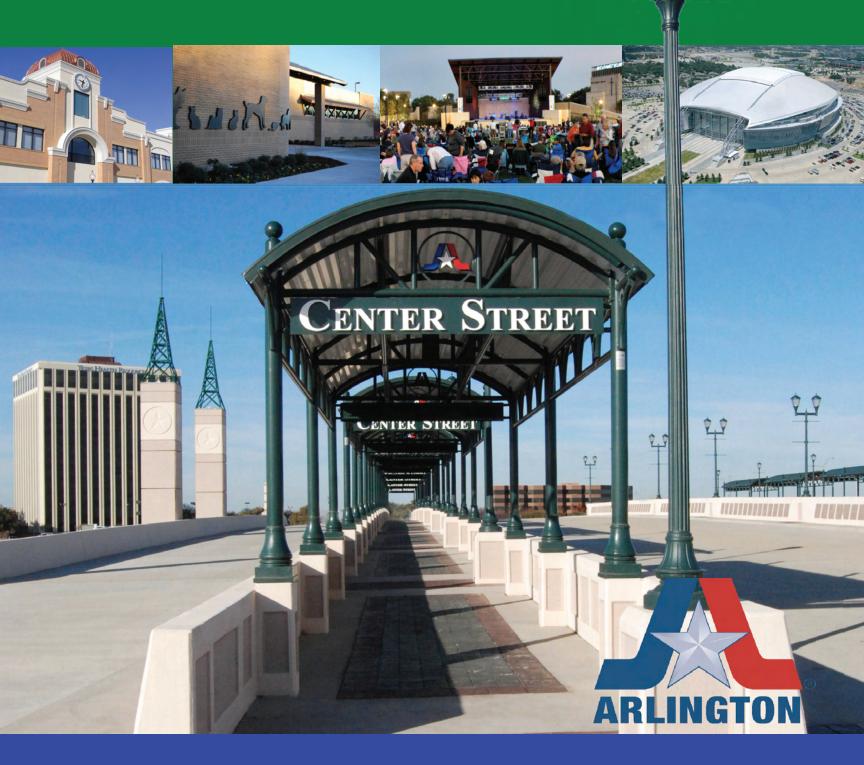
City of Arlington FY 2010





City of Arlington Performance Plan



VISION

WIDDIW

VALUES

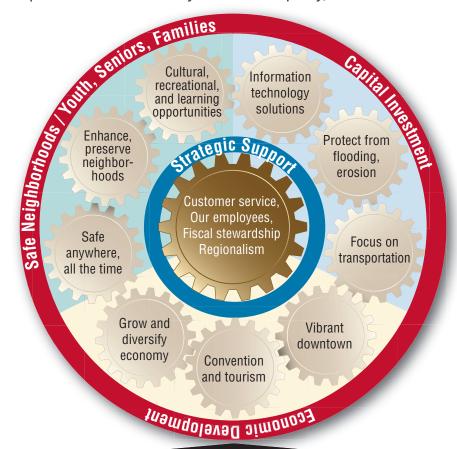
Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

MISTON

MISSION

VALUES

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



MAISIUM

MISSIUN

VALUES

Working Together To Make Arlington Better

Responsiveness and Respectful to our customers and co-workers

Innovative in identifying possibilities, exploring options, and creating solutions

Committed to excellence

Relating to our customers and each other with **Integrity**

- The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance

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Introduction

The FY 2010 Budget is presented at a time of unprecedented financial uncertainty. Many tough choices have been made to continue our history of good fiscal management, while focusing on community priorities. The development of the FY 2010 Adopted Budget has been made more difficult and complex because of constantly changing economic conditions that impact our revenue. Just as FY 2009 Budget was completed in the fall of 2008, we began to see the economy decline and the real estate market plummet. We immediately started to research and regularly review the national and state economy, as well as our local economic picture. The City organization began strategizing and developing creative solutions to balancing the FY 2010 Budget.

Consequently, the FY 2010 budget is the product of considerable thought and organizational energy. Every revenue source has been analyzed and reanalyzed; every program has been reviewed and debated for reduction or elimination; and every budget addition has been critically considered relative to its priority.

The back of the front cover of this document has a graphic representation of the interconnectedness of City Service Teams, working collaboratively to implement the community priorities identified by the Mayor and City Council. Communication and accountability flow across the organization horizontally and vertically so that the City's resources are maximized and the community receives the greatest benefit. This document outlines how Arlington will be "Meeting the Challenges of These Extraordinary Times" in FY 2010.

We all believe that in crisis there is opportunity. As the Chinese proverb says "Crisis is an opportunity riding on a dangerous wind." We are continuing our strategic efforts to seize opportunities for restructuring services, making the "right" investments, realigning our services with the new realities, seeking out partnerships, and looking for new revenue opportunities.

The next section outlines what our City Service Teams are accomplishing.

Neighborhood Services

The Duplex Inspection Program was created to help reinvigorate neighborhoods and encourage responsible property ownership and maintenance. All districts began conducting duplex inspections during the second quarter. Beginning in February 2009 with the opening of the new Animal Services Center, the City's veterinarian began sterilizing animals that are adopted or rescued from the shelter. The purpose of the new program is to reduce the overpopulation of animals. On January 20, 2009, the City Council approved a contract with Bureau Veritas Group to conduct food-based inspections. This measure was taken to allow the City to conduct timely inspections in a more cost-effective manner. Since the contractor has taken over inspections, the number of inspections in FY 2009 has increased. The latest ambulance contract was implemented on October 1, 2008. This contract again allows the City to avoid a subsidy to the

ambulance contractor. Currently, the Library has undertaken a Library Card campaign for youth, ages 4 through 12, in cooperation with local school districts that has greatly increased the number of library cards for this age group. Our partnership with AISD and MISD has provided opportunities to operate five community libraries in school facilities.

The Passport Arlington program is designed to promote City facilities and encourage residents to be more physically active in outdoor activities. The passport holder will receive an official stamp for each facility and event attended in the Passport. If the participant collects 25 or more stamps, they will receive small gifts. The Parks Department has also initiated programs to increase the support youth need to become productive, responsible and caring adults. The opening of the South Police Service Center allowed for a more equitable geographic deployment of officers and support staff. Police Beat boundaries were realigned to create four districts (North, East, West and South).

Economic Development

Fiscal Year 2009 begins the third year of implementing the City's economic development strategy, which will strengthen the community's competitive future by creating an environment and customer service spirit that attracts new residents, consumer spending, quality investment and job creation. Arlington, like many first-tier suburbs in the Metroplex, is entering a stage of maturity where growth has slowed and the need to diversify the tax base is critical to maintaining the quality of life our residents have always enjoyed.

Located at 100 West Abram Street, the Founder's Plaza has opened and includes an interactive water feature with green space, where free concerts and cultural programming are held for the benefit of Arlington citizens. The Plaza solidifies the revitalization of the Center Street Corridor and creates a public space with a civic identity for Arlington. The project leveraged \$1.4 million in private resources and opened in fall of 2008. The Entertainment District Overlay is intended to provide a more sustainable mix of uses and activities, while promoting high quality development and an aesthetically pleasing, pedestrian-oriented environment. The Entertainment District overlay encompasses roughly 2,750 acres and is divided into seven subdistricts, each with its unique standards, linked to the overall character of the overlay through similar public realm design elements. New Hotel Design Standards were adopted in May 2008, and incorporate elements from both prior ordinances and standards adopted by City Council. The standards vary for all three hotel types allowed in the City and include provisions related to building materials, entry features, façade articulation, design features, and site design as well as detailed standards for building design, interior design, and guest amenities and services. The new standards are intended to improve the City's ability to attract full service hotel developers and reduce problems with the maintenance and management of various hotel properties.

The United States Bowling Congress Board of Directors relocated its headquarters from Milwaukee, Wisconsin to Arlington's Entertainment District in 2008, joining the Bowling Proprietors' Association of America, which has been in Arlington since 1972. The new USBC \$14

million international campus will contain office space for approximately 200 employees and include a 12-to-16 lane combined equipment testing and training center, as well as the International Bowling Hall of Fame. Texas Health Resources leased approximately 100,000 square feet in the downtown Chase Bank building for a central billing office. The new facility will consolidate operations and relocate 430 employees, including 230 from Dallas, 180 employees from Fort Worth, and the retention of 30 employees in Arlington.

The City of Arlington recognizes that investment in the Arlington Municipal Airport will yield many benefits to the community. In an effort to optimize this investment, the City adopted a 20-year Airport Master Plan, which evaluates the airport's capabilities and role, forecasts future demand, and plans for timely development of new or expanded facilities to meet that demand, which are included in upcoming capital programming.

Capital Investment

As new development is occurring, the Capital Investment team faces significant challenges in building and maintaining our infrastructure. The Capital Investment team has a bird's-eye-view of all of the City's infrastructure needs, tracking the lifespan of all public assets. It is imperative that City infrastructure resources be spent in the most efficient and effective way possible in new construction, timely maintenance and scheduled replacement. The City has been involved in numerous capital projects totaling \$38.08 M throughout the community this year, while meeting the challenge of fluctuating costs.

A 32.5 million gallon per day treatment capacity expansion of the John Kubala Water Treatment Plant has begun. Two significant highway construction contracts for improvements to IH 30 and intersection improvements at SH 180/SH 360 are currently under way, and \$12 million received through the Street Maintenance Sales Tax is continuing to allow for improvements to our existing street network. In our continued efforts to be good environmental stewards, the Environmental Services group has continued the policy of purchasing lower emission vehicles and hybrid vehicles. The Arlington Landfill continues to be a well-managed revenue source for the City. Refuse from several local municipalities is now directed to this facility.

Strategic Support

Strategic Support consists of administrative and support departments that are vitally connected to ensure City operations are successful and citizens, employees, and elected officials are informed and equipped to work together to make Arlington a great city. Departmental projects relating to Council priorities include the Network Core and Backbone Technology Refresh, AMANDA Phase III, GovMax and InCode software implementation, and a Voice Mail system replacement. Other notable Strategic Support projects in FY 2009 include beginning the implementation of a document management strategy, implementing a corporate sponsorship program to diversify City revenue sources, and enhancing

organizational culture by launching a customized ethics training program and improving the performance management process.

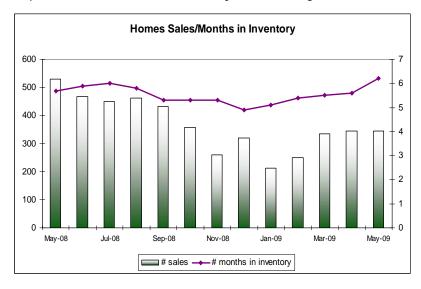
The Municipal Court partnership continues to provide expanded opportunities for jurisprudence with a positive impact on fines and forfeitures. Operations in Information Technology have been streamlined to reflect organizational changes and productivity improvements.

Economic Overview

When the first sign of trouble appeared in mid 2007 with Bear Sterns reporting the collapse of two hedge funds, Arlington's economy was strong, bolstered by development activity related to the new Cowboys Stadium and a steady housing market. However, as 2009 progressed, the local economy started to feel the impacts of the recession and by the time the Department of the Treasury took control of Fannie Mae and Freddie Mac in September 2009, unemployment showed no signs of discontinuing its steady rise, and development activity had seen a rapid descent. When the City rang in the New Year, it was with warning bells, as Arlington saw a significant increase in not only the unemployment rate, but also signs that foreclosure listings and bankruptcy filings were on the rise as consumers struggled to deal with the prolonged downturn in the economy.

Housing

Residential development slowed dramatically as a response to rising construction costs and greater restriction on investment opportunities. Despite this decrease in building activity, the housing market is a significant area of strength in the local economy. Arlington's housing market had not seen the same over-inflation of home prices as other parts of the nation, so home prices have remained relatively level throughout the economic crisis.



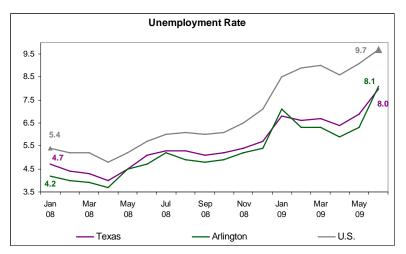
As shown in this chart, houses are staying on the market about the same length of time as they were before the recession, indicating that there is still movement in the market.

Unemployment

Arlington started 2009 with an unemployment rate of 4.2%, compared with the national rate of 5.4%. Arlington's unemployment rate for January 2009 jumped to 7.1% and has since continued

to climb to its current rate in June of 8.1%. While this is still better than the national average of 9.7% for the same month, it marks the second time in the last six months that Arlington's rate of unemployment has exceeded the state rate, and is a cause for concern for the local economy.

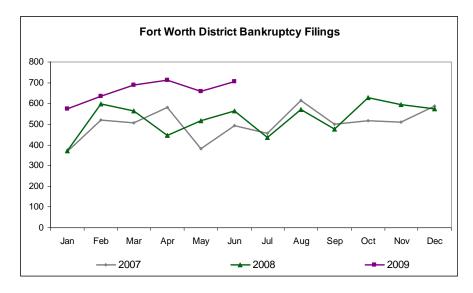
This chart shows a comparison of Arlington's unemployment



rate to the state and national rates on a monthly basis. Overall, Texas and Arlington have remained well below the national average, due in part to the state's job growth over the last five years, with close to 1 million jobs added.

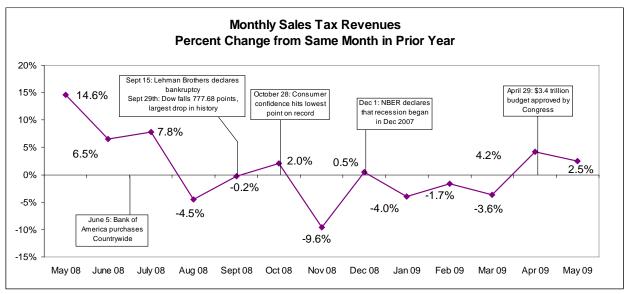
Consumer Activity

Big businesses are not the only ones looking for assistance in this time of crisis. A side effect of the recession, and particularly rising unemployment, is that households are no longer able to make ends meet. One way this struggle to survive is reflected is in the number of households filing with the courts for relief from their debt.



The chart to the left shows Bankruptcy filings in the Fort Worth district, which includes Arlington. Filings were up almost 25% for the first three months of 2009 compared to the same time the previous year, rising from 1,531 to 1,896.

Another side effect of the recession is decreased consumer spending. Sales tax monthly receipts have been lower for six out of the last thirteen months compared to the same month the previous year, and the year end estimate of sales tax revenue is projected to come in at more than four million under budget.



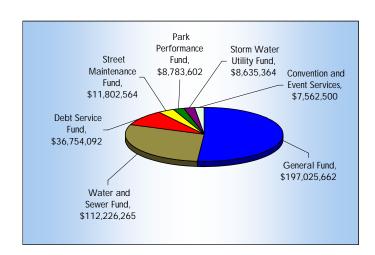
^{*} First event at Cowboys Stadium occurred in June 2009

With record levels of unemployment, escalating deficits in revenue, and stagnant development activity, the City faces a most challenging budget year ahead. Decisions are being made with extensive research and deliberation to ensure the best possible future for Arlington, given these tough economic times. The local economy is expected to have a slow recovery from the current crisis, but fortunately Arlington does not have as far to come back from as other parts of the country. The steady housing market, economic development activity, and wise decisions made by City leaders now will ensure the future success of Arlington.

FY 2010 Operating Budget

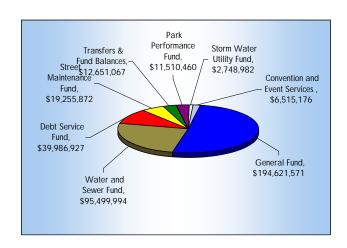
The total operating budget for the 2010 fiscal year is \$382,790,049. The following charts indicate how the revenues and expenditures are distributed across fund types.

Revenues



		Percent
	Amount	of Total
General Fund	\$197,025,662	51.5%
Water and Sewer Fund	\$112,226,265	29.3%
Debt Service Fund	\$36,754,092	9.6%
Street Maintenance Fund	\$11,802,564	3.1%
Park Performance Fund	\$8,783,602	2.3%
Storm Water Utility Fund	\$8,635,364	2.3%
Convention and Event Services	\$7,562,500	2.0%
Total FY 2010 Revenues	\$382,790,049	100.0%

Expenditures



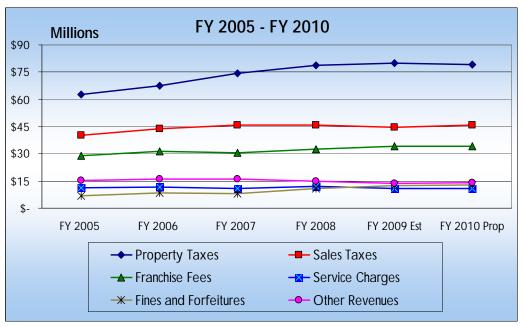
		Percent
_	Amount	of Total
General Fund	\$194,621,571	50.8%
Water and Sewer Fund	\$95,499,994	24.9%
Debt Service Fund	\$39,986,927	10.4%
Street Maintenance Fund	\$19,255,872	5.0%
Transfers & Fund Balances	\$12,651,067	3.3%
Park Performance Fund	\$11,510,460	3.0%
Storm Water Utility Fund	\$2,748,982	0.7%
Convention and Event Services	\$6,515,176	1.7%
Total FY 2010 Expenditures	\$382,790,049	100.0%

FY 2010 General Fund Budget Revenues

As we enter the 2010 fiscal year, the City continues to face critical budgetary challenges. City employees understand this and have committed to assessing operations and identifying areas where resources can be reallocated, not added. These challenges motivate the workforce to look for better, more efficient ways to do business.

	FY 2008 Actual	F	Y 2009 Estimate	<u>FY</u>	2010 Adopted
Property Taxes	\$ 78,567,473	\$	79,944,148	\$	79,319,606
Sales Taxes	46,000,359		44,747,224		45,610,257
Franchise Fees	32,444,907		34,348,683		34,321,373
Service Charges	12,200,504		10,898,308		10,730,529
Fines and Forfeitures	10,846,506		12,413,238		12,923,238
Other Revenues	 14,746,057		13,469,403		14,120,658
Total	\$ 194,805,806	\$	195,821,004	\$	197,025,662

Revenue projections provide the framework for determining the allocation of resources among the City's service delivery groups in the proposed FY 2010 Budget. The revenue picture, as



shown in the chart below, indicates the need for expenditure reductions in FY 2010. The City's tax base is holding steady, a phenomenon not seen in most other parts of the country. Sales tax revenues

have decreased dramatically from what was budgeted in FY 2009, but we do expect to hold steady on the FY 2009 estimate.

Property Taxes - \$79.3 Million, 40.2% of General Fund Revenues

The largest single revenue source for the General Fund is the Property Tax. In FY 2010, this revenue represents 40.2% of General Fund revenues, a slight decrease from the FY 2009 Budget. The total assessed value of taxable property in the City is \$18.132B. The General Fund's portion of the total property tax rate is 44.67 cents per \$100 of assessed value. After the growth that occurs in the TIRZs, this results in revenues of \$79,319,606.

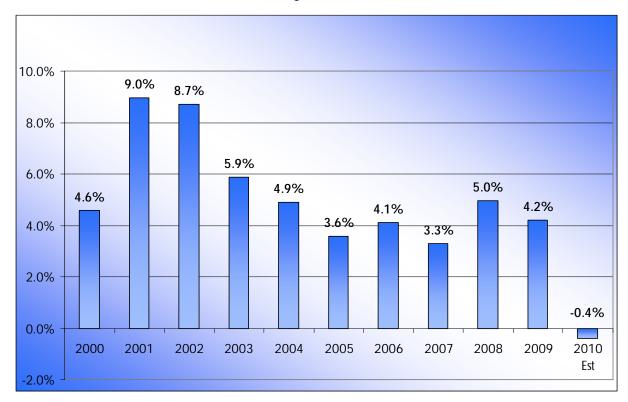
	FY 2009	FY 2010	Increase/(Decrease)
General Fund Tax Rate	44.670	44.670	-
Debt Service Tax Rate	20.130	20.130	-
Total Property Tax Rate	64.80	64.80	_

For the first time since 1994, the July Net Taxable value has decreased. This decrease is nominal, down 0.38% as reflected below. This translates into an overall value loss of \$69M.

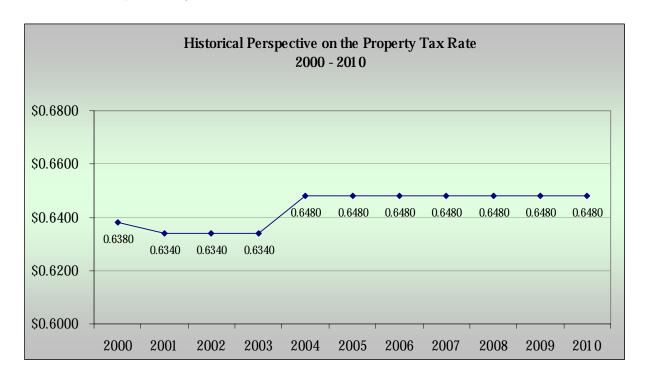
-\$337M decrease in existing property values <u>\$268M</u> new construction

\$ 69M overall value loss

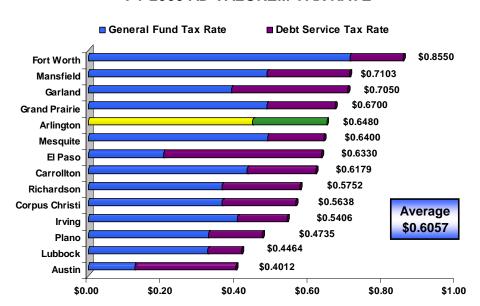
Assessed Value of Property Tax Base Percent Change, FY 2000 –FY 2010



The City has remained committed to finding alternative methods for raising revenues other than increasing the tax rate. The City has not increased the tax rate in six years. In fact, for FY 2010, because of the decrease in existing values, the proposed rate of \$0.6480 per \$100 valuation is lower than the effective tax rate of \$0.6707, meaning the average home will pay slightly less in taxes than in the previous year.

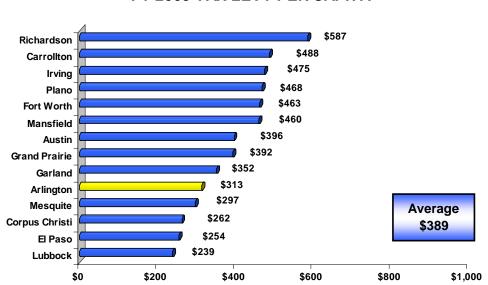


In FY 2009, the City's tax rate was slightly above the average for the cities that Arlington compares with in Texas.



FY 2009 AD VALOREM TAX RATE

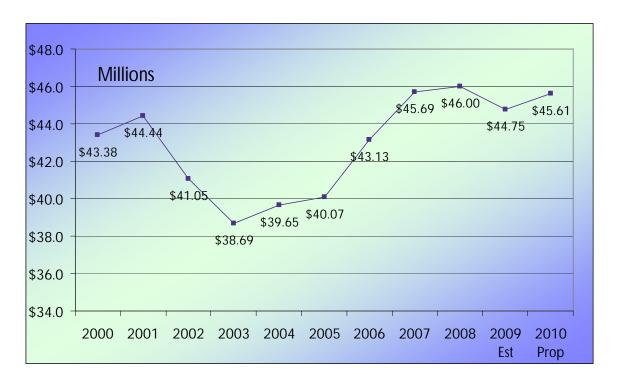
However, because of lower local property values and various property tax exemptions, Arlington collects less per capita than the average of these cities.



FY 2009 TAX LEVY PER CAPITA

Sales Taxes - \$45.6 Million, 23.1% of General Fund Revenues

The City's portion of the total 8.0-cent sales tax rate is 1.75 cents. Six and one-quarter cents is retained by the state, the General Fund receives 1 cent, one-half cent provides funding for the construction of the Cowboys Stadium, and one-quarter cent provides funding for street maintenance. General Fund sales tax revenue for FY 2010 is projected at \$45,610,257. These taxes represent 23.1% of General Fund revenue in FY 2010, down from 24.2% in the FY 2009 budget. The following chart illustrates sales tax revenue trends and the annual percentage change during the past decade.



Other Revenues – \$72.1 Million, 36.7% of General Fund Revenue

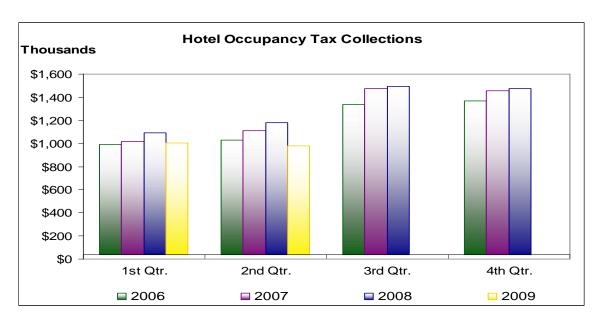
Franchise Fees are paid by utilities for the use of City streets, alleys and property in providing utility service to citizens. These revenues represent 17.4% of General Fund revenues in FY 2010, up from 16.9% in the FY 2009 budget. The electric utility pays the most in franchise fees, and is expected to pay \$12.7 million in FY 2010. Other Franchise Fees include the telephone, cable television, garbage collection, water and gas utilities.

Service Charges are collected by the City for the use of facilities or services. These include pool and recreation center fees, various inspections and reviews conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered. In FY 2010, these revenues represent 5.4% of General Fund revenues, down from 5.7% in the FY 2009 budget.

Fines and forfeitures are obtained primarily from fines assessed by the City's Municipal Court. In FY 2010, these revenues are budgeted to be \$1.45 million more than in FY 2009, due primarily to increased collections in Municipal Court and red light fines.

Other revenue sources for the General Fund include interest, leases and rents, licenses and permits, and taxes on bingo, liquor, and criminal justice. In FY 2010, these revenues are budgeted to be \$687,689 less than the amount budgeted for in FY 2009, due primarily to decreases in interest earnings.

Although not a General Fund revenue, the City's Hotel Occupancy Tax has decreased; the debt on the main Convention Center, with the exception of the Grand Hall, has been retired; and the Convention Center and Arlington Convention and Visitors Bureau have identified program realignments. Consequently, no cash subsidy will be required for the Convention and Events Services Fund from the General Fund in FY 2010, although the indirect charges have been eliminated. Tourism is a critical part of the City's economic development program, and our expectation is that Hotel Occupancy Tax will continue to decrease in the short run.



Expenditures

Historically, service needs far exceed the revenues for the next fiscal year. This challenge is magnified when revenues are decreasing. In order to meet that challenge, the FY 2010 Proposed Budget focuses resources on outcomes in high priority areas such as neighborhoods, economic development, and re-development. The budget funds core services and enhanced public safety efforts. It invests in facilities and infrastructure, and allows for the replacement of operating and capital equipment. The FY 2010 Adopted Budget allocates the limited new resources to address Council Priorities.

Budget By City Service Team

Neighborhood Services

Mission – To strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors.

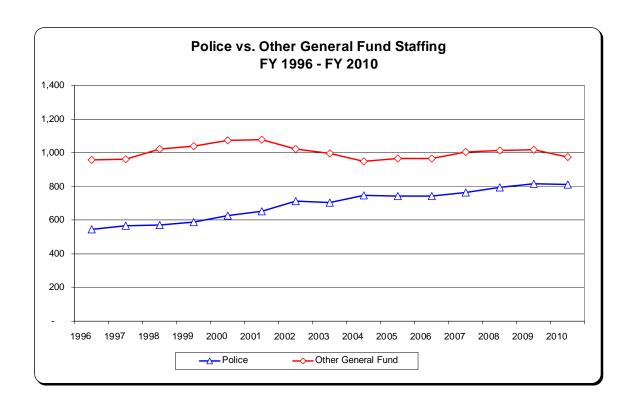
The Neighborhood City Service Team includes the Police and Fire Departments, Libraries, Parks and Recreation, and Community Services. Additional resources allocated to Neighborhoods:

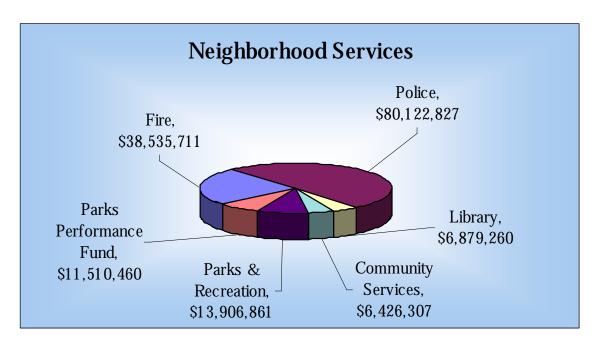
- Public Safety Personnel
 - Grant funding for 20 officers, eight currently vacant and the class of 12 that was deleted from the FY 2009 budget
 - o Eight officers for a strategic response team (6 grant funded)
 - Five officers for Gang Unit (4 grant funded)
 - o One grant funded officer for special events
 - o Paramedic stipend (\$110,890)
 - o Technology improvements for Dispatch (\$107,441)
- One-Time Expenditures
 - o Grant fund match equipment (\$908,307)
- Parks Improvements
 - o Johnson Creek and Caelum Moor (\$246,078)
 - o I-30 Beautification and other park maintenance (\$150,223)

The challenges of the current economic climate dictate that service reductions be made. While not ideal, the City has taken steps to mitigate these reductions.

- Alter Fire uniform replacement schedule (\$50,000)
- Code Compliance Officer and Grants Accountant positions (\$114,173)
- Parks LEAF program, administrative costs and two positions (\$262,632)
- Reduce pool hours, staff costs and publications (\$71,101)
- Library Acquisitions Assistant position and part time hours (\$65,338)
- Move nine sworn positions from current assignments to patrol (\$523,141)
- Reduce juvenile investigators by two positions (\$156,258)

In the last two reductions, no sworn officers will be subject to the RIF process; existing staff will be absorbed as attrition occurs. The overall effect on police staffing can be seen in the chart below.





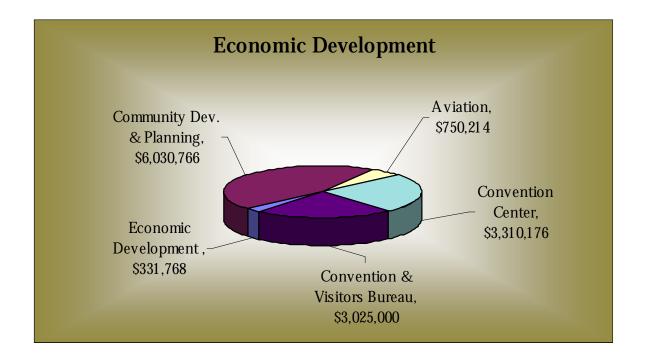
Economic Development

Mission – To strengthen our competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, and quality investment and job creation led by the private sector.

The Economic Development City Service Team consists of Community Development and Planning, the Convention and Event Services Fund, Aviation, and the contracts with the Convention and Visitors Bureau and the Chamber of Commerce.

The Team is moving forward with many initiatives, including the Viridian development, TIRZ #6, and bolstering design standards. As with every other organizational unit of the City, the ED Team will reduce resources in FY 2010:

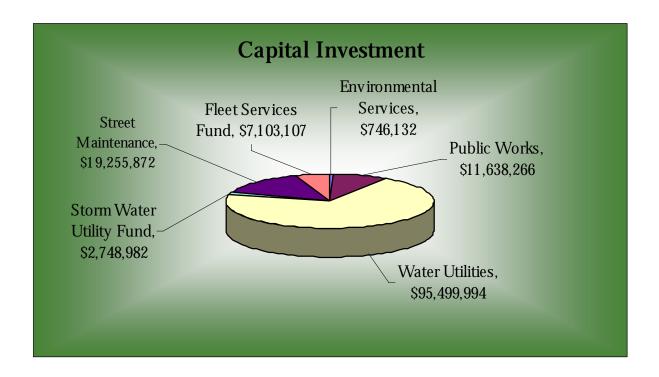
- Graduate Planner position (\$85,136)
- Graduate Engineer position (\$74,669)
- Miscellaneous supplies and equipment (\$20,000)



Capital Investment

Mission – The Capital Investment mission is to ensure that all development and construction activities for capital programs in the City meet the current and future needs of the community.

The Capital Investment City Service Team consists of Public Works and Transportation, Water Utilities, and Environmental Services. We are moving forward with a Capital Improvement Program bond sale that is our contribution to stimulating the economy. This sale, at a proposed amount of \$38,080,000 will result in improvements to our Fire, Parks, Public Works and Aviation infrastructure. In addition, our communications technology will be upgraded and our Library collection increased.

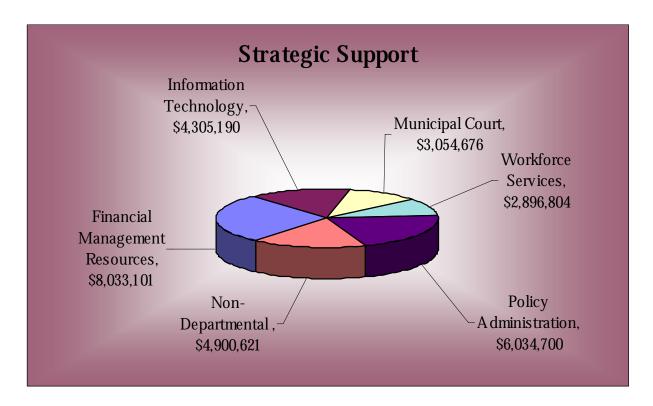


Strategic Support

Mission – The Strategic Support City Service Team embraces the City's vision by dedicating resources to partner with customer departments in our continuing mission to ensure Arlington's commitment to being a pre-eminent city.

The Strategic Support City Service Team includes Information Technology, Financial and Management Resources, Workforce Services, and Municipal Court. Additional resources include:

- Part time, maintenance, and overtime for INCODE installation (\$213,087)
- Contract labor and administrative costs related to increased activity (\$118,731)
- Contract increases to TAD, Tarrant County and Deloitte (\$92,750)
- Claims administration (\$70,000)



The Future

Short Term

The City of Arlington considers its budget as a living plan. We understand that we need to be outlining strategies and assessing our situation at all times. Consequently, we are preparing and planning for issues and opportunities that will have a budgetary impact in FY 2010. After the first few months of the fiscal year, some service delivery issues will be better defined, and we will have an even more accurate revenue picture.

Long Term

The decisions made in this budget will have ramifications on the City's financial position for years to come. In the last few years, we have seen long-term forecasts that project significant deficits. By reducing or aligning expenditures to better fit revenue growth, and assuming slight economic growth, we expect smaller deficits. While the City may never see the dramatic growth of the 1990s, a return to slow and steady progress is expected.

The following forecast illustrates the City's financial position, assuming the continuation of existing services, competitive pay and benefits for our workforce, moderate growth in our primary revenue sources, and the opening of new facilities outlined in the capital improvement program.

	FY 2010	2011 EST.			2012 EST.	012 EST. 2013 EST. 2014 EST.		2014 EST.		015 EST.	
GENERAL FUND REVENUES	\$ 197,025,662	\$	199,538,814	\$	203,302,243	\$	207,925,575	\$	211,838,428	\$2	16,743,293
INTERFUND TRANSFERS:											
Water and Sewer Fund	\$ 3,391,966	\$	3,391,966	\$	3,391,966	\$	3,391,966	\$	3,391,966	\$	3,391,966
Conv. & Event Svcs. Fund	-		350,000		350,000		350,000		350,000		350,000
Stormwater Fund	437,557	\$	437,557	\$	437,557	\$	437,557	\$	437,557	\$	437,557
One-time Funds	3,552,814		-		-		-		-		-
TIRZ Reimbursements	88,891		88,891		88,891		88,891		88,891		88,891
APFA Fund	(845,000)		(845,000)		(845,000)		(845,000)		(845,000)		(845,000)
Special Transportation Fund	(1,044,557)		(1,044,557)		(1,044,557)		(1,044,557)		(1,044,557)		(1,044,557)
To Parks Performance Fund	(2,232,851)		(2,232,851)		(2,232,851)		(2,232,851)		(2,232,851)		(2,232,851)
To Street Maintenance Fund	(2,301,527)		(2,301,527)		(2,301,527)		(2,301,527)		(2,301,527)		(2,301,527)
To Traffic	(3,428,372)		(3,428,372)		(3,428,372)		(3,428,372)		(3,428,372)		(3,428,372)
INTERFUND TRANSFERS	\$ (2,381,079)		(5,583,893)		(5,583,893)		(5,583,893)		(5,583,893)		(5,583,893)
TOTAL AVAILABLE FUNDS	\$ 194,644,583	\$	193,954,921	\$	197,718,350	\$	202,341,682	\$	206,254,535	\$2	11,159,400
GENERAL FUND EXPENDITURES	\$ 194,621,570	\$	197,585,325	\$	203,707,543	\$	209,989,015	\$	215,734,555	\$2	20,340,124
ENDING BALANCE	\$ 23,013	\$	(3,630,404)	\$	(5,989,193)	\$	(7,647,333)	\$	(9,480,020)	\$	(9,180,725)

The forecast defines deficit challenges in each year ahead taking into account the many economic challenges we face. It is an outlook that can be improved as we continue to focus on our priorities of improving our service delivery, building our economic base, and expanding our neighborhood and community partnerships.

Next Steps

The Council and the community will be spending the next two months discussing and deliberating on the budget. The calendar is as follows:

- ✓ August 11 City Service Team Presentation about FY 2010 Business Plan
- ✓ August 18 Council Work Session on the Budget
- ✓ August 19 28 Town Hall Meetings on the Budget
- ✓ September 1 Council Work Session on the Budget
- ✓ September 10 Special Council Meeting to Adopt the Budget on First Reading and the Tax Rate
- ✓ September 15 Council Meeting to adopt the Budget on Second Reading

Conclusion

The City continues to diligently work to weather this economic downturn by identifying and seizing opportunities while minimizing the impact on our citizens and our workforce. The City regularly reviews operations to ensure that we are as efficient and effective as possible, opportunities for cost savings through innovation and re-engineering continue to be identified. We have process improvement measures in the budget that save money, but budget balancing in these quickly changing and uncertain times requires us to reduce services, our workforce, and our compensation package. These are difficult decisions to make. They affect all of us – our citizens and our employees.

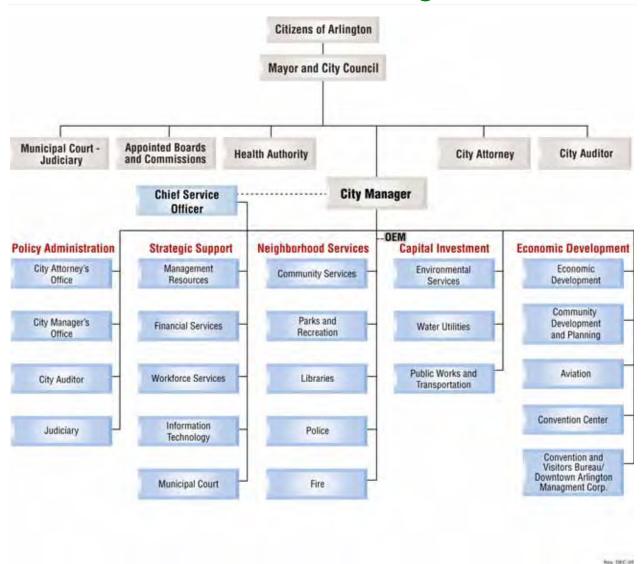
As Council begins to deliberate on the FY 2010 budget, we want to thank all those that provided input and creative budget balancing solutions, many of which have been incorporated in this proposal. We will continue to work together to get through this difficult economic time and be better positioned for success when our eventual recovery occurs.

