \$5.0 million. Excluding the \$1.58 million in revenues budgeted (but not anticipated) for infrastructure and major event trust fund reimbursements, the fund's revenues were under budget by approximately \$3.4 million. On the expenditure side, the fund was able to absorb the revenue shortfalls by reducing expenditures (chargebacks) for fuel and vehicle purchases by \$1.3 million, with an additional \$1.8 million in savings achieved from the expenditure freezes imposed during the year (primarily affecting Police and Public Works) as noted earlier in the report. The primary cause of revenue shortfalls in FY 2017 was franchise fees, specifically electric and cable TV, and Municipal Court fines. The budget for these revenues was lowered in the FY 2018 budget by \$3.2M in the aggregate to more accurately reflect revenue trends in those categories.

# GENERAL FUND FY 2017 Year-End Operating Position

		Budgeted FY 2017	Estimated FY 2017			Actual FY 2017	Variance om Budget
GENERAL FUND REVENUES	\$	235,885,463	\$	231,640,918	\$	230,887,990	\$ (4,997,473)
INTERFUND TRANSFERS:							
Water and Sewer Fund Indirect Cost	\$	4,118,690	\$	4,118,690	\$	4,118,690	\$ -
Conv. & Event Svcs. Fund Indirect Cost		709,038		709,038		709,038	-
Storm Water Indirect Cost		397,841		397,841		397,841	-
IMF Energy Projects (for Opterra)		57,895		57,895		57,895	-
To IT for one-time projects		(655,500)		(655,500)		(655,500)	-
From Workers Compensation Fund		1,000,000		1,000,000		1,000,000	-
From Infrastructure Maintenance Reserve (energy)		459,789		459,789		459,789	-
From Convention & Event Services Fund (Debt Reimbursement)		1,730,000		1,730,000		1,730,000	-
To Park Performance Fund for BK Pool		(185,000)		-		-	185,000
From SWUF for capital reimbursement		463,055		463,055		463,055	-
From SWUF for engineering reviews		88,699		88,699		88,699	-
To Park Performance Fund		(2,161,632)		(2,161,632)		(2,161,632)	-
To Knowledge Services		-		-		(167,150)	(167,150)
General Fund ending balance		500,000		500,000		500,000	-
Additional support for Health Insurance Fund		-		-		(454,992)	(454,992)
To Special Transportation Fund		(1,116,199)		(1,116,199)		(922,508)	193,691
To Street Maintenance Fund for Traffic		(4,765,203)		(4,664,530)		(4,676,706)	88,497
To Street Maintenance Fund		(2,166,527)		(2,166,527)		(2,166,527)	 -
TOTAL INTERFUND TRANSFERS	\$	(1,525,055)	\$	(1,239,382)	\$	(1,680,008)	\$ (154,954)
TOTAL AVAILABLE FUNDS	\$	234,360,408	\$	230,401,536	\$	229,207,982	\$ (5,152,427)
GENERAL FUND EXPENDITURES	\$	234,354,444	\$	230,336,968	\$	229,081,566	\$ 5,272,878
ENDING BALANCE		5,964	\$	64,567	\$	126,416	\$ 120,452

# GENERAL FUND FY 2017 Year-End Revenues

		Budgeted FY 2017	Estimated FY 2017	Actual FY 2017		Variance from Budget	
REVENUE ITEM							
TAXES:							
Ad Valorem Taxes	\$	91,705,262	\$ 91,443,560	\$ 90,888,160	\$	(817,102)	
Sales Tax		60,371,706	60,296,540	59,924,982		(446,724)	
Major Event Trust Fund Revenue		300,000	-	-		(300,000)	
Criminal Justice Tax		381,448	354,937	367,120		(14,328)	
State Liquor Tax		1,927,364	1,932,905	1,864,806		(62,558)	
Bingo Tax		80,000	 79,685	 81,652		1,652	
TOTAL TAXES	\$	154,765,780	\$ 154,107,627	\$ 153,126,720	\$	(1,639,060)	
LICENSES AND PERMITS:							
Building Permits	\$	2,500,000	\$ 3,205,505	3,129,765	\$	629,765	
Electrical Permits		80,000	72,912	72,641		(7,359)	
Plumbing Permits		275,000	278,778	297,988		22,988	
Mechanical Permits		125,000	148,719	158,578		33,578	
Swimming Pool Permits		96,000	95,875	95,350		(650)	
Business Registration		210,000	236,891	227,175		17,175	
Certificates of Occupancy		135,000	121,820	124,470		(10,530)	
Boathouse / Pier License		14,000	13,309	13,309		(691)	
Food Establishment Permits		698,450	703,298	710,125		11,675	
Alcoholic Beverage License		123,600	120,000	116,300		(7,300)	
Food Handlers Permit		7,525	15,600	13,877		6,352	
Dog and Cat License		82,164	66,038	63,683		(18,481)	
Euthanasia Fees, Other Animal Fees		15,326	17,109	16,751		1,425	
Animal Services - Owner Surrender Fees		30,000	29,167	29,274		(726)	
Burglar Alarm Permit		1,040,000	941,180	923,887		(116,113)	
Abandonment Fees		4,000	7,000	6,900		2,900	
Child Care License / Permit		57,000	52,920	58,615		1,615	
Fire Permits		160,550	273,769	261,235		100,685	
Fire Inspection Fees		272,700	254,535	281,855		9,155	
Fire OT and Re-inspection Fees		17,600	15,697	15,203		(2,397)	
Fire Operational Permits		204,000	207,906	216,775		12,775	
Fire Applicant Fees		34,600	37,625	37,425		2,825	
Securing Code Violations		4,850	4,709	9,231		4,381	
Irrigation Permits		43,000	43,000	47,850		4,850	
Special Event Parking		14,050	14,200	16,900		2,850	
Parking Meter Revenue		13,000	4,829	7,253		(5,747)	
Pedicab Revenues		7,800	9,880	13,250		5,450	
Other Licenses / Permits	_	2,500	 3,782	 4,617		2,117	
TOTAL LICENSES / PERMITS	\$	6,267,715	\$ 6,996,053	\$ 6,970,282	\$	702,567	

## GENERAL FUND FY 2017 Year-End Revenues

	Budgeted FY 2017	١	Estimated FY 2017	Actual FY 2017	Variance om Budget
REVENUE ITEM					J
SERVICE CHARGES:					
Vital Statistics	\$ 263,000	\$	276,000	\$ 293,136	\$ 30,136
Rezoning Fees	85,000		123,615	122,673	37,673
Plat Review and Inspection Fees	200,000		640,034	851,400	651,400
Landscape / Tree Preservation Fees	12,000		14,050	15,700	3,700
Building Inspection Fees	80,454		98,138	96,887	16,433
Drilling / Gas Well Inspection Fees	145,000		43,500	43,500	(101,500)
Gas Well Reinspection Fee	1,110,200		1,065,800	1,066,000	(44,200)
Gas Well Supplemental Fee	12,500		159,000	159,000	146,500
Plan Review Fee	1,080,000		1,428,300	1,360,696	280,696
Public Works Reimbursements	727,797		605,000	667,515	(60,282)
Inspection Transfer	1,070,743		992,500	1,041,583	(29,160)
Survey Transfer	140,000		130,000	127,883	(12,117)
Real Estate Transfer	220,000		337,562	227,720	7,720
Construction Management Fees	50,000		112,000	38,293	(11,707)
Saturday Inspection Fees	30,000		31,000	28,805	(1,195)
Food Service Application Fees	50,400		53,550	62,400	12,000
Police Admin. Services Revenue	75,000		84,000	78,746	3,746
Jail Support revenues	16,000		6,700	8,009	(7,991)
Abandoned Vehicle Search Fees	8,000		18,700	18,698	10,698
Police Towing	150,000		164,500	169,780	19,780
Water Data Service Charge	415,277		415,277	415,277	-
PILOT - Water	4,099,099		4,099,099	4,099,099	-
Impoundment Fees	61,838		50,250	49,328	(12,510)
Animal Adoption Fees	155,000		141,000	122,678	(32,322)
Animal Awareness / Safety Program	3,850		3,220	2,520	(1,330)
Vet Services	13,791		13,309	14,120	329
Multi-Family Annual Inspections	630,000		600,000	612,962	(17,038)
Extended-Stay Annual Inspections	180,000		162,444	163,519	(16,481)
Dangerous Structure Demolition Fees	10,730		23,808	10,386	(344)
Nuisance Abatement	42,000		43,180	61,143	19,143
Multi-Family Re-Inspections	7,500		7,013	4,350	(3,150)
Duplex Registration / Re-Inspections	16,375		18,638	25,686	9,311
Food Establishment Re-Inspection	2,900		11,300	11,250	8,350
Swimming Pool Re-Inspections	750		6,800	(750)	(1,500)
Water Department Street Cuts	130,000		130,000	102,212	(27,788)
Fire Initial Inspection	66,600		66,007	65,450	(1,150)
Park Bond Fund Reimb.	50,000		55,000	70,600	20,600
Transportation Bond Fund Reimb.	95,000		95,000	95,000	-
AISD - SRO Program, PD and Fire	1,449,178		1,485,189	1,584,690	135,512
Mowing Services	95,000		101,430	107,781	12,781
State Reimbursement - Transportation	71,232		71,232	71,232	-
Non-Resident Library Cards	40,052		32,140	30,760	(9,292)
Miscellaneous revenue, for infrastructure	1,284,752		-	-	(1,284,752)
Other Service Charges	 840,000		447,995	 564,668	 (275,332)
TOTAL SERVICE CHARGES	\$ 15,287,018	\$	14,463,280	\$ 14,762,385	\$ (524,633)

## GENERAL FUND FY 2017 Year-End Revenues

		Budgeted FY 2017		Estimated FY 2017		Actual FY 2017	fr	Variance om Budget
REVENUE ITEM								
FRANCHISE FEES:								
Electrical Utility	\$	13,621,416	\$	12,650,758	\$	12,637,523	\$	(983,893)
Gas Utility		2,693,181		2,492,506		2,392,344		(300,837)
Water Utility		8,191,456		8,034,973		7,857,763		(333,693)
Telephone Utility		4,963,206		4,606,720		4,565,127		(398,079)
Sanitation Franchise		1,784,833		1,860,000		1,886,747		101,914
City Waste Royalty		1,466,846		1,539,400		1,532,244		65,398
Non-City Waste		2,538,772		2,264,565		2,352,925		(185,847)
Storm Clean-Up Fees		57,000		57,200		57,399		399
Methane Royalties		25,000		13,200		10,520		(14,480)
Brush Royalty		60,000		64,020		67,170		7,170
City Department Waste Rebate		56,000		65,700		68,275		12,275
Miscellaneous Landfill Revenue		50,000		41,895		70,883		20,883
Taxicab Franchise		-		5,975		7,475		7,475
Cable TV Franchise	_	4,550,555	_	3,479,968	_	3,366,039	_	(1,184,516)
TOTAL FRANCHISE FEES	\$	40,058,266	\$	37,176,880	\$	36,872,434	\$	(3,185,832)
FINES AND FORFEITURES:								
Municipal Court Fines	\$	3,622,581	\$	3,350,812	\$	3,033,529	\$	(589,052)
Child Safety Fees		38,645		55,959		51,475		12,830
Uniform Traffic Fines		7,616,839		7,087,469		7,579,633		(37,206)
Time Payment Fees		65,611		61,051		61,139		(4,472)
Issue/Arrest Fees		328,333		305,514		301,727		(26,606)
Library Fines	_	126,600	_	124,000	_	121,025	_	(5,575)
TOTAL FINES/FORFEITURES	\$	11,798,609	\$	10,984,805	\$	11,148,528	\$	(650,081)
LEASES AND RENTS:								
Sheraton Ground Lease	\$	292,091	\$	289,460	\$	289,460	\$	(2,631)
Terminal Building Lease		99,953		92,069		88,697		(11,256)
Hangar Rental		206,760		196,764		199,197		(7,563)
Tie Down Charges		30,600		28,500		31,100		500
Land and Ramp Lease		574,065		508,542		495,325		(78,740)
Ballpark Lease		1,650,000		1,650,000		1,650,000		-
Ballpark Lease, one-time expenditures		350,000		350,000		350,000		-
Cell Phone Tower Leases		200,000		200,000		192,927		(7,073)
Landfill Lease		2,160,000		2,164,852		2,165,138		5,138
Landfill Lease, Deferred revenue		457,259		457,259		457,259		-
Pipeline License Agreements		40,000		51,488		52,971		12,971
Message Board Rentals		50,000		40,000		32,336		(17,664)
Misc. Leases / Rents (Copier Concession)		74,038		88,000		123,119		49,081
TOTAL LEASES/RENTS	\$	6,184,766	\$	6,116,934	\$	6,127,529	\$	(57,237)
MISCELLANEOUS REVENUE:								
Interest	\$	492,809	\$	754,781	\$	794,535	\$	301,726
Auction Income		25,000		29,375		36,542		11,542
Risk Management Damages		228,000		230,333		263,199		35,199
Ballpark Settlement Agreement		727,500		727,500		727,500		-
Beverage contract		50,000	_	53,350	_	58,336		8,336
TOTAL MISCELLANEOUS	\$	1,523,309	\$	1,795,339	\$	1,880,112	\$	356,803
TOTAL - GENERAL FUND REVENUES	\$	235,885,463	\$	231,640,917	\$	230,887,990	\$	(4,997,473)