Jamès N. Holgersson

City Manager



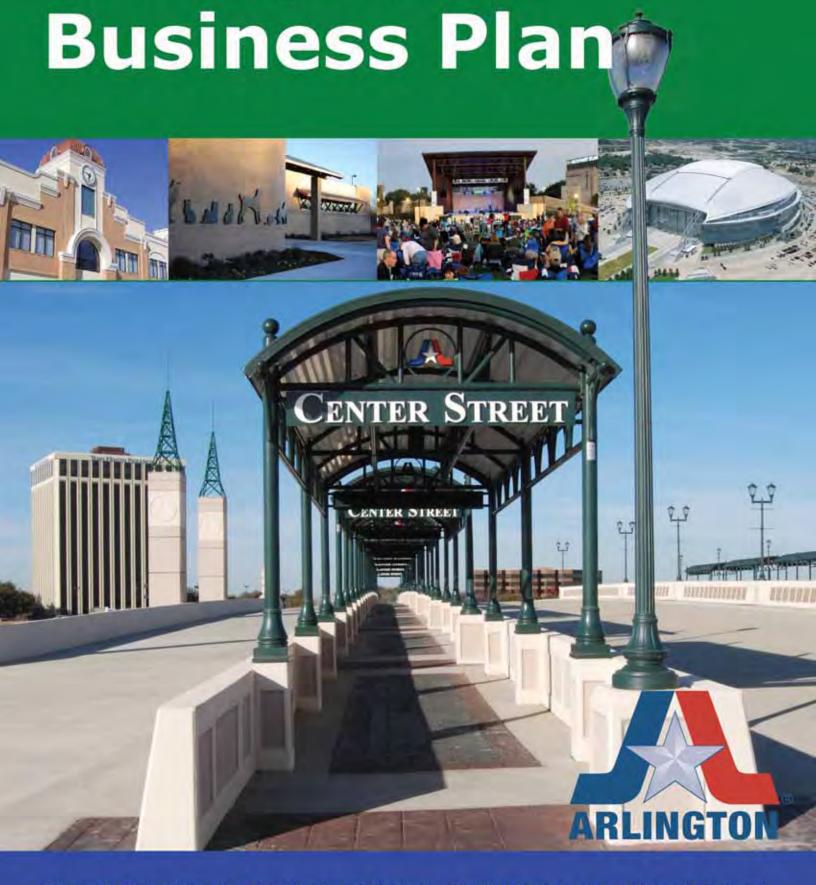
Organization Chart



Organization Chart



City of Arlington FY 2010



Introduction

Meeting the Extraordinary Challenges of Our Times

This was the theme for the development of the FY 2010 Budget and Business Plan. The purpose of the Budget and Business Plan is to outline how we are going to use City resources to accomplish the priorities identified by the community. The Business Plan is our guide during the year to communicate progress on the City's priorities. It is a report card as well as a plan.



The Extraordinary Challenges

As is often said, "May you live in interesting times," and we can

all say the last eighteen months have been that. The FY 2010 Budget was approved at a time of unprecedented economic uncertainty. Unemployment was continuing to rise; business and personal investments were suffering. The economy has impacted us all. Some have been more seriously affected than others. Those in our community least able to endure the downturn have lost the most and have the greatest need.

These are the times that people rely most on public and government programs and services to help them maintain their quality of life and bridge to better times. However, this is also the time that government revenues are constricted and often decline. Municipalities nationwide are working to develop creative solutions to meet increasing demands with fewer resources. Arlington is no different. We must use these difficult times to analyze our business and seek out opportunities for efficiencies and improvement. We must identify ways to make our organization stronger in the future,

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As the City does every year, we asked residents in 2009 what was most important to them. Input from our citizens allowed us to make the best use of limited resources, as we narrowed, honed, and put a fine point on this list. We determined the best ways to channel our resources to accomplish these priorities, and this business plan outlines our strategies for making progress.

when we find ourselves on the other side of this crisis.

Obviously, our biggest challenge this year was and will continue to be the economy.

Arlington's Story of Meeting the Challenges

Our Fiscal Solutions

To tell the story of Arlington over the last year, you have to understand that the City has a long history of vigilant and conservative fiscal planning. By monitoring the economy and our own revenue and expenditure streams continuously, the City has been able to remain nimble and adjust quickly to shifts and changes. We also believe that long-term planning contributes to financial resiliency and the City has been dedicated to monitoring revenues and expenditures on a five year horizon.

Fiscally, the City adapted and changed as a result of the economic downturns in the mid – 1990s and early 2000s, and following those traditions, we moved in early and expeditiously this year to examine every City program and project. Every program was reviewed; every revenue analyzed; and every budget decision was critically considered. We determine what needed to be changed or eliminated to have the least impact on service delivery in our faltering economy.

So far, Arlington has been fairly fortunate. We have seen an increase in residential and commercial foreclosures; however, these are not nearly as dramatic as some other cities in the region and certainly across the country.

Building construction has slowed and unemployment in Arlington outdistanced the state average for the first time in years. However, thanks in part to the City's developing Entertainment District, sales tax, while below projections, has remained fairly stable in the face of double digit decreases in some of our neighboring municipalities. While we did see a decrease in our property values for the first time in years, we were only down .4%, which is a far less significant decrease than many cities in North Texas.

The story for Arlington remains one of financial diligence. We have stayed the course and relied on our time-tested fiscal approaches. We moved quickly and decisively to adjust to our changing environment and the City road the first wave of this economic slowdown with little or no long-term consequences.



Introduction

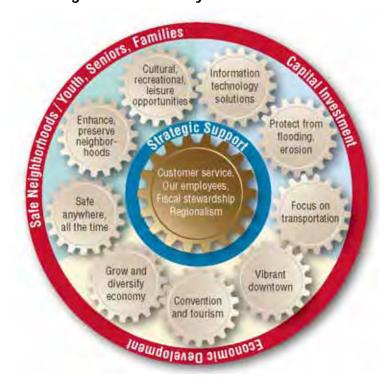
Bond rating agencies that monitor the City financial health confirmed the City's high ratings this year, acknowledging that Arlington has taken proactive steps to remain fiscally strong during these trying times.

According to Standard and Poor's, Arlington's financial management is strong. "The city will continue to sustain its sound financial position and maintain its manageable

debt levels. In our opinion, the city's strong financial policies should serve to shield the city from potential revenue volatility."

This strong fiscal position has allowed us to continue to meet the growing service demands of our community and address our community's priorities. So what are the priorities?

Meeting the Community's Needs - Our Business Plan Process



Our community priority setting process for the upcoming 2010 fiscal year was particularly thorough and inclusive this year, given the critical nature of the economy and our resources.

The City Council met in March 2009 to put together an initial list of community priorities. As is the City's practice, Town Hall Meetings were held to discuss these priorities with citizens. However this year, the City went a step further.

To get input from citizens who may need government services but may not actively participate in the local government process, we conducted focus groups. Almost 50 citizens participated, reviewing the priorities and confirming that they were, in fact, inclusive of what citizens of the community thought were important.

We heard loud and clear - Arlington cares about:

- ★ The Quality of its Neighborhoods
- ★ The Success of its Youth, Seniors, and Families
- ★ The Health of its Local Businesses
- ★ The Quality of its Streets, Parks, Libraries, and other Public Facilities

Departments then built their budgets around these priorities. We had \$192 million in General Fund dollars to invest in the community this year, and we wanted to make sure that we were maximizing every dollar. Programs and activities were added or deleted to ensure that the City was using its resources most effectively to meet the community's needs.

Introduction

A net of 75 positions were deleted as positions were eliminated or reassigned to better align with community priorities. By taking maximum advantage of federal grants and stimulus funding, the City was able to add police officers. Service delivery was maximized. Services were outsourced where the private sector could offer more cost effective solutions. Some privatized services were brought back in-house where employees developed ways to provide services cheaper.

The City retooled its approach to neighborhood and economic development, to family issues, and to capital investment to be as effective as possible. These new approaches will allow Arlington to be successful in meeting community needs in the upcoming year.

While service to our citizens is the most visible work the City does, the City Council reiterated the importance of the City's values to the work we do. Focusing on the basics cannot be overlooked. The values that Council specifically emphasized are:

- ★ Quality Customer Service
- ★ The Importance of Our Employees
- ★ Strong Fiscal Management
- * Regionalism

You will see these values threaded through all the initiatives in our FY 2010 Business Plan.

Conclusion

The FY 2010 Business Plan that follows outlines our approach to Arlington's priorities - neighborhoods and youth, seniors and families, economic development, and capital investment. It describes some of the projects that we will accomplish to move our priorities forward. It highlights some of the performance measures we will monitor to determine our success. It will document the staff and financial resources that will be dedicated to each community need.

We look forward to a productive fiscal year. With Council and community input, the City of Arlington is headed in the right direction, focused on our greatest needs. We will report to City Council every quarter on our progress on the budget and business plan, and the citizens of Arlington can feel confident that the City is focused on "Meeting the Extraordinary Challenges of Our Times."



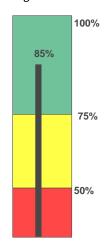
Safe, Attractive, Engaged Neighborhoods

Introduction

Arlington is a community of neighborhoods. Each is diverse with its own identity. One neighborhood might have upscale custom homes and a unique blend of apartments, condos and townhomes. A bordering neighborhood could be a university community or a mecca for world class entertainment with commercial development, and popular attractions filled with places to live, learn, work and play.

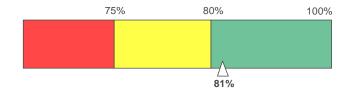
Unique neighborhoods like these require different planning strategies. Safe neighborhoods are strong neighborhoods and although Arlington communities are culturally and economically diverse, we all want to be part of safe, attractive and engaged neighborhoods. Whether it is reinvigorating an aging neighborhood or expanding the cultural, recreational and learning opportunities of another, our focus is on strengthening our neighborhoods.

Code Complaints brought into voluntary compliance



Target = 75%; Source: ICMA CPM/Budget Performance Measures

Citizens Rate Feeling Safe in Arlington's Neighborhoods and Business District



Target = 80%; Source: ICMA CPM

We want every resident in our city to feel that their neighborhood is a secure and desirable place to call home. That's why we are so committed to making public safety, emergency response, and code compliance among the city's top priorities.

Looking Forward

Alliances with our community partners will allow us to address our neighborhood concerns in a manner that is both cost effective and highly efficient. Pooled efforts and resources invite new thinking and innovative partnership local issues. More responses to opportunities will link our residents opportunities, reduce blight in our neighborhoods and lead to a more engaged citizen network.

The city will also serve our neighborhoods by promoting responsible home ownership and providing assistance to those residents and neighborhoods that need it most. Supporting targeted neighborhoods serves all of our citizens by improving and stabilizing home values and providing an overall safe and secure environment in which our citizens can live.

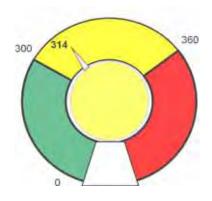
Safe, Attractive, Engaged Neighborhoods

Safe Anywhere, All the Time

Collection and preparation of data on dangerous structures throughout the city aids fire personnel in responding quickly to emergencies. In 2010, the Fire Department will leverage technology to enhance community safety by implementing computer-aided design software developed specifically for the fire service. The result will be digitized building and site plans for high-risk structures in Arlington that will be immediately available to first responders.

Effective preparedness, planning and response are the cornerstones of successful local emergency management. To anticipate and address public health emergencies that concern our citizens the most, the City will partner with the local medical community, school districts, major employers, and County and State officials to prepare for and respond to H1N1 flu.

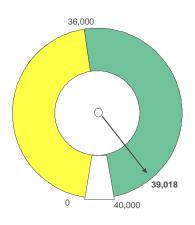
Emergency Response Time: Dispatch to Arrival on Scene (in seconds)



Target = 300 seconds; Source: ICMA CPM; NFPA; Budget Performance Measures

Emergency preparedness inspired the City of Arlington to institute a city-wide CPR training initiative. The goal of the program: train 10% of Arlington's population in CPR skills within five years. The majority of City employees are now prepared for emergencies requiring CPR and Arlington recently obtained the Guinness World Record for a CPR training event of 4,626 participants at the new Cowboys Stadium. Since the program's inception, 39,018 Arlington residents have been trained in CPR.

Citizens Trained in CPR



Target = 36,000; Source: City of Arlington

FY 2010 efforts will be focused on enhancing community safety through the promotion and utilization of partnerships and community policing strategies. These include regional partnerships in support of major events, such as the Super Bowl, Cotton Bowl, and NBA All-Star Game to support the entertainment district. Public safety will also pursue local partnerships with the school district and other community organizations to address truancy.

Safe, Attractive, Engaged Neighborhoods

Truancy is a serious problem that affects most school districts in the United States, resulting in negative effects for the community. National studies show juvenile crimes, such as burglaries, vandalism, and drug use, regularly occur during school hours. As part of the Truancy Reduction Program, Arlington officers will stop students who are seen off campus during school hours, determine which school the student should be attending and drive that student to the school if necessary. Additionally, school resource officers, truancy officers, juvenile probation and social service groups will communicate with one another to follow-up with the student's family in a proactive effort to intercept the conditions that cause absenteeism. This year's goal for this initiative is to reduce the truancy rate by 5%.



As a way to help in-need residents improve the value of their homes as well as reduce monthly utility costs, the Community Services Department is administering the Weatherization Assistance Program which will provide up to \$6,500 for weatherization improvements to homes occupied by eligible residents.

Enhance and Preserve Neighborhoods

The City will continue to focus on providing services to promote healthy neighborhoods. Efforts such as the Neighborhood Stabilization Program, which facilitates homeownership of vacant, foreclosed properties located in a designated target area, will serve to protect and invest in the lifeblood of our community. Additionally, the Homeless Housing and Services Program will provide client outreach, case management and rental assistance to Arlington's chronic homeless.



The recently opened Animal Services Center will continue to expand its popular programming to include a Foster Animal Care Program. This program is designed to improve the survivability and adoptability of "special needs" pets, decrease euthanasia and increase placement of animals into loving, responsible and permanent homes.

Safe, Attractive, Engaged Neighborhoods



Safe, Attractive and Engaged Neighborhoods

Our success is defined by the level to which our neighborhoods thrive. In pursuit of that success, the City is committed to creating and maintaining strong, safe, and attractive neighborhoods. Setting high standards for our public safety resources, providing superior emergency medical care and 911 services, and assisting current and future homeowners to realize and maintain their dream of a safe, healthy environment for their families will continue to be a part of our pursuit of excellence.



\$125,084,846 Annual Budget



1,280 Employees

Introduction

To effectively meet our challenges, it is important to engage youth, seniors, and families in the civic and political life of our community. Now more than ever, young people are seeking the opportunity to get involved in their communities. We will continue to create strong, diverse communities of inspired and civic-minded young people. We will help them develop life-long habits of involvement, problem solving and self-reliance.

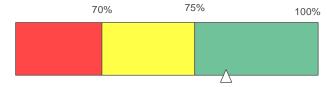
Whether we are promoting literacy through school partnerships and libraries or improving access to quality health and wellness programming, the City of Arlington is committed to building stronger neighborhoods and families.



Looking Forward

In FY 2010 we are committed to helping our citizens obtain the skills they need to cope in these challenging times. New programs focusing on employment skills, understanding technology, and improving literacy will be offered.

Citizen Rating of Overall Quality of Life



Target: 75%; Source: ICMA CPM, Arlington's Citizen Survey

The City is even taking steps to get these programs out of city facilities and into the neighborhoods, making them mobile and accessible to the neighborhoods where they are needed most.

The City will also offer programming to our citizens that impact another valuable skill set – that of fitness and good nutrition and sustainable living. To set a good example and to encourage a spirit of community, a community garden is underway. Finally, new open space projects will be designed which will offer citizens easy access to outdoor fitness opportunities as well as connect our neighborhoods and improve home values.

Seniors will remain a valued asset in our city. In addition to the services and facilities we already offer for seniors, the City will be bringing new programs to our older residents who are in need of assistance.

As a city, we will continue to showcase our youth, seniors and families as community assets and resources, possessing unique perspectives, energy, creativity and commitment.

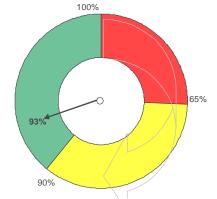


Cultural, recreational, and learning opportunities for youth, families, and seniors

Library Services will expand services into the city's neighborhoods. Major initiatives include leveraging grant resources to procure a **mobile computer lab** and renovating a retired Handitran bus for use as an outreach vehicle to schools, apartments and retirement centers.

The Library will partner with area school districts by creating LibraryLINK sites within school libraries to provide library resources and programming for parents and younger siblings. These initiatives will allow residents easy access to technology, literacy coursework, literature and information at multiple locations throughout the city.

Citizen Satisfaction Rating of Library Services



Target: 90%; Source: ICMA CPM, Arlington's Citizen Survey

Arlington Public Libraries will continue to keep the spotlight on literacy by expanding the Arlington Reads program to the Central Library. This year the focus will be on meeting the needs of our citizens in the challenging financial and work environment by focusing on workforce literacy. Programming will include computer/technology coursework and other skills needed to prosper in the new economy. Partnerships with area businesses will increase literacy skills, leading to improved service and increased employee retention. Additionally, family literacy programming will be offered in multiple locations throughout the city with special emphasis on early childhood literacy, ensuring that children are prepared when they begin kindergarten.



The new Animal Services Center will expand programming in FY 2010 to focus on seniors in our community through the **Senior Education Program**. Classroom instruction and one-on-one sessions will be included.

Arlington Parks and Recreation remains committed to offering quality, affordable and innovative programs that promote fun and fitness. According to the Centers for Disease Control and Prevention, the prevalence of obesity in Texas was 28.3% in 2008. FY 2010 will spotlight on the design and implementation of "Arlington Weighs In", an initiative aimed at encouraging and promoting fitness and nutrition. Similarly, the Department will be working with community partners to plan and design an organic community garden, promoting practices for sustainable and healthy living.

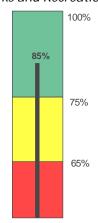
The Parks and Recreation

Department will work in partnership with Community



Development and Planning to develop a Hike and Bike Master Plan. Hike and Bike trails connect neighborhoods through attractive, public open spaces, promote fitness and a spirit of community, and can encourage positive economic growth. The Master Plan will develop criteria for optimum location and design. Simultaneously, the Department will begin constructing three linear park trail linkages on Rush Creek, Sublett Creek and Bowman Branch. These trail systems will become part of the Hike and Bike Master Plan.

Citizen Satisfaction Rating of Parks and Recreation



Target: 75%; Source: ICMA CPM, Arlington's Citizen Survey

Our Community, Our Kids

A community is only as strong as the opportunities it offers to its youth. Youth that become disconnected from their families and school are vulnerable to recruitment by gangs. Gangs victimize innocent children, promote criminal behavior and increase the tax burden associated with law enforcement. FY 2010 will mark the kickoff of "Our Community, Our Kids", a community collaboration aimed at building the City's commitment and capacity to support our children. A steering committee will include representation from the City, AISD, MISD, Chamber of Commerce, Tarrant County and United Way.





Youth, Seniors and Family

Quality cultural, recreational and leisure opportunities are vital to any community. Public spaces, nature, hike & bike pathways, and robust recreational and educational opportunities in both leisure and structured environments bring a number of benefits to our neighborhoods. Having attractive spaces and plenty of recreational opportunities not only brings satisfaction to the citizens that participate, but also promotes economic development. Companies are more likely to locate and remain in cities with quality recreational amenities and attractive open spaces. These facilities and services provide our citizens with a sense of pride and community well-being.



\$32,296,582 Annual Budget



260 Employees

Introduction

The City of Arlington is guided by a basic principle that, as a community, we must focus on economic development and revitalization strategies to sustain our community into the future. From our founding along a transcontinental rail route, location has played a major role in Arlington's efforts to grow its economic base. From the cotton gins and pecan growing industries of the 1920s to the arrival of the automobile industry in the 1950s, Arlington has long benefited from strong economic development planning.

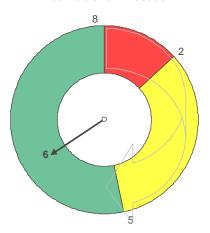
Over the years, economic successes like Six Flags Over Texas, General Motors, the Texas Rangers Ballpark and Cowboys Stadium have aided in the growth of the local economy.

As we continue to leverage the diversity of our residents and through Champion Arlington engaging our community partners like UT-Arlington, Chamber of Commerce, Tarrant County College and local school districts, we continue to ensure strong interest in the development of our economy.



UT Arlington Research Building

Business Related Delegations Assisted Through the Office of International Protocol



Target = 5; Source: Budget Performance Measures

Looking Forward

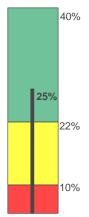
Our economic development strategies will bridge together private and non-profit entities as well as businesses and neighborhoods. We will continue to showcase community assets like the Arlington Municipal Airport, Arlington Convention Center and the Downtown/University District to maintain our city's competitive edge.

We understand that economic development planning is not done in isolation. Regional coordination occurs at many levels, and we will continue that spirit of cooperation while capitalizing on ventures that grow economic success for all of North Texas.

Because our residents benefit from increased business activity and the retention of existing business, we will continue to pursue opportunities that result in Arlington being a positive place for economic investment.

The City's business plan for development sets the direction of policy toward sustainable economic growth and outlines projects and strategies to ensure Arlington's vibrant economic future.

Percentage Increase in Property Tax Valuation in Downtown TIF District



Target = 22%; Source: Budget Performance Measures

Currently the City is facilitating the development of **UTA Special Events Center and College Town**. This 109,000 square foot event center will be located at the intersection of Center and Second St.

Convention and Tourist Destination

Arlington is a tourist destination with the Convention Center nestled among the new \$1.3 billion Dallas Cowboys Stadium, Texas Rangers Ballpark, Six Flags Over Texas, Six Flags Hurricane Harbor and Arlington's finest hotels and restaurants. Though conventions, travel and tourism has seen a decline across the country due to the recession, Arlington is weathering the storm with continued development and re-development in the entertainment district and a steady booking of events.

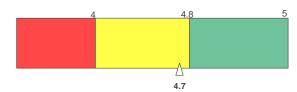


Downtown is Vibrant

The Historic V and Vandergriff Town Center together stand at the beginning of the new Downtown Arlington. A historic renovation and new high-end development, these two properties connect Arlington with its past as well as lead downtown business toward the city's future. The City of Arlington is facilitating the development of Center Street Station, which includes the renovation and expansion of the Arlington Music Hall anchored by Johnnie High's Country Music Review, Babe's Chicken and Mijo's.



Convention Center Event Satisfaction Rating



Target = 4.8; Source: Budget Performance Measures

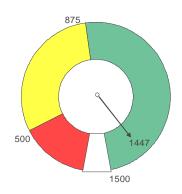
Grow and Diversify the Economy

As the heart of North Texas, Arlington is pumping life blood into the North Texas economy. Its location provides a strategic advantage for a diverse economic cluster, including manufacturing, technology, logistics and trade, healthcare and life sciences, professional services, and what Arlington is best known for, hospitality and tourism. The Economic Development city service team is working hard to help people realize that Arlington is an excellent destination for corporations to do business. Arlington already hosts a significant corporate presence from national and international corporations. **Emerging** technologies, advanced materials, manufacturing, information and logistics are all important fronts for progress and prosperity.

Several current projects to grow and diversify the economy are:

- Coordinate business retention program with Arlington Chamber of Commerce focusing on target industries.
- Facilitate development of Viridian planned development including interlocal agreement execution with the participating taxing jurisdictions.
- Conduct two business town halls to encourage small business development initiatives.
- Facilitate commercial development opportunities along
 I-30 corridor.

Job Retention/Creation Through Office of Economic Development



Target = 875; Source: Budget Performance Measures







Economic Development in Arlington

Business-friendly Arlington is committed to innovative, economic development and public/private partnerships. Though the City is facing the challenges of a recession, it recognizes that calculated investment in economic development can help Arlington be a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.



\$7,597,158 Annual Budget



43 Employees

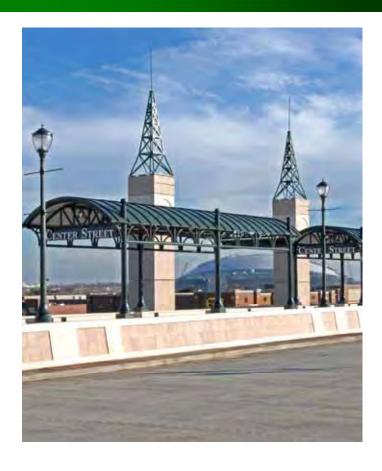
Introduction

It is the natural course for infrastructure to age and deteriorate, or become obsolete. This happens in every city across the nation, and around the world. Keeping up with growing demands for maintenance, as well as new construction, of our streets, bridges, and utilities is a substantial burden for every level of government, but it is necessary in order for a community to grow and thrive.

The City's capital investment strategy is focused on:

1) ensuring that people and goods can efficiently move to, from and through city; 2)identifying transportation solutions enhance the region's quality; 3)maintaining public facilities and infrastructure; 4)protecting the City from flooding, drainage problems, and erosion; and 5)implementing technology-based solutions to improve service delivery. Investment team is dedicated to protecting, enhancing, and planning for the future of the City's public infrastructure to ensure that these essential ingredients to a thriving and attractive community remain a source of pride for generations to come.





Looking Forward

Our investments will be made in areas that have a direct impact on everyday life in the city. Long-range water erosion control, supply strategies, drainage improvements, and mobility planning components of our investments in the city's future. These investments will be designed to protect air and water quality and improve the natural environment, and make Arlington a desirable year-round destination for visitors and a home in which both businesses and residents can take pride.



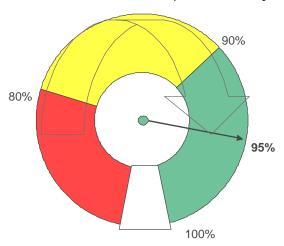
Focus on Transportation

The City will move forward in several transportation-related areas in FY 2010. The design for the new terminal at Arlington's Municipal Airport will be finalized, and construction of that facility will begin in the second quarter of the fiscal year. City crews will install additional traffic control measures throughout the Entertainment District, such as reversible lanes on Collins and Division, to improve traffic flow and mitigate congestion during events at the new Cowboys Stadium and Rangers Ballpark. The City is also working in partnership with North Central Texas Council of Governments to provide rail service for Super Bowl XLV.

Protection from Flooding

The City's Storm Water Utility Fund was created to centralize our efforts in addressing flood and erosion mitigation, and to ensure effective drainage and run-off infrastructure. In FY 2010, the City will continue to implement the **storm water asset management system**, present the Comprehensive Storm Water Management Plan to the City Council for review and approval, and initiate a **pilot program for stream cleaning** in targeted areas of the City.

% of Concrete Channels Inspected Annually



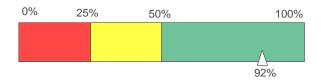
Target = 90%; Source: Budget Performance Measures

Information Technology and Infrastructure

The Capital Investment Team will implement selected technology-based solutions that will strengthen the City's infrastructure. Phase II of the Fiber-Optic Connectivity Project for Traffic Management will continue, and the Public Works warehouse will begin the implementation of a bar-coding system for inventory tracking.

In addition, the mainframe-based application for tracking and monitoring expenditures and progress on capital improvement projects will be replaced with a new enterprise-wide capital project management software solution. The new system will improve reporting capabilities, reduce manual processing, and provide integration with the City's financial software to eliminate the need to enter revenue and expenditure information into two different databases.

Automated Water Payments



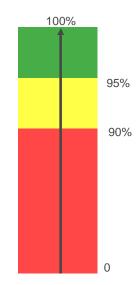
Target = 50%; Source: Water Department

The Water Utilities Department is also utilizing technology in its efforts. In FY 2010, the Department will implement a monitoring plan for the City's water distribution system to identify quality issues, provide for early detection of leakage, and prioritize maintenance and repair needs. The department will also begin implementation of the first phase of automated meter reading, which will involve retrofitting 17,000 water meters to automatic meters that allow for remote collection of usage data.

The City held two Toilet Distribution Events in 2009, with a total of 80 high-efficiency toilets handed out to Arlington residents of target neighborhoods.



TCEQ Water Quality Requirements Met (% of time)



Target = 95%; Source: Budget Performance Measures

Water Quality and Conservation

The protection of the City's Water supply is the primary goal of the Water Utilities Department. As part of the ongoing efforts to achieve this goal, the Department is currently developing a comprehensive protecting the water supply contained in Lake Arlington. Conservation is a high priority of the Water Utilities Department as well. According to the Texas State Water Plan, conservation efforts will provide nearly 23% of the State's future water requirements. In order to meet this target, the department will construct the initial segment of a reclaimed water line to serve irrigation users in North Arlington, and continue to promote water conservation through education, fixture low-use exchanges, and irrigation audits.



Investing in Our Infrastructure

Ongoing investment in the City's public infrastructure is an indispensable ingredient for enhancing quality of life and improving the tourism and business climate. Long-term investments in information technology, mobility improvements, water and wastewater infrastructure, traffic control measures, and pedestrian-friendly streets and walkways will ensure that the current and future needs of our City are met.



\$136,992,354 Annual Budget



428 Employees

Introduction

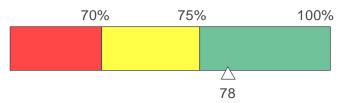
Strategic Support is a group of internal service departments that provide the critical tools and resources which enable the City's front line departments. A police officer, fire fighter, or code compliance officer cannot be dispatched without the communications equipment operating properly. City employees are hired to specific standards developed and maintained by the City's Workforce Services Department, and compensated by a payroll system maintained by the City's Financial and Management Resources Department.





As the City Council and the community identified important priorities for our front line operations, they also emphasized the importance of our employees, our customer focus, our fiscal responsibility, and our ability to partner with other non-profits and governmental entities. They recognized that these values are all critical components to our organization's success. The failure of any one of these internal areas can significantly impact our ability to provide City service out in the field. They represent our values, ethics, and core services at the forefront of the City's basic service delivery model. City departments like Workforce Services and Financial and Management Resources carry the banners for many of these values, but the focus on these core standards is the responsibility of every City department. All service teams have identified projects for next year that will emphasize these values.

Citizen Rating of Overall Departments Customer Service



Target = 75%; Source: Citizen Services Survey, Budget Performance Measure

The City will expand its Good Neighbor Program, meeting with businesses and neighbors in the Entertainment District to foster positive relationship and good communication as the utilization of the new Cowboys Stadium continues. Representatives from the Office of Communication, Community Resources, the Police and Fire Departments, and the City Manager's Office meet with those in the district to resolve issues and answer each other's questions. A new telephone communication system will be implemented to inform neighbors and businesses in real time about events that might impact them.

Quality Customer Service

Whether it is a librarian assisting seniors in a computer lab, a police officer attending a neighborhood meeting, or an Action Center Call Agent responding to a citizen's code concern, every resident and visitor is entitled to outstanding customer service.



Fiscal Stewardship

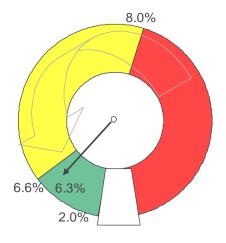
Never has being good fiscal stewards of taxpayer dollars and other revenues been more important. The Council has directed staff across the City to remain conservative and vigilant in the use of stable or declining revenue streams. This year, fiscal and economic updates for staff members and the City Council will be a part of organization-wide fiduciary training and enterprise risk management.



Our Employees

Our employees are a major focus as well. The Council has emphasized the importance of City employee recruitment and retention, understanding that our employees are the City's most critical resource. The City's budget maintains City's salary and compensation levels for FY 2010, without resorting to furloughs as many governmental entities were forced to do. The City will also implement a new electronic employee performance management system that will allow departments to better assess staff members and fully develop their skills.

Employee Turnover Rate

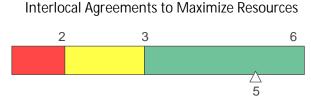


Target = 6.6%; Source: ICMA CPM

Regionalism

Council has stressed the importance of regionalism - sharing resources and partnering on projects with other government and non-profit entities in the area. This will allow all of us to achieve more while maximizing our resources.

Our Purchasing Division is taking advantage of partnerships, like interlocal agreements with the Arlington Independent



Target = 3; Source: City of Arlington

School District and other governmental entities, to acquire goods and services at more advantageous costs. In some cases, larger purchases by multiple entities allow buyers to get a better price and vendors to sell in greater quantity.

The City is also working with its neighbors this year to study possible public safety efficiencies that can be obtained by sharing resources and facilities located near city borders.

Strategic Support

As mentioned, all City departments are responsible for demonstrating the priority values and direction outlined by the City Council, but this is a particular focus of the internal service departments, who enable each department in carrying out the duties of the City each day.



\$37,853,630 Annual Budget



252 Employees

Measuring Excellence in Service

The City of Arlington is committed to providing services efficiently and effectively in several priority areas. These areas include: Safe, Attractive and Engaged Neighborhoods, Capital Investment, Economic Development, Youth, Seniors and Families, and Strategic Support. The following measures are key performance indicators that provide insight of services performed in departments.

Performance Management Value

A strong performance management program is invaluable and vital to the success of our city. The City participates in the International City/County Management Association Center for Performance Management (ICMA CPM) program. This program requires reporting of measures annually for national comparison purposes in all service delivery areas. Due to strong participation in the ICMA CPM program over the past several years and dedication to excellence in performance reporting, the City of Arlington was recently recognized as a leader in performance management and received a Certificate of Achievement.

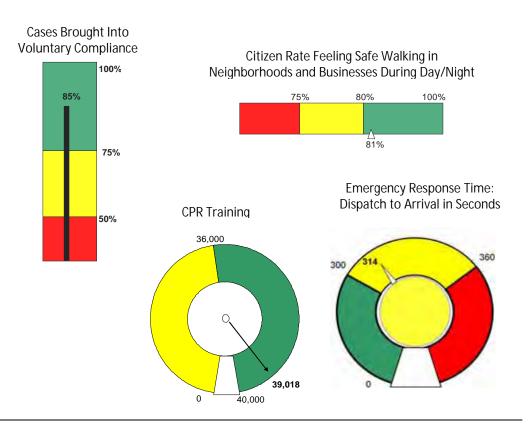
Continued Commitment

The City of Arlington strives to continuously improve our methods of measuring service delivery. Each department and service area review performance data on a recurring basis, evaluate significance of various measures during each budget cycle, and the City of Arlington publishes performance data in the budget document annually. The evaluation of input, efficiency, and outcome measures indicate whether we are providing the best services for residents and businesses of Arlington or if we need to alter our attention or direction in a particular area.

Looking forward, the City intends to continue participation in the ICMA CPM program, as well as, perform Citizen Services Surveys to gain valuable input on citizen satisfaction. It is our goal to exceed expectations, provide exceptional service, and work together to make Arlington better.

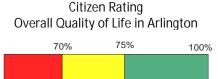
Safe, Attractive and Engaged Neighborhood Priorities

- o Safe Anywhere, All the Time
- Enhance, Preserve
 Neighborhoods

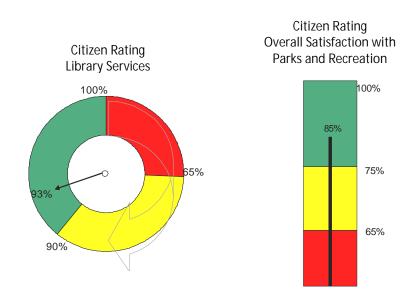


Youth, Seniors and Families Priorities

 Cultural, Recreational, Learning Opportunities



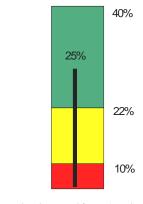
77%



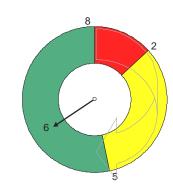
Economic Development Priorities

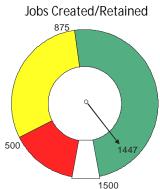
- o Vibrant Downtown
- Grow and Diversify Economy
- o Convention and Tourism

Percentage Increase in Property Tax Value in Downtown TIF District

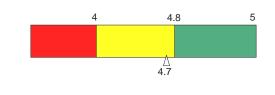


Business Delegations Assisted Office of International Protocol





Convention Center Event Satisfaction Rating



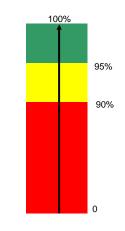
Capital Investment Priorities

- Protect from Flooding, Erosion
- o Focus on Transportation
- Information Technology Solutions

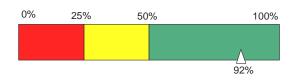
Percent of Concrete Channels Inspected Annually

80% 90% 95%

TCEQ Water Requirements Met

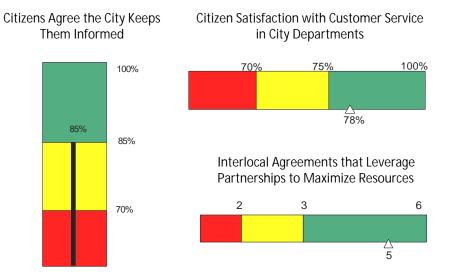


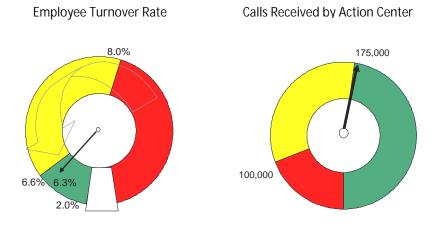
Automated Water Payments



Strategic Support Priorities

- o Customer Service
- o Our Employees
- o Fiscal Stewardship
- o Regionalism







Arlington City Hall

City of Arlington Performance Plan



VISION

EVOLUNTS SELECT

Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

MISSION

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



TABLESON.

THE PROPERTY.

VALUES

Working Together To Make Arlington Better Responsiveness and Respectful to our customers and co-workers

Innovative in identifying possibilities, exploring options, and creating solutions

Committed to excellence

Relating to our customers and each other with Integrity

- . The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance



The City of Arlington FY 2010 Business Plan

Is a strategic document produced by the Office of Management, Budget and Treasury
November 2009

PO Box 90231 Arlington, Texas 76004-0231 www.arlingtontx.gov

This section provides an overview of the City's operating funds. The first two-page matrix shows fund operating positions with beginning balances, revenues, net transfers, expenditures, and ending balances. The second two-page matrix provides details of revenues by type and expenditures by classification. The last page provides details for the City's financial reserves.



FY 2010 OPERATING POSITIONS

		Convention				
	General		Water and	and Event		
Funding Source / Use	Fund Sewer Fund				Svcs. Fund	
Beginning Balance	\$ -	\$	3,671,965	\$	313,171	
Total Revenues	\$ 197,025,662	\$	112,226,265	\$	7,562,500	
Total Interfund Transfers	\$ (2,381,079)	\$	(16,599,974)	\$	(1,156,076)	
Total Available Funds	\$ 194,644,583	\$	99,298,256	\$	6,719,595	
Total Expenditures	\$ 194,621,571	\$	95,499,994	\$	6,515,176	
Ending Balance	\$ 23,012	\$	3,798,262	\$	204,419	

FY 2010 OPERATING POSITIONS

Pe	Park rformance Fund	St	orm Water Utility Fund	N	Street Maintenance Fund		Debt Service Fund		Totals
\$	508,865	\$	402,998	\$	2,322,845	\$	4,935,887	\$	12,155,731
\$	8,783,602	\$	8,635,364	\$	11,802,564	\$	36,754,092	\$	382,790,049
\$	2,318,053	\$	(6,087,035)	\$	5,729,899	\$	3,026,955	\$	(15,149,256)
\$	11,610,520	\$	2,951,327	\$	19,855,308	\$	44,716,934	\$	379,796,523
\$	11,510,460	\$	2,748,982	\$	19,255,872	\$	39,986,927	\$	370,138,983
\$	100,060	\$	202,345	\$	599,436	\$	4,730,007	\$	9,657,540

FY 2010 REVENUES AND EXPENDITURES

Revenues by Type	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Property Taxes	\$ 79,319,606	\$ -	\$ -
Sales Taxes	45,610,257	-	-
Hotel Occupancy and Other Taxes	1,572,762	-	5,000,000
Water Sales and Wastewater Charges	-	105,185,915	-
Franchise Fees	34,321,373	-	-
Licenses and Permits	4,371,438	-	-
Leases and Rents	5,156,002	-	-
Fines and Forfeitures	12,923,238	-	-
Service Charges and Recreational Programs	10,730,529	5,865,350	2,562,500
Interest and Miscellaneous Revenues	3,020,456	 1,175,000	
Total FY 2010 Revenues	\$ 197,025,662	\$ 112,226,265	\$ 7,562,500
Expenditures by Classification			
Salaries and Benefits	\$ 149,326,596	\$ 14,075,821	\$ 2,064,949
Supplies, Maintenance, and Training	43,272,407	80,533,333	4,450,227
Capital Outlays	 2,022,567	 890,840	<u>-</u>
Total FY 2010 Expenditures	\$ 194,621,571	\$ 95,499,994	\$ 6,515,176

FY 2010 REVENUES AND EXPENDITURES

Po	Park erformance Fund	W	Storm Water Utility Fund		Street Maintenance Fund	S	Debt ervice Fund	Totals
\$	-	\$	-	\$	-	\$	36,754,092	\$ 116,073,698
	-		-		11,402,564		-	57,012,822
	-		-		-		-	6,572,762
	-				-		-	105,185,915
	-				-		-	34,321,373
	-				-		-	4,371,438
	-				-		-	5,156,002
	-				-		-	12,923,238
	8,783,602		8,635,364		-		-	35,722,345
			75,000		400,000			 4,670,456
\$	8,783,602	\$	8,710,364	\$	11,802,564	\$	36,754,092	\$ 382,010,049
\$	6,807,952	\$	1,494,369	\$	4,952,943	\$	-	\$ 178,722,631
	4,567,508		1,254,613		14,157,929		39,986,927	188,222,944
	135,000				145,000			 3,193,407
\$	11,510,460	\$	2,748,982	\$	19,255,872	\$	39,986,927	\$ 370,138,982

2010 Reserves

The City of Arlington maintains reserves that are used for purposes not included elsewhere in the fiscal year operating budget.