# GENERAL FUND FY 2017 Year-End Expenditures

F1 20	)T/	rear-criu exp	ena	itures				
		Budgeted FY 2017		Estimated FY 2017		Actual FY 2017	Amount Under (Over) Budget	
FIRE								_
Administration	\$	5,364,447	\$	5,389,886	\$	5,312,183	\$	52,264
Business Services	Ψ	923,437	Ψ	933,816	Υ	980,167	Ψ	(56,730)
Operations		35,513,575		35,395,568		35,595,774		(82,199)
Prevention		1,751,145		1,841,889		1,841,999		(90,854)
Medical Services		519,946		494,331		491,929		28,017
Training		683,813		699,132		707,060		(23,247)
Resource Management		1,569,661		1,633,817		1,505,035		64,626
Emergency Management		300,602		230,409		198,781		101,821
Special Events		317,168		332,127		334,679		(17,511)
Gas Well Response		457,352		434,738		408,445		48,907
TOTAL	\$	47,401,146	\$	47,385,713	\$	47,376,052	\$	25,094
IOTAL	Ş	47,401,146	Ş	47,365,715	Ş	47,376,032	Ş	25,094
LIBRARY								
Administration	\$	2,153,606	\$	2,348,901	\$	2,395,320	\$	(241,714)
Operations & Facility Mgmt.	Ψ	2,313,865	Ψ	2,308,042	Υ	2,282,799	Υ	31,066
Content Mgmt. & Virtual Experience		2,266,507		2,267,551		2,271,036		(4,529)
Program Mgmt. & Community Engagement		1,638,615		1,421,748		1,402,932		235,683
TOTAL	\$	8,372,593	\$	8,346,241	\$	8,352,087	\$	20,506
101/12	Y	0,372,333	Y	0,510,211	Y	0,332,007	7	20,300
CODE COMPLIANCE								
Administration	\$	912,741	\$	915,217	\$	916,556	\$	(3,815)
Code Compliance	•	2,567,084	•	2,533,764	·	2,492,850	•	74,234
Animal Services		2,299,326		2,259,884		2,258,079		41,247
Multifamily Inspection		373,544		409,044		405,178		(31,634)
TOTAL	\$	6,152,695	\$	6,117,910	\$	6,072,663	\$	80,032
	•	-, - ,	•	-, ,	•	.,. ,	•	,
POLICE								
Administration	\$	12,024,159	\$	12,006,277	\$	11,971,489	\$	52,670
Jail Operations		4,922,261		5,233,346		4,904,807		17,454
Field Operations		1,699,463		2,032,585		2,402,312		(702,849)
Patrol Operations		47,526,203		45,574,065		45,449,215		2,076,988
Body Worn Camera		1,190,315		1,072,124		1,137,147		53,168
Traffic Operations		5,669,206		5,729,503		5,770,735		(101,529)
Special Operations		2,182,493		2,169,057		2,201,078		(18,585)
Special Events		774,229		771,714		771,323		2,906
Investigations		3,675,616		3,682,422		3,699,022		(23,406)
Special Investigations		3,574,875		3,737,019		3,764,420		(189,545)
Covert		2,499,715		2,420,181		2,405,471		94,244
Business Services		856,568		793,689		793,439		63,129
Information Resources		2,349,836		2,149,145		2,112,044		237,792
Research & Development		1,823,442		1,827,498		1,594,114		229,328
Fiscal Services		1,869,096		2,052,300		2,064,565		(195,469)
Community Affairs		887,834		886,400		883,783		4,051
Youth Support		2,443,304		2,476,804		2,470,346		(27,042)
Victim Services		580,867		486,543		484,615		96,252
Personnel		2,690,050		2,709,742		2,708,469		(18,419)
Technical Services		3,514,817		3,717,196		3,726,153		(211,336)
TOTAL	\$	102,754,349	\$	101,527,613	\$	101,314,546	\$	1,439,803
	Y	,,,,,	Y		7		~	_, .55,565

# GENERAL FUND FY 2017 Year-End Expenditures

								Amount
		Budgeted	ı	Estimated		Actual	Un	der (Over)
		FY 2017		FY 2017		FY 2017		Budget
PARKS AND RECREATION								
Administration	\$	2,103,523	\$	2,097,663	\$	2,094,166	\$	9,357
Marketing		371,828		372,024		373,090		(1,262)
Planning		824,330		847,798		838,572		(14,242)
Business Services		718,150		752,202		746,363		(28,213)
Recreation Program Administration		105,806		113,803		112,263		(6,457)
Field Maintenance		4,721,216		4,682,115		4,517,558		203,659
Asset Management		1,912,464		1,979,504		2,079,738		(167,273)
Forestry		1,562,745		1,513,972		1,501,377		61,368
North District		2,114,904		2,047,762		1,936,468		178,436
South District	_	1,989,262	_	1,905,083	_	1,865,592	_	123,670
TOTAL	\$	16,424,229	\$	16,311,926	\$	16,065,187	\$	359,042
PUBLIC WORKS AND TRANSPORTATION								
Administration	\$	1,466,502	\$	1,444,837	\$	1,433,013	\$	33,489
Construction Management		467,911		463,724		463,859		4,052
Traffic Engineering		924,770		900,053		908,401		16,369
School Safety		458,348		448,731		444,709		13,639
Solid Waste Operations		311,004		333,582		331,161		(20,157)
Engineering CIP		809,657		710,815		694,498		115,159
Inspections		1,574,265		1,550,163		1,553,987		20,278
Survey		259,115		265,454		267,012		(7,897)
Business Services		738,108		765,022		774,502		(36,394)
Custodial		597,269		576,237		590,109		7,160
Facility Repair		3,976,704		3,956,291		3,871,915		104,789
Information Services		367,211		292,494		330,027		37,184
Operations Support		330,199		307,766		298,385		31,814
TOTAL	\$	12,281,063	\$	12,015,170	\$	11,961,578	\$	319,485
ECONOMIC DEVELOPMENT	\$	712,278	\$	691,520	\$	623,469	\$	88,809
COMMUNITY DEVELOPMENT AND PLANNING								
Administration	\$	1,180,636	\$	1,276,490	\$	1,273,114	\$	(92,478)
Strategic Planning		1,088,705		1,106,160		1,112,324		(23,619)
Development Services		2,995,826		3,074,287		3,027,747		(31,921)
Neighborhood Initiatives		5,964		3,800		3,701		2,263
Environmental Health		661,368		610,925		599,831		61,537
Real Estate Services		521,433		508,441		502,612		18,821
Business Services		944,777		948,151		941,677		3,100
West Nile Virus and Corridor Programs				100,000		104,194		(104,194)
TOTAL	\$	7,398,709	\$	7,628,255	\$	7,565,200	\$	(166,491)
AVIATION	\$	987,168	\$	980,279	\$	983,554	\$	3,614
CITY MANAGER'S OFFICE								
City Manager's Office	\$	1,100,421	\$	1,098,763	\$	1,084,402	\$	16,019
Mayor & Council		59,299		51,946		44,275		15,024
Transit Support		26,632		18,319		12,937		13,695
TOTAL	\$	1,186,352	\$	1,169,028	\$	1,141,614	\$	44,739
INTERNAL AUDIT	\$	644,112	\$	627,502	\$	604,134	\$	39,978

# GENERAL FUND FY 2017 Year-End Expenditures

	1 1 2017	rear Ena Exp	C110	iitai es			A		
		Budgeted FY 2017		Estimated FY 2017		Actual FY 2017		Amount nder (Over) Budget	
JUDICIARY	\$	1,021,245	\$	1,013,548	\$	1,023,411	\$	(2,166)	
CITY ATTORNEY'S OFFICE									
Administration	\$	1,266,999	\$	1,231,632	\$	1,233,216	\$	33,783	
Litigation		1,263,528		1,165,413		1,154,430		109,099	
Municipal Law		826,484		885,621		852,219		(25,735)	
Citizen Services	_	934,425	_	945,340	_	943,253		(8,828)	
TOTAL	\$	4,291,438	\$	4,228,007	\$	4,183,119	\$	108,319	
HUMAN RESOURCES									
Administration	\$	423,354	\$	438,735	\$	431,251	\$	(7,897)	
Employee Operations		687,657		670,025		638,936		48,721	
Employee Services		463,848		470,495		471,553		(7,705)	
Workforce Investment		647,167		653,527		592,937		54,230	
Risk Management	_	889,645		858,026		873,788		15,857	
TOTAL	\$	3,111,671	\$	3,090,809	\$	3,008,465	\$	103,206	
FINANCE									
Administration	\$	870,704	\$	919,151	\$	911,656	\$	(40,952)	
Accounting		776,109		746,645		748,660		27,449	
Purchasing		602,601		569,503		574,179		28,421	
Treasury		1,765,201		1,760,697		1,754,330		10,871	
Payroll/Payables		480,018		446,719		446,502		33,516	
Office of Management and Budget	_	803,964		694,927		678,826		125,138	
TOTAL	\$	5,298,596	\$	5,137,641	\$	5,114,153	\$	184,443	
MANAGEMENT RESOURCES									
Office of Communication	\$	848,197	\$	823,915	\$	847,355	\$	842	
Action Center		987,429		1,005,114		995,220		(7,791)	
<b>Executive and Legislative Support</b>		1,807,925		1,820,484		1,814,875		(6,950)	
Intergovernmental Relations	_	178,427		161,854	_	164,052		14,375	
TOTAL	\$	3,821,978	\$	3,811,368	\$	3,821,502	\$	476	
NON-DEPARTMENTAL									
Non-Departmental	\$	7,162,865	\$	7,865,642	\$	7,472,994	\$	(310,129)	
Non-Departmental Projects		1,284,752		-		-		1,284,752	
Non-Departmental METF	_	300,000			_			300,000	
TOTAL	\$	8,747,617		7,865,642	\$	7,472,994	\$	1,274,623	
MUNICIPAL COURT	\$	3,747,206	\$	3,677,974	\$	3,687,016	\$	60,190	
Reduce chargebacks for fleet fuel	\$	-	\$	(400,000)	\$	(400,000)	\$	400,000	
Reduce fleet vehicle purchases	\$	-	\$	(889,177)		(889,177)		889,177	
TOTAL - GENERAL FUND	\$	234,354,445	\$	230,336,968	\$	229,081,566	\$	5,272,879	