SELECTED FINANCIAL RESERVES FY 2010 OPERATING POSITION

	UNA	ALLOCATED	WORKING CAPITAL	_	ITILITY ATE CASE	LANDFILL LEASE	EMF	HER POST PLOYMENT ENEFITS
Beginning Balance	\$	5,838,647	\$16,218,464	\$	500,000	\$21,487,000	\$	1,717,904
Appropriated Amounts	;	1,500,000	-		-	-		-
Transfers In / (Out)		-						<u>-</u>
Ending Balance	\$	4,338,647	\$16,218,464	\$	500,000	\$21,487,000	\$	1,717,904

Unallocated Reserve

This reserve constitutes the City's fund for emergencies and unanticipated expenses. In FY 2010, \$1.5 million is appropriated in the General Fund on a one-time basis. The balance in this fund at the beginning of FY 2010 is estimated to be \$4,338,647.

Working Capital Reserve

The purpose of the Working Capital Reserve is to set aside one month of net General Fund expenditures, as required by bond agencies.

Utility Rate Case Reserve

The Utility Rate Case Reserve is used for unexpected litigation relating to the rates charged by utilities in Arlington. The Rate Case Reserve is adequately funded for FY 2010.

Landfill Lease Reserve

Funding was provided from the lease of the Landfill in March of 2005. The balance of this reserve, coupled with the Unallocated and Working Capital Reserves, is equivalent to approximately 22 percent of General Fund expenditures, therefore additional contributions will not be needed for several years.

Other Post Employment Benefits Reserve

This reserve was established in FY 2004 to address funding the liability for post employment benefits, other than pensions, which will be recognized upon implementation of the Governmental Accounting Standards Board Statement 45.

As the primary operating fund of the City, the General Fund is used to account for resources associated with core government services. These services include Police, Fire, Community Services, Park Operations that are not self-supporting, Libraries, Public Works, and other traditional government activities. Property taxes, sales taxes and franchise fees are the primary revenue sources for the General Fund. In FY 2010, General Fund revenues and transfers are budgeted at \$197,025,662 and expenditures are budgeted at \$194,621,571.

GENERAL FUND FY 2010 OPERATING POSITION

Funding Source / Use		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010
Revenues								
Taxes	\$	126,031,200	\$	129,671,852	\$	126,272,635	\$	126,502,625
Franchise Fees		32,444,907		33,653,799		34,348,683		34,321,373
Service Charges		12,200,504		11,365,090		10,898,308		10,730,529
Fines & Forfeitures		10,846,506		11,473,587		12,413,238		12,923,238
Licenses & Permits		4,299,309		4,474,875		4,273,807		4,371,438
Leases & Rents		4,738,802		5,176,117		5,045,535		5,156,002
Miscellaneous		4,244,578		3,652,805		2,568,798		3,020,456
Total Revenues	\$	194,805,806	\$	199,468,125	\$	195,821,004	\$	197,025,662
Interfund Transfers	¢.	2 900 920	¢	4.000.005	ď	2 722 957	¢	2 920 522
Indirect Costs	\$	2,890,839	\$	4,088,605	\$	3,733,857	\$	3,829,523
Support for Other Funds Other transfers, net		(5,708,898)		(9,459,376) 1,738,891		(9,259,376) 88,891		(9,852,307) 88,891
One-Time Funds		5,879,244		2,700,000		6,250,000		3,552,814
Total Interfund Transfers	\$	3,061,185	\$	(931,881)	\$	813,372	\$	(2,381,079)
Total Interfund Transfers	φ	3,001,163	φ	(931,001)	Ф	013,372	φ	(2,361,079)
Total Available Funds	\$	197,866,991	\$	198,536,244	\$	196,634,376	\$	194,644,583
Expenditures								
Neighborhood Services	\$	140,220,087	\$	145,886,821	\$	144,701,881	\$	145,870,967
Community and Economic Development		7,217,341		8,624,793		8,207,438		7,112,748
Capital Investment		19,949,532		14,092,051		14,010,447		12,384,399
Strategic Support		24,335,129		23,975,495		23,419,000		23,218,757
Policy Administration		5,940,371		5,936,920		6,178,876		6,034,700
Total Expenditures	\$	197,662,460	\$	198,516,081	\$	196,517,641	\$	194,621,571
Ending Balance	\$	204,531	\$	20,164	\$	116,734	\$	23,012

General Fund Revenues

General Fund revenue classifications range from Taxes (primarily Sales and Property), which comprise 64.2 percent of General Fund revenues, to Miscellaneous, which comprise 1.5 percent.

Taxes

The largest single revenue source for the General Fund is Ad Valorem taxes, also known as property taxes. The adopted property tax rate for FY 2010 is \$0.6480 per \$100 valuation. Of this tax rate, 68.9 percent, or \$0.4467, will be used for General Fund activities. The remaining 31.1 percent, or \$0.2013, will be used for debt service. General Fund property tax revenue for FY 2010 is estimated to be \$79,319,606 from the total tax base of \$18,132,322,248. The General Fund's portion of the sales tax rate is 1 percent. Sales tax revenue for FY 2010 is estimated at \$45,610,257. This is a two percent increase from the FY 2009 estimate. Other taxes include the Criminal Justice Tax, Bingo Tax, and Liquor Tax.

Franchise Fees

Franchise Fees are those fees paid by utilities for the use of City streets, alleys, and property in providing their services to citizens, and account for 17.4 percent of General Fund revenues. The largest of these is the Electric Franchise Fee, at \$12,700,000. Other Franchise Fees include the Telephone, Water, Cable Television, and Gas utilities and royalties from the Landfill.

Service Charges

Service Charges account for 5.4 percent of General Fund revenues, at \$10,730,529. These fees are charged by the City for the use of City facilities or services. This includes selected parks fees, various reviews and inspections conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered.

All Other Revenues

The other revenue sources for the General Fund include Fines and Forfeitures, Licenses and Permits, Leases and Rent, and Miscellaneous. Fines and Forfeitures account for 6.6 percent of General Fund revenue, at \$12,923,238. Municipal Court fines account for 84 percent of Fines and Forfeitures, at \$10,883,238. Licenses and Permits account for 2.2 percent of General Fund revenue, and include development-related permits such as building, mechanical, electrical and plumbing permits, and certificates of occupancy. Also included in this category are health and safety items such as fire and child care permits. Total revenue for this category is \$4,371,438. Leases and Rents are estimated at \$5,156,002, or 2.6 percent of General Fund revenue. The annual lease of the Rangers Ballpark in Arlington for \$2,000,000 and the leasing of the City's landfill at \$1.99 million are the two largest revenues sources. The final revenue category is Miscellaneous at \$3,020,456, or 1.5 percent.

Interfund Transfers

Interfund transfers for FY 2010 include two categories. The first of these is indirect costs, which are payments by non-General Fund departments for services received from the General Fund. These services include payroll, information technology, accounting, and building use. Indirect costs total \$3,918,414 for FY 2010. Support for other funds includes amounts paid by the General Fund to the Special Transit Fund (\$1,044,557), Parks Performance Fund (\$2,232,851), Arlington Public Finance Authority (APFA) (\$845,000), and the Street Maintenance Fund (\$2,301,527).

General Fund Expenditures

General Fund expenditures are divided into five groups. These are Neighborhood Services, Strategic Support, Capital Investment, Economic Development and Policy Administration. A Deputy City Manager heads each of the first four groups. Neighborhood Services includes the Police Department, Fire Department, Library, Parks and Community Services. Strategic Support consists of general support activities such as the Management Resources, Financial Services, Workforce Services, Information Technology, and Municipal Court. Capital Investment includes Public Works & Transportation and Environmental Services. Economic Development includes Economic Development and Community Development and Planning. Policy Administration Departments report directly to the City Council and include City Manager's Office, Office of Mayor and Council, City Attorney's Office, the Municipal Court Judges, and the City Auditor.



Policy Administration

City Attorney

Jay Doegey, JD, City Attorney



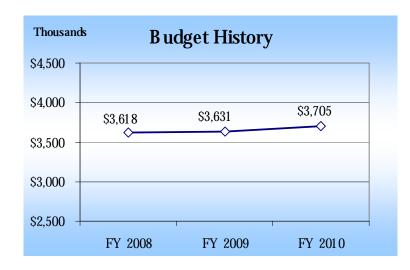
Council for consideration.

The City Attorney's Office provides legal counsel and advice to the Mayor, members of the City Council, and all departments of the City. The City Attorney's Office is responsible for representing the City of Arlington in lawsuits brought by and against the City in county, district, and federal courts and for prosecuting all actions in Arlington Municipal Court. The office is responsible for drafting, approving, and preparing resolutions, ordinances, and contract documents presented to the City

Summary of Resources

Authorized Positions and Expenditures by Category											
Authorized Positions	1	Actual FY 2008 37		Estimated FY 2009 38		Adopted FY 2010 38					
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ \$	3,330,166 251,431 - 3,581,597	\$	3,377,983 381,725 - 3,759,708	\$	3,315,450 389,692 - 3,705,142					

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

Policy Administration

City Attorney

City Attorney's Office Expenditures											
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010			
Administration	\$	867,630	\$	1,015,704	\$	987,444	\$	1,025,949			
Litigation		668,742		695,963		737,993		700,581			
Municipal Law		768,080		674,646		720,662		694,541			
Citizen Services		1,277,145		1,244,426		1,313,609		1,284,071			
TOTAL	\$	3,581,597	\$	3,630,738	\$	3,759,708	\$	3,705,142			

Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Percentage of contracts reviewed within five business days	90%	93%	95%	95%
Percentage of Municipal Court cases disposed	53%	51%	52%	45%
Revenue received through collections	\$674,581	\$252,368	\$180,000	\$168,000
Percentage of investigations reviewed within 20 days	81%	98%	80%	50%
Percentage of discrimination/harassment allegations reviewed within 30 days	80%	82%	75%	70%
Average amount paid per lawsuit	\$3,111	\$3,816	\$15,000	\$15,000
Number of liability cases successfully closed	13	11	10	10
Percentage of lawsuits handled in-house	77%	75%	75%	70%
Closed cases of Abatement of Nuisance, Dangerous and Substandard buildings, sexually oriented businesses	56	48	50	50

City Manager's Office

Jim Holgersson, City Manager

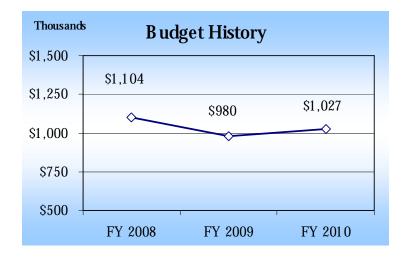


The City Manager's Office is responsible for professional management through the direction, administration, and execution of City policy. The City Manager, appointed by the City Council, is the Chief Executive Officer of the City. The City organization is divided into four groups: Neighborhood Services, Capital Investment, Economic Development and Strategic Support. Each group is headed by a Deputy City Manager.

Summary of Resources

Authorized Positions and Expenditures by Category									
		Actual Y 2008				Adopted FY 2010			
Authorized Positions		4		4		4			
Personnel Services	\$	865,564	\$	930,995	\$	896,373			
Operating Expenses		83,116		97,423		130,625			
Capital Outlay						<u> </u>			
TOTAL	\$	948,680	\$	1,028,418	\$	1,026,998			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

City Manager's Office

City Manager's Office Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
Office of Mayor & Council	\$	53,087	\$	55,314	\$	54,447	\$	62,614	
City Manager's Office		895,594		924,365		973,971		964,384	
TOTAL	\$	948,680	\$	979,679	\$	1,028,418	\$	1,026,998	

City Auditor

Patrice Randle, City Auditor

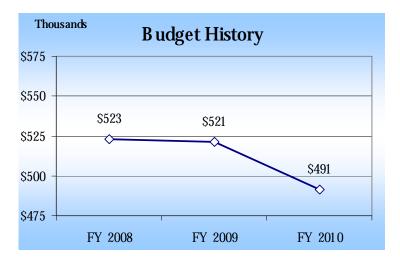


The City Auditor is an officer appointed by the City Council. The City Auditor's Office is responsible for conducting financial, compliance, contract/vendor, information systems and tax audits. The City Auditor's Office also plays a critical role in performance audits, and occasionally performs special audits as requested or as considered necessary.

Summary of Resources

Authorized Positions and Expenditures by Category								
			Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
\$	472,633 23,153	\$	492,235 29,024	\$	525,602 25,097	\$	465,820 25,652 491,472	
	F	Actual FY 2008 6 \$ 472,633 23,153	Actual FY 2008 6 \$ 472,633 \$ 23,153	Actual Budgeted FY 2008 FY 2009 6 6 6 \$ 472,633 \$ 492,235	Actual Budgeted FY 2008 FY 2009 6 6 6 \$ 472,633 \$ 492,235 \$ 23,153 29,024	Actual FY 2008 Budgeted FY 2009 Estimated FY 2009 6 6 6 \$ 472,633 \$ 492,235 \$ 525,602 23,153 29,024 25,097	Actual FY 2008 Budgeted FY 2009 Estimated FY 2009 6 6 6 \$ 472,633 \$ 492,235 \$ 525,602 23,153 29,024 25,097 - - -	

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the elimination of an Administrative Assistant position.

City Auditor

The following resources were eliminated:

Description	Reduc	ction Amount
Administrative Assistant	\$	43,648
	Total: \$	43,648

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Annual Audit Plan completion	43%	80%	80%	85%
Percentage of Audit recommendations implemented	73%	80%	80%	80%
Percentage of special projects completed	100%	100%	100%	100%

Judiciary

Stewart Milner, JD, Judge



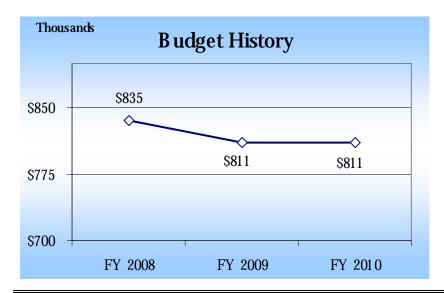
The Municipal Court Judiciary provides a number of services to citizens and other departments of the City. The primary function of the Judiciary is the administration of justice in the Arlington Municipal Court. The main focus of this administration of justice includes the adjudication of Class "C" misdemeanor cases. Additionally, responsibilities include the issuance of felony and misdemeanor arrest warrants, issuance of search and inspection warrants, issuance of emergency mental health commitment warrants, and the arraignment or magisterial administration of all prisoners arrested in the City.

The Judiciary also conducts some civil matter hearings involving property, dangerous buildings, dangerous animals and the disposition of cruelly-treated animals.

Summary of Resources

Authorized Positions and Expenditures by Category									
Authorized Positions		Actual Y 2008 6		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ 	814,290 100,018 - 914,307	\$ 	761,639 49,504 	\$ 	800,397 39,654 	\$ 	775,813 35,276 	

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

Judiciary



Community Services

Lee Hitchcock, Director



The Community Services Department is responsible for serving Arlington's citizens by providing services which promote healthy neighborhoods. The department's mission is to engage, connect, and protect the citizens of the City of Arlington.

To accomplish this mission the Community Services Department will:

- Engage communities and promote available neighborhood resources
- Connect neighborhoods to each other and City services
- Protect and invest in the visions of the neighborhoods

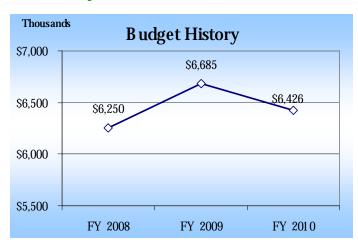
Department programs include Administration, Animal Services, Code Enforcement, Environmental Health Inspections, Operations Support, Grants Management, Housing Assistance, and Handitran.

Summary of Resources

Authorized Positions and Expenditures by Category									
]	Actual FY 2008		Estimated FY 2009		Adopted FY 2010			
Authorized Positions		77		77		75			
Personnel Services	\$	4,712,814	\$	4,911,268	\$	4,663,466			
Operating Expenses		1,391,280		1,700,584		1,762,841			
Capital Outlay		87,166		_		<u>-</u>			
TOTAL	\$	6,191,261		6,611,852	\$	6,426,307			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Community Services



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The FY 2010 budget decrease is attributable to the elimination of two positions.

The following resources were eliminated:

Description		Reduction	Amount
Code Compliance Officer II and Grants Accountant		\$	114,173
	Total:	\$	114,173

	Community Services Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Animal Services	\$	1,529,786	\$	1,659,992	\$	1,828,367	\$	1,749,358		
Code Enforcement		2,735,155		3,179,395		2,912,694		2,848,762		
Environmental Health		566,521		449,098		540,229		442,132		
Operations Support		393,835		365,835		371,620		330,564		
Administration		942,556		990,181		935,625		1,014,875		
Transit Support		23,407		40,616		23,317		40,616		
TOTAL	\$	6,191,261	\$	6,685,117	\$	6,611,852	\$	6,426,307		

Community Services

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% of initial health inspections with satisfactory scores	97%	97%	98%	98%
Maintain 99% or better graffiti complaints addressed within 48 hours	99%	99%	99%	99%
% of valid violations reported by Code Rangers	75%	77%	78%	78%
% of animal calls for service carried over to the next business day	8%	10%	10%	<10%
Number of animals rescued increases	1,012	900	1,000	1,000
First-time homebuyers assisted with down payment and closing costs (maximum available assistance utilized)	58	50	50	50
Sub-standard owner-occupied homes rehabilitated to meet local codes	90	75	78	60

Community Services



Fire Department

Robin Paulsgrove, Fire Chief

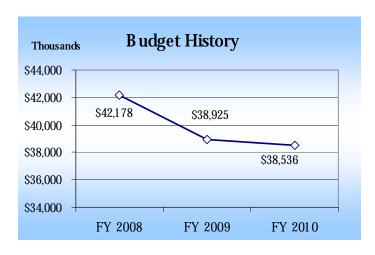


The Fire Department is responsible for fire prevention, fire suppression, rescue, hazardous materials mitigation, emergency medical services, and emergency management coordination. The department also monitors the performance of the ambulance contractor. The mission of the department is to maintain a fit and healthy team that responds quickly, makes a positive difference, and returns home safely.

Summary of Resources

Authorized Positions and Expenditures by Category									
Authorized Positions		Actual FY 2008 414		Estimated FY 2009		Adopted FY 2010 318			
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ 	30,828,714 2,953,895 1,341,115 35,123,724	\$ 	31,606,728 5,390,452 1,296,217 38,293,398	\$ 	32,193,104 5,342,607 1,000,000 38,535,711			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the transfer of two positions as well as the alteration of the uniform replacement schedule.

Fire Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time Recurring					
Paramedic Stipend		\$		\$	110,890	
	Totals:	\$	-	\$	110,890	

The following resources were eliminated:

Description	Reduct	tion Amount
Alter the Fire-Resistant Uniform Replacement Schedule	\$	50,000
Two Clinical Coordinator Positions	\$	142,429
	Total: \$	192,429

	Fire Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Administration	\$	2,261,592	\$	3,266,481	\$	3,280,977	\$	3,642,927		
Business Services		472,856		618,990		691,166		618,909		
Operations		28,739,898		31,099,464		30,135,880		30,584,933		
Prevention		989,911		1,122,482		1,185,087		1,158,093		
Medical Services		500,478		496,830		532,237		359,500		
Training		672,752		614,882		655,293		601,844		
Resource Management		1,251,963		1,315,832		1,460,147		1,263,839		
Emergency Management		234,274		389,756		352,612		305,666		
TOTAL	\$	35,123,724	\$	38,924,717	\$	38,293,398	\$	38,535,711		

Fire Department

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% Fire first on-scene emergency responses where total time <= 5 minutes (dispatch to arrival, first unit response)	53%	51%	51%	90%
Average first on-scene emergency response time	5:07	5:14	5:10	5:00
Total incidents	31,090	32,500	35,000	35,000
Total Fire unit responses	44,900	46,920	50,530	50,530
Scheduled fire inspections conducted	11,082	12,000	13,000	13,000
Fire code violations cited	3,357	5,500	6,000	6,000
Citizens trained in CPR	8,691	4,755	13,000	7,200
Siren tests conducted	9	10	12	12

Fire Department



Libraries

Cary Siegfried, Director



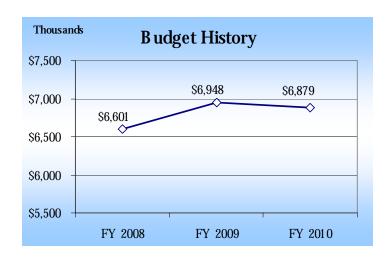
The Library Services Department is responsible for providing library services, equipment and collections for the citizens of Arlington, including materials for all ages, in a variety of languages and formats. Principal library services include public computing, reference and research expertise, information literacy classes for adults and children, community outreach, story times and special literary events for children and teenagers, multicultural activities and special interest seminars for

adults. The mission of the Library is to open doors to a world of ideas, information, and imagination, thereby enhancing the economic, social, and cultural vitality of our diverse community.

Summary of Resources

Authorized Positions and Expenditures by Category										
		Actual FY 2008		Estimated FY 2009		Adopted FY 2010				
Authorized Positions		71		70		69				
Personnel Services	\$	4,702,733	\$	4,801,418	\$	4,730,594				
Operating Expenses		2,001,889		1,969,414		2,148,666				
Capital Outlay						_				
TOTAL	\$	6,704,621		6,770,832	\$	6,879,260				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the elimination of a position and a reduction in part-time hours.

Libraries

The following additional resources were provided to address Council priorities and other outcomes:

Description		One-Time		
Replace Mission Critical Server Hardware	\$	15,786	\$	-
eCommerce software	\$		\$	
	Totals: \$	15,786	\$	-

The following resources were eliminated:

Description	Reduction Amoun			
Acquisitions Assistant	\$	49,238		
Reduction in Part-time Hours	\$	16,100		
	Total: \$	65,338		

Library Expenditures										
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Administration	\$	717,077	\$	815,593	\$	850,350	\$	999,936		
Branch Services		2,734,455		2,756,314		2,796,030		2,714,182		
Bibliographic Services		1,249,112		1,375,463		1,190,487		1,333,084		
Electronic Services		613,263		633,726		653,742		661,990		
Central Library Services		1,390,715		1,367,130		1,280,224		1,170,069		
TOTAL	\$	6,704,621	\$	6,948,226	\$	6,770,832	\$	6,879,260		

Libraries

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen satisfaction with overall Library services	94%	92%	94%	95%
Registered borrowers as a percentage of service area population	37%	42%	50%	50%
Circulation per capita	5.08	5.88	6.5	7.5
Library materials per capita	1.66	1.69	1.7	2
Library self-serve transactions	1,708,180	1,964,407	2,000,000	2,000,000
Library program participation increases	71,084	72,506	73,000	75,000

Libraries



Parks and Recreation

Pete Jamieson, Director

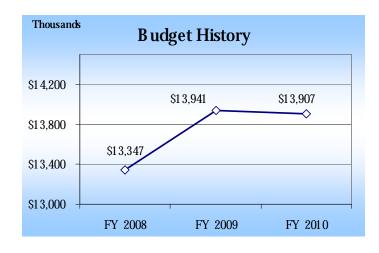


The Parks and Recreation Department is responsible for the majority of the City's leisure service programs and resources. The mission of the department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership.

Summary of Resources

Authorized Positions and Expenditures by Category										
	Actual Estimated FY 2008 FY 2009		FY 2008 FY 2009 FY 20			Adopted FY 2010				
Authorized Positions		115		119		118				
Personnel Services	\$	6,159,912	\$	6,808,690	\$	6,802,168				
Operating Expenses		6,825,241		6,893,265		7,029,693				
Capital Outlay		145,058		174,825		75,000				
TOTAL	\$	13,130,212	\$	13,876,780	\$	13,906,861				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

Parks and Recreation

The following additional resources were provided to address Council priorities and other outcomes:

Description	One	R	ecurring	
Janitorial Service Contract Increase	\$	-	\$	6,000
New City Owned Property Maintenance	\$	-	\$	27,232
Parks Renovation Projects	\$	-	\$	58,500
I-30 Beautification Corridor	\$	-	\$	58,491
Johnson Creek & Caelum Moor	\$		\$	246,078
	Totals: \$	-	\$	396,301

The following resources were eliminated:

Description	Reduc	tion Amount
Funding for LEAF (Let's Enhance Arlington's Forest)	\$	50,000
Home Owner's Association Water Meters	\$	7,500
Part-time Clerk	\$	11,255
Transfer Computer Graphics Specialist to City Graphics Division	\$	25,000
Parks Account Analyst	\$	72,587
Parks Marketing - reduced advertising and supplies	\$	18,446
Parks Project Manager	\$	77,844
	Total: \$	262,632

Parks and Recreation Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
North District	\$	1,040,592	\$	1,053,383	\$	1,024,545	\$	1,048,900	
Central District		1,040,275		1,135,583		1,124,980		1,120,698	
South District		1,066,234		1,007,523		998,089		1,001,598	
Sports Field Maintenance		3,715,261		3,802,107		3,850,509		3,845,881	
Streetscaping		881,632		995,372		920,996		1,249,793	
Asset Management		2,237,357		2,412,691		2,362,090		2,103,293	
Planning		1,102,745		1,200,293		1,156,296		1,095,458	
Administration		1,184,849		1,227,893		1,261,946		1,312,047	
Marketing		-		184,464		184,730		165,481	
Recreation Program Admin		-		102,460		99,097		99,359	
Business Services		861,267	_	819,100		893,503	_	864,355	
TOTAL	\$	13,130,212	\$	13,940,869	\$	13,876,780	\$	13,906,861	

Parks and Recreation

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen rating of overall quality of Parks (ICMA)	87%	N/A*	90%	99%
Citizen rating of facility safety (ICMA)	75%	N/A*	85%	99%
Citizen rating of median and rights-of-way maintenance	64%	N/A*	68%	80%

^{*}Due to budget constraints, the 2009 Citizen Satisfaction Survey was not conducted.

Parks and Recreation



Police Department

Theron Bowman, PhD, Police Chief



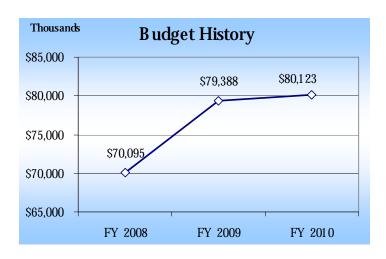
The City of Arlington's Police Department enforces state and local criminal laws. The department's uniformed officers are on the front lines dealing with crime detection and prevention. Investigators analyze and help prosecute crimes, and the central jail facility holds adult prisoners. The Police Department works out of multiple locations throughout the city. The officers and professional staff of the Arlington Police Department are committed to the

philosophy of "Community-Based" policing and providing the best possible service to its citizens.

Summary of Resources

Authorized Positions and Expenditures by Category											
		Actual Estimated FY 2008 FY 2009			Adopted FY 2010						
Authorized Positions		793		811		781					
Personnel Services	\$	64,827,435	\$	65,870,265	\$	66,283,612					
Operating Expenses		7,010,858		13,191,064		12,891,648					
Capital Outlay		240,526		87,690		947,567					
TOTAL	\$	72,078,819		79,149,019	\$	80,122,827					

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

The decrease in full-time positions in FY 2010 is attributable to the transfer of frozen, vacant positions to a grant fund. The departmental budget remained flat due to one-time funds used for equipment for the transferred grant officers.

Police Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-'	Recurring		
Gang Unit Staffing GF Support	\$	159,775	\$	181,412
2nd Special Ops Team GF Support	\$	748,532	\$	382,638
Overtime Adjustment	\$	-	\$	200,000
Autocite Maintenance	\$		\$	74,000
	Totals: \$	908,307	\$	838,050

The following resources were eliminated:

Description	Reduction Amou			
Outsources Court Bailiff/Screeners	\$	150,000		
Front Desk Officers	\$	179,310		
Accreditation and Mgmt Initiative Sergeants	\$	193,831		
Victims Services Supervisor	\$	72,086		
Crime Analyst Position	\$	64,198		
Two Juvenile Investigators	\$	156,258		
Grant Funding of 31 Officers	\$	1,702,035		
	Total: \$	2,517,718		

Police Expenditures											
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010			
Community Affairs	\$	3,160,133	\$	3,484,070	\$	3,194,056	\$	3,315,451			
Investigations		10,526,791		10,040,206		10,231,752		10,372,063			
Jail Operations		3,219,051		3,379,157		3,229,513		3,221,698			
Operations Support		6,568,836		6,736,978		6,781,125		7,017,426			
Patrol		39,396,768		41,093,225		40,481,186		41,118,935			
Personnel		1,827,113		1,675,208		1,874,477		1,805,893			
Administration		1,870,880		7,138,155		7,135,565		7,839,706			
Business Services		5,509,248	_	5,840,891	_	6,221,345		5,431,654			
TOTAL	\$	72,078,819	\$	79,387,890	\$	79,149,019	\$	80,122,827			

Police Department

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Response time to emergency priority calls (minutes)	6.84	6.56	6	6
Total Police Responses	196,003	195,080	195,000	195,000
Percentage of UCR Part I Crimes Cleared	20%	20%	20%	20%
% of probable cause warrants cleared by Warrant Unit	92%	94%	95%	95%
DWI arrests per 1,000 population	3.85	3.88	3.8	3.8
Violent Crimes per 100,000 Population	621.19	635	623.87	623.87

Police Department



Aviation

Bob Porter, Manager



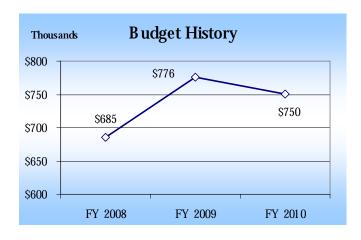
The FAA classifies Arlington Municipal Airport as a Reliever Airport, which makes the airport eligible for improvements to accommodate larger general aviation business jets. Approximately 100 acres of land is programmed for private sector aviation development. Currently the airport has 23 aviation-related businesses and a flight testing facility. Approximately 40,000 visitors arrive at the airport each year, adding vitality to the local economy. The airport generates the majority of its revenue from leasing activities, including land

leases, aircraft hangars, tie-downs, and office space in the terminal. Direct airport revenues cover much of the operational costs. The Aviation management team is responsible for contract administration, acquisition and administration of aviation grants, and management of daily operations. Aviation operations staff provides facility and infrastructure maintenance, vegetation management, and airport security for the airport's 500+ acres.

Summary of Resources

Authorized Positions and Expenditures by Category												
Authorized Positions		Actual FY 2008 8		Budgeted FY 2009 8		Estimated FY 2009	Adopted FY 2010 8					
Personnel Services Operating Expenses Capital Outlay	\$	567,861 154,703	\$	578,749 197,623	\$	588,789 185,858	\$	568,210 182,004				
TOTAL	\$	722,564	\$	776,372	\$	774,647	\$	750,214				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

Aviation

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Total number of aircraft operations	134,599	90,000	100,000	100,000
Hangar Occupancy Rate	100%	100%	100%	100%
Revenue to Expense Ratio	0.64	0.76	0.87	1

Community Development and Planning

James F. Parajon, AICP, Director



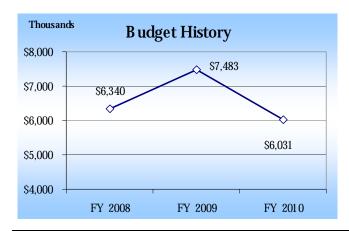
The Community Development and Planning Department strives to enhance Arlington's quality of life by guiding the economic development activities of the city to ensure safe, sound construction of buildings and structures. The department is centered on two key functional areas – the One Start Development Center and Strategic Planning. The One Start Center provides a customer with assistance in permitting, building inspection and plan review, as well as expertise in water utilities, health, public works and fire inspection. The Strategic

Planning Division prepares comprehensive and special plans, design standards, and targeted studies to guide sustainable growth in the city. The department's demographic, mapping, information systems, and administrative support are also found in this group.

Summary of Resources

Authorized Positions and Expenditures by Category											
	Actual FY 2008		Estimated FY 2009		Adopted FY 2010						
Authorized Positions		73	70			68					
Personnel Services	\$	5,111,093	\$	5,153,982	\$	4,984,554					
Operating Expenses		1,015,972		1,917,051		1,046,212					
Capital Outlay		<u>-</u>		<u>-</u>		<u>-</u>					
TOTAL	\$	6,127,065	\$	7,071,033	\$	6,030,766					

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. The decrease in the FY 2010 budget is attributable to one-time funding in the FY 2009 budget as well as the elimination of two positions.

Community Development and Planning

The following resources were eliminated:

Description	Reduc	tion Amount
Graduate Planner	\$	85,136
Graduate Engineer	\$	74,669
Miscellaneous	\$	20,000
	Total: \$	179,805

Community Development and Planning Expenditures												
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010				
Administration	\$	678,068	\$	748,238	\$	740,777	\$	728,532				
Neighborhood Initiatives		183,432		291,676		86,728		20,000				
Strategic Planning		1,482,826		1,908,816		1,948,155		1,400,311				
Development Services		3,782,738		4,533,979		4,295,373		3,881,922				
TOTAL	\$	6,127,065	\$	7,482,709	\$	7,071,033	\$	6,030,766				

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Number of New Neighborhood Groups Registered in the Neighborhood Network	12	13	14	14
Number of Neighborhood Grants Awarded	17	19	21	21
Amount of Neighborhood Grants Awarded	\$45,087	\$49,596	\$54,555	\$54,555
Number of Neighborhood Action Planning Efforts Completed	1	3	4	3
Number of Strategic Plans/Studies completed	3	4	5	3
Improve Customer Satisfaction by maintaining 85% or higher customer rating	N/A	85%	85%	85%
Turnaround time for Commercial Construction Plans within 12 business days	N/A	90%	100%	100%
Turnaround time for Building Inspections within 24 hours	N/A	100%	100%	100%

Economic Development

Robert Sturns, Manager



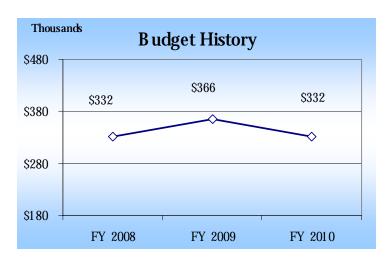
The City of Arlington has developed a new economic development strategy, called Champion Arlington, which will strengthen the community's competitive future by creating an environment of quality investment and job creation. The creation of the Office of Economic Development within the City was an essential part in this plan. The Office will be focused on the five goals of Champion Arlington: grow and diversify the economy; maintain a competitive workforce; focus on redeveloping existing areas; enhance Arlington's quality of life; and promote cooperation and inclusiveness in community initiatives. The

Office will also work to enhance the City's provision of services to achieve a more sustainable revenue balance, and provide the resources and support for entrepreneurs and small businesses.

Summary of Resources

Authorized Positions and Expenditures by Category										
Authorized Positions		Actual FY 2008 3		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ \$	298,762 68,951 - 367,712	\$ 	280,639 85,074 - 365,713	\$ 	278,511 83,248 - 361,759	\$ 	271,435 60,333 - 331,768		

The Summary of Resources table above shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

Economic Development

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Increase the City's overall Commercial Ad Valorem Value	\$202.3 M	\$186 M	\$250.0 M	\$250.0 M annually
Growth in Median Earnings	\$29,152	\$29,735	\$30,330	2% annual growth
Number of Jobs Created/Retained as a result of efforts by the Office of Economic Development	120	1,900	1,447	875
Percentage increase in Property Tax Valuation in Downtown TIF District	22%	12%	15%	3% annual growth
Retain/maintain Occupancy levels across Industrial, Retail and Office sectors	89%	90%	90%	85%
Participate in annual trade shows and conferences to promote City's image	2	3	5	4
Number of Business Related Delegations Assisted through the Office of international protocol	4	5	6	6

Environmental Services

Vacant



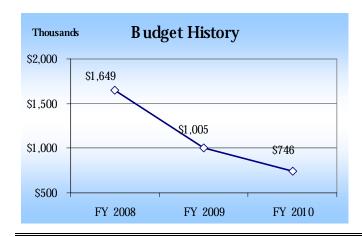
The Environmental Services Department includes the Solid Waste (Landfill) and Recycling programs, Landfill Lease Administration, Storm Water Pollution Prevention, and the Fleet Services Fund. The department was created to bring together programs designed to preserve and improve the quality of the natural environment in Arlington. Working in partnership with other departments, including Public Works and Transportation, Water Utilities, Parks and Recreation, and the Office of Communication, the Environmental Services Department coordinates programs

and public education efforts on recycling, composting, disposal of hazardous household materials, storm water pollution prevention, citywide clean-up events, and other environmental initiatives.

Summary of Resources

Authorized Positions and Expenditures by Category									
]	Actual Estimated FY 2008 FY 2009			Adopted FY 2010				
Authorized Positions		10		4	3				
Personnel Services	\$	811,403	\$	436,682	\$	299,809			
Operating Expenses		703,359		555,550		446,323			
Capital Outlay		19,644				<u> </u>			
TOTAL	\$	1,534,406	\$	992,232	\$	746,132			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY2010 budget are attributable to the elimination of a position as well as changes to the "Cleanup Day" program.

Environmental Services

The following additional resources were eliminated:

Description	Reduc	tion Amount
Environmental Services Manager	\$	131,949
Reduce Part-time Seasonal Funding	\$	17,547
Replace Clean-Up Day with Free Disposal at Landfill Twice a Year	\$	103,134
	Total: \$	252,630

Environmental Services Expenditures										
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Administration	\$	228,599	\$	231,641	\$	189,271	\$	126,191		
Storm Water Quality Control		611,832		-		-		-		
Solid Waste Operations		693,975		772,952		802,961		619,941		
TOTAL	\$	1,534,406	\$	1,004,593	\$	992,232	\$	746,132		

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen rating of trash collection services	88%	88%	90%	90%
Citizen rating of residential recycling services	90%	90%	90%	90%

Public Works and Transportation

Bob Lowry, Director



The Department of Public Works and Transportation is responsible for the design, construction, maintenance and operation of streets, sidewalks, traffic signals, street lights, and the storm water collection system. It is also responsible for property acquisition, mineral leasing on City property, and construction and construction and maintenance of City facilities. The mission of the department is "To enhance the quality of life and promote economic development of the City of Arlington by providing and maintaining quality infrastructure and continually

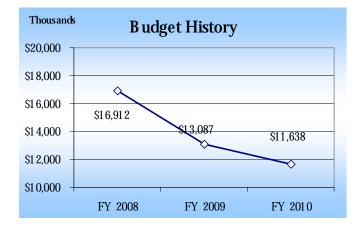
improving mobility." Divisions in the department include Traffic Engineering, Field Operations, Engineering Operations, Inspection, Survey, Construction Management, Facility Services, Real Estate Services, Operations Support, Information Services, and Business Services. The budget for the Field Operations Division includes funds from the Street Maintenance Sales Tax, the Storm Water Utility Fund and the General Fund.