# WATER UTILITIES FUND FY 2017 Year-End Operating Position

		Budgeted FY 2017	Estimated FY 2017		Actual FY 2017		Variance om Budget
BEGINNING BALANCE	\$	798,910	\$	800,000	\$	800,000	\$ 1,090
REVENUES:							
Class Rate Sewer Surcharge	\$	853,000	\$	909,441	\$	922,227	\$ 69,227
Concrete Sales		65,000		18,747		935	(64,065)
Garbage / Drainage Billing Fee		380,000		389,455		393,970	13,970
GIS Services		10,000		5,096		6,236	(3,764)
Hauler Fees		45,000		32,660		19,375	(25,625)
Impact / Sewer		313,000		433,863		451,232	138,232
Impact / Water		535,000		1,020,236		1,316,402	781,402
Interest Income		406,733		706,528		897,708	490,975
Laboratory Fees		100,000		160,485		196,925	96,925
Other Revenue		300,000		145,823		217,030	(82,970)
Plat Review & Inspection Fees		164,000		246,297		290,743	126,743
Backflow Assembly and Tester Regis.		145,000		162,954		155,239	10,239
Sewer Tap Installation Fees		36,000		67,754		80,864	44,864
Sewer Charges		57,870,110		58,402,894		58,438,129	568,019
Sewer Charges - Other		500,000		434,407		372,423	(127,577)
Sewer Pro Rata		13,700		4,215		-	(13,700)
Sewer Surcharges		123,000		109,763		107,280	(15,720)
Special Services Charges		1,863,000		2,063,357		2,115,656	252,656
Subrogation Receipts		-		25,000		33,295	33,295
Water Pro Rata		5,300		514		-	(5,300)
Water Convenience Fee		235,000		272,031		287,187	52,187
Water Sales to Dalworthington Gardens		400,000		329,045		262,064	(137,936)
Reclaimed Water Sales		89,000		68,178		40,510	(48,490)
Water Sales		74,005,930		74,024,497		70,496,868	(3,509,062)
Water Sales - Other		150,000		414,058		463,781	313,781
Water Taps		228,000		466,429		557,027	329,027
Gas Royalties - Water Utilities	_	10,000		15,865		20,899	 10,899
TOTAL REVENUES	\$	138,845,773	\$	140,929,592	\$	138,144,008	\$ (701,765)

(continued on next page)

# WATER UTILITIES FUND FY 2017 Year-End Operating Position

		Budgeted FY 2017		Estimated FY 2017		Actual FY 2017	f	Variance rom Budget
INTERFUND TRANSFERS:								
General Fund - Indirect Cost	\$	(4,118,690)	Ś	(4,118,690)	Ś	(4,118,690)	Ś	(0)
From Storm Water Fund - Indirect Cost	·	170,122		170,122	•	170,122	•	-
To Debt Service, Municipal Office Tower		(60,889)		(60,889)		(60,889)		-
Debt Service Reserve		-		(3,173,358)		(3,200,159)		(3,200,159)
Operating Reserve		(1,525,649)		(1,525,649)		(1,525,649)		-
To Innovation/Venture Capital Fund		(400,000)		(400,000)		(400,000)		-
From Downtown TIF (reimbursement)		-		-		800,000		800,000
DR Horton Economic Incentive payback		-		-		1,833,333		1,833,333
Rate Stabilization Fund		1,900,000		2,360,397		1,843,123		(56,877)
Renewal / Rehabilitation Fund		(15,000,000)		(15,000,000)		(16,367,825)		(1,367,825)
Fleet Reserve	_	100,000	_	100,000	_	100,000	_	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$	(18,935,106)	\$	(21,648,067)	\$	(20,926,634)	\$	(1,991,528)
TOTAL AVAILABLE FUNDS	\$	120,709,578	\$	120,081,525	\$	118,017,374	\$	(2,692,203)
EXPENDITURES:								
Administration	\$	93,159,636	\$	94,299,641	\$	92,882,729	\$	276,907
Financial Services		264,243		271,572		259,262		4,981
Conservation Program		5,920		10,879		18,660		(12,740)
Engineering		1,012,944		914,853		917,144		95,800
Information Services		979,881		1,012,104		1,006,702		(26,821)
Customer Services		2,907,350		2,343,985		2,477,556		429,794
Meter Maintenance		1,574,789		1,437,456		1,430,897		143,892
Meter Reading		529,452		515,241		520,944		8,508
Water Treatment PB		2,840,120		4,314,275		4,020,998		(1,180,878)
Water Treatment JK		3,519,592		1,849,823		1,637,929		1,881,663
Treatment Maintenance		2,486,880		2,494,758		2,487,971		(1,091)
Laboratory		843,543		843,141		861,108		(17,565)
Water Resource Services		682,982		689,644		636,488		46,494
Field Operations South		7,409,523		6,998,123		6,791,742		617,781
Operations Support Office	_	2,300,133	_	2,086,031	_	2,067,244	_	232,889
TOTAL EXPENDITURES	\$	120,516,988	\$	120,081,525	\$	118,017,374	\$	2,499,614
ENDING BALANCE	\$	192,590	\$	-	\$	0	\$	(192,589.51)

# CONVENTION AND EVENT SERVICES FUND FY 2017 Year-End Operating Position

	1	Budgeted FY 2017	E	Estimated FY 2017	Actual FY 2017	Variance om Budget
BEGINNING BALANCE	\$	2,445,705	\$	2,829,484	\$ 2,829,484	\$ 383,779
REVENUES:						
Occupancy Tax	\$	8,933,520	\$	9,063,353	\$ 8,991,541	\$ 58,021
Stadium Rent/Naming Rights		2,500,000		2,500,000	2,500,000	-
Convention Center Revenues:						
Audio-Visual	\$	100,000	\$	115,000	\$ 122,190	\$ 22,190
Catering		350,000		380,000	436,609	86,609
Communication Services		20,000		50,000	51,325	31,325
Concessionaire Reimbursement		17,000		27,000	19,857	2,857
Concessions - Food Utilities		70,000		65,000	71,442	1,442
Concessions - Liquor		30,000		50,000	50,860	20,860
Event Labor & Expense		5,000		13,500	16,966	11,966
Interest Income		23,809		31,000	36,310	12,501
Miscellaneous		-		1,625	1,773	1,773
Parking		300,000		305,000	299,665	(335)
Parking - Special Event		600,000		663,000	736,556	136,556
Rental - Grand Hall		280,000		293,000	291,189	11,189
Rental - Equipment		80,000		93,000	89,142	9,142
Rental - Exhibit Hall		330,000		329,000	291,651	(38,350)
Rental - GEM		400,000		391,350	449,445	49,445
Rental - Meeting Room		10,000		27,000	21,844	11,844
Security Revenue		8,000		8,000	9,415	1,415
Utility Services		190,000		205,000	209,338	19,338
Total Convention Center Revenues	\$	2,813,809	\$	3,047,475	\$ 3,205,578	\$ 391,769
TOTAL REVENUES	\$	14,247,329	\$	14,610,828	\$ 14,697,119	\$ 449,790
INTERFUND TRANSFERS:						
Debt Service - Grand Hall	\$	(1,219,851)	\$	(1,219,851)	\$ (1,219,851)	\$ -
From General Gas Funds for ATF Corpus		2,681,652		2,681,652	2,681,652	-
To ATF Corpus Reimbursement		(2,681,652)		(2,681,652)	(2,681,652)	-
To ATF, granting & interest		(1,470,019)		(1,470,019)	(1,470,019)	-
To Dispatch for Radio System Lease Payment		(928,301)		(928,301)	(928,301)	-
To Innovation Venture Capital		(1,171,925)		(1,171,925)	(1,171,925)	-
(To) From Hotel Attraction Support		125,000		-	-	(125,000)
To General Fund - Indirect Costs		(709,038)		(709,038)	 (709,038)	 
TOTAL INTERFUND TRANSFERS	\$	(5,374,134)	\$	(5,499,134)	\$ (5,499,134)	\$ (125,000)
TOTAL AVAILABLE FUNDS	\$	11,318,900	\$	11,941,178	\$ 12,027,469	\$ 708,569

(continued on next page)

# CONVENTION AND EVENT SERVICES FUND FY 2017 Year-End Operating Position

	Budgeted FY 2017		Estimated FY 2017		Actual FY 2017		Variance from Budget	
EXPENDITURES:								
Administration	\$	1,057,207	\$	598,743	\$	608,034	\$	449,173
Event Services		463,799		412,814		415,013		48,786
Facility Operations		1,719,963		1,855,834		1,920,105		(200,142)
Parking Operations		158,608		169,636		169,549		(10,941)
ACC Departmental Projects		733,400		729,550		560,038		173,362
Convention & Visitors Bureau		5,350,000		5,350,000		5,350,020		(20)
Arts & Revitalization		950,289		929,420		939,497		10,792
Downtown Revitalization		50,000		50,000		50,000		-
Fielder Museum		30,000		30,000		30,000		
TOTAL EXPENDITURES	\$	10,513,266	\$	10,125,997	\$	10,042,256	\$	471,010
ENDING BALANCE	\$	805,634	\$	1,815,181	\$	1,985,213	\$	1,179,579

# PARK PERFORMANCE FUND FY 2017 Year-End Operating Position

	Budgeted FY 2017		ı	Estimated FY 2017	Actual FY 2017	Variance from Budget		
BEGINNING BALANCE	\$	272,418	\$	182,127	\$ 182,127	\$	(90,291)	
REVENUES:								
Golf	\$	3,788,972	\$	3,756,579	\$ 3,629,136	\$	(159,836)	
Recreation		4,977,000		4,985,241	4,868,868		(108,132)	
Field Maintenance		700,000		700,151	 702,813		2,813	
TOTAL REVENUES	\$	9,465,972	\$	9,441,971	\$ 9,200,817	\$	(265,155)	
INTERFUND TRANSFERS:								
One-time funding for BK Pool	\$	185,000	\$	-	\$ -	\$	(185,000)	
Transfer from Parks ATF		1,181,109		1,181,109	1,181,109		-	
Transfer to Debt Service for Ditto Golf		(1,375,566)		(1,375,566)	(1,375,566)		-	
Transfer from General Fund		2,161,632		2,161,632	2,161,632		-	
From Golf Surcharge Fund		473,726		442,775	 447,629		(26,097)	
TOTAL INTERFUND TRANSFERS	\$	2,625,901	\$	2,409,950	\$ 2,414,804	\$	(211,097)	
TOTAL AVAILABLE FUNDS	\$	12,364,291	\$	12,034,048	\$ 11,797,748	\$	(566,544)	
EXPENDITURES:								
Golf	\$	5,145,736	\$	4,926,258	\$ 4,706,832	\$	438,904	
Recreation		6,605,926		6,457,725	6,510,295		95,631	
Field Maintenance		552,662		551,707	 531,196		21,466	
TOTAL EXPENDITURES	\$	12,304,324	\$	11,935,690	\$ 11,748,323	\$	556,001	
ENDING BALANCE	\$	59,968	\$	98,358	\$ 49,425	\$	(10,543)	

# STREET MAINTENANCE FUND FY 2017 Year-End Operating Position

			Actual FY 2017	Variance from Budget			
BEGINNING BALANCE	\$ 1,892,864	\$	4,803,958	\$	4,803,958	\$	2,911,094
REVENUES:							
Sales Tax Revenue Interest Revenue	\$ 15,092,926 73,675	\$	15,074,135 122,419	\$	14,981,246 140,760	\$	(111,681) 67,085
TOTAL REVENUES	\$ 15,166,601	\$	15,196,554	\$	15,122,006	\$	(44,596)
INTERFUND TRANSFERS:							
From General Fund	\$ 2,166,527	\$	2,166,527	\$	2,166,527	\$	_
From General Fund for Traffic	 4,765,203		4,664,530	_	4,676,706	_	(88,497)
TOTAL INTERFUND TRANSFERS	\$ 6,931,730	\$	6,831,057	\$	6,843,233	\$	(88,497)
TOTAL AVAILABLE FUNDS	\$ 23,991,195	\$	26,831,569	\$	26,769,196	\$	2,778,001
EXPENDITURES:							
Sales Tax supported division	\$ 16,256,237	\$	16,255,690	\$	16,106,369	\$	149,868
General Fund supported division	2,166,527		2,165,551		1,936,336		230,191
Traffic Signals - GF supported	1,578,447		1,581,050		1,599,121		(20,674)
Traffic Signs & Markings - GF supported	1,067,808		997,349		994,127		73,681
Street Light Maintenance - GF supported	 2,118,948		2,086,132		2,083,457		35,491
TOTAL EXPENDITURES	\$ 23,187,967	\$	23,085,772	\$	22,719,411	\$	468,556
ENDING BALANCE	\$ 803,228	\$	3,745,798	\$	4,049,786	\$	3,246,557