Summary of Resources

Authorized Positions and Expenditures by Category									
Authorized Positions		Actual FY 2008 133		Estimated FY 2009 89		Adopted FY 2010 89			
Personnel Services Operating Expenses Capital Outlay	\$	8,934,311 7,971,165 541,232	\$	7,427,475 5,590,740	\$	7,157,822 4,480,444			
TOTAL	\$	17,446,708		13,018,215	\$	11,638,266			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph on the next page shows

the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to elimination of resources listed on the following page.

Public Works and Transportation

The following table shows additional resources that were provided to address Council priorities and other outcomes.

Description	0	ne-Time	Recurring		
Carpet in Council Chamber	<u>\$</u>	3	35,000	\$	
	Totals: \$	5	35,000	\$	-

The following resources were eliminated:

Description	Redu	iction Amount
Freeze Public Works Inpector Supervisor - Full Year	\$	80,495
Reduce OT Budget in Warehouse	\$	8,600
Partial Reduction in Special Services	\$	200,000
Reduction in Public Works funding & Insourcing of Street Light Maintenance	\$	761,254
Partial Reduction in Traffic Calming Funding	\$	25,000
Reduce Survey OT Budget	\$	8,600
Reduction in Real Estate special services	\$	6,100
Reduction of GIS Services Budget	\$	15,000
Total	: \$	1,105,049

Public Wor	Public Works and Transportation Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Administration	\$	1,155,103	\$	1,570,112	\$	1,443,589	\$	956,219		
Business Services		749,460		664,324		679,078		679,163		
Construction Management		477,492		536,982		488,104		485,105		
Custodial		490,387		521,662		578,458		607,469		
Engineering CIP		947,504		933,633		922,451		950,958		
Facility Repair Renovation		2,993,786		1,883,812		1,966,535		2,024,565		
Information Services		312,396		383,636		341,822		402,787		
Inspections		1,486,859		1,562,610		1,470,077		1,381,744		
Operations Support		240,830		331,301		334,382		301,318		
Real Estate Services		338,169		461,659		345,437		464,707		
School Safety		479,363		510,026		503,455		500,324		
Storm Water Maintenance		968,417		-		-		-		
Survey		240,968		230,055		221,657		230,661		
Traffic Engineering		3,776,306		3,497,646		3,723,169		2,653,249		
Traffic Operations - Signals		1,539,857		-		-		-		
Traffic Operations - Signs		1,249,811						<u>-</u>		
TOTAL	\$	17,446,709	\$	13,087,458	\$	13,018,215	\$	11,638,266		

Capital Investment

Public Works and Transportation

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Percent of customers satisfied or very satisfied with Construction Management Services (quarterly customer service survey)	N / A	100%	80%	80%
Average Cooper Street Northbound Travel Time: Target = within +/- 10% of goal of 20:35 (studied from Turner Warnell Rd to Lamar Blvd at off-peak times on week days)	-4%	5%	8%	10%
% customers satisfied or very satisfied with facility maintenance and repair (quarterly customer service survey)	N/A	97%	85%	80%

Capital Investment

Public Works and Transportation



Financial and Management Resources

April Nixon, Director



The Financial and Management Resources Department provides support and information to assist the City Manager and the Mayor and City Council in management decision-making. The department facilitates the development and tracking of the City's business plan and performance-based budget, focuses on information content development and distribution, knowledge management, and acts as a strategic partner with departments to implement special initiatives with City-wide impact. The department is also responsible for preparing the City's Comprehensive Annual Financial Report, processing payments to

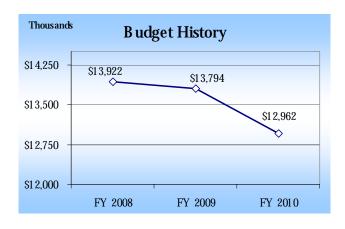
City vendors, preparing City payroll, procuring goods and services, monitoring consolidated tax collection efforts, and directing the City's cash and debt portfolio management activities. Divisions in the department include Administration, Accounting, Purchasing, Treasury Management, the Office of Communication, which conveys the City's position on issues and works with the media, Knowledge Management, which collaborates with Information Technology on deployment of a City-wide knowledge management process, the Action Center, which provides first-call resolution on non-emergency related concerns, the City Secretary's Office, Intergovernmental Relations, the Office of Management and Budget, which is responsible for monitoring and reporting on City functions, and administrative support for the Mayor, Council and City Manager's offices.

Summary of Resources

Authorized Positions and Expenditures by Category											
		Actual FY 2008		Estimated FY 2009		Adopted FY 2010					
Authorized Positions		73		74		74					
Personnel Services	\$	9,357,530	\$	9,261,969	\$	8,954,285					
Operating Expenses		4,714,996		4,117,877		4,007,802					
Capital Outlay		1,175		24,165		<u>-</u>					
TOTAL	\$	14,073,700	\$	13,404,011	\$	12,962,087					

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Financial and Management Resources



Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to the change in funding of one position as well as the reduction in city-wide travel and training.

The following additional resources were provided to address Council priorities and other outcomes:

Description	0	ne-Time	Recurring		
Increased External Audit Fees	\$	-	\$	7,750	
TAD Increase	\$	-	\$	75,000	
Tarrant County Increase	\$	_	\$	10,000	
	Totals: \$	-	\$	92,750	

The following resources were eliminated:

Description		Reduction	Amount
Sr. Management Analyst		\$	84,730
Reduction in Travel/Training Citywide		\$	150,000
	Total:	\$	234,730

Financial and	l M	anagemer	nt F	Resources	Ex	penditures	;	
		Actual		Budgeted		Estimated		Adopted
		FY 2008		FY 2009		FY 2009		FY 2010
FMR Administration	\$	1,185,766	\$	1,207,360	\$	1,204,493	\$	1,291,781
Accounting		479,440		468,959		504,275		505,524
Purchasing		400,857		492,520		451,413		393,412
Treasury		1,283,725		1,391,643		1,320,183		1,442,068
Payroll/Payables		586,521		603,395		636,338		549,603
Office of Communication		859,167		832,247		765,886		884,316
Knowledge Management		531,541		551,132		529,792		452,455
Executive and Legislative Support		1,254,170		1,505,288		1,424,161		1,456,640
Intergovernmental Relations		206,046		218,089		209,992		214,365
Office of Mgmt. & Budget		907,297		1,004,209		1,004,066		871,301
Nondepartmental	_	6,379,169	_	5,519,202		5,353,411		4,900,621
TOTAL	\$	14,073,700	\$	13,794,044	\$	13,404,011	\$	12,962,087

Financial and Management Resources

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
CAFR with "clean opinion", GFOA Certificate for Excellence, Achievement of Excellence in Procurement	Yes	Yes	Yes	Yes
Protests / Sustained Protests of Purchasing division's competitive procurement process	0/0	0/0	0/0	0/0
Net debt to assessed valuation	1.7%	1.7%	1.4%	< 2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.6%	16.6%	17.5%	< 20.0%
Net tax-supported debt per capita	\$793	\$793	\$720	< \$850
Percentage of priority bills with positive outcome for the City	78%	75%	75%	75%
Legal deadlines met for City Council agenda posting	200	220	220	220
Percentage of citizens who agree the City keeps them informed	80%	N/A *	85%	85%
Rating on providing citizens access or input to government	73%	N/A *	80%	80%
Action Center calls answered	60,668	277,976	280,000	280,000
Percentage of Action Center calls abandoned	7.5%	38%	35%	35%
Everest Concerns	7,217	11,552	12,000	12,000
Everest Concerns - Average number of days to close (DTC)	2	3	3	3

^{*} The City did not conduct an FY 2009 Citizen Satisfaction Survey.

Financial and Management Resources



Information Technology

Louis Carr, Chief Information Officer



The Information Technology (IT) activities in the City are budgeted in two separate funds. The General Fund division of the IT Department is responsible for:

- Department management
- Strategic planning
- Security
- Mainframe application support
- Mainframe technical support
- Mainframe operations
- Business consulting services
- Geographic Information System operation, maintenance, and development
- Database administration services
- Web services including administration, maintenance and development

Information Technology is dedicated to being a vital partner with City departments in providing quality services through the innovative use of technology. This will be accomplished by:

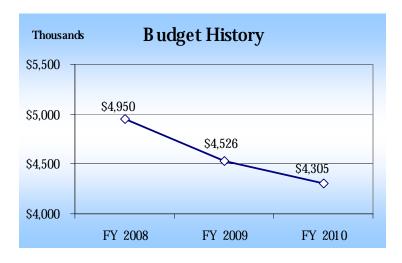
- Meeting departmental commitments
- Building productive relationships within and beyond the Information Technology Department
- Defining, managing and effectively communicating capabilities
- Providing enterprise systems and solutions to meet the City's goals

Summary of Resources

Authorized Positions and Expenditures by Category											
		Actual FY 2008		Estimated FY 2009		Adopted FY 2010					
Authorized Positions		34		33		32					
Personnel Services	\$	3,055,478	\$	2,843,396	\$	2,994,374					
Operating Expenses		1,818,931		1,335,592		1,310,816					
Capital Outlay		36,600		118,246							
TOTAL	\$	4,911,008	\$	4,297,234	\$	4,305,190					

Information Technology

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes:

Description		One-Time	Recurring		
Lawson 9.0	\$	88,000	\$	-	
Lawson/Kronos Software	\$	-	\$	43,135	
E-discovery	\$	140,000	\$	-	
Public Safety Network	\$	250,000	\$	-	
	Totals: \$	478,000	\$	43,135	

Information Technology Expenditures											
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010			
Administration	\$	1,466,888	\$	1,146,460	\$	944,489	\$	744,831			
Application/Database Support		1,116,745		1,147,463		795,432		492,775			
Business Services		882,177		773,918		981,507		683,999			
Graphical Information Services		612,274		474,937		542,314		302,601			
Web Services		651,874		220,918		411,849		408,105			
Project Management Offices		-		398,719		324,887		1,241,516			
Information Security		181,051		364,070		296,756		431,363			
TOTAL	\$	4,911,008	\$	4,526,485	\$	4,297,234	\$	4,305,190			

Strategic Support Information Technology

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Accuracy of IT warehoused inventory	NA	99.6%	99.6%	98.0%
Operational support for departments to ensure availability of tools necessary to achieve outcomes	86.6%	85.1%	88.9%	95.0%
Resolve high-priority work orders within one business day	89.0%	87.0%	88.0%	95.0%
Availability of GIS systems (ArcIMS and ArcSDE) from 6:00 a.m. to 10:00 p.m.	NA	NA	100.0%	99.9%
Uptime for Internet sites	NA	NA	99.9%	99.9%
Availability of Court system during business hours	NA	NA	99.9%	99.9%
Resolve critical work orders within four hours	77.0%	75.0%	75.0%	95.0%
Availability of AMANDA system during business hours	NA	NA	99.8%	99.9%
Availability of Lawson system during business hours	NA	NA	99.9%	99.9%
Availability of Kronos system during business hours	NA	NA	99.9%	99.9%
Availability of E-Mail system during business hours	NA	NA	99.9%	99.9%
Availability of file servers during business hours	NA	NA	99.9%	99.9%
Customer satisfaction survey, overall rating	NA	86.6%	95.0%	90.0%

Information Technology



Municipal Court

David Preciado, Director

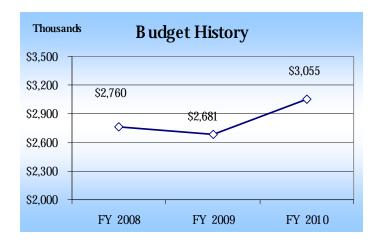


Judicial authority resides in the Municipal Court of Record, which is responsible for the interpretation and adjudication of Class "C" criminal misdemeanors enacted by the Texas Legislature or the Arlington City Council. Court proceedings include required appearance dockets for each case filed against a minor, as well as hearing and adjudication of certain civil matters involving the City, such as property disposition hearings, nuisance abatement hearings or appeals, red light violation appeals, dangerous dog and animal cruelty hearings, and dangerous and substandard structure hearings.

Summary of Resources

Authorized Positions and Expenditures by Category											
Authorized Positions		Actual FY 2008 46		Budgeted FY 2009 46	:	Estimated FY 2009 43		Adopted FY 2010 42			
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ 	2,396,582 419,069 - 2,815,651	\$ 	2,207,629 473,151 - 2,680,780	\$ 	2,284,955 576,236 	\$ 	2,267,063 787,613 - - 3,054,676			

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Increases in the FY 2010 budget are attributable to the additional resources listed on the following page.

Municipal Court

The following additional resources were provided to address Council priorities and other outcomes:

Description		One-Time	Recurring
Credit Card Fees	\$	-	\$ -
Reporters, Interpreters, shredding	\$	-	\$ 13,888
Postage, paper, copying	\$	-	\$ 54,843
Overtime	\$	62,864	
InCode Maintenance	\$	-	\$ 130,000
Contract Labor	\$	-	\$ 50,000
PT and Hourly	\$	20,223	\$ -
	Totals: \$	83,087	\$ 248,731

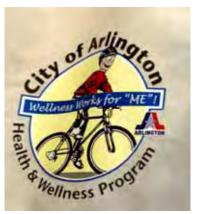
The following resources were eliminated:

Description	Reduc	ction Amount
Teen Court	\$	48,642
	Total: \$	48,642

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Cases filed	145,434	156,650	160,000	165,000
Revenues collected	\$10,195,733	\$11,000,000	\$11,300,000	\$11,300,000
Warrants issued	47,733	50,000	55,000	60,000

Workforce Services

Joyce Williams, Director

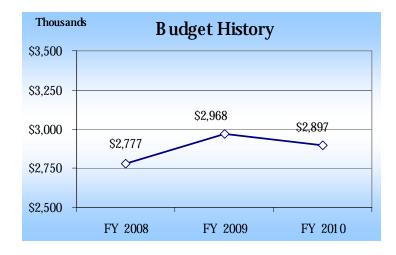


The Workforce Services Department focuses on recruitment/selection, training and development, organizational development, employee relations, compensation, benefits design and administration, risk management, and safety for the City. The mission of the department is to optimize organizational effectiveness by attracting, developing, engaging and retaining a talented and diverse workforce to support the City's mission and vision. Divisions in the department include Operations, Employee Services, Organizational Development and Risk Management.

Summary of Resources

Authorized Positions and Expenditures by Category										
Authorized Positions	Actual Estimated FY 2008 FY 2009 20		FY 2009		Adopted FY 2010 20					
Personnel Services Operating Expenses Capital Outlay	\$	1,781,332 753,438	\$	1,800,720 1,055,844	\$	1,702,644 1,194,160				
TOTAL	\$	2,534,770	\$	2,856,564	\$	2,896,804				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

Workforce Services

The following additional resources were provided to address Council priorities and other outcomes:

Description	On	Re	ecurring	
Claims Administration	\$	-	\$	70,000
	Totals: \$	-	\$	70,000

The following resources were eliminated:

Description	Reduc	tion Amount
General Reduction in Supplies	\$	4,325
	Total: \$	4,325

Workforce Services Expenditures												
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010				
Administration	\$	536,377	\$	555,963	\$	652,306	\$	662,155				
Employee Operations		596,661		632,199		573,435		615,691				
Employee Services		517,561		527,831		538,249		520,415				
Organizational Development		525,055		655,739		590,965		644,077				
Risk		359,116		596,555		501,609		454,467				
TOTAL	\$	2,534,770	\$	2,968,286	\$	2,856,564	\$	2,896,804				

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Reduce FY10 health fund claims & expenses by 4% from FY09 expenses	\$16,289,394	\$15,157,764	\$14,551,453	-4%
% of FT employee participation in City Volunteer Program and # of hours donated	NA	15 employees, 200 hours	50 employees, 2500 hours	2% and 2500 hours
Maintain avg. cost per elected arbitration in FY10 consistent with avg. cost per elected arbitration in FY09	\$4,000	\$4,000	\$4,000	\$4,000
To conclude 90% of all liability claim files within Texas Dept. of Insurance time frames	97%	95%	90%	90%

Water and Sewer Fund

Julia J. Hunt, P.E., Director



The Water Utilities Department is responsible for treating and delivering drinking water and collecting wastewater for Arlington residents and businesses. The Water Utilities Department administers the billing system to support these services. The mission of the department is to provide a continuous supply of high quality drinking water and ensure safe disposal of wastewater in a responsive, cost-effective manner while improving service to citizens and planning for future needs. The department also provides accounting and financial services, information services, meter services, as well as geographic

information support to other City departments. Water Utilities coordinates water conservation programs and education. Divisions in the department include Business Services (Administration, Information Services, Customer Services, Meter Maintenance and Meter Reading), Operations (Engineering, South Field Operations, Inflow/Infiltration Field Operations, North Field Operations and Operations Support), and Treatment (Water Treatment, Laboratory and Water Resource Services).

WATER AND SEWER FUND FY 2010 OPERATING POSITION

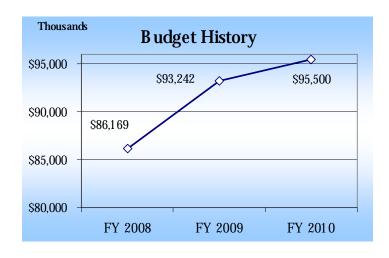
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
BEGINNING BALANCE	\$ 2,898,709	\$ 457,173	\$ 456,893	\$ 3,671,965
TOTAL REVENUES	\$ 102,912,215	\$ 110,679,116	\$ 111,152,203	\$ 112,226,265
INTERFUND TRANSFERS:				
General Fund - Indirect Cost	\$ (3,361,091)	\$ (3,383,857)	\$ (3,383,857)	\$ (3,391,966)
APFA Fund - Indirect Cost	(105,000)	(105,314)	(105,314)	(105,314)
Storm Water - Indirect Cost	(86,905)	187,260	187,260	187,260
Debt Service, Municipal Office Tower	(82,831)	(80,169)	(80,169)	(78,098)
Operating Reserve	(54,000)	(1,220,408)	(1,220,408)	(450,000)
Drainage Fund	20,000	-	-	-
Renewal/Rehabilitation Fund	(9,500,000)	(9,500,000)	(9,500,000)	(9,500,000)
Conservation Fund	-	240,055	240,055	238,144
Fleet	682,867	-	-	-
Capital Projects Fund	 (2,335,000)	 (3,500,000)	(3,500,000)	(3,500,000)
TOTAL INTERFUND TRANSFERS	\$ (14,821,960)	\$ (17,362,433)	\$ (17,362,433)	\$ (16,599,974)
TOTAL AVAILABLE FUNDS	\$ 90,988,964	\$ 93,773,856	\$ 94,246,663	\$ 99,298,256
TOTAL EXPENDITURES	\$ 88,912,012	\$ 93,242,099	\$ 90,574,698	\$ 95,499,994
ENDING BALANCE	\$ 2,076,952	\$ 531,757	\$ 3,671,965	\$ 3,798,262

Water and Sewer Fund

Summary of Resources

Authorized Positions and Expenditures by Category										
Authorized Positions		Actual FY 2008 21 8		Estimated FY 2009 21 9		Adopted FY 2010 219				
Personnel Services Operating Expenses Capital Outlay TOTAL	\$	$12,932,546 \\ 75,248,515 \\ 730,952 \\ \hline 88,912,012$	\$	$13,568,310 \\ 76,207,968 \\ 798,420 \\ \hline 90,574,698$	\$	$ \begin{array}{r} 14,075,821 \\ 80,533,333 \\ 890,840 \\ \hline 95,499,994 \end{array} $				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes:

Description	O	F	Recurring		
Atomic Absorption Spectrometer	\$)	70,000	\$	
	Totals: \$		70,000	\$	-

Water and Sewer Fund

Water Utilities Expenditures											
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010			
Water Administration	\$	63,093,349	\$	65,105,115	\$	62,630,898	\$	66,802,337			
Water Customer Services		3,200,123		3,475,926		3,305,816		2,916,412			
Water Conservation Program		117,693		240,054		238,722		239,500			
Water Engineering		922,958		1,047,903		968,350		1,062,510			
Water Field Operations		3,995,348		3,824,125		4,173,845		3,892,066			
Water Financial Services		222,781		239,794		193,188		168,817			
Water I/I Operations		2,370,430		2,500,297		2,126,306		2,421,323			
Water Information Services		1,331,236		1,504,427		1,318,924		1,843,866			
Water Laboratory		766,809		869,585		816,654		850,112			
Water Meter Services		2,517,255		2,728,006		2,562,833		2,660,150			
Water Operations Support		890,977		1,204,498		1,147,296		1,146,787			
Water Resource Services		487,162		523,134		538,239		500,562			
Water Treatment		8,995,891		9,979,235		10,553,625		10,995,552			
TOTAL	\$	88,912,012	\$	93,242,099	\$	90,574,698	\$	95,499,994			

Measure	FY08 Actual	FY09 Actual	FY10 Proposed	Target
Annual linear footage of water and sewer lines constructed for capacity	34,542	23,162	50,000	As dictated by April 2007 water master plan update
Annual linear footage of water and sewer lines constructed for renewal	69,889	24,893	50,000	275,083 linear feet annually 2% of total linear footage (50 year life)
Billing accuracy percentage	99.8%	99.8%	99.9%	99%
Meter change outs	5,697	6,187	6,000	6,000
Percentage of customer orders completed within 24 hours	100%	99.7%	99.9%	99.5%
Percentage of time TCEQ water quality requirements met	100%	100%	100%	100%
Interrupt time per customer (hours per customer)	1.6	1.6	2	<4.0
Percentage of time the average water system pH range is between 8.0-8.5 at entry point into the distribution system	N/A	100%	100%	100%
Percentage of time the average finish water turbidity is at or below 0.20 Nephelometric Turbidity Units (NTU)	N/A	95%	95%	95%
Percentage of time the average chloramine residual in the distribution system is between 2.5-4.0	N/A	75%	95%	95%

Water and Sewer Fund



Storm Water Utility Fund

Bob Lowry, Director



The Storm Water Utility Fund is responsible for the design, construction and maintenance of the City's storm water drainage systems.

STORM WATER UTILITY FUND FY 2010 OPERATING POSITION

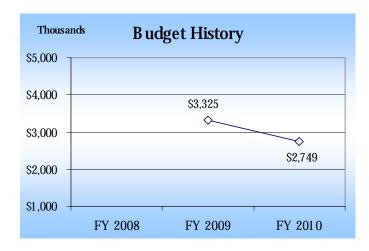
	tual 2008	Budget FY 2009	stimated FY 2009	Adopted FY 2010
BEGINNING BALANCE	\$ -	\$ -	\$ -	\$ 402,998
TOTAL REVENUES	\$ -	\$ 6,683,500	\$ 6,664,786	\$ 8,635,364
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ _	\$ (350,000)	\$ (350,000)	\$ (437,557)
To Working Capital Reserve	-	(2,500,000)	(2,500,000)	(5,280,218)
To General Fund - Engineering/Inspections/Survey	-	(188,564)	(188,564)	(182,000)
To Water and Sewer Fund	 _	 (187,260)	(187,260)	 (187,260)
TOTAL INTERFUND TRANSFERS	\$ -	\$ (3,225,824)	\$ (3,225,824)	\$ (6,087,035)
TOTAL AVAILABLE FUNDS	\$ -	\$ 3,457,676	\$ 3,438,962	\$ 2,951,327
TOTAL EXPENDITURES	\$ -	\$ 3,325,212	\$ 3,035,964	\$ 2,748,982
ENDING BALANCE	\$ -	\$ 132,464	\$ 402,998	\$ 202,345

Storm Water Utility Fund

Summary of Resources

Authorized Positions and Expenditures by Category											
Authorized Positions		Actual FY 2008			Estimated FY 2009 24		Adopted FY 2010 24				
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ \ \$		- - - -	\$	$1,170,769 \\ 1,313,195 \\ 552,000 \\ 3,035,964$	\$	1,494,369 1,254,613 - 2,748,982				

The Summary of Resources table on the previous page shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to one-time funds in FY2009.

Storm Water Utility Fund Expenditures											
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010			
Administration	\$	-	\$	902,876	\$	731,726	\$	756,624			
Storm Water Management*		-		1,763,432		1,706,749		1,354,086			
Environmental Management		-		524,540		513,925		520,571			
Environmental Education				134,364		83,564		117,701			
TOTAL	\$	-	\$	3,325,212	\$	3,035,964	\$	2,748,982			

^{*}Previously included in Environmental Services Department for 2008

Storm Water Utility Fund

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% increase in linear feet of concrete channels cleaned	N/A	N/A	N/A	5%
% of unimproved channel evaluation goal attained (Number of linear feet of creeks evaluated this fiscal year compared to number of linear feet scheduled)	N/A	100%	100%	100%

Storm Water Utility Fund



Convention and Event Services Fund

Mark Wisness, Director



The Arlington Convention Center drives economic development and enhances the quality of life in the community by providing excellent facilities, equipment, and support services to conventions, trade shows, consumer shows, events and local celebrations. By hosting these events, the Center generates millions of dollars in fiscal return to the City's hospitality, entertainment, and retail sectors. Direct revenue generated by the Center is a component of the Convention and Event Services Fund.

The staff is organized into four divisions: Administration, Event Coordination, Facility Operations and Maintenance, and Business Services. The primary mission is to provide outstanding service to the clients and users of the Center, to stimulate their desire to return and to enhance the City's reputation for excellence.

CONVENTION AND EVENT SERVICES FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	E	Estimated FY 2009	Adopted FY 2010
BEGINNING BALANCE	\$ 1,170,105	\$ 333,816	\$	336,547	\$ 313,171
TOTAL REVENUES	\$ 8,062,572	\$ 7,995,500	\$	7,395,855	\$ 7,562,500
INTERFUND TRANSFERS:					
Debt Service - Grand Hall	\$ (1,270,595)	\$ (1,268,829)	\$	(1,268,829)	\$ (1,280,388)
Conv & Visitors Bureau Debt Service	(108,713)	(104,738)		(104,738)	(100,688)
(To) From Capital Maintenance Reserve	(250,000)	225,000		(150,000)	225,000
(To) From Founders Plaza	(150,000)	-		-	-
(To) From Hotel Feasibility Fund	(400,000)	200,000		200,000	-
To General Fund - Indirect Costs	 (354,748)	(354,748)			<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ (2,534,056)	\$ (1,303,315)	\$	(1,323,567)	\$ (1,156,076)
TOTAL AVAILABLE FUNDS	\$ 6,698,621	\$ 7,026,001	\$	6,408,835	\$ 6,719,595
TOTAL EXPENDITURES	\$ 6,231,767	\$ 6,949,035	\$	6,095,664	\$ 6,515,176
ENDING BALANCE	\$ 466,854	\$ 76,966	\$	313,171	\$ 204,419

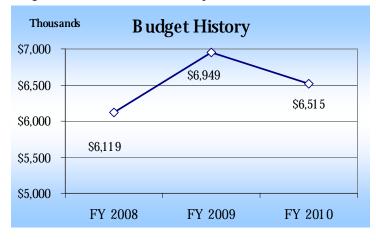
Convention and Event Services Fund

The Convention and Event Services Fund includes the funding for debt service and operations of the Arlington Convention Center, the Arlington Convention and Visitors Bureau, and operational support to the Fielder House Museum. Fund revenues are provided from operations of the Convention Center and the hotel/motel occupancy tax. The Convention Center operating revenue is derived from facility rental, food and beverage services, parking, and other event services. The City maintains a contractual relationship with the Convention and Visitors Bureau, an independent organization that develops an annual marketing plan and budget prepared under separate cover for approval by the City Council. City support of Bureau operations is provided by occupancy tax revenues received in the Convention and Event Services Fund.

Summary of Resources

Authorized Positions and Expenditures by Category											
Authorized Positions		Actual FY 2008 3 2		Estimated FY 2009 32		Adopted FY 2010 32					
Personnel Services Operating Expenses Capital Outlay TOTAL	\$	1,803,905 4,426,115 1,748 6,231,767	\$	1,959,915 4,135,749 - 6,095,664	\$	2,064,949 4,450,227 - 6,515,176					

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010.

Convention and Event Services Fund

Convention	and Ev	ent Servi	ces	Fund Exp	en	ditures	
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009	Adopted FY 2010
Convention Center	\$	2,833,189	\$	3,454,035	\$	2,900,664	\$ 3,310,176
Convention & Visitors Bureau		3,228,578		3,325,000		3,025,000	3,025,000
Arts Funding		100,000		100,000		100,000	100,000
Downtown Revitalization		50,000		50,000		50,000	50,000
Fielder Museum		20,000		20,000		20,000	 30,000
TOTAL	\$	6,231,767	\$	6,949,035	\$	6,095,664	\$ 6,515,176

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Event (Client) Satisfaction Rating	4.82	4.8	4.8	4.8
Food and Beverage Sales (Gross Revenue)	\$2,075,000	\$2,125,000	\$2,100,000	\$2,100,000
New Business (Number of Events)	62	39	50	50
Return Business (Number of Events)	161	148	145	145
Facility Functionality (Client) Satisfaction Rating	4.64	4.8	4.8	4.8
(Event) Utility Sales Revenue	\$253,141	\$210,000	\$210,000	210,000
Cost Recovery	87%	89%	89%	89%
Square Foot Occupancy	77%	80%	80%	80%
Municipal Partnership	14	38	25	30

Convention and Event Services Fund

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Confirmed Bookings - Group Tour	84	100	100	100
Booked Room Nights - Group Tour	2,274	3,500	3,500	3,500
Booked Visitors - Group Tour	7,959	4,000	4,000	4,000
Booked Room Nights - Tourism Programs	43,449	40,000	40,000	40,000
Booked Visitors - Tourism Programs	152,071	80,000	80,000	80,000
Return on Total Operating Costs	\$19	\$19	\$19	\$19
Return on Convention Sales/Marketing	\$15	\$15	\$15	\$15
Return on Tourism Sales/Marketing	\$22	\$22	\$22	\$22
Confirmed New Bookings - Convention Center	8	13	13	13
Confirmed Repeat Bookings - Convention Center	16	17	17	17
Confirmed Repeat/Assist Bookings - Convention Center	6	10	10	10
Booked Room Nights (est) Convention Center	30,584	30,000	30,000	30,000
Booked Attendance (est) Convention Center	58,050	40,000	40,000	40,000
Confirmed Bookings - Hotel	31	48	48	48
Booked Room Nights - Hotel	31,039	22,131	22,131	22,131
Booked Attendance - Hotel	21,510	24,119	24,119	24,119

Natural Gas Funds

GENERAL GAS FUND FY 2010 OPERATING POSITION

	uthorized Budget	nsactions Y 2009	Transactions FY 2010		
BEGINNING BALANCE	\$ 4,098,750	\$ 4,098,750	\$	2,762,482	
REVENUES:					
10% of Lease Bonuses - 45520	\$ -	\$ (12,818)	\$	-	
50% of Royalties - 45518	-	495,732		244,882	
Interest - 49407	 <u>-</u>	51,042		21,162	
TOTAL REVENUES	\$ -	\$ 533,956	\$	266,044	
INTERFUND TRANSFERS:					
(To) From General Fund	\$ -	\$ (800,000)	\$	-	
(To) From Capital Project Funds	 	 		<u> </u>	
TOTAL INTERFUND TRANSFERS	\$ -	\$ (800,000)	\$	-	
TOTAL AVAILABLE FUNDS	\$ 4,098,750	\$ 3,832,706	\$	3,028,526	
EXPENDITURES:					
General Administration	\$ 480,579	\$ 408,657	\$	71,922	
Neighborhood Grants	455,455	33,857		421,598	
Innovation / Venture Capital	2,181,683	498,157		1,683,526	
Pipeline Administration	300,000	129,553		170,447	
Redevelopment Initiatives	 <u> </u>	 		100,000	
TOTAL EXPENDITURES	\$ 3,417,717	\$ 1,070,224	\$	2,447,493	
ENDING BALANCE	\$ 681,033	\$ 2,762,482	\$	581,033	

Natural Gas Funds

PARKS GAS FUND FY 2010 OPERATING POSITION

	ıthorized Budget	ansactions FY 2009	Transactions FY 2010		
BEGINNING BALANCE	\$ 1,305,207	\$ 1,305,207	\$	313,836	
REVENUES:					
10% of Lease Bonuses - 45520	\$ -	\$ 12,818	\$	-	
50% of Royalties - 45518	-	1,015,672		610,000	
Interest - 49407	 <u> </u>	 21,520		8,456	
TOTAL REVENUES	\$ -	\$ 1,050,010	\$	618,456	
INTERFUND TRANSFERS:					
(To) From General Fund	\$ -	\$ (300,000)	\$	-	
(To) From Capital Project Funds	 <u> </u>	 (1,368,466)		<u> </u>	
TOTAL INTERFUND TRANSFERS	\$ -	\$ (1,668,466)	\$	-	
TOTAL AVAILABLE FUNDS	\$ 1,305,207	\$ 686,751	\$	932,292	
TOTAL EXPENDITURES	\$ 1,000,000	\$ 372,915	\$	627,085	
ENDING BALANCE	\$ 305,207	\$ 313,836	\$	305,207	



Park Performance Fund

Pete Jamieson, Director



The Park Performance Fund provides for the City's leisure service programs and resources. The mission of the Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. The divisions of the Park Performance Fund are: Athletics, Aquatics, Recreation Centers, Golf and Tennis.

PARK PERFORMANCE FUND FY 2010 OPERATING POSITION

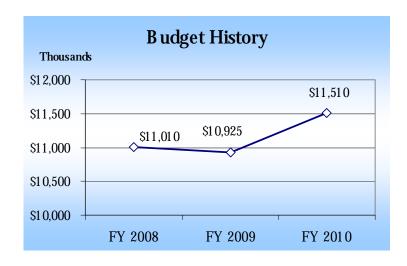
	Actual FY 2008	Budget FY 2009	Estimate FY 2009		Adopted FY2010
BEGINNING BALANCE	\$ 7,000	\$ 280,683	\$ 120,000	\$	508,865
TOTAL REVENUES	\$ 8,739,098	\$ 8,782,751	\$ 9,124,874		8,783,602
INTERFUND TRANSFERS:					
Debt Service - Tierra Verde	\$ -	\$ (530,578)	\$ (530,578)	\$	-
Debt Service - Elzie Odom Rec	-	(255,517)	(255,517)		-
Transfer from General Fund	2,458,041	2,232,851	2,232,851		2,232,851
(To) From Capital Maintenance Reserve	-	_	-		(427,039)
From Golf Surcharge Fund	 409,538	 516,421	 503,305	_	512,241
TOTAL INTERFUND TRANSFERS	\$ 2,867,579	\$ 1,963,177	\$ 1,950,061	\$	2,318,053
TOTAL AVAILABLE FUNDS	\$ 11,613,677	\$ 11,026,611	\$ 11,194,935	\$	11,610,520
TOTAL EXPENDITURES	\$ 11,486,362	\$ 10,925,434	\$ 10,686,070	\$	11,510,460
ENDING BALANCE	\$ 127,315	\$ 101,177	\$ 508,865	\$	100,060

Park Performance Fund

Summary of Resources

Authorized Positions and Expenditures by Category										
Authorized Positions		Actual FY 2008 81		Estimated FY 2009	Adopted FY 2010 72					
Personnel Services Operating Expenses	\$	6,838,716 4,647,645	\$	6,500,660 4,079,914	\$	6,807,952 4,567,508				
Capital Outlay TOTAL	\$	11,486,361	\$	105,496	\$	135,000				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes.

Description	One-7	Fime	Recurring		
Part-time hours Arlington Tennis Center	\$	-	\$	129,055	
Adult Sports Leagues seasonal hours	\$	-	\$	63,948	
Part-time hours various recreation centers	\$	-	\$	73,742	
Capital Projects	\$	323,000	\$	-	
	Totals: \$	323,000	\$	266,745	

Park Performance Fund

The following resources were eliminated:

Description	Reduction	Amount
Close Pools One Day a Week in the Summer	\$	20,000
Reduce the # of Officials in Adult Leagues	\$	10,000
Reduce Training for Life Guards	\$	30,063
Reduce Advertising in FW Child Magazine & Eliminate Primetimes Publication	\$	11,038
Total:	\$	71,101

Park Performance Fund Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
Golf	\$	4,845,163	\$	4,882,861	\$	4,627,327	\$	4,811,278	
Recreation		6,314,942		5,693,819		5,735,449		6,350,428	
Field Maintenance	_	326,257	_	348,754		323,294		348,754	
TOTAL	\$	11,486,362	\$	10,925,434	\$	10,686,070	\$	11,510,460	

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Rounds of golf played	115,987*	139,429	139,700	139,700
Citizen rating of Parks and Recreation programs (ICMA)	85%	N/A**	90%	99%

^{*}Lake Arlington Golf Course was closed for the summer months.

^{**}Due to budget constraints, the 2009 Citizen Satisfaction Survey was not conducted.

Park Performance Fund



Street Maintenance Fund

Bob Lowry, Director



The Street Maintenance Fund provides for preventative maintenance including resurfacing, concrete repair, crack-seal, and surface sealing of residential and arterial roadways, and supports weather related emergency response. Traffic controls, including signs, signals and markings are also supported within this fund.

STREET MAINTENANCE FUND FY 2010 OPERATING POSITION

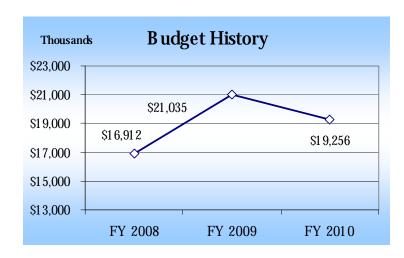
	Actual FY 2008		Budget FY 2009		Estimated FY 2009		Adopted FY 2010
BEGINNING BALANCE	\$	3,568,000	\$	3,866,112	\$	6,382,000	\$ 2,322,845
TOTAL REVENUES	\$	11,445,403	\$	12,455,789	\$	11,586,806	\$ 11,802,564
INTERFUND TRANSFERS:							
From General Fund	\$	2,283,194	\$	2,301,527	\$	2,101,527	\$ 2,301,527
From General Fund for Traffic	_	328,487	_	3,087,375		3,087,375	 3,428,372
TOTAL INTERFUND TRANSFERS	\$	2,611,681	\$	5,388,902	\$	5,188,902	\$ 5,729,899
TOTAL AVAILABLE FUNDS	\$	17,625,084	\$	21,710,803	\$	23,157,708	\$ 19,855,308
TOTAL EXPENDITURES	\$	16,367,560	\$	21,034,862	\$	20,834,863	\$ 19,255,872
ENDING BALANCE	\$	1,257,524	\$	675,940	\$	2,322,845	\$ 599,436

Street Maintenance Fund

Summary of Resources

Authorized Positions and Expenditures by Category										
Authorized Positions		Actual FY 2008 62		Estimated FY 2009 92	Adopted FY 2010 92					
Personnel Services Operating Expenses Capital Outlay TOTAL	\$	4,116,943 12,250,617 - 16,367,560	\$	4,170,932 16,663,931 20,834,863	\$	$4,952,943 \\ 14,157,929 \\ 145,000 \\ \hline 19,255,872$				

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY2010 budget are attributable to the fund's dependence on sales tax revenue.

The following additional resources were provided to address Council priorities and other outcomes:

Description	(One-Ti	F	Recurring	
Sidewalk Repair Program		\$	-	\$	200,000
Pothole Patch Truck		\$	145,000	\$	
	Totals:	\$	145,000	\$	200,000

Street Maintenance

Street Maintenance Fund Expenditures									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
Sales Tax / Fee supported division	\$	11,352,529	\$	15,645,960	\$	15,645,960	\$	14,094,971	
General Fund supported division		2,215,330		2,301,527		2,101,527		1,702,386	
Traffic Signals - GF supported		1,543,843		1,822,249		1,670,580		2,315,042	
Traffic Signs & Markings - GF supported		1,255,858		1,265,127	_	1,416,797		1,143,473	
TOTAL	\$	16,367,560	\$	21,034,862	\$	20,834,863	\$	19,255,872	

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Average response time in working hours for traffic signal repair	3	3.5	3.5	3.5
Citizen ratings of road condition as "good" or "mostly good" (annual survey)	87%	80%	80%	80%
% paved lane miles currently assessed to be in satisfactory or better condition (Overall Condition Index of ≥70)	72%	72%	66%	
Average time in working days to complete pothole repairs	2.5	2	3	3
% street name signs and regulatory signs replaced annually	5.5	7.5	7.5	10%

Street Maintenance Fund



Knowledge Services Fund

April Nixon, Director



The Knowledge Services Fund, part of the Financial Management Resources Department, provides City departments with printing services, engineering document duplication services, mail and courier services, records management and storage support, and xerographic services. The source of revenue for this fund is charges to departments for these services. The largest expenditure of the fund is inventory for resale. Divisions in General Services include Administration, Mail Services, the Information Resource Center, and Records Management.