# STORM WATER UTILITY FUND FY 2017 Year-End Operating Position

	l	Budgeted FY 2017	Estimated FY 2017			Actual FY 2017		Variance from Budget	
BEGINNING BALANCE	\$	345,764	\$	438,497	\$	438,497	\$	92,733	
REVENUES: Storm Water Fee Revenue - Commercial Storm Water Fee Revenue - Residential Interest Revenue TOTAL REVENUES	\$	6,887,200 8,065,100 94,779 15,047,079	\$	6,870,584 8,052,000 153,680 15,076,264	\$	6,901,797 7,990,445 175,006 15,067,248	\$	14,597 (74,655) 80,227 20,169	
INTERFUND TRANSFERS:  To General Fund - Indirect Costs  To General Fund for capital reimbursement  To General Fund for engineering reviews  To Pay-Go Capital Projects  To Water and Sewer Fund  TOTAL INTERFUND TRANSFERS	\$	(397,841) (463,055) (88,699) (7,850,000) (170,122)	\$	(397,841) (463,055) (88,699) (8,050,000) (170,122) (9,169,717)	\$	(397,841) (463,055) (88,699) (8,000,000) (170,122)		(150,000)	
TOTAL AVAILABLE FUNDS	\$	(8,969,717) 6,423,126	\$	6,345,044	\$	(9,119,717) 6,386,028	\$	(150,000)	
EXPENDITURES: Administration Storm Water Management Environmental Management Environmental Education TOTAL EXPENDITURES	\$	3,567,662 1,868,945 509,326 123,894 6,069,827	\$	3,521,638 1,939,190 485,111 120,829 6,066,768	\$	3,490,464 1,968,858 477,967 121,643 6,058,932	\$	77,198 (99,913) 31,359 2,251 10,895	
ENDING BALANCE	\$	353,299	\$	278,276	\$	327,096	\$	(26,203)	

# INFORMATION TECHNOLOGY FUND FY 2017 Year-End Operating Position

		Budgeted FY 2017		Estimated FY 2017	Actual FY 2017	-	/ariance om Budget
BEGINNING BALANCE	\$	198,218	\$	304,582	\$ 304,582	\$	106,364
TOTAL REVENUES	\$	13,422,850	\$	13,389,439	\$ 13,391,171	\$	(31,679)
INTERFUND TRANSFERS:							
One-time funding	\$	655,500	\$	655,500	\$ 655,500	\$	-
TOTAL INTERFUND TRANSFERS	\$	655,500	\$	655,500	\$ 655,500	\$	-
TOTAL AVAILABLE FUNDS	\$	14,276,568	\$	14,349,521	\$ 14,351,253	\$	74,685
EXPENDITURES:							
Administration	\$	520,100	\$	476,285	\$ 416,956	\$	103,144
Project Management		1,047,989		1,069,170	1,077,749		(29,760)
Infrastructure		166,549		148,966	142,785		23,764
Business Development		565,793		596,836	596,382		(30,589)
Software Services		2,489,269		2,487,777	2,552,061		(62,792)
Network Support		1,820,413		1,802,707	1,749,332		71,081
Server Support		3,271,597		3,210,688	3,205,711		65,886
Customer Support		3,153,912		3,193,988	3,154,895		(983)
IT Security		513,733		513,733	512,985		748
IT Projects	_	620,300	_	626,311	 601,578		18,722
TOTAL EXPENDITURES	\$	14,169,655	\$	14,126,460	\$ 14,010,434	\$	159,221
ENDING BALANCE	\$	106,913	\$	223,061	\$ 340,819	\$	233,906

# KNOWLEDGE SERVICES FUND FY 2017 Year-End Operating Position

	Budgeted			Estimated	Actual	Variance		
		FY 2017		FY 2017	FY 2017	fr	om Budget	
BEGINNING BALANCE	\$	160,267	\$	-	\$ -	\$	(160,267)	
REVENUES:								
Space Rental for Print Shop	\$	21,000	\$	20,714	\$ 20,714	\$	(286)	
Managed Print Services - ImageNet		650,000		650,000	642,957		(7,043)	
UTA Administrative Fee		9,100		9,040	9,040		(60)	
UTA Print Shop Usage		184,000		201,842	201,816		17,816	
Sales - Mail Services		1,085,000		1,116,128	1,021,971		(63,029)	
Sales - Information Resource Center		484,000		389,000	398,940		(85,060)	
Sales - Records Management		133,000	_	126,000	123,426		(9,574)	
TOTAL REVENUES	\$	2,566,100	\$	2,512,724	\$ 2,418,864	\$	(147,236)	
INTERFUND TRANSFERS:								
Release of Reserve Funds	\$	-	\$	95,000	\$ 52,000	\$	52,000	
Transfer (to) from General Fund		-			 167,150		167,150	
TOTAL INTERFUND TRANSFERS	\$	-	\$	95,000	\$ 219,150	\$	219,150	
TOTAL AVAILABLE FUNDS	\$	2,726,367	\$	2,607,724	\$ 2,638,014	\$	(88,353)	
EXPENDITURES:								
Administration	\$	1,316,095	\$	1,347,483	\$ 1,537,768	\$	(221,673)	
Mail Services		1,074,979		1,025,702	951,247		123,731	
Records Management		149,338	_	146,829	 147,374		1,964	
TOTAL EXPENDITURES	\$	2,540,411	\$	2,520,014	\$ 2,636,389	\$	(95,978)	
ENDING BALANCE	\$	185,955	\$	87,710	\$ 1,625	\$	(184,330)	

Note: As an internal service fund, Knowledge Services receives a significant portion of its revenues through transfers (known as "chargebacks") from other operating funds to support its operations. Any available balance at the beginning of each year is the result of expenditures that were lower than necessary in prior years. These resources are available in subsequent years to support expenditures that are higher than anticipated due to unforeseen circumstances and therefore do not require amending an internal service fund's budget for expenditure overages, unlike what would be required for the General Fund, enterprise funds, or special revenue funds.