KNOWLEDGE SERVICES FUND FY 2010 OPERATING POSITION

	ı	Actual FY 2008	Budget FY 2009		Estimated FY 2009			Adopted FY 2010
BEGINNING BALANCE	\$	558,251	\$	150,000	\$	495,003	\$	389,108
TOTAL REVENUES	\$	2,371,063	\$	2,509,210	\$	2,292,578	\$	2,611,173
INTERFUND TRANSFERS: (To) From General Fund	\$	<u>-</u>	\$	(150,000)	\$	(150,000)	_	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$	-	\$	(150,000)	\$	(150,000)	\$	-
TOTAL AVAILABLE FUNDS	\$	2,929,314	\$	2,509,210	\$	2,637,581	\$	3,000,281
TOTAL EXPENDITURES	\$	2,609,597	\$	2,487,030	\$	2,248,473	\$	2,585,867
ENDING BALANCE	\$	319,717	\$	22,180	\$	389,108	\$	414,413

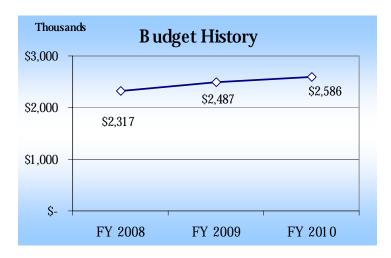
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Knowledge Services Fund

Summary of Resources

Authorized Positions and Expenditures by Category								
A d d l D dd		Actual FY 2008		Estimated FY 2009		Adopted FY 2010		
Authorized Positions		1 0		11		11		
Personnel Services	\$	561,680	\$	629,770	\$	669,782		
Operating Expenses		1,887,984		1,768,703		1,916,085		
Capital Outlay		159,933		_		_		
TOTAL	\$	2,609,597	\$	2,398,473	\$	2,585,867		

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over the past three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

Knowledge Services Fund Expenditures										
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Administration	\$	2,609,597	\$	121,284	\$	116,326	\$	229,426		
Mail Services		-		605,132		616,936		1,060,818		
Info. Resource Center		-		1,318,678		1,025,861		770,872		
Records Management		_		441,937		489,350		524,751		
TOTAL	\$	2,609,597	\$	2,487,030	\$	2,248,473	\$	2,585,867		

Fleet Services Fund

<u>Vacant</u>



As part of the Environmental Services Department, the Fleet Services Fund is responsible for management of the vehicle service contract for maintenance of City vehicles and equipment. The primary costs in the fund are the contract cost and fuel expenditures.

FLEET SERVICES FUND FY 2010 OPERATING POSITION

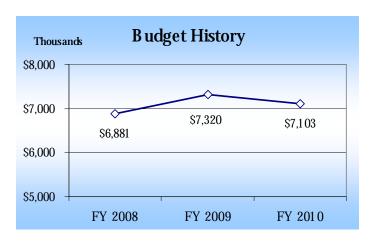
	Adopted TY 2010
BEGINNING BALANCE	\$ 1,271,303
REVENUES:	
Fuel	\$ 2,468,099
Maintenance & Operation	3,431,610
Miscellaneous	 50,000
TOTAL REVENUES	\$ 5,949,709
INTERFUND TRANSFERS: To Fuel Reserve One-time Funds to Water Fund	\$ -
One-time Funds to General Fund	_
TOTAL INTERFUND TRANSFERS	\$ -
TOTAL AVAILABLE FUNDS	\$ 7,221,012
TOTAL EXPENDITURES	\$ 7,103,107
ENDING BALANCE	\$ 117,905

Fleet Services Fund

Summary of Resources

Authorized Positions and Expenditures by Category									
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010	
Authorized Positions		2	1			1		1	
Personnel Services	\$	178,354	\$	104,761	\$	34,755	\$	93,544	
Operating Expenses		5,982,140		6,215,214		6,572,868		5,516,340	
Capital Outlay	<u></u>	478,797		1,000,000		465,000		1,493,223	
TOTAL	\$	6,639,291	\$	7,319,975	\$	6,072,623	\$	7,103,107	

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following resources were eliminated:

Description		Reduction	Amount
Program to Eliminate Under-utilized Vehicles to Reduce Target Costs		\$	229,957
Reduce Vehicle Purchase		\$	256,777
	Total:	\$	486,734

Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Maintain fleet availability rate	95%	98%	95%	95%
Average fleet re-work repairs per month	3.8	3.1	3	3

Information Technology Service Fund

Louis Carr, Chief Information Officer



infrastructure.

The Infrastructure Services Division develops and maintains the electronic communication infrastructure used by City employees for data and voice applications such as voice mail, e-mail, Internet access and general office programs such as word processing. Information obtained through the City's Information Technology Executive Committee, Architecture Planning Committee and communication with City departments is used to improve and administer the electronic

The division's responsibilities include Customer Support (Customer Support Center, Desktop Computer Support, Remote Diagnostic Services), Network Services (Cabling for Network and Phone Services, Data Backup and Restoration, Network Design, Server Implementation and Support, System Deployment and Support, Network Accounts Access, Email), Personal Computer Support (Equipment and Application Installation, Equipment Repair and Maintenance, Support for Microsoft Office and Windows) and Phone Services (Desk Phones, Special Features such as Interactive Voice Response (IVR) and Automated Attendants, Voice Mail).

Information Technology Service Fund

INFORMATION TECHNOLOGY FUND FY 2010 OPERATING POSITION

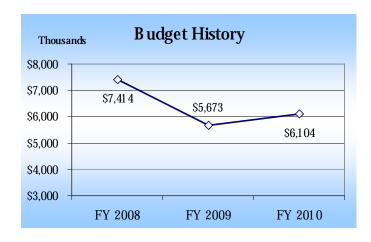
	Adopted Y 2010
BEGINNING BALANCE	\$ 85,677
REVENUES:	
Telecommunications Services	\$ 1,566,796
Network Services	 4,549,189
TOTAL REVENUES	\$ 6,115,985
INTERFUND TRANSFERS:	
One-time funds	\$ _
TOTAL INTERFUND TRANSFERS	\$ -
TOTAL AVAILABLE FUNDS	\$ 6,201,662
EXPENDITURES:	
Network Support	\$ 1,983,876
Server Support	2,283,499
IT Projects	-
Customer Support	 1,836,696
TOTAL EXPENDITURES	\$ 6,104,070
ENDING BALANCE	\$ 97,592

Information Technology Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category								
		Actual FY 2008]	Estimated FY 2009		Adopted FY 2010		
Authorized Positions		20		20		21		
Personnel Services	\$	1,591,852	\$	1,663,252	\$	1,811,494		
Operating Expenses		4,894,331		3,999,303		4,152,576		
Capital Outlay		485,000		2,894		140,000		
TOTAL	\$	6,971,183	\$	5,665,449	\$	6,104,070		

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities:

Description	One-	Recurring		
Lawson/Kronos Software Maintenance Increase	\$	-	\$	43,135
Records Rentention equipment	\$	140,000		
Public Safety Network/Infrastructure Redesign	\$	250,000		
	Totals: \$	390,000	\$	43,135

Information Technology Service Fund

Information Technology Fund Expenditures										
		Actual FY 2008		Budgeted FY 2009		Estimated FY 2009		Adopted FY 2010		
Network Support	\$	1,991,608	\$	1,566,796	\$	1,591,743	\$	1,983,876		
Server Support		2,125,300		2,200,732		2,165,021		2,283,499		
IT Projects		1,254,170		-		-		-		
Customer Support		1,600,106		1,905,741		1,908,685		1,836,696		
TOTAL	\$	6,971,183	\$	5,673,270	\$	5,665,449	\$	6,104,070		



Communication Services Fund

Robin Paulsgrove, Fire Chief



As part of the Fire Department, the Communication Services Division provides public safety dispatch operations and radio\wireless data installation and maintenance.

The primary source of revenue to the fund is charges to the Police and Fire Departments for dispatch and radio services. The largest expenditure in the fund is for personnel costs, primarily 9-1-1 dispatching operations.

COMMUNICATIONS SERVICES FY 2010 OPERATING POSITION

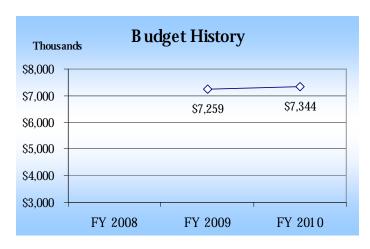
	Adopted TY 2010
BEGINNING BALANCE	\$ -
REVENUES:	
Communication Services chargeback	\$ 7,331,931
Other revenue	 25,000
TOTAL REVENUES	\$ 7,356,931
TOTAL AVAILABLE FUNDS	\$ 7,356,931
EXPENDITURES:	
Administration	\$ 1,080,792
Dispatch	 6,262,898
TOTAL EXPENDITURES	\$ 7,343,689
ENDING BALANCE	\$ 13,242

Communication Services Fund

Summary of Resources

Authorized Positions and Expenditures by Category							
Authorized Positions	Actual FY 2008	_		Budgeted FY 2009		Estimated FY 2009 106	Adopted FY 2010 106
Personnel Services Operating Expenses Capital Outlay TOTAL	\$ \ \$	- - -	\$	6,067,458 1,191,918 	\$	6,005,086 1,193,928 7,199,014	\$ 6,074,283 1,269,406 7,343,689

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Answer 9-1-1 calls in 6 seconds or less	94.33%	92%	92%	92%
Avg. dispatch time of 25 secs or less, on Fire Priority 1 & 2 calls	17.4	23	25	25
Avg. dispatch time of 2 minutes or less, on Police Priority 1 & E calls	2.06	2.11	2	2

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the City's general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is Ad Valorem taxes. The debt service tax rate is 20.13¢ per \$100 valuation. Total FY 2010 revenues are estimated at \$36,754,092.

DEBT SERVICE FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Proposed FY 2010
BEGINNING BALANCE	\$ 4,314,178	\$ 4,109,598	\$ 4,710,246	\$ 4,935,887
REVENUES:				
Ad Valorem Taxes	\$ 35,293,978	\$ 36,504,955	\$ 36,112,932	\$ 36,435,872
Interest	886,622	598,000	488,679	318,220
TOTAL REVENUES:	\$ 36,180,600	\$ 37,102,955	\$ 36,601,611	\$ 36,754,092
INTERFUND TRANSFERS:				
Park Performance Fund	\$ -	\$ 786,095	\$ 786,095	\$ -
Convention and Event Svcs. Fund	1,379,308	1,373,567	1,373,567	1,381,076
TIRZ 5 *	-	1,890,047	1,890,047	1,567,781
Water and Sewer Fund - MOT	82,831	80,169	80,169	78,098
TOTAL INTERFUND TRANSFERS	\$ 1,462,139	\$ 4,129,878	\$ 4,129,878	\$ 3,026,955
TOTAL AVAILABLE FUNDS	\$41,956,918	\$ 45,342,431	\$ 45,441,735	\$ 44,716,934
EXPENDITURES:				
Principal / Interest Payments	\$ 36,682,032	\$40,163,566	\$ 40,163,566	\$ 39,838,132
Interest Payments, Commercial Paper	494,829	750,000	282,282	88,795
Agent Fees	57,067	60,000	60,000	60,000
TOTAL EXPENDITURES	\$ 37,233,928	\$ 40,973,566	\$ 40,505,848	\$ 39,986,927
ENDING BALANCE	\$ 4,722,990	\$ 4,368,865	\$ 4,935,887	\$ 4,730,007

^{*} TIRZ 5 reimbursements were made from capitalized interest in FY 2009, and will be from TIRZ 5 revenues going forward.

Debt Service Fund

SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2010

	0			
	Outstanding			
	Balance			
	10/1/09	Principal	Interest	Total
Permanent Improvement Refunding Bonds, Series 1993	3,380,000	1,335,000	181,675	1,516,675
Permanent Improvement Bonds, Series 1997	-	-		-
Combination Tax and Revenue				
Certificates of Obligation, Series 1998	735,000	735,000	33,994	768,994
Permanent Improvement Bonds, Series 1998	980,000	980,000	46,060	1,026,060
Combination Tax and Revenue				
Certificates of Obligation, Series 1998-A	240,000	240,000	11,280	251,280
Permanent Improvement Bonds, Series 1999	3,160,000	1,580,000	157,210	1,737,210
Combination Tax and Revenue				
Certificates of Obligation, Series 1999-A	40,000	20,000	1,980	21,980
Permanent Improvement				
Permanent Improvement Bonds, Series 2000	4,635,000	1,545,000	241,020	1,786,020
Combination Tax and Revenue				
Certificates of Obligation, Series 2000	300,000	100,000	15,250	115,250
Combination Tax and Revenue				
Certificates of Obligation, Series 2001-B	3,400,000	425,000	170,850	595,850
Combination Tax and Revenue				
Certificates of Obligation, Series 2001-C	300,000	25,000	15,113	40,113
Permanent Improvement Refunding Bonds, Series 2001-	21,800,000	5,040,000	1,184,263	6,224,263
Permanent Improvement Bonds, Series 2001-B	11,330,000	1,240,000	554,939	1,794,939
Combination Tax and Revenue				
Certificates of Obligation, Series 2002	-			-
Permanent Improvement Bonds, Series 2002	15,470,000	1,190,000	694,068	1,884,068
Permanent Improvement Bonds, Series 2003	21,400,000	1,215,000	1,039,625	2,254,625
Combination Tax and Revenue				
Certificates of Obligation, Series 2003	1,050,000	75,000	46,125	121,125
Permanent Improvement Bonds, Series 2004	18,105,000	1,210,000	776,925	1,986,925
Permanent Improvement Bonds, Series 2005	66,960,000	2,065,000	3,205,963	5,270,963
Combination Tax and Revenue				
Certificates of Obligation, Series 2005	2,790,000	645,000	92,273	737,273
General Obligation Commercial Paper Notes, Series 200	22,000,000	-	88,795	88,795
Combination Tax and Revenue	7.005.000	405.000	205.042	000.010
Certificates of Obligation, Series 2006	7,295,000	495,000	325,610	820,610

Debt Service Funds

SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2010

	В	standing alance 0/1/09	9	Principal	Interest		Total
Permanent Improvement Bonds, Series 2007	1	16,275,000		905,000	696,175		1,601,175
Combination Tax and Revenue							
Certificates of Obligation, Series 2007		6,140,000		520,000	257,919		777,919
Permanent Improvement Bonds, Series 2008	3	37,885,000		1,995,000	1,515,794		3,510,794
Combination Tax and Revenue							
Certificates of Obligation, Series 2008A		5,620,000		300,000	232,175		532,175
Combination Tax and Tax Increment Reinvestment Zo	one						
Certificates of Obligation, Series 2008B	3	34,010,000		-	1,567,781		1,567,781
Permanent Improvement Bonds, Series 2009	2	29,220,000		650,000	855,691		1,505,691
Combination Tax and Revenue							
Certificates of Obligation, Series 2009		8,860,000		1,215,000	173,378		1,388,378
TOTAL	\$ 34	13,380,000	\$	25,745,000	\$ 14,181,928	-	39,926,926
Paying Agent's Fee							60,000
TOTAL EXPENDITURES						\$	39,986,926

Debt Service Fund





Needs Identification

The needs for new capital improvements are identified in many different ways.

- o calls from citizens,
- o city council priorities,
- o inventory reviews,
- o the various city-wide master plans,
- o new development needs, and
- o economic stimulation needs

To facilitate citizen input, The City of Arlington has the Citizen's Bond Committee (CBC), the Capital Budget Executive Committee (CBEC), and town hall meetings. After stakeholder input is gathered, a comprehensive list of capital improvement projects are identified which results in the development of a Bond Election to the general public to fund the capital projects.

Citizen Bond Election

As necessary, in February or November of a given year, a bond election is held to allow the general public to vote on the City's ability to sell general obligation bonds to fund a list of capital projects that will renew or add to the city's infrastructure.

Capital Improvement Plan

A three to five year plan programs all projects from the bond election. The Plan is the project management schedule the City uses to build each of the capital projects. The Capital Improvement Plan considers the appropriate timing of the construction of projects, the City's ability to facilitate the construction, financial constraints in repaying indebtedness, and the increased cost of operation and maintenance costs. The Capital Budget is derived, on an annual basis, from the Plan.

Capital Budget

Each year a capital budget is presented to City Council for approval. The Capital Budget provides the city staff with budgeted funds and authorization to begin or continue working on capital projects that were programmed year- by- year on the Capital Improvement Plan.

Bond Sales

To support the appropriation approval of each Capital Budget, a bond sale occurs in the amount of the Capital Budget. This is the action in which the City sells bonds on the open market and incurs debt to finance the cost of building the capital projects as identified on the Capital Budget.

Debt Service

As the City incurs debt for the acquisition and construction of capital projects, the City also makes annual payments to repay the bonds previously issued. The payments are made from the City's Debt Service Fund using a portion of the City's property tax revenue. A portion of the city's property tax rate, \$.2013 per \$100.00 in valuation, is used to make these annual payments.

Debt Retired

Each year, the City satisfies a portion its debt obligations. This means that the City has completely repaid a portion of its debt from general obligation bonds and certificates of obligation. Currently, the City has a financial policy that requires debt obligations to be repaid on a conservative schedule (level principal) as not to burden future tax payers. In general, the City satisfies it debt obligations in approximately nine year intervals as opposed to 20 year intervals. As debt is retired, it allows the City the capacity to issue more bonds to fund new capital projects for future bond elections.

Improving the quality of life for the community and for the citizens of Arlington requires significant investment in the infrastructure of the City. This is achieved through a long-term infrastructure investment plan referred to as the Capital Improvement Plan (CIP), typically funded by the issuance of general obligation bonds and certificates of obligation. Periodic bond elections are held in which voters authorize, based on the CIP, the issuance of debt by the City in order to help fund specific infrastructure improvement projects. Each fiscal year, the CIP is reviewed and an annual Capital Budget is adopted in order to authorize departments to begin work on specific projects and to commit to a bond sale to fund those projects.

The FY09 Capital Budget was developed by the Capital Budget Executive Committee (CBEC), which consists of directors of every department that has or may have need for funding of projects through the issuance of General Obligation bonds or Certificates of Obligation, plus representatives from the Office of Management and Budget, in the Financial and Management Resources Department and the City Manager's Office. Together they derived a priority list for the use of remaining 1999, 2003, 2005 and 2008 bond election authorizations, which is what comprises the FY09 Capital Budget. It was presented to the City Council along with the FY09 Operating Budget; the capital budget was adopted as recommended by CBEC.

In developing the capital budget, the CBEC considered a variety of factors in the decision-making process, including:

- City Council Priorities
- Neighborhood Needs
- Infrastructure Investment
- Financial Policies
- Debt Ratio Targets
- Sector plan strategy
- Master Plan, Thoroughfare Plan, etc.
- Appropriate timing of the project
- Projected O&M costs
- Efficient use of bond funds

This fiscal year we have modified the calendar for updating the Capital Improvement Plan and developing the capital budget in order to give more time and thought to the timely planning of constructing capital projects. Additionally, the calendar shift more closely aligns with the annual bond sale and better cash management for the City as a whole. The FY10 capital budget is in its preliminary stages and will be complete and presented in February 2010.

<u>Tentative</u> <u>FY10 Capital Budget and Bond Sale Calendar</u>

December

8th- Capital Budget Executive Committee Meeting 9th – Solicit Capital Budget Requests

<u>January</u>

8th- Capital Budget Request Due to Budget Office 11th-15th- Drafting of Capital Budget and revisions to Capital Improvement Plan 22nd- Capital Budget Executive Committee Meeting to Finalize Capital Budget

February

16th- Capital Budget to City Council Fiscal Policy Committee

March

23rd- Adopt FY10 Capital Budget and Reimbursement Resolution

April

Internal activities in preparation for the bond sale

May

TBD- Adoption of Resolution for Notice of Intent to Sale Bonds TBD- Meeting with Rating Agencies

<u>June</u>

22nd- General Obligation and Certificates of Obligation Bond Sale

<u>July</u>

No Scheduled activities

August

No Scheduled activities

<u>Tentative</u> <u>FY10 Capital Budget and Bond Sale Calendar (cont.)</u>

<u>September</u>

No Scheduled activities

<u>October</u>

TBD-Develop bond capacity for FY2011

<u>November</u>

TBD-Capital Budget Executive Committee Meeting

		Capital Improvement Plan	2007 Adopted	2008 Adopted	2009 Amended	2010 Preliminary	2011 Preliminary
Bond Election			GO's & CO's				GO's & CO's
2003		Collection Development	-	500,000	250,000		-
2008	Libraries	E. Arlington Branch Expansion Libraries Total	-	500,000	250,000	-	500,000 500,00 0
2002		FIR-004: Fire Station #4 Rebuild	1 225 000	·			
2003 2003		FIR-004: File Station #4 Rebuild FIR-005: Fire Station #3 Rebuild	1,325,000 1,360,000	-	-	-	-
2008 2008	Fire	Fire Station #9 Rebuild Fire Stations # 5 & # 10 Remodel	-	-	250,000	3,220,000	2 910 000
2008		Fire Stations # 11 & # 12 Remodel	-	-	-	-	2,810,000
		Fire Totals	2,685,000		250,000	3,220,000	2,810,000
n/a	Information	Phone Switch*	-	-	1,700,000	-	
	Technology	Information Technology Total		-	1,700,000		-
2003	Comm Svcs	Animal Services Center Construction	1,280,590	-	-	-	-
		Community Services	1,280,590	-	-	-	-
n/a		Pavement Rehabilitation*	250,000 150,000	-	-	-	-
n/a n/a	Airport	Terminal Building Design* Itinerant Aircraft Parking Apron*	150,000	335,000	-	-	-
n/a n/a	Allpoit	Terminal Building Construction* Taxiway Northeast Development*	-	-	4,080,000	-	200,000
11/4		Airport Total	400,000	335,000	4,080,000		200,000
2005		Vandergriff Park	1,300,000		-	-	
2005		Harold Patterson Sports Center Renovation	950,000	-	-	-	-
1997		Village/Rush Creek	630,000	-	-	-	-
2005 2005		Webb Community Park (Phase II) Dottie Lynn Recreation Center	600,000 300,000	-	-	-	-
2005		BC Barnes Park	250,000	-	-	-	_
2005		Cliff Nelson Recreation Center	200,000	-	-	-	-
2005		Ditto Golf Course	200,000	-	-	-	-
2005		Pirie Park	90,000	-	-	-	-
2005		Park Partnership Funds	80,000	80,000	-	-	-
2005		Clarence Foster Park	50,000	-	-	-	-
2005		HAD Dunsworth Park	30,000	-	-	-	-
2005		Hugh Smith Recreation Center Master Plan	30,000	100 000	-	-	-
2005 2005		Bowman Branch Acquisition Bowman Branch Trail Connection	20,000	180,000 1,190,000	-	-	-
2005		Treepoint Neighborhood Park (Phase I)	_	675,000	75,000	_	
2005		Cravens Park	_	400.000	-	-	-
2005		River Legacy Parks	-	400,000	-	-	600,000
2005	Parks and	Wimbledon Park	-	300,000	-	-	-
2005	Recreation	Lynn Creek Trail Connection	-	200,000	-	-	-
2005		OS Gray Park	-	200,000	-	-	-
2005		Clarence Thompson Park	-	150,000	-	-	-
2005		Thora Hart Park	-	50,000	-	-	-
2008		Harold Patterson Sports Center Renovation	-	-	1,000,000	-	-
2005		Rush Creek Trail Connection Crystal Canyon Preserve	-	-	560,000	-	40,000
2008 2008		CW Ditto Golf Course Renovations	-	-	-	-	350,000 200,000
2008		Hugh Smith Recreation Center Design	-	-	-	-	100,000
2008		MLK Sports Center - Phase II	_	_	_	_	140,000
2005		North Sports Center Master Plan	-	-	-	-	60,000
2008		Playgrounds Renovations	-	-	-	-	600,000
2008		Richard Simpson Park-Lake Room	-	-	-	-	125,00
2005		Rush Creek Floodplain	-	-	-	-	300,00
2008		Skate Park	-	-	-	-	50,00
2008		Southwest Nature Preserve	-	-	-	-	750,00
2008		Vandergriff Park - Phase II	-	-	-	-	1,500,00
2008		Veterans Park Renovations/Improvements	4 700 000	- 005 000	1 (05 000	-	50,00
		Parks and Recreation Total	4,730,000	3,825,000	1,635,000	-	4,865,0

		Capital Improvement Plan	2007 Adopted	2008 Adopted	2009 Amended	2010 Preliminary	2011 Prelimina
Bond Election							GO's & CO
2003		Arterial and Collector Rebuild Program	3,600,000		_	_	_
n/a		I-30 Bridges*	3,400,000	2,500,000	_	=	=
2003		Residential Street Rebuild Program	2,850,000	2,500,000	_	-	_
2003		Little Road (Arkansas to Ronny Snow)	2,320,000	-	_	-	_
1999		Southeast Pkwy (Sublett to New York)	2,175,000	-	-	-	_
1999/2003		Direct Project Management Costs	1,600,000	1,500,000	_	_	_
1999/2003		Street Light Upgrades	1,205,000	785,000	_	-	_
2003		Developer Participation Projects	550,000	250,000	_	250,000	_
2003		Construction Testing	500,000	500,000	_	,	_
1999/2003		Sidewalk Program	500,000	500,000	-	-	_
2003		Collins Street: Southeast Pkwy-Mansfield Webb	400,000	4,495,000	-	-	_
2003		Arbrook Blvd (Bowen to Melear)	280,000	=	=	-	_
2003		Lamar Blvd (Collins to Ballpark)	270,000	-	_	-	_
1999/2003		Traffic Signal Construction	185,000	345,000	-	-	_
2003		Park Row Drive (Collins to Kent)	110,000	-	-	=	-
2003		Traffic Calming	100,000	-	-	-	-
2003		Right-of-Way Protection	50,000	50,000	-	-	-
1999/2003		Signal Rebuilds and Modifications	40,000	370,000	-	-	-
2003		Residential/Safety Street Lighting	25,000	25,000	-	-	-
2003		Green Oaks Blvd: Ballpark-East City Limits	-	3,625,000	-	-	-
2003		Collins Street Additional Funding	-	2,335,000	-	-	-
2003		GSWID Street Improvements	=	2,050,000	-	-	-
1999		Pleasant Ridge Additional Funding	-	1,000,000	-	-	-
2008		Arterial Rebuild (Arkansas - Browning to 360)	-	-	4,440,000	-	-
2003		Arterial Rebuild/Abram (SH360 to Collins)	-	-	3,800,000	-	-
n/a		TAC Energy Solutions*	-	-	3,080,000		
n/a		City Hall First Floor Remodel	-	-	2,800,000	-	-
1999		Green Oaks (Lincoln to Ballpark Way)	-	-	2,800,000	-	-
2003		Residential Rebuild (Partial funding)	-	-	1,665,000	-	-
2008	Public Works	Stadium Dr Phase II (Division to Abram)	-	-	1,535,000	-	1,000,00
2003	and	Department Budget	-	-	1,500,000	-	-
2008	Transportation	Lamar (Collins to Ballpark Way)	-	-	695,000	460,000	2,300,00
2008	·	Arterial Rebuild (Park Row - SH360 to CL)	=	=	545,000	=	-
2008		Testing Contract	-	-	540,000	540,000	540,00
2008		Abram (SH360 to CL)	-	-	450,000	1,000,000	1,145,00
2008		Sidewalk Program	-	-	415,000	415,000	435,00
2008		Mansfield Webb/Silo Intersection	=	=	380,000	-	=
2008		New Traffic Signals	=	=	340,000	340,000	340,00
2008		Residential Rebuild (Partial funding)	=	=	290,000	=	-
2008		Matlock 5th/6th Lanes(Mayfield to Bardin)	=	=	250,000	=	1,720,00
2003		Residential Rebuild (Design)	=	-	250,000	250,000	250,00
2008		Traffic Signal Rebuilds	-	-	220,000	220,000	220,00
2008		Bowman Springs (IH20 to CL)	-	-	175,000	380,000	2,295,00
2008		Streetlight Program	=	-	175,000	175,000	175,00
2008		TxDOT Intersections (4	=	-	140,000	270,000	760,00
2008		Irrigation Contract	=	-	110,000	110,000	110,00
2008		Matlock /Mayfield Intersection	-	-	60,000	75,000	365,00
2008		Abram (Collins to Cooper)	-	=	-	515,000	-
2008		Abram (SH360 - Collins)	-	=	-	1,485,000	2,905,00
1999/2003		Arbrook/Melear Drainage	-	-	-	1,900,000	-
2008		Arterial RebuildPark Row (SH360 - CL)	=	=	-	4,580,000	-
2008		Arterial Rebuild Carter (Greenway - Miriam)	-	-	-	-	150,00
2008		Arterial RebuildCenter (Arkansas - Timberview)	-	-	-		
		·				390,000	3,465,0
2008		CMAQ	=	=	=	250,000	-
2008		Great Southwest Parkway	=	=	=	835,000	1 750 0
2008		Residential Rebuild (Construction)	-	-	-	3,495,000	1,750,0
2008		Rush Creek Drainage	-	-	-	1,140,000	-
2003		Tri-School Streets	-	-	-	905,000	
2003		Erosion Funding	-	-	-	-	1,900,0
		Public Works and Transportation Total	20,160,000	22,830,000	26,655,000	19,980,000	21,825,0
		Annual Grand Totals Five Year Grand Total	27,975,000 \$143,435,000	27,490,000	34,570,000	23,200,000	30,200,0

WATER UTILITIES DEPARTMENT CAPITAL IMPROVEMENT PROGRAM (2010-2011)				
CAFTIAL IIVIFROVEIVILIVI FROGRAM (20	Preliminary	Preliminary		
Project	2010	2011		
12" Water Line along Bowen (Harris to Sublett)	-	110,000		
18" Fish Creek Interceptor	520,000	600,000		
20" Water Line along SH360 and Abram in the LPP	180,000	1,466,400		
30" Trinity Branch Interceptor	1,080,000	600,000		
Abram: Collins - SH 360 Water and Sewer Adjustments	-	845,000		
Abram: Cooper-Collins	50,000	-		
Arbrook and Melear Drainage Improvements	265,000	-		
Area C Water and Sewer Capacity Improvements (Phase 2)	1,200,000	200,000		
Area C Sewer Improvements/River Legacy Park	-	320,000		
Arkansas Transfer Pump Station	2,100,000			
Basin (1-5) Sanitary Sewer Improvements	80,000	1,308,000		
Bowman Springs: IH20-City Limits	300,000	-		
Center: Arkansas - Timberview	150,000	700,000		
Collins 16" Water Line - SE Parkway to Balwig Road	1,400,000	-		
Developer Participation	500,000	500,000		
Eden: Collins-New York		70,000		
Eden Road (Matlock to Collins) 12" and 16" Water Line	55,000	635,000		
Eden Tap/Mansfield Cardinal Sanitary Sewer	730,000	-		
Elevated Tank Pump Stations	300,000	200,000		
Fairfield Addition Water and Sewer Renewal	2,400,000	300,000		
Grace-Howell Tank Improvements	-	1,075,000		
Green Oaks 42" Water Line (Pleasant Ridge to Forest Bend)	1,250,000	-		
Green Oaks Boulevard: Lincoln-Ballpark Way Adjustments	100,000	-		
Green Oaks Pump Station Rehab	1,800,000	550,000		
GSID Water & Sewer Renewal, Phase II	-	1,000,000		
Harwell Tank Improvements	120,000	1,020,000		
Johnson Creek Sanitary Sewer 3C- Phase 2	1,850,000	-		
Johnson Creek Sanitary Sewer 4B/Line 2A-1	50,000	-		
Johnson Creek Sanitary Sewer 5	-	2,500,000		
Matlock: Mayfield-Bardin	250,000	-		
Meadow/Arkansas-Inwood 20" Water Line	-	270,000		
Park Row: SH360-City Limits	800,000	-		
Permanent Flow Meter	300,000	-		
Pierce Burch North Plant Improvements	3,050,000	3,400,000		
Pierce Burch South Filter Rehab	1,660,000	1,750,000		
Pierce Burch South Water Treatment Plant Improvements	750,000	-		
Prestonwood Relief Sanitary Sewer	2,320,000	-		
Reclaimed Water Delivery System	2,800,000	-		
Residential Rebuild (Water and Sewer Renewals)	1,600,000	1,100,000		
Tierra Verde Elevated Storage Tank	1,820,000	-		
Tri-School Streets: (Russell/Ledbetter/Calender)	-	150,000		
US HWY 287 16" Water Line	80,000	600,000		
West Pressure Plane Improvements	350,000	-		
Water Utilities Total	\$ 32,260,000	\$ 21,269,400		

FY 2009 Amended Capital Budget	
Project	GO's & CO's Bonds
Collection Development Libraries Total	250,000 250,000
Fire Station #9 Rebuild Fire Totals	250,000 250,000
Phone Switch*	1,700,000
Information Technology Total	1,700,000
Harold Patterson Sports Center Renovation Rush Creek Trail Connection Treepoint Neighborhood Park (Phase I) Parks and Recreation Total	1,000,000 560,000 75,000 1,635,000
City Hall First Floor Remodel TAC Energy Solutions* Arterial Rebuild (Arkansas - Browning to 360) Arterial Rebuild/Abram (SH360 to Collins) Green Oaks (Lincoln to Ballpark Way) Residential Rebuild (Partial funding) Residential Rebuild (Partial funding) Stadium Dr Phase II (Division to Abram)** Department Budget Lamar (Collins to Ballpark Way)** Arterial Rebuild (Park Row - SH360 to CL) Testing Contract Abram (SH360 to CL)** Sidewalk Program Mansfield Webb/Silo Intersection** New Traffic Signals Residential Rebuild (Design) Matlock 5th/6th Lanes(Mayfield to Bardin)** Traffic Signal Rebuilds Bowman Springs (IH20 to CL)** Streetlight Program TxDOT Intersections (4)** Irrigation Contract Matlock /Mayfield Intersection**	2,800,000 3,080,000 4,440,000 3,800,000 2,800,000 290,000 1,665,000 1,535,000 695,000 545,000 415,000 415,000 380,000 340,000 250,000 250,000 250,000 175,000 175,000 140,000 110,000 60,000 26,655,000
	Collection Development Libraries Total Fire Station #9 Rebuild Fire Totals Phone Switch* Information Technology Total Harold Patterson Sports Center Renovation Rush Creek Trail Connection Treepoint Neighborhood Park (Phase I) Parks and Recreation Total City Hall First Floor Remodel TAC Energy Solutions* Arterial Rebuild (Arkansas - Browning to 360) Arterial Rebuild (Arkansas - Browning to 360) Arterial Rebuild (Partial funding) Residential Rebuild (Partial funding) Residential Rebuild (Partial funding) Stadium Dr Phase II (Division to Abram)** Department Budget Lamar (Collins to Ballpark Way)** Arterial Rebuild (Park Row - SH360 to CL) Testing Contract Abram (SH360 to CL)** Sidewalk Program Mansfield Webb/Silo Intersection** New Traffic Signals Residential Rebuild (Design) Matlock 5th/6th Lanes(Mayfield to Bardin)** Traffic Signal Rebuilds Bowman Springs (IH20 to CL)** Streetlight Program TxDOT Intersections (4)** Irrigation Contract

^{*} Denotes projects funded by Certificates of Obligation (CO's)

^{**} Denotes projects included in the Tarrant County Bond Program

FY 2009 Amended Capital Budget - Water Util	ities	
PROJECT	2009 Adopted	2009 Amended
Abram: Cooper-Collins	150,000	150,000
Abram: SH360-City Limits	150,000	150,000
Arkansas Lane (Cooper-Collins)	630,000	630,000
Arkansas: Browning-360 Water and Sewer Adjustments	1,400,000	1,400,000
Bowman Springs: IH20-City Limits	80,000	80,000
Developer Participation (Eden Glen Addition, Phase 1)	500,000	500,000
Eden Tap/Mansfield Cardinal Sanitary Sewer	750,000	750,000
Fairfield Addition Water and Sewer Renewal	100,000	100,000
Fort Worth Interconnect	135,000	135,000
Johnson Creek SS 4B/Line 2A-1	600,000	600,000
Lamar: Collins-Ballpark	150,000	150,000
Mansfield Interconnect	210,000	210,000
Mansfield Webb/Silo Intersection	15,000	15,000
Matlock: Mayfield-Bardin	100,000	100,000
Park Row: SH360-City Limits	130,000	130,000
Pierce Burch South Water Treatment Plant Improvements Prestonwood Relief Sanitary Sewer	400,000 180,000	400,000 180,000
Stadium: Division-Abram	150,000	150,000
TxDOT Intersections	45,000	45,000
Modified Funding	43,000	43,000
Bowen & SH360 Transfer Valves	106,711	390,591
Elevated Tank Pump Stations (Arkansas Elevated Tanks)	300,000	650,000
Golf Club Drive 20" Water Line (West Pressure Plane Improvements)	1,900,600	2,270,000
Green Oaks Pump Station Rehab	500,000	450,000
John Kubala Water Treatment Plant Expansion	13,800,000	10,016,000
Johnson Creek 18" SS Roosevelt to Collins	250,000	535,000
Mary/East/Rogers 36" Water Transmission Line	830,303	1,366,784
Old Pleasant Ridge & Pleasantview Water and Sewer Renewals	1,700,000	2,049,748
Pierce Burch North Plant Improvements	1,100,000	550,000
Residential Rebuild (Water and Sewer Renewals)	3,530,000	4,076,901
Reclaimed Water Project	1,000,000	2,000,000
Tierra Verde Elevated Storage Tank	2,112,040	1,380,000
Eliminated / Combined Projects	105.000	
Harwell Tank Improvements	105,000	-
Johnson Creek 15" SS Road to Six Flags to Center Street	90,000	-
Pecan Street Water & Sanitary Sewer Renewal	65,700	-
Arkansas Elevated Tank (Included in Elevated Tank Pump Stations)	676,381	-
Green Oaks Blvd: Lincoln-Ballpark Way Adjustments Additional Projects	10,000	-
Arkansas Transfer Pump Station		600,000
Green Oaks 42" Water Line (Pleasant Ridge to Forest Bend)	- -	900,000
Pierce Burch South Filter Rehab	- -	2,490,000
1.15.55 Sa. 5.1 Goddin Horida		2,170,000
Water Utilities Total	\$ 33,951,735	\$ 35,600,024



The City of Arlington has several funds for investing in the City's infrastructure. The Funds are separated by use and are managed by the corresponding department. In general, the funding for infrastructure comes from bond elections which occur at 3 to 5 year intervals. The Funds have several revenue sources such as general obligation bonds, certificates of obligations, impact fees, interest earnings, grants, funding from other governmental entities, gas leases, and transfers from other operating funds.

AIRPORT CAPITAL PROJECT FUNDS (4025, 4085) - The primary purpose of this fund is to account for terminal expansion, runways, or other airport construction and related projects. Funds are provided primarily through bond sales, interest earnings, and grants.

FIRE CAPITAL PROJECT FUNDS (4020,4075) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building fire stations and funding other fire prevention related projects. Funds are provided primarily through bond sales and interest earnings.

LIBRARY CAPITAL PROJECT FUNDS (4080) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building branch libraries, acquiring additions to the library collection and funding library related projects. Funds are provided primarily through bond sales and interest earnings.

MUNICIPAL OFFICE FACILITIES and INFORMATION TECHNOLGY CAPITAL PROJECT FUNDS (4045, 4050) - The primary purpose of this fund is to account for expenditures connected with the planning, construction, and refurbishing of various municipal office buildings. Funds are provided primarily through bond sales and interest earnings.

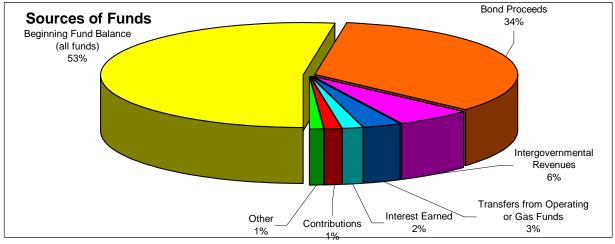
PARK CAPITAL PROJECT FUNDS (4000, 4002, 4003) - The primary purpose of this fund is to account for parkland acquisition, construction of swimming pools, and other park and recreation related construction, as well as various other park and recreation related projects. Funds are provided primarily through bond sales, interest earnings, and impact fees.

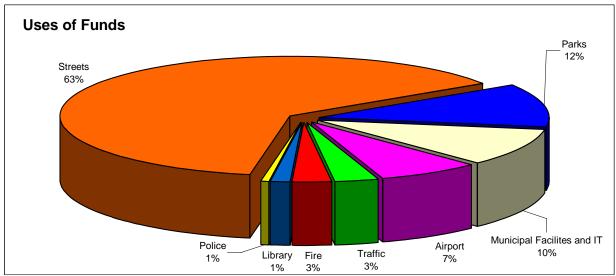
POLICE CAPITAL PROJECT FUNDS (4055, 4060) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building police stations and funding other police related projects. Funds are provided primarily through bond sales and interest earnings.

All Capital Project Funds FY 2009 OPERATING POSITIONS

ources		<u>Uses</u>	
Beginning Fund Balance (all funds)	58,540,460	Streets	39,158,836
Bond Proceeds	38,079,231	Parks	7,320,328
Intergovernmental Revenues	6,594,949	Municipal Facilites and IT	6,282,105
Transfers from Operating or Gas Funds	3,390,422	Airport	4,515,559
Interest Earned	1,824,184	Traffic	1,833,606
Contributions	1,635,239	Fire	1,817,513
Other	1,273,183	Library	844,698
(Parks Impact Fees and Miscellaneous included in Other)		Police	321,162

Total \$111,337,668 Total \$62,093,808





	Fifteen Year Bond Election History by Bond Election	
	1993 Library Bond Election	
	Purpose	Voter Authorized Amount
Proposition 1	Purchase of Library Books	\$2,900,
Proposition 2	Renovation of Libraries	\$1,445,
Proposition 3	Construction of Libraries	\$4,420,
Proposition 4	Mobile Library Facilites	\$570,
	TOTAL	\$9,335,
	1994 Bond Election	
Proposition 1	Purpose	Voter Authorized Amount \$3,130.
Proposition 2	Fire Police	\$3,130, \$3,600,
Proposition 3	Parks	\$3,600, \$5,375,
Proposition 4	Street, Drainage, Traffic	\$98,360,
FTOPOSITION 4	TOTAL	\$110,465,
	1997 Parks Bond Election Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$37,860,
	TOTAL	\$37,860
	1999 Bond Election	
	Purpose	Voter Authorized Amount
Proposition 1	Streets and Traffic Mobility	\$85,520,
Proposition 2	Police Department	\$4,250,
Proposition 3	Fire Department	\$7,605,
Proposition 4	Libraries	\$3,725,
	TOTAL	\$101,100,
	February 2003 Bond Election	
	Purpose	Voter Authorized Amount
Proposition 1	Animal Shelter	\$2,665,
Proposition 2	Fire Station Facilities	\$4,935,
Proposition 3	Library Equipment	\$2,435,
Proposition 4	Police Facilities	\$10,935
Proposition 5	Storm Drainage and Erosion	\$1,900,
	TOTAL	\$22,870
	November 2003 Bond Election	
	Purpose	Voter Authorized Amount
Proposition 1 Proposition 2	Street and Transportation Improvements Traffic Flow and Air Quality	\$83,635,
Proposition 2	TOTAL	\$400 \$84,035
	2005 Parks Bond Election Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$13,600,
	TOTAL	\$13,600,
	November 2008 Bond Election	
	Purpose	Voter Authorized Amount
Proposition 1	Parks and Recreation	\$15,500,
Proposition 2	Streets and Traffic	\$103,735,
Proposition 3	Libraries	\$500,
Proposition 4	Fire	\$9,090,
Proposition 5	Drainage	\$12,000,
	TOTAL	\$140,825,

Bond Elections Combined Total

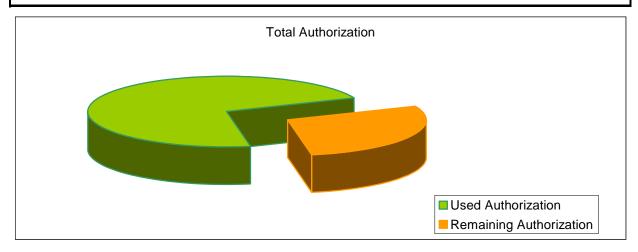
\$520,090,000

		Fifteen Year Bond Election History By Department	
		Community Services	
2003	Proposition 1	Animal shelter	\$2,665,000
	-	TOTAL	\$2,665,000
		Fire Department	
1994	Proposition 1	Fire Department	\$3,130,000
1999	Proposition 3	Fire Department	\$7,605,000
2003	Proposition 2	Fire Station Facilities	\$4,935,000
2008	Proposition 4	Fire	\$9,090,000
		TOTAL	\$24,760,000
		Library	
1993	All Propositions	Libraries	\$9,335,000
1999	Proposition 4	Libraries	\$3,725,000
2003	Proposition 3	Library Equipment	\$2,435,000
2008	Proposition 3	Libraries	\$500,000
		TOTAL	\$15,995,000
		Parks and Recreation Department	
1994	Proposition 3	Parks and Recreation	\$5,375,000
1997	All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
2005	All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
2008	Proposition 1	Parks and Recreation	\$15,500,000
		TOTAL	\$72,335,000
		Police Department	
1994	Proposition 4	Police Department	\$3,600,000
1999	Proposition 2	Police Department	\$4,250,000
2003	Proposition 4	Police Facilities	\$10,935,000
		TOTAL	\$18,785,000
		Public Works and Transportation Department	t
1994	Proposition 4	Streets, Drainage, Traffic	\$98,360,000
1999	Proposition 1	Streets and Traffic Mobility	\$85,520,000
2003	Proposition 2	Traffic Flow and Air Quality	\$400,000
2003	Proposition 5	Storm Drainage and Erosion	\$1,900,000
2003	Proposition 1	Street and Transportation Improvements	\$83,635,000
2008	Proposition 5	Storm Drainage	\$12,000,000
2008	Proposition 2	Streets and Traffic	\$103,735,000
	·	TOTAL	\$385,550,000

Bond Elections Combined Total

\$520,090,000

	Remaining Bond Issuance Authorization						
		by Bond I	Election				
<u>Bond</u>	Proposition/	<u>Total</u>	<u>Used</u>	Remaining_	<u>Percent</u>		
<u>Year</u>	<u>Department</u>	<u>Authorization</u>	<u>Authorization</u>	<u>Authorization</u>	<u>Complete</u>		
1993 L	ibrary	\$9,335,000	\$8,765,000	\$570,000	93.89%		
1994 F	Fire	\$3,130,000	\$3,130,000	\$0	100.00%		
1994 P	Police	\$3,600,000	\$3,600,000	\$0	100.00%		
1994 P	Parks	\$5,375,000	\$5,375,000	\$0	100.00%		
1994 S	Street, Drainage, Traffic	\$98,360,000	\$98,360,000	\$0	100.00%		
1997 P	Parks	\$37,860,000	\$37,860,000	\$0	100.00%		
1999 L	ibrary	\$3,725,000	\$3,725,000	\$0	100.00%		
1999 F	Police	\$4,250,000	\$4,250,000	\$0	100.00%		
1999 F	Fire	\$7,605,000	\$7,605,000	\$0	100.00%		
1999 S	Street, Drainage, Traffic	\$85,520,000	\$85,520,000	\$0	100.00%		
2003 T	Fraffic Management	\$400,000	\$0	\$400,000	0.00%		
2003 E	Erosion Control	\$1,900,000	\$0	\$1,900,000	0.00%		
2003 L	ibrary	\$2,435,000	\$2,435,000	\$0	100.00%		
2003 A	Animal Control	\$2,665,000	\$2,665,000	\$0	100.00%		
2003 F	Fire	\$4,935,000	\$4,935,000	\$0	100.00%		
2003 P	Police	\$10,935,000	\$10,935,000	\$0	100.00%		
2003 S	Street, Drainage, Traffic	\$83,635,000	\$76,799,000	\$6,836,000	91.83%		
2005 P	Parks	\$13,600,000	\$13,600,000	\$0	100.00%		
2008 L	ibrary	\$500,000	\$0	\$500,000	0.00%		
2008 F	Fire	\$9,090,000	\$250,000	\$8,840,000	2.75%		
2008 D	Orainage	\$12,000,000	\$0	\$12,000,000	0.00%		
2008 P	Parks	\$15,500,000	\$2,091,000	\$13,409,000	13.49%		
2008 S	Street, Traffic	\$103,735,000	\$0	\$103,735,000	0.00%		
T	TOTAL	\$520,090,000	\$371,900,000	\$148,190,000	71.51%		



	Certificates of Obligation						
	Four Year History						
<u>Fiscal</u>				Final Cost or			Completion
<u>Year</u>	<u>Department</u>	<u>Project</u>	<u>Amount</u>	Cost to Date	<u>Status</u>	Start Date	<u>Date</u>
			+000.000				,
2006	Information Technology	Handitran Scheduling System	\$200,000	\$45,180	In Progress		n/a
2006	Information Technology	Fiber Optic	\$350,000	\$349,098	In Progress	0.1.05	n/a
2006	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,231,000	\$0	In Progress	Oct-05	n/a
		2006 Sub-Total	\$3,781,000	\$394,278			
2007	Airport	Pavement Rehabilitation	\$650,000	\$0	Complete	Oct-05	Apr-09
2007	Airport	Terminal Building (Design)	\$150,000	\$0	In Progress	Oct-05	n/a
2007	Community Services	Animal Services Center	\$1,280,590	\$5,678,375	Complete	Oct-05	Apr-09
2007	Fire	Fire Station No. 3 Rebuild	\$130,000	\$1,638,394	Complete	Aug-06	Apr-09
2007	Fire	Fire Station No. 4 Rebuild	\$125,000	\$1,775,286	Complete	Aug-06	Jun-09
2007	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,400,000	\$0	In Progress	Oct-05	n/a
		2007 Sub-Total	\$5,735,590	\$9,092,055			
2008	Airport	Itinerant Aircraft Parking Apron	\$335,000	\$97,272	Complete	Jan-05	Oct-08
2008	Convention Center	Convention Center Roof	\$335,000	\$1,444,638	In Progress	Jan-05 Jan-05	Oct-08
2008	Police	South Arlington Public Safety Center	\$500,000	\$10,587,634	Complete	Jan-05 Jan-05	Oct-08
2008	Public Works	I-30 Bridges Land Acquisition	\$2,500,000	\$10,337,034	In Progress	Oct-05	n/a
2000	1 abile Works	2008 Sub-Total	\$5,065,000	\$27,469,124	III Togress	001 00	11/4
		2000 345 10141	ψ5,005,000	Ψ21,107,121			
2009	Airport	Terminal Building (Construction)	\$4,080,000	\$0	In Progress	Aug-06	n/a
2009	Information Technology	Phone Switch	\$1,700,000	\$0	In Progress	Aug-06	n/a
2009	Public Works	TAC	\$3,079,231	\$3,079,231	Complete	Oct-08	Dec-08
2009	Public Works	City Hall Remodel (1st Floor)	\$2,800,000	\$0	Delayed	Oct-06	n/a
		2009 Sub-Total	\$11,659,231	\$3,079,231			
		Grand Total	\$26,240,821	\$24,300,830			
		2.3114 10141	,,	500			

Projects Completed During FY2009

							0 1 11
Bond Election	<u>Department</u>	<u>Project</u>	Voter Authorization	Final Cost	<u>Status</u>	Start Date	Completion Date
2003	Community Services	Animal Services Center	\$2,665,000	\$5,678,375	Complete	Oct-05	Apr-09
2003	Fire	Fire Station No. 3 Rebuild	\$1,360,000	\$1,638,394	Complete	Aug-06	Apr-09
2003	Fire	Fire Station No. 4 Rebuild	\$1,325,000	\$1,775,286	Complete	Aug-06	Jun-09
2003	Police	South Arlington Public Safety Center	\$9,485,000	\$10,587,634	Complete	Jan-05	Oct-08
2005	Parks	Southwest Nature Preserve	\$2,700,000	\$2,753,624	Complete	May-07	
2005	Parks	Dog park	\$75,000.00	\$145,547	Complete	Jun-07	Aug-08
2005	Parks	Webb Community Park Phase II	\$600,000.00	\$489,821	Complete	Jun-07	Aug-08
2005	Parks	Bowman Spring	\$25,000.00	\$26,190	Complete	May-08	Jun-08
2005	Parks	HAD Dunsworth Park	\$30,000.00	\$26,586	Complete	Feb-08	Mar-08
2005	Parks	Pirie park	\$90,000.00	\$200,750	Complete	Jul-07	Sep-07
		Lake Arlington/ Ditto Golf Course					
2005	Parks	Renovations	\$600,000.00	\$627,590	Complete	Apr-08	Aug-08
2005	Parks	Stovall Park	\$150,000.00	\$150,000	Complete	Apr-05	May-06
2005	Parks	Clarence Foster Park	\$50,000	\$49,900	Complete	Oct-07	Sep-09
1999	Public Works	Green Oaks (Ballpark Way-East Limit)	\$3,950,000	\$5,179,091	Complete	Mar-02	Jun-09
1999	Public Works-Traffic	Residential Safety Streetlights	\$140,000	\$154,987	Complete	Feb-00	Apr-09
2003	Public Works	2006 Sidewalk Program	\$500,000	\$471,790	Complete	Oct-05	Dec-08
2003	Public Works	2007 Residential Rebuild	\$2,850,000	\$3,261,780	Complete	Oct-06	Sep-09
2003	Public Works	GSWID-Randol Mill Rd	\$8,225,000	\$6,690,524	Complete	Feb-04	Aug-09

How to Read the Project Report

Title-

Department responsible for managing the capital improvement project, Service Team, and Project Name

Basic Project Info-

Financial tracking project number, key dates, bond election when first authorized, and project management information

Map-

Shows the location in the city of the capital improvement project

4 Funding-

Lists all sources of approved funding for the capital improvement project by the capital budget year in which the funding was approved.

Funding Source Categories

- (GO's) General Obligation Bonds (includes interest earned)
- (CO's) Certificate of Obligations (included interest earned)
- Grants
 - Federal (ARRA, UASI, etc.)
 - State (TxDOT, Parks and Wildlife, etc.)
 - Tarrant County,
 - Local (NCTCOG, Arlington Tomorrow Foundation, etc.)
- Donations (Private donations, Friends of the Library, etc.)
- Gas Revenue
- Other (e.g. Insurance Proceeds, Land Sell revenue, etc.)
- Transfers from other Funds (e.g. General Fund, Water Utilities Fund, Street Maintenance Fund, etc.)
- Fees (Park fees, Storm Water Fees, etc.)
- 5 Project Budget and Expenditures

The budget number is the total budget comprised of all funding sources at the time of the report. The budget can increase over time as additional approved funding is added. The budget can also decrease as the project comes to a close. If there is residual budget from a project, the residual can be transferred to another capital improvement project within the same scope. The expenditure number is the total amount spent on this project as of the date of the report.

Ongoing Costs-

These numbers are the average costs to maintain the capital improvement over its lifetime. For this field, it is calculated over a 30 year life time. The costs are listed at \$0.00 until the project is completed.

Comments-

Any additional information that is helpful to the reader.

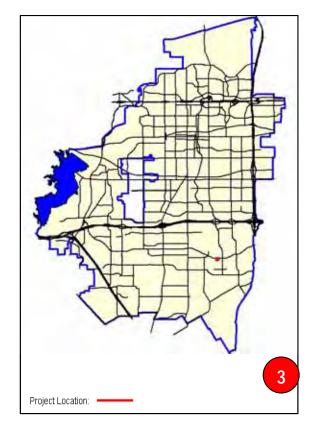
Community Services CIP Project Report

Neighborhood Services Project: Animal Services Center

Status Updated:10/30/2009



Description					
Construction of Anima	Construction of Animal Services Center				
Project Number:	84270899				
Project Number:	n/a				
Project Number:	n/a				
Project Number:	n/a				
Project Number:	n/a				
Construction Start	Apr-07				
Project Completion	Apr-09				
Current Phase	Construction				
Bond Election	2003				
Project C	ontract Information				
Project Manager	Lee Hitchcock, Mike Bass				
Phone Number	(817) 459-6231				
Email Address	bassm@ci.arlington.tx.us				
Design Firm	LBL Architects, Inc.				
General Contractor	Steele-Freeman, Inc.				



Project Funding					
Funding Source	FY2003	FY2004	FY2007	FY2008	
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00	
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29	
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00	
Other	\$0.00	\$0.00	\$0.00	\$60,000.00	
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00	
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00	

Animal Services Center



Project I	Budget & Expend	ditures			
Current Budget:	\$5,708,3	361.00			
Expended to Date:	\$5,667,5	591.00			
Operation & Maintenance Cost 5					
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$0.00	\$0.00			
	Comments				
General Obligation Bonds includes interest earned.					
2007 Grant Fund represents linear park shared funding of					
Animal Services parking	spaces for adjace	ent dog park.			

Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Airport Terminal Building

Status Updated: 10/30/2009

D	escription				
Construction of a new Airport Terminal Building. The					
	es a back-up data center for				
the Information Techn					
	o, ,				
Project Number:	358602-359210				
Project Number:					
Project Number:	N/A				
Project Number:	N/A				
Project Number:	N/A				
Construction Start	Dec-09				
Project Completion	Jan-11				
Current Phase	Design				
Bond Election	N/A				
	ontract Information				
Project Manager	Bob Porter/Alf Bumgardner				
Phone Number 817-459-5590					
Email Address bob.porter@arlingtontx.gov					
Design Firm	PGAL Architects/ CP&Y				
General Contractor	AUI Contractors, Inc.				



Project Funding					
Funding Source	FY2007	FY2008	FY2009	FY2010	
Certificates of Obligation	\$150,000.00	\$0.00	\$4,080,000.00	\$0.00	
IT Department UASI Grant	\$300,000.00	\$0.00	\$0.00	\$0.00	
TxDOT Aviation Grant	\$600,000.00	\$0.00	\$0.00	\$0.00	



Project Budget & Expenditures							
Current Budget: \$5,130,000.00							
Expended to Date: \$297,318.00							
Operation & Maintenance Cost							
Avg. Annual	Life						
N/A	N/A						
Comments							
Construction is scheduled to begin in January 2010.							
	\$5,130,0 \$297,31 ce Cost Avg. Annual N/A Comments						

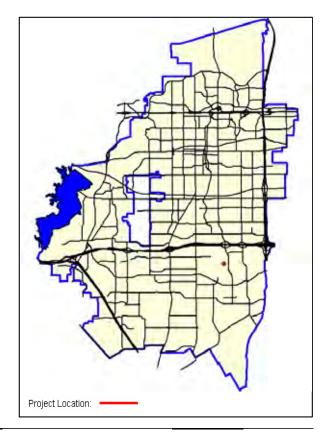
Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Terminal Apron Consturuction

Status Updated: 10/30/2009

	Description
	on of the Terminal Apron
Expansion.	on or the Terminal Apron
Ехранзіон.	
Project Number:	51330498
Project Number:	n/a
	n/a
Project Number:	n/a n/a
Project Number:	
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Aug-10
Current Phase	Design
Bond Election	N/A
	ontract Information
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	bob.porter@arlingtontx.gov
Design Firm	Chaing, Patel & Yerby
General Contractor	EAS Constracting



Project Funding						
Funding Source	FY2008	FY2009	FY2010	FY2011		
Certificates of Obligation	\$335,000.00	\$0.00	\$0.00	\$0.00		
TxDOT Aviation Grant	\$1,350,000.00	\$0.00	\$0.00	\$0.00		
	i i					
	i i					
	i i					



Project Budget & Expenditures					
Current Budget:	urrent Budget: \$1,685,000.00				
Expended to Date:	\$97,272.00				
Operation & Maintenance Cost					
Maintenance Cost of Improvement	Avg. Annual N/A	Life N/A			
Comments					
Construction is scheduled for January 2010.					

Arlington Municipal Airport CIP Project Report

Capital Investment Project: T-hangar Construction

Status Updated: 10/30/2009

Description					
Construction of the So	outh T-hangar building				
Project Number:	358506-51250498				
Project Number:	358506-51360498				
Project Number:	358501-51260498				
Project Number:	358501-51310499				
Project Number:	N/A				
Construction Start	Jul-08				
Project Completion	Nov-09				
Current Phase	Construction				
Bond Election	N/A				
Project C	ontract Information				
Project Manager	Bob Porter/Alf Bumgardner				
Phone Number	817-459-5990				
Email Address	bob.porter@arlingtontx.gov				
Design Firm	David Mason & Associates				
General Contractor	Turner Construction				



Project Funding							
Funding Source	FY2007	FY2008	FY2009	FY2010			
Certificates of Obligation	\$400,000.00	\$0.00	\$0.00	\$0.00			
Insurance Proceeds	\$542,708.00	\$0.00	\$0.00	\$0.00			
Gas Lease Funds -							
Aviation's 10%	\$0.00	\$0.00	\$699,129.00	\$0.00			
Tomorrow Foundation							
Interest	\$0.00	\$0.00	\$283,000.00	\$0.00			
Airport Improvement Funds	\$225,806.00	\$0.00	\$0.00	\$0.00			
TxDOT Aviation Grant	\$50,000.00	\$0.00	\$0.00	\$0.00			



Project Budget & Expenditures						
Current Budget:	\$2,200,643.00					
Expended to Date:	\$2,144,184.00					
Operation & Maintenance Cost						
Maintenance Cost of	Avg. Annual	Life				
Improvement	\$2,400.00	\$72,000.00				
Comments						
Poplacement for hangar building lost in the 2005 fire. Final						

Replacement for hangar building lost in the 2005 fire. Final insurance adjustment is pending.

The T-hangar lease rate is \$315 for each of the 20 hangars constructed.

Community Services CIP Project Report

Neighborhood Services Project: Animal Services Center

Status Updated:10/30/2009

	Occaription
	Description
Construction of Anima	ii Services Center
Project Number:	84270899
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project C	ontract Information
Project Manager	Lee Hitchcock, Mike Bass
Phone Number	(817) 459-6231
Email Address	bassm@ci.arlington.tx.us
Design Firm	LBL Architects, Inc.
General Contractor	Steele-Freeman, Inc.



Project Funding				
Funding Source	FY2003	FY2004	FY2007	FY2008
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00
Other	\$0.00	\$0.00	\$0.00	\$60,000.00
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00

Animal Services Center



Project	Project Budget & Expenditures				
Current Budget:	Current Budget: \$5,708,361.00				
Expended to Date:	\$5,667,5	591.00			
Operation & Maintenance Cost					
Maintenance Cost of	Cost of Avg. Annual Life				
Improvement	\$0.00 \$0.00				
Comments					
General Obligation Bonds includes interest earned.					
2007 Grant Fund represents linear park shared funding of					

Animal Services parking spaces for adjacent dog park.

Fire CIP Project Report

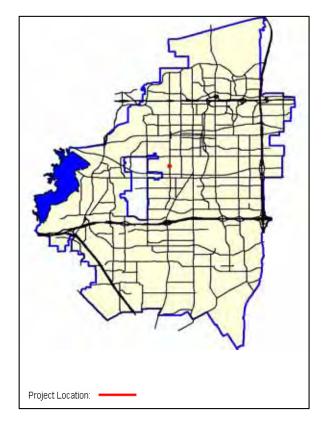
Neighborhood Services Project: Fire Station #3 Rebuild

Status Updated: 7/24/2009

Description

Funding for the design and total rebuild of Fire Station #3 located at 1820 South Fielder Road. The current Fire Station #3 was built in 1956 and is too small to house Fire's current apparatus. The station is also too old for additional modification and does not meet the current operational needs of the Fire Department.

Project Number:	50080399
Project Number:	n/a
Construction Start	Dec-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project C	Contract Information
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	brian.riley@arlingtontx.gov
Design Firm	ARB Architects, Inc.
General Contractor	Westland Construction, Inc



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$0.00	\$130,000.00	\$0.00	\$0.00
General Obligation Bonds	\$130,000.00	\$1,230,000.00	\$0.00	\$0.00
General Fund Transfer	\$0.00	\$0.00	\$25,000.00	\$0.00
		1		

Fire Station #3



Project	Project Budget & Expenditures			
Current Budget: \$1,845,803.00				
Expended to Date: \$1,638,394.00				
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$13,500.00	\$450,000.00		
Comments				

Preconstruction flyers distributed to surrounding neighborhoods. Banner placed in front of site informing of station rebuild and expected completion date. Grand re-opening ceremony and neighborhood celebration to be scheduled upon project completion (Feb/March '09). Project completed April 13,2009. Grand re-opening and dedication ceremony held April 25,2009.

Fire CIP Project Report

Neighborhood Services Project: Fire Station #4 Rebuild

Status Updated:10/30/2009

Description

Funding for the design and total rebuild of Fire Station #4 located at 1733 West Randol Mill Road. The current Fire Station #4 was built in 1957 and is too small to house Fire's current apparatus. Also, the station is too old for additional modification and does not meet the current needs of the Fire Department.

Project Number:	50090399
Project Number:	n/a
Construction Start	Dec-07
Project Completion	Jun-09
Current Phase	Construction
Bond Election	2003
Project Co	ontract Information
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	brian.riley@arlingtontx.gov
Design Firm	ARB Architects, Inc.
General Contractor	Westland Construction, Inc.



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$0.00	\$125,000.00	\$0.00	\$0.00
General Obligation Bonds	\$125,000.00	\$1,200,000.00	\$0.00	\$0.00
General Fund Transfer	\$0.00	\$0.00	\$303,000.00	\$0.00

Fire Station #4



Project Budget & Expenditures				
Current Budget:	Current Budget: \$1,775,486.00			
Expended to Date:	\$1,775,2	286.00		
Operation & Maintenan	ice Cost			
Maintenance Cost of	Avg. Annual Life			
Improvement	\$14,100.00 \$465,000.00			
Comments				
Preconstruction flyers distributed to surrounding neighborhoods.				
Banner placed in front of site informing of station rebuild and				
completion date. Grand re-opening ceremony and neighborhood				

celebration to be scheduled for August 15th.

Fire CIP Project Report

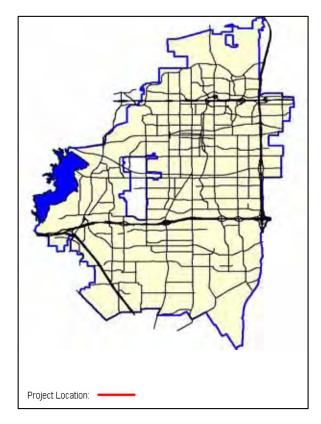
Neighborhood Services Project: Fire Station #9 Rebuild

Status Updated: 7/24/2009

Description

Currently in the Design Phase, Fire Station #9 will be relocated and rebuilt in the 800 block of Wimbledon Drive. The station is presently located at 4929 South Cooper Street. Emergency vehicles leaving the station are often faced with heavy traffic issues on Cooper Street, causing delayed response times. In addition to foundation and structural issues, the station has also become inadequate for meeting the current operational needs of the Fire Department. The rebuild design will incorporate the current as well as future operational needs of the Fire Department.

Project Number:	50130399
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	2008
Project C	ontract Information
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	brian.riley@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



	Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012	
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00	



Budget & Expend	aitures			
\$250,00	0.00			
\$0.00				
ce Cost				
Avg. Annual	Life			
\$0.00	\$0.00			
Comments				
	\$250,00 \$0.00 ce Cost Avg. Annual \$0.00			

Information Technology CIP Project Report

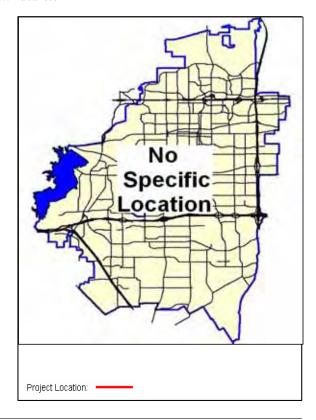
Capital Investment Project: Data Center Expansion

Status Updated: 10/30/2009

Description
This project will construct a backup data center in
conjunction with the new airport terminal. This data
center will provide a remote location to house backup
servers and systems for critical applications and
functionality in curport of the city's disactor recovery

plan.

Project Number:	85340999
Project Number:	n/a
Construction Start	May-09
Project Completion	Dec-10
Current Phase	n/a
Bond Election	n/a
Project C	ontract Information
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	
General Contractor	



Project Funding				
unding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$450,856.30	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures					
Current Budget:	Current Budget: \$450,856.30				
Expended to Date:	\$3,021.0)7			
Operation & Maintenan	ce Cost				
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$0.00	\$0.00			
Comments					

Information Technology CIP Project Report

Capital Investment

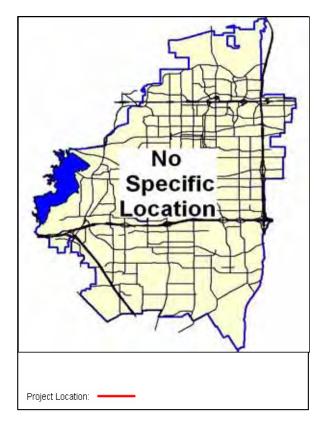
Project: Fiber Optic Infrastructure

Status Updated: 10/30/2009

Description

The City of Arlington is being required by SBC (Now AT&T) Communications to remove all City-owned fiber optic cable from their poles. This project funds the construction of new underground fiber to replace the existing above ground fiber on AT&T poles. The funding is near exhaustion, but the project is approximately 55% complete. Additional funding must be secured to complete.

Project Number:	85330998
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Dec-11
Current Phase	n/a
Bond Election	n/a
	entract Information
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	City of Arlington IT
General Contractor	Hammonds/Precision



Project Funding					
Funding Source	FY2006	FY2007	FY2008	FY2009	
Certificates of Obligation	\$350,000.00	\$0.00	\$0.00	\$0.00	



Project Budget & Expenditures				
Current Budget:	\$350,00	0.00		
Expended to Date:	Expended to Date: \$349,098.49			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
Comments				
Funding has been exhausted for this project, however the work				
is not complete.				

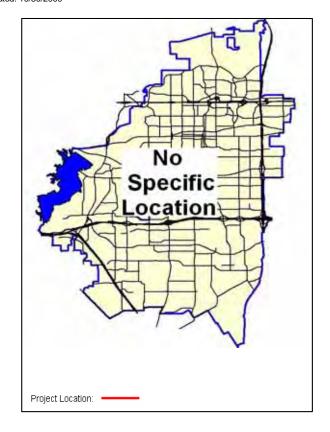
Information Technology CIP Project Report

Capital Investment Project: Handitran Status Updated: 10/30/2009

Description

This project is to implement a system to replace the existing City of Arlington Handitran scheduling system. The proposed project includes scheduling software replacement, server hardware, scheduling software installation and training services. The project is also expected to place mobile data terminals within Handitran vehicles with GPS technology to provide electronic manifests and route management.

Project Number:	85360999
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Co	ontract Information
Project Manager	Bob Johnson
Phone Number	817-459-6420
Email Address	bob.johnson@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding					
Funding Source	FY2006	FY2007	FY2008	FY2009	
Certificates of Obligation	\$200,000.00	\$0.00	\$0.00	\$0.00	
		•			



Project Budget & Expenditures						
Current Budget: \$200,000.00						
Expended to Date:	\$45,180	.10				
Operation & Maintenar	nce Cost					
Maintenance Cost of	Avg. Annual	Life				
Improvement	\$0.00	\$0.00				
Comments						

Information Technology CIP Project Report

Capital Investment Project: Phone System Status Updated: 10/30/2009

Description

This project acquires and implements a new telephone system to replace the existing system which is over 12 year old technology. The current system is costly to support (\$112,000 annually) and has a rising degree of risk due to availability of parts and the design of the system. If our primary system (located at City Hall) failed today, approximately 80% of all COA employees would be without phone service. This project includes new phones, new features for our call centers, and a reduced risk due to the nature of the design/architecture.

85400999
n/a
n/a
n/a
n/a
Nov-09
Sep-11
n/a
n/a
ontract Information
Beth Ann Unger
817-459-6706
bethann.unger@arlingtontx.gov
n/a
n/a



Project Funding					
Funding Source	FY2009	FY2010	FY2011	FY2012	
Certificates of Obligation	\$1,700,000.00	\$0.00	\$0.00	\$0.00	



Project Budget & Expenditures		
Current Budget:	\$1,700,0	00.00
Expended to Date:	\$0.00	
Operation & Maintenand	ce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
	Comments	

Libraries CIP Project Report

Neighborhood Services Project: Central Library

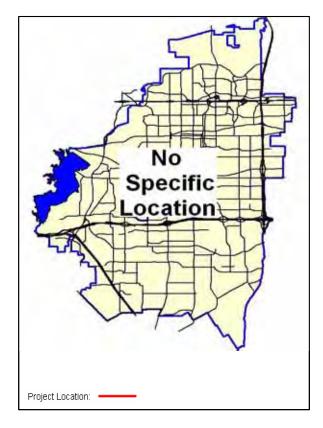
Status Updated: 11/6/2009

Description The George W. Hawkes Central Library opened in

- January 1973. Project goals are to

 1. Form a vision of what citizens want and need from Central Library services.
- 2. Assess the physical condition and future viability of the Central Library.
- 3. Determine future steps and the costs for achieving the vision.

Project Number:	89441199
Project Number:	NA
Construction Start	NA
Project Completion	Sep-10
Current Phase	NA
Bond Election	1999
Project C	Contract Information
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$500,000.00



Project Budget & Expenditures			
Current Budget:	\$500,00	0.00	
Expended to Date:	Date: \$0.00		
Operation & Maintenance Cost			
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00	
	Comments		
Contract awarded to Prov scheduled to start Novem		s LLC. Project	

Libraries CIP Project Report

Neighborhood Services Project: Collection Development

Status Updated: 11/6/2009

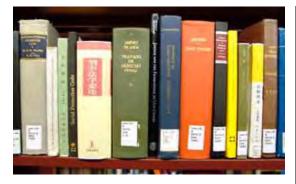
Description

The current size of the Library's collection is below established standards for libraries serving Arlington's population size. This project supplements the Library's operating budget allocation for the purchase of new library materials in all formats and will result in increases in both the quality and size of the collection, thus allowing us to better meet the needs of library patrons.

Project Number:	89441199
Project Number:	n/a
Construction Start	n/a
Project Completion	Sep-10
Current Phase	NA
Bond Election	2003
Project C	ontract Information
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$250,000.00	\$250,000.00	\$500,000.00	\$250,000.00



Project Budget & Expenditures		
Current Budget:	\$1,250,0	00.00
Expended to Date:	\$1,026,2	286.50
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
Comments		
Purchases of material are ongoing. The current materials per		
capita measure is 1.69.		

Parks and Recreation CIP Project Report

Neighborhood Services Project: Arlington Dog Park Status Updated:10/30/2009

Description	
Construction of an off-leash park facility adjacent	to
the SE Library and new Animal Services Center.	

Project Number:	52640598
Project Number:	52640599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-07
Project Completion	Dec-07
Current Phase	Complete
Bond Election	2005
Project C	Contract Information
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@arlingtontx.gov
Design Firm	Parks Department- Internal
General Contractor	Greenscaping



Approved Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Donations	\$53,283.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$145,637.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$196,745.00	\$0.00	\$0.00

Dog parks are for both people and dogs.



Project	Project Budget & Expenditures		
Current Budget:	\$395,66	5.00	
Expended to Date:	\$395,66	5.00	
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$18,409.00		
Comments			

The Parks Department held two public meetings and the Park Board approved the master plan in June 2006. Project is complete.

Parks and Recreation CIP Project Report

Neighborhood Services

Project: B.C. Barnes & Wimbledon Park Renovations

Status Updated: 11/5/2009

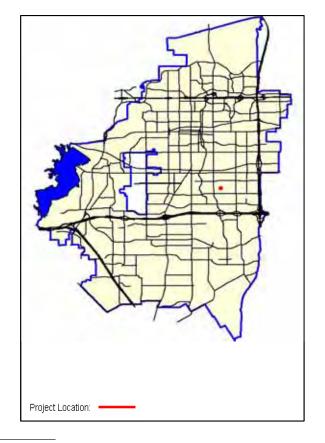
Description

Funding will provide for renovations and new amenities for both B.C. Barnes and Wimbledon Parks.

Master Plan for B.C. Barnes was adopted by the Parks & Recreation Board in October 2008. Phase 1 improvements include renovating the existing pavilion & playground, installation of hike/bike trail, irrigated open space, benches & area lighting.

Renovations of Wimbledon Park include replacing the playground, repairs to existing granite trail, and small picnic shelter.

ornan promo enono:	
Project Number:	52860599
Project Number:	53070599
Project Number:	N/A
Construction Start	4/1/2010 Wimbledon
Construction Start	6/1/2010 B.C. Barnes
Project Completion	8/2010 Wimbledon
Project Completion	11/2010 B.C. Barnes
Current Phase	Design
Bond Election	2005
Project Co	ontract Information
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Mycoskie McInnis Associates, I
General Contractor	N/A



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$250,000.00	\$100,000.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$300,000.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget:	Current Budget: \$650,000.00		
Expended to Date:	\$43,418	.05	
Operation & Maintenan	ce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$35,500.00	\$0.00	
Comments			
Average Annual mainten	Average Annual maintenace cost is for both projects.		
- , ,			

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Bowman Branch Floodplain Acquisition

Status Updated: 11/5/2009

	Description		
southeast Arlington, p	ain along Bowman Branch in particularly along Spring Miller eclamation and future linear		
Project Number: 52720599			
Project Number:	N/A		
Construction Start	N/A		
Project Completion	N/A		
Current Phase	Acquisition		
Bond Election	2005		
Project C	Project Contract Information		
Project Manager	De'Onna Garner		
Phone Number	817-459-6937		
Email Address	Deonna.Garner@arlingtontx.gov		
Design Firm N/A			
General Contractor N/A			



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$100,000.00	\$20,000.00	\$180,000.00	\$0.00

Acquire floodplain, particularly along Spring Miller Court, for linear



<u> </u>				
Project Budget & Expenditures				
Current Budget: \$300,000.00				
Expended to Date: \$12,717.50				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$2,000.00 \$0.00				
Comments				
Funding will be used to acquire floodplain property as willing				

Funding will be used to acquire floodplain property as willing sellers are identified.

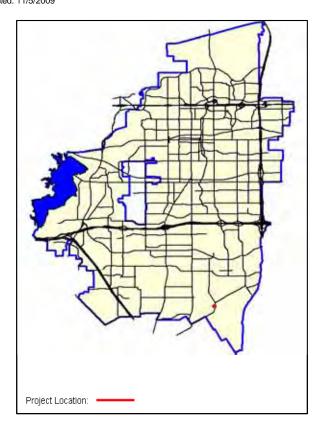
The Parks Department is currently negotiating the purchase of 4.4 acres on Mansfield Webb Rd. along Bowman Branch.

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Linear Park Trail Development Along Bowman Branch, Rush Creek & Sublett Creek Status Updated: 11/5/2009

D	escription	
Construction of linear	park trail along Bowman	
Branch, Rush Creek 8	Sublett Creek.	
Project Number: 53010599		
Project Number:	53100599	
Project Number:	53110598	
Project Number:	N/A	
Project Number:	N/A	
Construction Start	Jun-10	
Project Completion	Dec-10	
Current Phase	Design	
Bond Election 2005		
Project Contract Information		
Project Manager	Kurt Beilharz	
Phone Number	817-459-5478	
Email Address	Kurt.Beilharz@arlingtontx.gov	
Design Firm	Schrickel, Rollins & Associates	
General Contractor	N/A	



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$1,190,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$600,000.00	\$0.00	\$0.00
Other	\$0.00	\$196,500.00	\$0.00	\$0.00
Park Fees	\$392,000.00	\$0.00	\$0.00	\$0.00

Construct approximately 1 linear mile of trail.