# COMMUNICATION SERVICES FUND FY 2017 Year-End Operating Position

	Budgeted FY 2017		ļ	Estimated FY 2017	Actual FY 2017		Variance from Budget	
BEGINNING BALANCE	\$	495,998	\$	830,173	\$	830,173	\$	334,175
REVENUES:								
Communication Services chargeback	\$	8,930,175	\$	8,930,175	\$	8,930,175	\$	-
Intergovernmental Revenue - Tarrant County		315,099		315,099		315,099		-
Other Revenue - UTA		25,344		33,719		39,835		14,491
Other Revenue - Pantego		13,572		18,157		21,449		7,877
Other Revenue - PSAP	_	164,422	_	164,422	_	164,422	_	
TOTAL REVENUES	\$	9,448,612	\$	9,461,572	\$	9,470,980	\$	22,368
INTERFUND TRANSFERS:								
(To) From Liquidated Damages Fund	\$	300,000	\$	300,000	\$	300,000	\$	-
(To) From Conv & Event Svcs Operating Revenues	_	928,301	_	928,301	_	928,301	_	
TOTAL INTERFUND TRANSFERS	\$	1,228,301	\$	1,228,301	\$	1,228,301	\$	-
TOTAL AVAILABLE FUNDS	\$	11,172,911	\$	11,520,046	\$	11,529,454	\$	356,543
EXPENDITURES:								
Administration	\$	2,958,451	\$	2,934,701	\$	2,806,352	\$	152,099
Dispatch		7,886,676		7,833,934	_	7,707,949		178,727
TOTAL EXPENDITURES	\$	10,845,127	\$	10,768,635	\$	10,514,301	\$	330,826
ENDING BALANCE	\$	327,784	\$	751,411	\$	1,015,153	\$	687,369

# FLEET SERVICES FUND FY 2017 Year-End Operating Position

	Budgeted FY 2017		Estimated FY 2017	Actual FY 2017	/ariance om Budget
BEGINNING BALANCE	\$ 1,330,299	\$	1,545,688	\$ 1,545,688	\$ 215,389
REVENUES:					
Fuel	\$ 1,589,815	\$	1,189,815	\$ 1,189,815	\$ (400,000)
Maintenance & Operation	4,354,404		3,465,227	3,465,227	(889,177)
Miscellaneous (subro, auctions)	 100,000		258,110	 423,378	 323,378
TOTAL REVENUES	\$ 6,044,219	\$	4,913,152	\$ 5,078,420	\$ (965,799)
INTERFUND TRANSFERS:					
(To) From Fuel Rate Reserve	\$ (400,000)	\$		\$ 	\$ 400,000
TOTAL INTERFUND TRANSFERS	\$ (400,000)	\$	-	\$ -	\$ 400,000
TOTAL AVAILABLE FUNDS	\$ 6,974,518	\$	6,458,840	\$ 6,624,108	\$ (350,409)
EXPENDITURES:					
Fleet Services	\$ 3,170,606	\$	3,300,043	\$ 3,315,334	\$ (144,728)
Fuel	1,771,720		1,536,000	1,563,178	208,542
Vehicles	 2,000,000		1,216,543	1,263,577	 736,423
TOTAL EXPENDITURES	\$ 6,942,326	\$	6,052,586	\$ 6,142,089	\$ 800,237
ENDING BALANCE	\$ 32,192	\$	406,254	\$ 482,019	\$ 449,828

# DEBT SERVICE FUND FY 2017 Year-End Operating Position

				Actual FY 2017	Variance from Budget			
BEGINNING BALANCE	\$	2,360,570	\$	2,260,181	\$	2,260,181	\$	(100,389)
REVENUES:								
Ad Valorem Taxes	\$	40,329,106	\$	40,186,042	\$	39,842,683	\$	(486,423)
Premium on Bond Issuance		120,000		120,000		-		(120,000)
Interest and Miscellaneous Revenue	_	117,602		209,072		295,126		177,524
TOTAL REVENUES	\$	40,566,708	\$	40,515,114	\$	40,137,809	\$	(428,899)
INTERFUND TRANSFERS:								
Park Performance Fund, Ditto Golf	\$	1,375,566	\$	1,375,566	\$	1,375,566	\$	-
Parks Gas Fund, Debt Repayment		-		-		701,560		701,560
Convention and Event Services Fund		1,219,851		1,219,851		1,219,851		-
TIRZ 5		1,795,954		1,578,161		1,551,148		(244,806)
TIRZ 4		1,756,877		1,756,877		1,756,877		-
Airport		175,000		175,000		175,000		-
Water and Sewer Fund - MOT		60,889	_	60,889	_	60,889		<del>-</del>
TOTAL INTERFUND TRANSFERS	\$	6,384,137	\$	6,166,344	\$	6,840,891	\$	456,754
TOTAL AVAILABLE FUNDS	\$	49,311,415	\$	48,941,639	\$	49,238,881	\$	(72,534)
EXPENDITURES:								
Principal / Interest Payments	\$	47,108,191	\$	47,108,191	\$	46,808,265	\$	299,926
Issuance Fees		120,000		120,000		264,277		(144,277)
Agent Fees	_	45,000		45,000		48,128		(3,128)
TOTAL EXPENDITURES	\$	47,273,191	\$	47,273,191	\$	47,120,671	\$	152,520
ENDING BALANCE	\$	2,038,224	\$	1,668,448	\$	2,118,210	\$	79,986