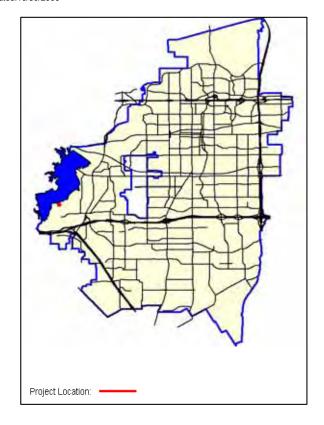
Project Budget & Expenditures			
Current Budget:	rent Budget: \$2,378,500.00		
Expended to Date:	\$74,524	.90	
Operation & Maintenar	nce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$46,000.00	\$0.00	
Comments			

Parks and Recreation CIP Project Report

Neighborhood Services Project: Bowman Springs Park

Status Updated:10/30/2009

	Description		
Proposed improvements include a new pedestrian walkway from Poly Webb Road into the park.			
Project Number:	52740599		
Project Number:	n/a		
Construction Start	Aug-06		
Project Completion	Sep-06		
Current Phase	Complete		
Bond Election	2005		
Project C	Project Contract Information		
Project Manager	Kurt Beilharz		
Phone Number	817-459-5478		
Email Address	kurt.beilharz@arlingtontx.gov		
Design Firm	In-house Design		
General Contractor	Reliable Paving		



Approved Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$25,000.00	\$0.00	\$0.00	\$0.00
·				

Popular lakeside park is currently difficult for pedestrians to access



S			
Project Budget & Expenditures			
Current Budget: \$26,190.00			
Expended to Date: \$26,190.00			
Operation & Maintenance Cost			
Maintenance Cost of Avg. Annual Life			
Improvement	\$1,000.00		
	Comments		

Public meetings associated with the 2005 bond program demonstrated need for improved pedestrian access from Poly Webb Road into the park interior.

Project is complete.

Parks and Recreation CIP Project Report

Neighborhood Services Project: Clarence Foster Park

Status Updated: 11/5/2009

	Description
Funding will be utilized along the walking trail.	d to construct area lighting
Project Number:	52870599
Project Number:	n/a
Construction Start	Feb-09
Project Completion	Sep-09
Current Phase	Construction
Bond Election	2005
Project C	ontract Information
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$50,000.00	\$0.00	\$0.00	\$0.00

A lighted walking trail at this park is a common request of neighborh



Project	Project Budget & Expenditures				
Current Budget:	Current Budget: \$50,000.00				
Expended to Date:	Expended to Date: \$49,900.00				
Operation & Maintenance Cost					
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$2,500.00	\$0.00			
Comments					
This project is complete.					

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Clarence Thompson Park

Status Updated: 11/5/2009

Γ	Description		
	•		
Renovations and important the			
irrigation for the athlet	existing parking lot and		
ingation for the atme	iic neid.		
Project Number:	53020599		
Project Number:	n/a		
Construction Start	Jul-11		
Project Completion	Nov-11		
Current Phase	NA		
Bond Election	2005		
Project Co	Project Contract Information		
Project Manager	Jason Landrem		
Phone Number	817-459-5489		
Email Address	Jason.Landrem@arlingtontx.gov		
Design Firm	N/A		
General Contractor	N/A		



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

Renovate the existing parking lot and add irrigation for the athletic f



Í					
Project E	Project Budget & Expenditures				
Current Budget:	Current Budget: \$150,000.00				
Expended to Date:	expended to Date: \$0.00				
Operation & Maintenan	ce Cost				
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$13,000.00	\$0.00			
Comments					

Parks and Recreation CIP Project Report

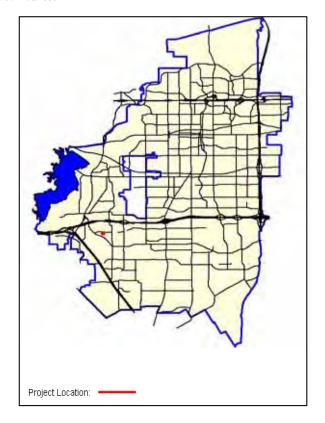
Neighborhood Services

Project: Cliff Nelson & Dottie Lynn Recreation Center Renovations

Status Updated: 11/5/2009

Description This funding will be used to expand classroom space and renovate the patio/deck area at Cliff Nelson. Improvements to Dottie Lynn Recreation Center include funding will be utilized to expand classroom space, renovate the kitchen, and improve the exterior appearance of the building.

Project Number:	52880597
Project Number:	52880599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-09
Project Completion	Apr-10
Current Phase	Construction
Bond Election	2005
Project Co	ontract Information
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Kilpatrick
General Contractor	Innovative Services



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Gas Revenue	\$0.00	\$200,000.00	\$0.00	\$0.00
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00

Cliff Nelson Recreation Center will soon have expanded classroom space and a new shaded deck.



Project Budget & Expenditures			
Current Budget:	\$700,00	0.00	
Expended to Date:	\$107,75	1.10	
Operation & Maintena	Operation & Maintenance Cost		
Maintenance Cost of Avg. Annual Life Improvement \$0.00			
Comments			

Parks and Recreation CIP Project Report

Neighborhood Services Project: Cravens Park Status Updated: 11/5/2009

D	escription		
	xisting trail, volleyball court on repair, bridge replacement		
Project Number:	53030599		
Project Number:	NA		
Construction Start	Jul-11		
Project Completion	Nov-11		
Current Phase	NA		
Bond Election	2005		
Project Co	Project Contract Information		
	D 10 0		
Project Manager	De'Onna Garner		
Project Manager Phone Number	817-459-6937		

General Contractor



	Project Funding			
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00

Renovate existing trail, volleyball court drainage repairs, erosion repair, bridge replacement and pond dredging.



Project	Project Budget & Expenditures				
Current Budget:	Current Budget: \$400,000.00				
Expended to Date:	Expended to Date: \$0.00				
Operation & Maintenance Cost					
Maintenance Cost of	Maintenance Cost of Avg. Annual Life				
Improvement	\$0.00	\$0.00			
Comments					
This project was approved as part of the 2005 Parks Bond					
program.					

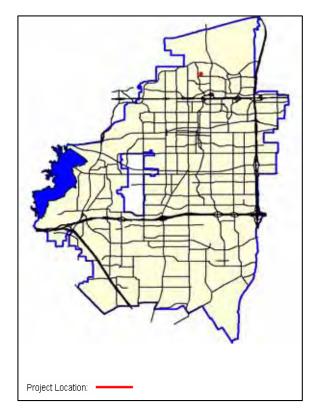
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Ditto and Lake Arlington Golf Course Renovations

Status Updated: 11/5/2009

	escription	
Improvements at Ditto Golf Course will include the renovation of the irrigation system and a pond. The greens at Lake Arlington Golf Course will be completely reconstructed.		
Project Number: 52800599		
Project Number:	NA	
Project Number: NA		
Project Number:	NA	
Project Number:	NA	
Construction Start	Feb-08	
Project Completion	Jun-08	
Current Phase	NA	
Bond Election	2005	
Project Contract Information		
Project Manager	Evonne Sandas	
Phone Number 817-478-8500		
Email Address	Evonne.Sandas@arlingtontx.gov	
Design Firm Steve Plummer Associates		
General Contractor Robinson Landscape Construct		



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$400,000.00	\$227,590.13	\$0.00	\$0.00

Improvements at Ditto Golf Course are intended to help improve fairway conditions and complete a signature water feature.



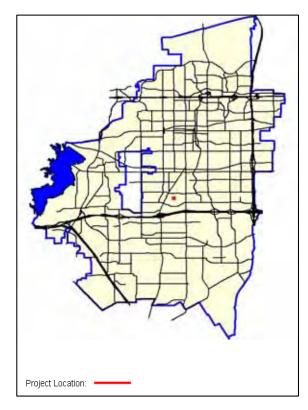
Budget & Expend	ditures		
Current Budget: \$627,590.13			
\$627,59	0.13		
Operation & Maintenance Cost			
Avg. Annual	Avg. Annual Life		
\$0.00 \$0.00			
Comments			
Irrigation renovation has been completed at Ditto. Pond & well			
improvements are still pending.			
	\$627,59 \$627,59 nce Cost Avg. Annual \$0.00 Comments been completed a		

Parks and Recreation CIP Project Report

Neighborhood Services
Project: HAD Dunsworth Park

Status Updated:10/30/2009

	Description	
Funding for this project will be used to construct		
additional trail and pla	yground improvements.	
Project Number:	52890598	
Project Number:	52890599	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Jun-08	
Project Completion	Aug-08	
Current Phase Complete		
Bond Election 2005		
Project C	ontract Information	
Project Manager	Kurt Beilharz	
Phone Number	817-459-5478	
Email Address	Kurt.Beilharz@arlingtontx.gov	
Design Firm	Keith Hamilton Engineering	
General Contractor		
	-	



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$30,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$45,000.00	\$0.00	\$0.00	\$0.00

The addition of a basketball court at this park was requested by resi



Project Budget & Expenditures			
Current Budget: \$69,025.00			
Expended to Date: \$69,025.00			
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$2,500.00		
Comments			

Project is complete. This project was approved as part of the 2005 Parks Bond program. A public meeting was held in February 2008 to discuss the project with the surrounding neighborhood. Public input determined that the proposed plan to install a basketball court was not viable. The community would be better served by the installation of additional concrete trail

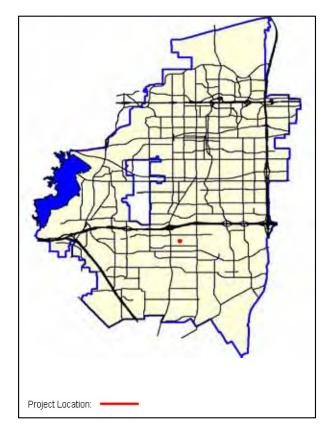
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Harold Patterson Sports Center Phase I Renovations

Status Updated: 11/5/2009

	escription	
Funding for this project will be utilized to construct a new parking lot, replace one irrigation pump, and renovate five soccer fields.		
Construction is under	vay.	
Project Number: 52900599		
Project Number: 53080598		
Project Number: 52900597		
Project Number: 53190599		
Project Number: n/a		
Construction Start May-09		
Project Completion	Feb-10	
Current Phase Construction		
Bond Election	2005/2008	
Project Contract Information		
Project Manager	Jason Landrem	
Phone Number	817-459-5489	
Email Address <u>Jason.Landrem@arlingtontx.gov</u>		
Design Firm Carter & Burgess		
General Contractor Mart, Inc.		



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Land Sell Revenue	\$0.00	\$2,105,521.00	\$0.00	\$0.00
General Obligation Bonds				
(2005)	\$950,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds				
(2008)	\$0.00	\$0.00	\$1,000,000.00	\$0.00

This popular sports venue requires parking lot repairs and field renovations.



Project Budget & Expenditures			
Current Budget:	et: \$4,055,521.00		
Expended to Date:	Date: \$2,079,614.00		
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual Life		
Improvement	\$10,000.00		
Comments			
This project was approved as part of the 2005 Parks Bond			
program. New Master Plan for the sports complex was adopted			

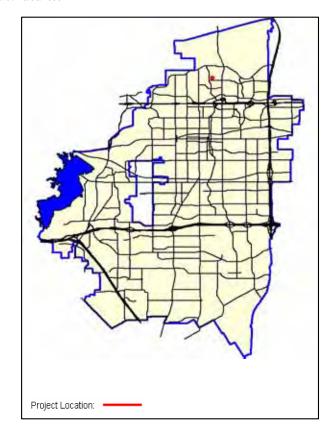
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Ditto and Lake Arlington Golf Course Renovations

Status Updated:10/30/2009

Description		
Improvements at Ditto Golf Course will include the renovation of the irrigation system and a pond. The greens at Lake Arlington Golf Course will be completely reconstructed.		
Project Number: 52800599		
Project Number: n/a		
Construction Start Feb-08		
Project Completion	Jun-08	
Current Phase Complete		
Bond Election	2005	
Project C	ontract Information	
Project Manager	Evonne Sandas	
Phone Number	817-478-8500	
Email Address Evonne.Sandas@arlingtontx.gov		
Design Firm Steve Plummer Associates		
General Contractor	Robinson Landscape Construct	



Approved Project Funding				
Funding Source FY2006 FY2007 FY2008 FY2009				
Gas Revenue	\$0.00	\$0.00	\$342,462.00	\$0.00
General Obligation Bonds	\$400,000.00	\$200,000.00	\$0.00	\$0.00

Improvements at Ditto Golf Course are intended to help improve fair



Project Budget & Expenditures				
Current Budget: \$942,462.00				
Expended to Date: \$833,806.13				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$0.00				
Comments				
Drainet alements were determined in montings with the Cityle				

Project elements were determined in meetings with the City's Golf Advisory Committee and the 2005 Parks Bond Committee. Project is complete.

Irrigation renovation has been completed at Ditto. Pond & well improvements are still pending. Lake Arlington Greens renovation project is complete.

Parks and Recreation CIP Project Report

Neighborhood Services Project: Lynn Creek Trail Connection

Status Updated: 7/30/2009

	Description	
Extend the existing linear park trail west to Silo Road and east to Matlock Road, and include pedestrian amenities such as benches and trash receptacles.		
Project Number:	53040599	
Project Number:	n/a	
Construction Start	Jan-09	
Project Completion	Feb-09	
Current Phase	Construction	
Bond Election	2005	
Project C	ontract Information	
Project Manager	Kurt Beilharz	
Phone Number	817-459-5478	
Email Address	Kurt.Beilharz@arlingtontx.gov	
Design Firm N/A		
General Contractor	Reliable Paving	



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$200,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$17,100.00	\$0.00	\$0.00	\$0.00

Extend the existing linear park trail west to Silo Road and east to Matlock Road.



Project Budget & Expenditures				
Current Budget: \$217,100.00				
\$189,33	6.00			
nce Cost				
Avg. Annual	Life			
\$18,000.00	\$0.00			
Comments				
•				
	\$217,10 \$189,33 nce Cost Avg. Annual \$18,000.00 Comments			

Parks and Recreation CIP Project Report

Neighborhood Services
Project: Marrow Bone Springs Renovations

Status Updated: 11/5/2009

Description			
	he removal and replacement of		
asphalt trail along Joh			
aspiralit trail along John	ilsoil Cleek.		
D : (N	50440500		
Project Number:	52440599		
Project Number:	N/A		
Construction Start	May-10		
Project Completion	Oct-10		
Current Phase	Design		
Bond Election	1997		
Project C	ontract Information		
Project Manager	Jason Landrem		
Phone Number	817-459-5489		
Email Address	jason.landrem@arlingtontx.gov		
Design Firm	Graham Associates, Inc.		
General Contractor N/A			



Project Funding				
Funding Source	FY 2002	FY 2003	FY 2004	FY 2005
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures					
Current Budget:	Current Budget: \$400,000.00				
Expended to Date:	Expended to Date: \$80,715.00				
Operation & Maintenan	ce Cost				
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$0.00	\$0.00			
	Comments				

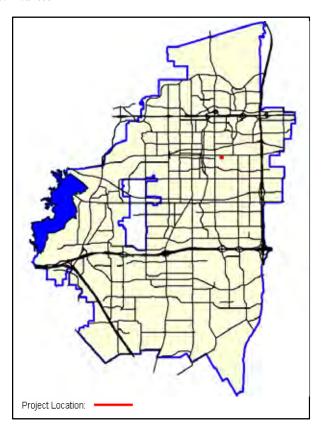
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Meadowbrook Park Improvements

Status Updated: 11/5/2009

	Description	
Proposed improveme	ents include the installation of a	
shelter to house porta		
•		
Project Number: 52780599		
Project Number:	N/A	
Construction Start	Dec-09	
Project Completion	Mar-10	
Current Phase	Design	
Bond Election	1997	
Project C	Contract Information	
Project Manager	Kurt Beilharz	
Phone Number	817-459-5478	
Email Address	Kurt.Beilharz@arlingtontx.gov	
Design Firm	Graham Associates, Inc.	
General Contractor N/A		



		Project Funding		
Funding Source	FY 2006	FY 2007	FY 2008	FY 2009
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project E	Budget & Expend	ditures			
Current Budget:	Current Budget: \$250,000.00				
Expended to Date:	\$108,09	3.00			
Operation & Maintenance Cost					
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$0.00 \$0.00				
Comments					

Parks and Recreation CIP Project Report

Neighborhood Services Project: O.S Gray Park

Status Updated: 11/5/2009

	Description	
Phase 1 improvemen	nts include a parking lot,	
playground, landscaping, trail & irrigated open space.		
İ		
İ		
Project Number:	52990598	
Project Number:	52990599	
Project Number:	N/A	
Project Number:	N/A	
Project Number:	N/A	
Construction Start Mar-10		
Project Completion	Aug-10	
Current Phase	Design	
Bond Election	2005	
Project C	ontract Information	
Project Manager	Kurt Beilharz	
Phone Number 817-459-5478		

Project Location:

Funding Source	FY2008	FY2009	FY2010	FY2011
Park Fees	\$150,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$200,000.00	\$65,000.00	\$0.00	\$0.00

Develop a masterplan of the park. Design and construct phase I park improvements.

N/A

Kurt.Beilharz@arlingtontx.gov
Oliver Windham Landscape Ar

Email Address

Design Firm
General Contractor



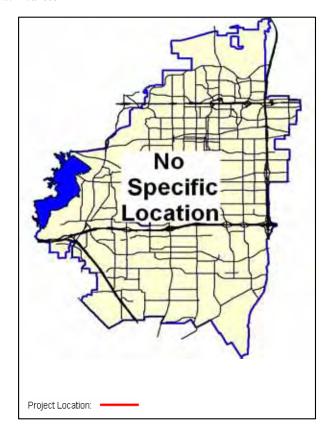
Project	Budget & Expend	ditures		
Current Budget:	\$415,00	0.00		
Expended to Date:	\$70,000	.00		
Operation & Maintenar	nce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$40,200.00			
	Comments			

Parks and Recreation CIP Project Report

Neighborhood Services Project: Park Partnership Funds

Status Updated: 11/5/2008

D	Description		
Matching funds to leve	erage improvements in various od groups, rotary clubs and		
Project Number:	52790599		
Project Number:	NA		
Construction Start	NA		
Project Completion	NA		
Current Phase	NA		
Bond Election	2005		
Project Contract Information			
Project Manager	Jason Landrem		
Phone Number	817-459-5489		
Email Address	Jason.Landrem@arlingtontx.gov		
Design Firm	NA		
General Contractor NA			



		Project Funding		
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$95,000.00	\$80,000.00	\$80,000.00	\$0.00

The J.W. Dunlop Creative Playground is a great example of the type of partnership intended for this funding.

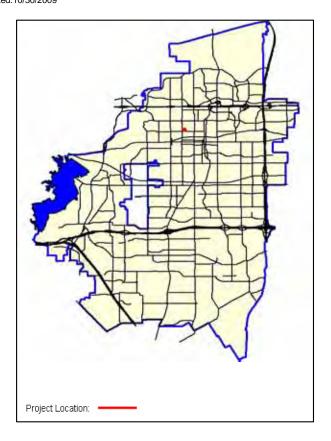


Project Budget & Expenditures				
Current Budget:	ent Budget: \$225,000.00			
Expended to Date:	Expended to Date: \$172,504.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual Life			
Improvement	\$69,500.00			
Comments				
The Parks Department accepted nine applications for these				
funds in October 2006.				

Parks and Recreation CIP Project Report

Neighborhood Services Project: Pirie Park Status Updated:10/30/2009

	Description
	Description ct will be utilized to replace the
Project Number:	52920599
Project Number:	n/a
Construction Start	Jul-07
Project Completion	Dec-07
Current Phase	Complete
Bond Election	2005
Project C	Contract Information
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Oliver Windham Landscape Ar
General Contractor	Site Planning Site Developmer



Approved Project Funding				
Funding Source FY2007 FY2008 FY2009 FY2010				
General Obligation Bonds	\$90,000.00	\$0.00	\$0.00	\$0.00

Pirie Park's playground equipment is outdated.



Project Budget & Expenditures			
Current Budget: \$200,750.00			
Expended to Date:	Expended to Date: \$200,750.00		
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement \$0.00			
Comments			

This project was approved as part of the 2005 Parks Bond program.

Project is complete.

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Randol Mill Park Playground and Parking Lot Improvements

Status Updated: 11/5/2009

De	Description			
Proposed renovations include the construction of a				
barrier free playground				
1 75				
Project Number:	52810599			
	52810598			
	N/A			
Project Number:	N/A			
	N/A			
Construction Start	Jun-10			
Project Completion	Nov-10			
Current Phase	Design			
Bond Election	2005			
Project Contract Information				
Project Manager	Kurt Beilharz			
	817-459-5478			
Email Address	Kurt.Beilharz@arlingtontx.gov			
Design Firm	La Terra Design			
General Contractor N/A				



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Grant Fund	\$0.00	\$0.00	\$100,000.00	\$0.00
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$35,000.00

This outdated play structure and adjacent restroom facility will be reconstructed.



Project Budget & Expenditures				
Current Budget: \$635,000.00				
Expended to Date: \$38,465.00				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$9,000.00				
Comments				

Restroom facility has been deleted from program. Additional parking will be constructed instead.

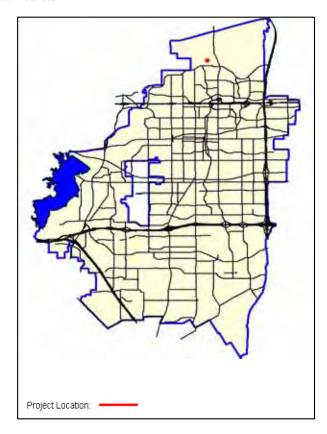
The \$100,000 from ATF Grant has not been transferred into account yet.

Parks and Recreation CIP Project Report

Neighborhood Services Project: River Legacy Parks

Status Updated: 11/5/2008

D	escription			
	and improvements include on of the park roadways, round.			
Project Number:	Project Number: 53050599			
Project Number:	NA			
Project Number:	NA			
Project Number:	NA			
Project Number:	NA			
Construction Start	Jan-11			
Project Completion	Jun-11			
Current Phase	NA			
Bond Election	2005			
Project Contract Information				
Project Manager	De'Onna Garner			
Phone Number	817-459-6937			
Email Address	DeOnna.Garner@arlingtontx.gov			
Design Firm	NA			
General Contractor NA				



		Project Funding		
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$600,000.00

Renovations and improvements include reconstructing a portion of the park roadways, parking lots and playground.



Budget & Expend	ditures			
Current Budget: \$400,000.00				
\$434.00				
nce Cost				
Maintenance Cost of Avg. Annual Life Improvement \$9,500.00				
Comments				
	\$434.00 nce Cost Avg. Annual \$9,500.00			

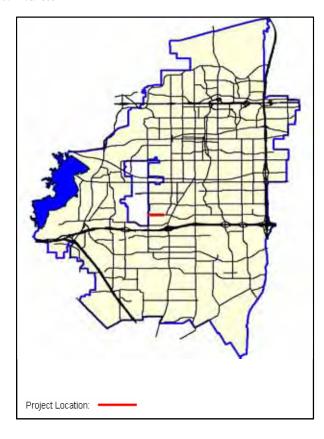
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Six Flags Subarea Land Acquisition

Status Updated: 11/5/2009

Description	
Proposed improvements include the installation of a	
shelter to house portal	
'	
Project Number:	52660599
Project Number:	52660597
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	Acquisition
Bond Election	1997
Project Contract Information	
Project Manager	Matt Young
Phone Number	817-459-5486
Email Address	matt.young@arlingtontx.gov
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY 1997	FY 1998	FY 1999	2009
General Obligation Bonds	\$529,618.20	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$400,000.00



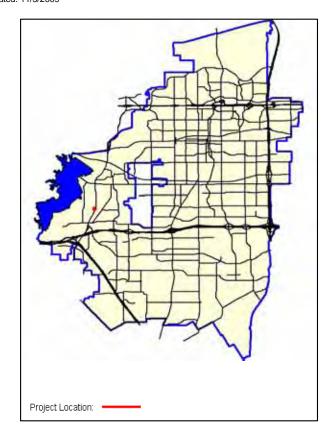
Project Budget & Expenditures			
Current Budget:	\$929,61	8.00	
Expended to Date:	\$435,70	6.00	
Operation & Maintenan	ce Cost		
Maintenance Cost of Improvement	Avg. Annual \$1,200.00	Life \$0.00	
	Comments		

Parks and Recreation CIP Project Report

Neighborhood Services Project: Thora Hart Status Updated: 11/5/2009

Description
Improvements include the installation of a new park
sign and a retaining wall along Green Oaks to correct
an erosion problem at the front of the park.

Project Number:	53060598
Project Number:	53060599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Feb-10
Current Phase	Construction
Bond Election	2005
Project Co	ontract Information
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	Oliver Windham Landscape Ar
General Contractor	Henneberger Construction



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$50,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$30,000.00	\$0.00	\$0.00	\$0.00
Water Dept. Funding	\$20,000.00	\$0.00	\$0.00	\$0.00

Improvements include the installation of a new park sign and a retaining wall along Green Oaks to correct an erosion problem at the front of the park.



Project Budget & Expenditures			
Current Budget: \$200,000.00			
Expended to Date:	\$48,602	.00	
Operation & Maintenan	ce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$4,000.00		
	Comments		

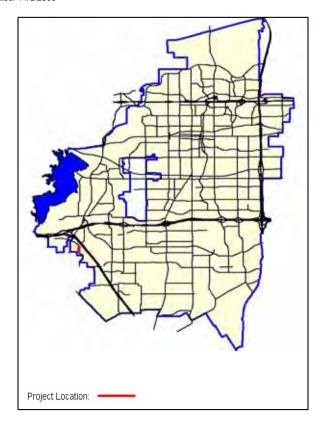
Parks and Recreation CIP Project Report

Neighborhood Services Project: Treepoint Park

Status Updated: 11/5/2009

Description
Develop a masterplan of the park. Design and construct phase I park improvements.
Phase 1 improvements include a parking lot, playground, landscaping, trail & irrigated open space.
Project Number: 52970599

52970599
52970598
N/A
N/A
N/A
Apr-10
Oct-10
Design
2005
ontract Information
Jason Landrem
817-459-5489
Jason.Landrem@arlingtontx.gov
Schrickel, Rollins & Associates
N/A



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$58,803.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$675,000.00	\$75,000.00	\$0.00	\$0.00
Funding from KISD	\$71,500.00			

Develop a masterplan of the park. Design and construct phase I



Project Budget & Expenditures		
Current Budget:	\$880,30	3.00
Expended to Date:	\$54,751	.00
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$46,500.00	
	Comments	

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Vandergriff Park Improvements

Status Updated: 11/5/2009

	Description	
Construct a restroom / concession building,		
renovations of existing ballfields and renovations of		
existing roadway.	bamieras ana renovations of	
existing roadway.		
Duois et Nume le en	E2020E00	
Project Number:	52830599	
Project Number:	52830597	
Project Number:	52830598	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Mar-09	
Project Completion	Mar-10	
Current Phase	Construction	
Bond Election	2005	
	ontract Information	
Project Manager	Jason Landrem	
Phone Number	817-459-5489	
Email Address	Jason.Landrem@arlingtontx.gov	
Design Firm	Schrickel Rollins Associates	
General Contractor	2L Construction	



Project Funding						
Funding Source	FY2007	FY2008	FY2009	FY2010		
General Obligation Bonds	\$1,300,000.00	\$0.00	\$0.00	\$0.00		
General Obligation Bonds	\$344,931.00	\$0.00	\$0.00	\$0.00		
Gas Funds	\$625,001.00	\$0.00	\$0.00	\$0.00		



\$2,269,9 \$1,063,9				
. , ,	99.00			
•				
Operation & Maintenance Cost				
Avg. Annual	Life			
\$0.00	\$0.00			
Comments				
Construction of the Restroom/concession building and ballfield				
renovations are complete.				
	Avg. Annual \$0.00 Comments			

Construction of the roadway improvements are under way.

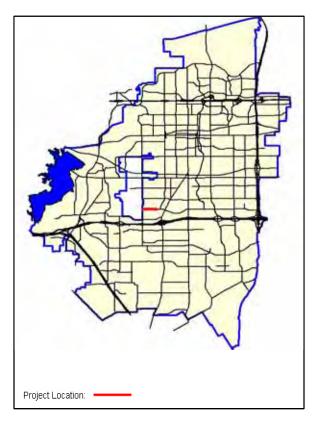
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Rush/Village Creek Land Acquisition

Status Updated: 11/5/2009

	Description			
	Acquisition of flood plain along Village and Rush			
	on for floodplain reclamation			
and future linear park	development.			
Project Number:	52680599			
Project Number:	N/A			
Project Number:	N/A			
Project Number:	N/A			
Project Number:	N/A			
Construction Start	N/A			
Project Completion	N/A			
Current Phase	Acquisition			
Bond Election	1997			
Project Contract Information				
Project Manager	Matt Young			
Phone Number	817-459-5486			
Email Address	matt.young@arlingtontx.gov			
Design Firm	N/A			
General Contractor N/A				



Project Funding					
Funding Source	FY 2005	FY 2006	FY 2007	FY 2008	
General Obligation Bonds	\$145,000.00	\$0.00	\$630,000.00	\$0.00	



Project Budget & Expenditures				
Current Budget:	\$775,000.00			
Expended to Date:	\$151,962.00			
Operation & Maintenance Cost				
Maintenance Cost of Improvement	Avg. Annual \$4,000.00	Life \$0.00		
Comments				
Reimbursement of \$96,14 FY 2010.	48.72 to this acco	unt is scheduled for		

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Webb Community Park Phase II

Status Updated:10/30/2009

	B			
Description				
Funds will allow the Parks Department to continue with the phased development of this community park in southeast Arlington. Additional parking, athletic fields, walking trails and other amenities are planned.				
Project Number:	52850599			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	Apr-07			
Project Completion	Dec-07			
Current Phase	Complete			
Bond Election	2005			
Project C	ontract Information			
Project Manager	Jason Landrem			
Phone Number	817-459-5489			
Email Address	Jason.Landrem@arlingtontx.gov			
Design Firm	Schrickel and Rollins and Asso			
General Contractor	Greenscaping			



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$358,000.00	\$0.00	\$0.00	\$0.00

Webb Community Park was recently opened in southeast Arlington.



Project Budget & Expenditures				
Current Budget: \$599,531.00				
Expended to Date:	Expended to Date: \$489,821.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement \$90,000.00				
Comments				

This project was approved as part of the 2005 Parks Bond program. In addition, Parks staff have held two community meetings in 2006 to discuss development priorities for this park. Project is complete.

Parks and Recreation CIP Project Report

Neighborhood Services

Project: Webb Community Park Phase III

Status Updated: 11/5/2009

D	escription		
Improvements include a second park entrance, a restroom building, additional parking spaces with lighting, additional concrete trail, one youth baseball field, additional irrigation.			
Project Number:	52850597		
Project Number:	52850599		
Project Number:	NA		
Project Number:	NA		
Project Number:	NA		
Construction Start	Jun-10		
Project Completion	Dec-10		
Current Phase	Design		
Bond Election	2005		
Project Contract Information			
Project Manager	Jason Landrem		
Phone Number	817-459-5489		
Email Address	Jason.Landrem@arlingtontx.gov		
Design Firm	Schrickel Rollins & Associates		

NA



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$109,710.00	\$0.00	\$0.00	\$0.00
Park Fees	\$1,648,713.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$600,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$400,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget:	\$1,758,4	123.00	
Expended to Date:	\$271,30	1.00	
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement \$21,000.00			
Comments			

The design of this project was approved as part of the 2005 Parks Bond program. Parks staff has held two community meetings in 2006 to discuss development priorities for this park.

General Contractor

Police CIP Project Report

Neighborhood Services

Project: South Arlington Public Safety Center

Status Updated: 10/30/2009

Description

The facility will serve as a police sub-station, similar in form and function to the East and West substations. The facility will feature a police service desk (staffed 24 hours a day and accessible to the public) and community room for public gatherings. Community Services will have office space and personnel assigned to this facility. This bond sale will fund furnishings and equipment for the facility.

Project Number:	86351097
Project Number:	n/a
Construction Start	Oct-06
Project Completion	Oct-08
Current Phase	Construction
Bond Election	2003
Project C	ontract Information
Project Manager	Larry Barclay
Phone Number	817-459-5705
Email Address	barclayl@ci.arlington.tx.us
Design Firm	LBL Architects
General Contractor	Steele Freeman



Project Funding				
Funding Source	FY2003	FY2005	FY2006	FY2008
Certificates of Obligation	\$0.00	\$0.00	\$0.00	\$1,100,000.00
General Obligation Bonds	\$820,000.00	\$6,700,000.00	\$1,965,000.00	\$0.00



Project Budget & Expenditures				
Current Budget: \$10,611,734.00				
Expended to Date:	\$10,587	,634.00		
Operation & Maintenar	nce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$106,460.00	\$13,193,800.00		
	Comments			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Citywide Signal Timing

Status Updated: 1/27/2009

	Description		
Signal timing on main	Signal timing on main corridors throughout the City.		
	ronize signals to reduce stops		
and minimize delay.			
Project Number:	80290799		
Project Number:	N/A		
Construction Start	N/A		
Project Completion	N/A		
Current Phase	N/A		
Bond Election	1999		
Project C	Contract Information		
Project Manager	Paul Iwuchukwu		
Phone Number	817-459-6376		
Email Address	iwuchukwup@ci.arlington.tx.us		
Design Firm	N/A		
General Contractor	N/A		



Project Funding				
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$253,659.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$486,826.00	\$0.00	\$0.00	\$0.00

Signalized Intersection



Project E	Project Budget & Expenditures				
Current Budget: \$740,485.00					
Expended to Date:	Expended to Date: \$0.00				
Operation & Maintenance Cost					
Maintenance Cost of	Avg. Annual	Life			
Improvement \$0.00 \$0.00					
Comments					
Assocition Dhoop II Fiber and Cinnal Controller Unavade prejects					

Awaiting Phase II Fiber and Signal Controller Upgrade projects to be completed.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Expanded Intelligent Transportation System for Entertainment District

Status Updated: 1/27/2009

	Description
Dynamic Message Sig Assignment Systems, Event Location Traffic Management Plans, P	and will add CCTV cameras, Ins, Changeable Lane Traveler Information Systems, Management Center, Traffic arking Management System, tem, and Non-interactive
Project Number:	92270102
Project Number:	NA

92270102
NA
Construction
NA
ontract Information
Paul Iwuchukwu
817-459-6376
paul.iwuchukwu@arlingtontx.gov
PBS&J Kimley-Horn Associate
COA,



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Grant Fund	\$0.00	\$140,868.00	\$1,157,268.00	\$0.00
TIRZ Funds	\$3,250,864.00	\$2,500,000.00	\$2,500,000.00	\$0.00

Traffic Monitoring Camera



Project Budget & Expenditures Current Budget: \$9,549,000.00			
Expended to Date:	\$600,000.00		
Operation & Maintenance Cost			
Maintenance Cost of Improvement	Avg. Annual	Life	
Comments			
PBS&J and Kimley-Horn Associates were awarded contracts to provide design and construction management services. Design is complete and construction is in progress.			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Initial Intelligent Transportation System for Entertainment District

Status Updated: 1/27/2009

Description Install 12 traffic monitoring cameras and 4 Dynamic Message Signs at selected locations within the Entertainment District to manage special event traffic.		
Project Number:	0778-041-3127-4108	
Project Number:	N/A	
Construction Start	N/A	
Project Completion	N/A	
Current Phase	Complete	
Bond Election	1999	
Project Contract Information		
Project Manager	Paul Iwuchukwu	
	817-459-6376	
Email Address	iwuchukwup@ci.arlington.tx.us	
Design Firm	PB Farradyne	
General Contractor	COA	



Project Funding				
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$232,634.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$332,704.00	\$0.00	\$0.00	\$0.00

Traffic Monitoring Camera



Project	Budget & Expend	ditures	
Current Budget:	\$565,338.00		
Expended to Date:	\$547,10	0.00	
Operation & Maintenance Cost			
Maintenance Cost of Improvement	Avg. Annual	Life	
Comments			
\$48,000 has been spent current budget above. C			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Railroad Crossing Reliability Partnership Program Avenue E

Status Updated: 1/27/2009

5 ' '		
Description		
Grant-funded program to improve safety at railroad crossing on Avenue E. This project will include the installation of a wayside horn and will install median barriers at the gates to prevent cars from maneuvering around gates that are already down.		
Project Number:	Project Number: 80370799	
Project Number:	N/A	
Construction Start	N/A	
Project Completion	N/A	
Current Phase	N/A	
Bond Election	2003	
Project Contract Information		
Project Manager	Mike Blake	
Phone Number	817-459-6356	
Email Address	blakel@ci.arlington.tx.us	

COA

N/A



Project Funding				
Funding Source	FY2003	FY2004	FY2005	FY2006
General Obligation Bonds	\$32,000.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$128,000.00	\$0.00	\$0.00	\$0.00



Design Firm

General Contractor



Project Budget & Expenditures		
Current Budget: \$160,000.00		
Expended to Date: \$0.00		
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
Comments		

LAPFA in place. Wayside horn agreement is in place. UPRR has issued a work order for their part of the work. Once complete, City will hire installation contractor for wayside horn.

Public Works and Transportation CIP Project Report

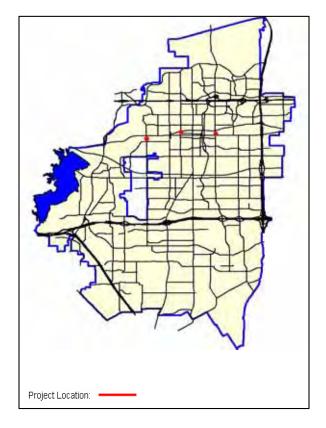
Capital Investment

Project: Railroad Crossing Reliability Partnership Program Union Pacific Mainline

Status Updated: 1/27/2009

Description
Grant-funded program to improve safety along Union Pacific Railroad mainline at railroad crossings at Bowen, Davis, Center, Mesquite, and Collins. This project will install median barriers at the gates to prevent cars from maneuvering around gates that are already down.

Project Number:	80370799
Project Number:	N/A
Construction Start	Jan-10
Project Completion	May-10
Current Phase	N/A
Bond Election	2003
Project C	ontract Information
Project Manager	Mike Blake
Phone Number	817-459-6356
Email Address	blakel@ci.arlington.tx.us
Design Firm	COA
General Contractor	N/A



	P	Project Funding		
Funding Source	FY2003	FY2004	FY2005	FY2006
General Obligation Bonds	\$434,775.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$818,960.00	\$0.00	\$0.00	\$0.00

UPRR crossing



Project	Project Budget & Expenditures		
Current Budget:	\$1,253,	735.00	
Expended to Date:	\$125,00	0.00	
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement			
	Comments		
LIDDD agroomont comp	loto Plane are be	ing revised for the	

UPRR agreement complete. Plans are being revised for the roadwork to be performed by City contract. TxDOT agreements are complete. UPRR work has begun.

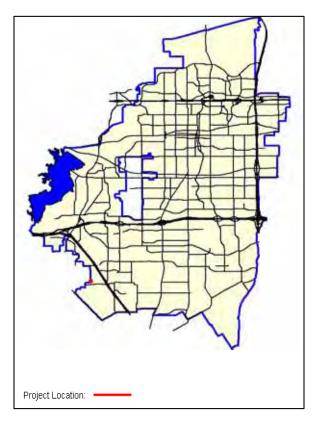
Public Works and Transportation CIP Project Report

Capital Investment

Project: Residential Street Lighting

Status Updated: 1/27/2009

	Description	
Provide for intersection or mid-block illumination for		
residential streets.		
Project Number:	80320799	
Project Number:	NA	
Construction Start	NA	
Project Completion	NA	
Current Phase	NA	
Bond Election	1999	
	ontract Information	
Project Manager	Chris Baker	
Phone Number	817-459-6357	
Email Address	bakerc@ci.arlington.tx.us	
Design Firm	NA	
General Contractor	NA	



	F	Project Funding		
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00



Project E	Budget & Expend	ditures
Current Budget:	\$75,000	.00
Expended to Date:	\$7,630.3	37
Operation & Maintenan	ce Cost	
Maintenance Cost of Improvement	Avg. Annual	Life
	Comments	
Adds to existing street lig neighborhoods.	hts in response to	o citizen requests in

Public Works and Transportation CIP Project Report

Capital Investment

Project: Right-of-Way Protection

Status Updated: 10/30/2009

	Description
of right-of-way for futu	the purchase of small parcels ire turn lanes, installation of ent, and to eliminate view
Project Number:	80400799
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	1999/2003
Project C	ontract Information
Project Manager	Keith Melton
Phone Number	817-459-6553
Email Address	meltonk@ci.arlington.tx.us
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds				
(2003)	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00
General Obligation Bonds				
(1999)	\$70,600.00	\$0.00	\$0.00	\$0.00



Project E	Budget & Expend	ditures
Current Budget:	\$220,60	0.00
Expended to Date:	\$18,684	.00
Operation & Maintenan	ce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
	Comments	
Funds used as needed for the year.	or purchasing righ	t-of-way throughout

Public Works and Transportation CIP Project Report

Capital Investment

Project: Signal Controller Upgrade

Status Updated: 1/27/2009

	Description
controllers, and install	signal cabinets, 211 2070 211 Ethernet switches at ut the City. This project will operations and reduce
Project Number:	80290799
Project Number:	N/A
Construction Start	Jun-05
Project Completion	Sep-10
Current Phase	Construction
Bond Election	1999
Project C	ontract Information
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	iwuchukwup@ci.arlington.tx.us
Design Firm	NA
General Contractor	COA



		Project Funding		
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$905,199.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$0.00	\$2,049,482.00	\$0.00	\$0.00

2070 Signal Controller



Project B	Budget & Expend	ditures
Current Budget:	\$2,954,6	
Expended to Date:	\$2,224,0	008.00
Operation & Maintenand	ce Cost	
Maintenance Cost of Improvement	\$0.00	Life \$0.00
Construction is in progres	Comments as and TxDOT has	s begun inspection.

Public Works and Transportation CIP Project Report

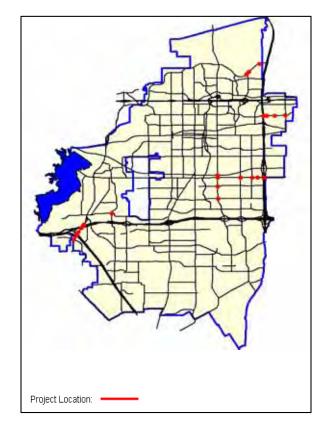
Capital Investment

Project: Signal Rebuilds and Modifications

Status Updated: 10/30/2009

Description
Funds would provide for rebuild and modification of
traffic signals affected by street construction / capital
improvement projects. The affected intersections will
be Arkansas at Sherry, New York, Carter, and 360;
Collins at Pioneer, Arkansas, Timberview, and
Mayfield; Kelly Elliott at Pleasant Ridge; Little at Poly
Webb, IH20 N & S frontages, Arborgate, US 287 N &
S frontages, and Treepoint; Randol Mill at SH 360,
106th, 109th, and Great Southwest; Abram at
Colllins, Stadium, New York, Tom Vandergriff, and
Sherry: and Division at Stadium.

Project Number:	80340799	
Project Number:	NA	
Construction Start	NA	
Project Completion	NA	
Current Phase	NA	
Bond Election	2003	
Project Contract Information		
Project Manager	Paul Iwuchukwu	
Phone Number	817-459-6376	
Email Address	iwuchukwup@ci.arlington.tx.us	
Design Firm	NA	
General Contractor	NA	



Project Funding				
Funding Source FY2006 FY2007 FY2008 FY2009				
General Obligation Bonds	\$350,000.00	\$130,000.00	\$40,000.00	\$370,000.00

Signalized intersection



Project Budget & Expenditures				
Current Budget: \$645,000.00				
Expended to Date:	Expended to Date: \$610,551.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual Life			
Improvement	ent \$8,000.00 \$200,000.00			
Comments				
Once construction on these roadway projects begins, the signals				

Once construction on these roadway projects begins, the signals will then be rebuilt/modified in conjunction.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Signal System Expansion and Upgrades

Status Updated: 10/30/2009

Г	Coorintian	
	Description	
Funds would extend computer control monitoring and		
traffic signal control at	various intersections for the	
purpose of reduced ve	ehicle delays and improving air	
quality.		
5	0000700	
Project Number:	80290799	
Project Number:	80300799	
Project Number:	NA	
Project Number:	NA	
Project Number:	NA	
Construction Start	Jan-08	
Project Completion	Sep-10	
Current Phase	Construction	
Bond Election	2003	
Project C	ontract Information	
Project Manager	Paul Iwuchukwu	
Phone Number	817-459-6376	
Email Address	iwuchukwup@ci.arlington.tx.us	
Design Firm	COA	
General Contractor	Northeast Services, Inc.	



Project Funding				
Funding Source FY2004 FY2005 FY2006 FY2007				
General Obligation Bonds	\$1,108,815.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$1,173,908.00	\$0.00	\$0.00	\$0.00

Fiber Optic Cable



Project Budget & Expenditures				
Current Budget: \$2,282,723.00				
Expended to Date: \$1,260,000.00				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$0.00 \$0.00				
Comments				

Design is complete and \$320,000 has been spent on design that is not included in the current budget above. Federal letter of Authorization received. Construction began January 2008.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Street Light Upgrades

Status Updated: 10/30/2009

	Description		
	or parkway or median roadway		
illumination on various			
	, readinaye.		
Project Number:	Project Number: 80390799		
Project Number:	80490799		
Project Number:	NA		
Project Number:	NA		
Project Number:	NA		
Construction Start	NA		
Project Completion	NA		
Current Phase	NA		
Bond Election	2003, 2008		
Project C	ontract Information		
Project Manager	Chris Baker		
Phone Number	817-459-6357		
Email Address	bakerc@ci.arlington.tx.us		
Design Firm	COA		
General Contractor	COA		



	P	Project Funding		
Funding Source FY2007 FY2008 FY2009 FY2010				
General Obligation Bonds	\$280,968.62	\$785,000.00	\$175,000.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$1,240,9	968.62		
Expended to Date:	\$0.00			
Operation & Maintenan	ce Cost			
Maintenance Cost of Improvement	Avg. Annual Life \$0.00 \$0.00			
Comments				
Streetlight construction will come at the end of the roadway construction once that begins.				

Public Works and Transportation CIP Project Report

Capital Investment
Project: Traffic Calming
Status Updated: 10/30/2009

	Description
	ines to incorporate traffic calming and new developments.
Project Number:	80450799
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	N/A
Project (Contract Information
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	paul.iwuchukwu@arlingtontx.gov
Design Firm	COA
General Contractor	NA



Project Funding				
Funding Source FY2007 FY2008 FY2009 FY2010				
General Obligation Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00





Project Budget & Expenditures			
Current Budget: \$100,000.00			
Expended to Date:	\$14,200	.00	
Operation & Maintenance Cost			
Maintenance Cost of Avg. Annual Life			
Improvement \$0.00 \$0.00			
Comments			

Working with Community Development & Planning to revise Subdivision Rules and Regulations and Design Criteria Manual. Consultant recommended roundabout for Debbie Lane & Collins St intersection, but development contract was already in place so it will not happen. Investigating candidates for neighborhood traffic calming. Because of configuration of existing neighborhood, consultant does not recommend traffic circles for Briarhill neighborhood.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Traffic Monitoring Cameras

Status Updated: 10/30/2009

	Description			
Install cameras at 22 selected locations to monitor				
traffic and incidents th	roughout the City.			
Project Number: 80430799				
Project Number:	NA			
Project Number:	NA			
Project Number:	NA			
Project Number:	NA			
Construction Start	NA			
Project Completion	NA			
Current Phase	NA			
Bond Election	2003			
Project C	ontract Information			
Project Manager	Paul Iwuchukwu			
Phone Number	817-459-6376			
Email Address	iwuchukwup@ci.arlington.tx.us			
Design Firm	COA			
General Contractor	COA			



Project Funding					
Funding Source FY2005 FY2006 FY2007 FY2008					
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00	

Traffic Monitoring Camera



Project Budget & Expenditures				
Current Budget: \$400,000.00				
Expended to Date:	\$99,659	.00		
Operation & Maintenand	ce Cost			
Maintenance Cost of Improvement				
Comments				
Awaiting Phase II Fiber and Signal Controller Upgrade projects to be completed. Five locations installed for IH-20 shopping corridor for efficient management of holiday traffic.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: Traffic Signal Construction

Status Updated: 10/30/2009

Description
These funds would allow for construction of new
traffic signals for the purpose of improving traffic
safety and traffic flow at the intersections of
Mayfield/Sherry, Highbank/New York, Caplin/Collins,
Calender/Russell, Turner Warnell/Walnut Creek,
Nathan Lowe/Cooper, Mayfield/Green Oaks,

Prescott/Sublett, Park Springs/Pleasant Ridge, Green Oaks/Shadow Ridge (Burney), and Pleasant Ridge/Kelly Perkins.

Project Number:	80510799
Project Number:	80420799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Apr-06
Project Completion	Sep-10
Current Phase	Design, Construction
Bond Election	2003, 2008
	ontract Information
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	iwuchukwup@ci.arlington.tx.us
Design Firm	COA
General Contractor	COA



Project Funding						
Funding Source FY2005 FY2007 FY2008 FY2009						
General Obligation Bonds	\$300,000.00	\$315,000.00	\$340,000.00	\$340,000.00		

Mayfield Road at Sherry Street



Project Budget & Expenditures			
Current Budget: \$1,295,000.00			
Expended to Date: \$820,000.00			
Operation & Maintenance Cost			
Maintenance Cost of Avg. Annual Life			
Improvement \$5,000.00 \$125,000.00			
Comments			

Construction is complete for all intersections except Nathan Lowe/Cooper, Park Springs/Pleasant Ridge, Green Oaks/Shadow Ridge (Burney), and Pleasant Ridge/Kelly Perkins.

Public Works and Transportation CIP Project Report

Capital Investment

Project: City Hall First Floor Remodel

Status Updated: 10/30/2009

	Description		
Remodel first floor of City Hall to include the lobby, map room, restrooms, Hall of Mayors, and Council Chambers. Project cost estimates are being developed to determine the scope of work prior to beginning design.			
Project Number: PWT-0804			
Project Number:	n/a		
Construction Start	Oct-09		
Project Completion	Oct-10		
Current Phase	Design		
Bond Election	n/a		
Project C	ontract Information		
Project Manager	Alf Bumgardner		
Phone Number	817-459-6558		
Email Address Alf.Bumgardner@arlingtontx.gov			
Design Firm	TBA		



Project Funding						
Funding Source FY 2009 FY 2010 FY 2011 FY 2012						

Rendering of conceptual design

General Contractor



TBA

Project Budget & Expenditures				
Current Budget:	\$2,800,0	00.00		
Expended to Date:	\$0.00			
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Abram (SH360 to City Limit) ST09-08

Status Updated: 10/30/2009

	Description			
This project will rebuild arterial from four lanes	d and widen the existing major is to six lanes.			
Project Number:	65230698			
Project Number:	65230699			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	Jun-12			
Project Completion	Dec-13			
Current Phase	Design			
Bond Election	2008			
Project C	ontract Information			
Project Manager	Keith Brooks			
Phone Number	817-459-6535			
Email Address	keith.brooks@arlingtontx.gov			
Design Firm	Schrickel Rollins			
General Contractor TBD				



Project Funding						
Funding Source FY2009 FY2010 FY2011 FY2012						
General Obligation Bonds	\$450,000.00	\$0.00	\$0.00	\$0.00		
Other Street Funds \$572,060.00 \$0.00 \$0.00 \$0.00						



Project Budget & Expenditures				
Current Budget: \$9,941,000.00				
Expended to Date: \$99,236.00				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$18,812.00 \$564,353.00				
Comments				
Design contract was authorized by City Council on 3/24/2009.				

Design contract was authorized by City Council on 3/24/2009
This project has received funding from the Tarrant County
Transportation Bond Program.

Public Works and Transportation CIP Project Report

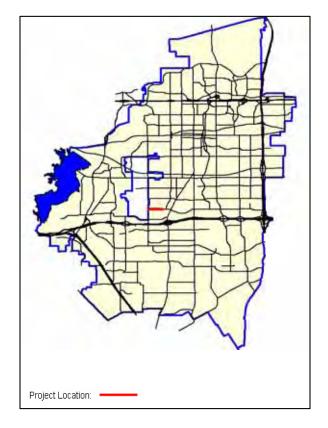
Capital Investment

Project: Arbrook and Melear Drainage ST90-16

Status Updated: 10/30/2009

Description This project will upsize existing culverts in Arbrook and Melear and construct channel improvements to alleviate residential flooding. This project was originally a street improvement project; but funds beyond those necessary for the drainage improvements are proposed to be reallocated to other projects around the city.

Project Number:	64810699
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Jun-11
Current Phase	Design
Bond Election	2003
Project C	ontract Information
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	Jerry Parche Consulting Engine
General Contractor	N/A



Project Funding					
Funding Source FY2005 FY2007 FY2008 FY2009					
General Obligation Bonds \$175,000.00 \$280,000.00 \$0.00 \$0.00					

Arbrook Blvd (Bowen Rd to Melear Dr)



Project Budget & Expenditures				
Current Budget: \$2,355,000.00				
Expended to Date:	\$396,52	2.00		
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual Life			
Improvement	\$6,368.00 \$191,032.00			
Comments				
Funding for FY 2005 (Design), FY 2007 (ROW) & FY 2010 (Const) approved in 2003 Bond Election. Funding for FY 2010 is contingent upon approval of Capital Budget.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: 2007 Arterial and Collector Rebuild/Abram Street ST07-01

Status Updated: 10/30/2009

Description				
Would rebuild major collector and arterial streets that have deteriorated beyond general maintenance and are not funded by the sales tax for street maintenance. This sheet is for Abram Street from SH360 to Collins Street.				
Project Number: 64980699				
Project Number:	n/a			
Project Number: n/a				
Project Number: n/a				
Project Number: n/a				
Construction Start	Dec-11			
Project Completion	Jun-13			
Current Phase	Design			
Bond Election	2003			
Project Contract Information				
Project Manager	Stu Bauman			
Phone Number	817-459-6577			
Email Address	stu.bauman@arlingtontx.gov			
Design Firm Wier and Associates				
General Contractor				



Project Funding					
Funding Source FY2007 FY2009 FY2010 FY2011					
General Obligation Bonds \$3,600,000.00 \$3,800,000.00 \$0.00 \$0.00					

Abram St (Collins St. to SH360)



Project Budget & Expenditures					
Current Budget: \$11,000,000.00					
Expended to Date: \$415,076.00					
Operation & Maintenance Cost					
Maintenance Cost of Avg. Annual Life					
Improvement \$34,174.00 \$1,025,220.00					
Comments					

A total of \$3.6M was allocated for Arterial Rebuilds in the 2007 Capital Budget. Funds are designated for the design of Abram Street from Collins to SH360 (\$1M) and additional construction funding for the Arkansas Lane projects (\$2.6M). Information on this sheet is for Abram St (Collins to SH360). \$2.6M has been transferred to 64860699. \$3.8M in 2009 for ROW acquisition.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Arterial Rebuild: Arkansas Lane: Cooper to Collins ST05-07

Status Updated: 10/30/2009

	Description			
Description Would rebuild major collector and arterial streets that have deteriorated beyond general maintenance and are not funded by the sales tax for street maintenance. This project is funded from 2006, 2007 Arterial and Collector Rebuild funds.				
Project Number: 64860699				
Project Number:	n/a			
Project Number:	n/a			
Project Number:				
Project Number:	n/a			
Construction Start	Sep-08			
Project Completion	Dec-09			
Current Phase	Construction			
Bond Election	2003			
Project Contract Information				
Project Manager	Daniel Burnham			
Phone Number	817-459-6597			
Email Address daniel.burnham@arlingtontx.gov				

Schrickel Rollins and Associate

McMahon Contractors



Project Funding					
Funding Source FY2006 FY2007 FY2008 FY2009					
General Obligation Bonds \$2,600,000.00 \$2,600,000.00 \$0.00 \$0.00					

Arkansas Lane: Cooper Street to Collins Street

Design Firm

General Contractor



Project Budget & Expenditures					
Current Budget: \$4,400,000.00					
Expended to Date:	Expended to Date: \$3,153,202.00				
Operation & Maintenance Cost					
Maintenance Cost of Avg. Annual Life					
Improvement \$17,425.00 \$522,750.00					
Comments					

Expenditures for design include Arkansas Lane from Browning to SH360, ST02-07. Construction will be bid as separate projects. Additional funding from 2007 Arterial Rebuilds (\$2.6M) to account for construction cost increases. Construction contract awarded by Council on September 2, 2008. Construction began on September 29, 2008.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Arkansas Ln (Browning Dr to SH 360) ST02-06

Status Updated: 10/30/2009

	Occarintion			
	Description			
Rebuild existing four lane divided arterial. This				
	2002, 2003, and 2004 Arterial			
and Collector Rebuild	funds.			
Project Number:	80440799			
Project Number:	65320698			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	Jan-10			
Project Completion	Jun-11			
Current Phase	Design			
Bond Election	1999/2008			
Project C	Project Contract Information			
Project Manager	Daniel Burnham			
Phone Number	817-459-6597			
Email Address	daniel.burnham@arlingtontx.gov			
Design Firm	Schrickel, Rollins & Associates			
General Contractor	TBD			



Project Funding					
Funding Source FY2002 FY2003 FY2004 FY2009					
General Obligation Bonds \$500,000.00 \$510,000.00 \$1,000,000.00 \$4,440,000.00					
General Obligation Bonds \$0.00 \$0.00 \$0.00 \$70,000.00					

Arkansas Ln (Browning to SH 360)



Project I	Budget & Expend	ditures
Current Budget:	\$6,520,0	00.00
Expended to Date:	\$844.00	
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$21,339.00	\$640,159.00
	Comments	

Design expenditures tracked under Arkansas Lane, Cooper to Collins, ST05-07. Projects will be bid under separate construction contracts.

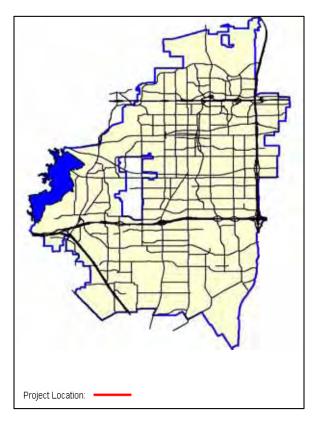
Public Works and Transportation CIP Project Report

Capital Investment

Project: Arterial Rebuild (Park Row- SH360 to City Limits) ST09-10

Status Updated: 10/30/2009

	Description
This funding allows for and collector streets the	r the rebuilding of major arterial nat have deteriorated
Project Number:	65250698
Project Number:	n/a
Construction Start	July, 2010
Project Completion	October, 2011
Current Phase	Design
Bond Election	2008
Project C	ontract Information
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	stu.bauman@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	n/a



	F	Project Funding		
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$545,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$5,125,0	00.00
Expended to Date:	\$76,744	.00
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$12,351.00	\$370,558.00
Comments		

Design contract awarded by Council on June 9, 2009. Funding for construction will need to be included in the 2010 Capital Budget for this project to progress.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Bowman Springs Rd (IH20 to City Limits) ST09-03

Status Updated: 10/30/2009

Description
This project will reconstruct and widen Bowman
Springs Road from IH20 to the Kennedale City Limits
as a minor arterial.

Project Number:	65190698
Project Number:	65190699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-11
Project Completion	Mar-12
Current Phase	Design
Bond Election	2008
Project C	ontract Information
Project Manager	Mindy Carmichael
Phone Number	817-459-6552
Email Address	mindy.carmichael@arlingtontx.gov
Design Firm	Teaque Nall and Perkins
General Contractor	n/a



		Project Funding		
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$0.00	\$175,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$250,000.00	\$0.00	\$0.00

Bowman Springs Rd Realignment & New Bridge



Project	Budget & Expend	ditures
Current Budget:	\$3,760,0	00.00
Expended to Date:	\$84,609	.00
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$6,950.00	\$208,334.00
Comments		
Design contract was aut	horized by City Co	uncil on 3/24/2009.

Design contract was authorized by City Council on 3/24/2009 This project has received funding from the Tarrant County Transportation Bond Program.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Bowman Springs Rd Realignment & Bridge ST99-16

Status Updated: 10/30/2009

Local share for realignment of roadway including reconstruction of bridge. This is a Texas Department of Transportation (TxDOT) project with participation from the City of Arlington and the City of Kennedale. Project Number: 64780699 Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade & General Contractor	Г	Description
reconstruction of bridge. This is a Texas Department of Transportation (TxDOT) project with participation from the City of Arlington and the City of Kennedale. Project Number: 64780699 Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &		Description
Project Number: n/a Project Number: n/a Project Number: n/a Project Number: n/a Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	reconstruction of bridg of Transportation (TxE	ge. This is a Texas Department DOT) project with participation
Project Number: n/a Project Number: n/a Project Number: n/a Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &		64780699
Project Number: n/a Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Project Number:	n/a
Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Project Number:	n/a
Construction Start n/a Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Project Number:	n/a
Project Completion n/a Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Project Number:	n/a
Current Phase Design Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Construction Start	n/a
Bond Election 2003/2008 Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Project Completion	n/a
Project Contract Information Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Current Phase	Design
Project Manager Jill House Phone Number 817-459-6560 Email Address jill.house@arlingtontx.gov Design Firm Parsons Brinckerhoff Quade &	Bond Election	2003/2008
Phone Number 817-459-6560 Email Address <u>iill.house@arlingtontx.gov</u> Design Firm Parsons Brinckerhoff Quade &	Project C	ontract Information
Email Address <u>iill.house@arlingtontx.gov</u> Design Firm Parsons Brinckerhoff Quade &	Project Manager	Jill House
Design Firm Parsons Brinckerhoff Quade &	Phone Number	817-459-6560
	Email Address	jill.house@arlingtontx.gov
General Contractor TBD	Design Firm	Parsons Brinckerhoff Quade &
	General Contractor	TBD



	F	Project Funding		
Funding Source	FY2005	FY2009	FY2010	FY2011
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00

Bowman Springs Rd Realignment & New Bridge



Project	Budget & Expend	ditures
Current Budget:	\$250,00	0.00
Expended to Date:	\$250,00	0.00
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
	Comments	

Funding for FY 2005 was approved in 2003 Bond Election and represents City's maximum contribution to the project.

Construction contract will be administered by TxDOT. Project was on hold because design contract administered by TxDOT has expired. TxDOT has since negotiated a new design contract with PB America's.

Public Works and Transportation CIP Project Report

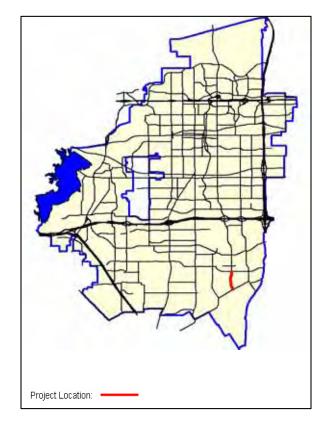
Capital Investment

Project: Collins St (Southeast Parkway to Mansfield Webb Rd) ST99-07

Status Updated: 10/30/2009

Description
This project will extend S. Collins Street southward to
serve the growing southeast Arlington area. This
project consist of constructing one half of a future six
lane boulevard section and two bridges over major
creeks. This project also includes a portion of S.
Collins St south of Mansfield Webb Rd to Ballweg
Rd. Additional funding is anticipated from Tarrant
County to complete Collins to the south into
Mansfield.

Project Number:	64670699
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Oct-11
Current Phase	Right of Way
Bond Election	1999
Project Co	ontract Information
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	Halff and Associates, Inc.
General Contractor	n/a



	P	Project Funding		
Funding Source	FY2003	FY2007	FY2008	FY2009
General Obligation Bonds	\$370,000.00	\$400,000.00	\$6,830,000.00	\$0.00

S. Collins St (Southeast Pkwy to Mansfield Webb Rd)



Project Budget & Expenditures				
Current Budget: \$8,500,000.00				
Expended to Date: \$706,290.00				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$15,435.00 \$463,042.00				
Comments				

Funding for design was elected in 1999 Bond Election and sold in FY 2003. Funding for ROW was approved in FY 2007 Budget. Construction was approved in 2003 Bond Election. This project has received Tarrant County Transportation Bond funding. A design contract amendment was approved by Council on 7/24/07 to include the southern portion into

Public Works and Transportation CIP Project Report

Capital Investment

Project: Developer Participation Projects (1999 Bond Election) ST00-31

Status Updated: 10/30/2009

D 1.0		
	Description	
City participation in roa		
constructed with devel	lopments.	
Project Number:	64570699	
Project Number:	n/a	
Construction Start	n/a	
Project Completion	n/a	
Current Phase	n/a	
Bond Election	1999	
Project Contract Information		
Project Manager	Jill R. House	
Phone Number	817-459-6560	
Email Address	jill.house@arlingtontx.gov	
Design Firm	NA	
General Contractor	NA	



	F	Project Funding		
Funding Source	FY2001	FY2002	FY2003	FY2004
General Obligation Bonds	\$1,000,000.00	\$0.00	\$0.00	\$0.00

Collins St. at Debbie Lane (Harris Crossing)



Project Budget & Expenditures				
Current Budget: \$1,000,000.00				
Expended to Date: \$856,618.26				
Operation & Maintena	Operation & Maintenance Cost			
Maintenance Cost of Avg. Annual Life				
Improvement \$0.00 \$0.00				
Comments				

Portion of the funding (\$642,245) was used for the IH 30 geometric layout, for drainage Improvements by Coldwater Creek development, for Collins St by Harris Crossing development, and for drainage analysis on Rush Creek Tributary. An additional \$234,571 was transferred to pay Siemens Impact Fees.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Developer Participation Projects (2003 Bond Election) ST05-05

Status Updated: 10/30/2009

	Description		
City participation in roa			
constructed with devel	•		
constructed with devel	ортнение.		
Project Number: 64830699			
Project Number:	n/a		
Construction Start	n/a		
Project Completion	n/a		
Current Phase	n/a		
Bond Election	Bond Election 2003		
Project Contract Information			
Project Manager	Jill R. House		
Phone Number	817-459-6560		
Email Address	jill.house@arlingtontx.gov		
Design Firm	n/a		
General Contractor	n/a		



	F	Project Funding		
Funding Source	FY2005	FY2006	FY2007	FY2008
General Obligation Bonds	\$400,000.00	\$500,000.00	\$550,000.00	\$250,000.00

Collins Street at Debbie Lane (Harris Crossing)



Project Budget & Expenditures				
Current Budget: \$1,700,000.00				
Expended to Date: \$536,742.00				
Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life				
Improvement \$0.00 \$0.00				
Comments				

Payments have been made to Harris Crossing and Arlington Memorial Hospital. A portion of the remainder of the funding is committed to Harris Crossing. Also, \$430,000 is committed to Arlington Commerce Center and \$80,000 is committed to Forum 303 Improvements.

Public Works and Transportation CIP Project Report

Capital Investment

Project: 2009 Direct Project Management ST09-02

Status Updated: 10/30/2009

	Description		
These funds provide engineering, inspection and survey services necessary for the implementation of street bond projects. Without proposed authorization, department would not be able to implement capital street program.			
Project Number:	Project Number: 65300698		
Project Number:	n/a		
Construction Start	n/a		
Project Completion n/a			
Current Phase	n/a		
Bond Election	2003		
Project Co	Project Contract Information		
Project Manager	Jill House		
Phone Number	817-459-6560		
Email Address	jill.house@arlingtontx.gov		
Design Firm	n/a		
General Contractor n/a			



	F	Project Funding		
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$1,500,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget: \$1,500,000.00			
Expended to Date:	\$1,026,3	318.00	
Operation & Maintenan	ce Cost		
Maintenance Cost of Avg. Annual Life Improvement \$0.00 \$0.00			
	Comments		
General fund reimbursement scheduled for October 2009			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Division/SH360 Design** ST06-01

Status Updated: 10/30/2009

	Description	
Provide local funding for the design of interchange		
improvements at Divis	sion/SH360 to eliminate the	
current bottleneck.		
Project Number:	64870699	
	65120699	
Project Number:		
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Mar-09	
Project Completion	Jan-11	
Current Phase	Construction	
Bond Election		
Project C	ontract Information	
Project Manager	Keith Brooks	
Phone Number	817-459-6535	
Email Address	keith.brooks@arlingtontx.gov	
Design Firm	Halff and Associates, Inc.	
General Contractor	W. W. Webber	



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$5,000,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$100,000.00	\$0.00	\$0.00	\$0.00

SH360 @ Division



Project	Project Budget & Expenditures				
Current Budget:	Current Budget: \$5,100,000.00				
Expended to Date:	Expended to Date: \$4,717,544.00				
Operation & Maintena	Operation & Maintenance Cost				
Maintenance Cost of Avg. Annual Life					
Improvement \$0.00 \$0.00					
Comments					

City of Arlington provided design plans to TxDOT. Construction contract being administered by TxDOT. Bids opened February 7, 2008. Utility relocations have caused delays.

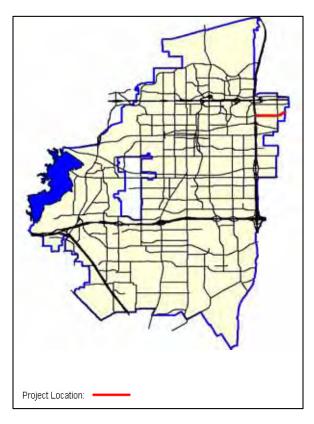
Public Works and Transportation CIP Project Report

Capital Investment

Project: GSWID Street Improvements** ST05-03

Status Updated: 10/30/2009

F	Description		
These funds have been designated for reconstruction and widening of Randol Mill Road from SH360 to the City Limits. This project was selected based on input from GSWID focus group.			
Project Number: 64800699			
Project Number:	n/a		
Construction Start	Jul-08		
Project Completion	Aug-09		
Current Phase	Construction		
Bond Election	2003		
Project C	Project Contract Information		
Project Manager	Stu Bauman		
Phone Number	817-459-6577		
Email Address stu.bauman@arlingtontx.gov			
Design Firm HDR Engineering, Inc.			
General Contractor Tiseo Construction			



	F	Project Funding		
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$1,100,000.00	\$2,675,000.00	\$2,242,000.00	\$0.00





Project Budget & Expenditures				
Current Budget: \$6,900,000.00				
Expended to Date:	Expended to Date: \$5,699,399.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement \$21,800.00 \$654,000.00				
Comments				

This project has received Tarrant County Transportation Bond funding. Construction is substantially complete. Currently working on completing streetlights, railroad crossing signalization, and punch list items.

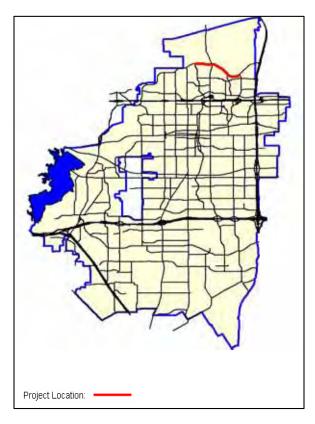
Public Works and Transportation CIP Project Report

Capital Investment

Project: Green Oaks Blvd 5th &6th Lanes (Lincoln to Ballpark Way) ST99-09

Status Updated: 10/30/2009

	Description			
Widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median. The Collins Street intersection will be also be reconstructed with this project.				
Project Number:	Project Number: 64600699			
Project Number:	65260699			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	Sep-09			
Project Completion	Nov-10			
Current Phase Construction				
Bond Election 1999				
Project C	Project Contract Information			
Project Manager	Andrea Ruales			
Phone Number	817-459-6368			
Email Address <u>andrea.ruales@arlingtontx.gov</u>				
Design Firm	HNTB			
General Contractor	LH Lacy			



		Project Funding		
Funding Source	FY2002	FY2009	FY2010	FY2011
Other Street Funds	\$0.00	\$1,410,000.00	\$0.00	\$0.00
General Obligation Bonds	\$190,000.00	\$2,800,000.00	\$0.00	\$0.00



Project I	Budget & Expend	ditures		
Current Budget:	\$4,400,0	000.00		
Expended to Date:	\$355,38	6.00		
Operation & Maintenan	Operation & Maintenance Cost			
Maintenance Cost of	enance Cost of Avg. Annual Life			
Improvement	\$9,000.00 \$270,000.00			
Comments				
This project has Tarrant County participation. Construction				
contract is scheduled for Council authorization on 11/17/2009.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes ST99-10

Status Updated: 10/30/2009

Description			
Reconstruct and widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median.			
Project Number:	64610699		
Project Number:	n/a		
Construction Start	Jun-08		
Project Completion	Dec-09		
Current Phase	Construction		
Bond Election	1999		
Project C	ontract Information		
Project Manager	Andrea Ruales		
Phone Number	817-459-6368		
Email Address	andrea.ruales@arlingtontx.gov		
Design Firm	Wier & Associates, Inc.		
General Contractor	JLB Contracting		



	F	Project Funding		
Funding Source	FY2002	FY2008	FY2009	FY2010
General Obligation Bonds	\$325,000.00	\$4,900,680.00	\$0.00	\$0.00

Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes



Project Budget & Expenditures				
Current Budget: \$5,225,680.00				
Expended to Date:	\$4,462,9	981.00		
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement \$31,315.00 \$939,453.00				
Comments				

Funding for design was approved in FY 2002. Funding for ROW & Const were approved in the 1999 Bond Election and 2008 Capital Budget. This project has received Tarrant County Transportation Bond funding. Construction contract awarded by Council on August 5, 2008. Construction began on September 1, 2008.

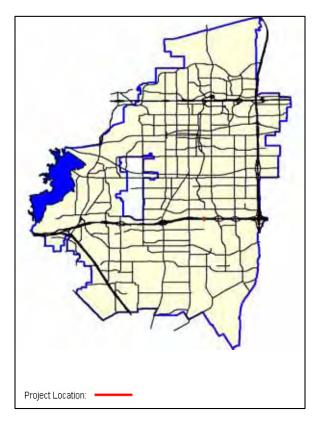
Public Works and Transportation CIP Project Report

Capital Investment

Project: IH20 / Center St Bridge ST07-08

Status Updated: 10/30/2009

	Description		
	•		
Design of Center Site	Design of Center Street Bridge over IH20.		
Drain at Number	CE0E0C00		
Project Number:	65050698		
Project Number:	65050699		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	n/a		
Project Completion	n/a		
Current Phase	Design		
Bond Election	n/a		
Project C	ontract Information		
Project Manager	Bob Watson		
Phone Number	817-459-6582		
Email Address	bob.watson@arlingtontx.gov		
Design Firm	AECOM		
General Contractor	n/a		



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Fund	\$750,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$243,791.00	\$0.00	\$0.00	\$0.00

Center Street Bridge @ IH20



Project Budget & Expenditures			
Current Budget:	\$755,991.00		
Expended to Date:	\$476,507.00		
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement			
Comments			
	Odiminonto		

Public Works and Transportation CIP Project Report

Capital Investment

Project: IH30 Three Bridges Project ST01-02

Status Updated: 10/30/2009

	Description	
Provide local funds for the design and right-of-way acquisition for freeway improvements along IH 30 to include bridges at Collins St., Center St. and Baird Farm Rd. to improve safety and access to many Arlington attractions.		
Project Number:	64460698	
Project Number:	64460699	
Project Number:	n/a	
Project Number:	n/a	
Project Number: n/a		
Construction Start Jun-07		
Project Completion	Oct-10	
Current Phase	Construction	
Bond Election	2003	
Project Contract Information		
Project Manager Keith Brooks		

817-459-6535

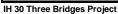
ceith.brooks@arlingtontx.gov

Graham Assoc. and Schrickel,

Zachary (Ph 1) & Webber (Ph



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
Certificates of Obligation	\$0.00	\$0.00	\$3,400,000.00	\$2,500,000.00
General Obligation Bonds	\$3,135,000.00	\$3,231,000.00	\$0.00	\$0.00
TIRZ Funds	\$0.00	\$0.00	\$0.00	\$4,102,178.00



Phone Number

Email Address

General Contractor

Design Firm



Project Budget & Expenditures			
Current Budget:	\$16,000	,000.00	
Expended to Date:	\$15,660,081.00		
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$0.00	\$0.00	
Comments			

TIRZ funding applied to reimbursement of expenditures (\$4,102,178). Construction contract let by TxDOT in phases beginning 1/07. First phase includes construction of Center Street Bridge and is 100% complete. Phase 2 let by TxDOT in August, 2008 and is 50% complete. Entire project is estimated to be completed in Fall 2010.

Public Works and Transportation CIP Project Report

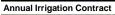
Capital Investment

Project: Irrigation Contract ST09-11

	Description		
Annual contract to rep construction of capital	air damaged irrigation during street projects.		
Project Number:	65280698		
Project Number:	NA		
Construction Start	Sep-09		
Project Completion	Sep-10		
Current Phase	NA		
Bond Election	2008		
Project C	ontract Information		
Project Manager	Daniel Burnham		
Phone Number	817-459-6597		
Email Address	daniel.burnham@arlingtontx.gov		
Design Firm	NA		
General Contractor	NA		



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$110,000.00	\$0.00	\$0.00	\$0.00





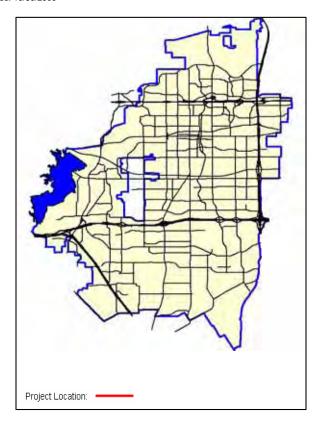
Project	Budget & Expend	ditures		
Current Budget:	\$72,635	.00		
Expended to Date:	\$0.00			
Operation & Maintenar	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Lamar (Collins to Ballpark Way) ST09-05

	Description		
This project will rebuild	d and widen Lamar Blvd. d Ballpark Way from four lanes		
Project Number: 65200698			
Project Number:	65200699		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Apr-13		
Project Completion	Oct-14		
Current Phase	Design		
Bond Election	2008		
Project C	ontract Information		
Project Manager	Daniel Burnham		
Phone Number	817-459-6597		
Email Address	daniel.burnham@arlingtontx.gov		
Design Firm	Halff Associates		
General Contractor	TBD		



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$695,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	Current Budget: \$8,757,000.00			
Expended to Date:	\$11,880	.00		
Operation & Maintenar	Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual Life			
Improvement	\$25,401.00 \$762,042.00			
Comments				
Design contract was authorized by City Council on 3/24/2009.				
This project has received funding from the Tarrant County				
Transportation Bond Pro	ogram.			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Little Road (Green Oaks to Treepoint)** ST04-02

Status Updated: 10/30/2009

	Description		
Construction of two additional lanes to make this portion of Little Road a six-lane divided arterial. Project will include proposed Wal Mart improvements. Wal Mart reimbursement received 4/08.			
Project Number:	Project Number: 64700699		
Project Number:	64700698		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	May-07		
Project Completion	May-08		
Current Phase	Construction		
Bond Election	2003		
Project C	ontract Information		
Project Manager	Keith Brooks		
Phone Number	817-459-6535		
Email Address	keith.brooks@arlingtontx.gov		
Design Firm	HNTB Corporation		
General Contractor	McMahon Contracting		



Project Funding					
Funding Source FY2004 FY2006 FY2007 FY2008					
General Obligation Bonds	\$140,000.00	\$1,660,000.00	\$436,901.98	\$0.00	
Other Street Funds	\$0.00	\$0.00	\$167,336.00	\$0.00	

Little Road at US287



Project	Budget & Expend	ditures		
Current Budget:	\$2,404,2	237.98		
Expended to Date:	\$2,404,2	237.98		
Operation & Maintenan	Operation & Maintenance Cost			
Maintenance Cost of Improvement Avg. Annual \$7,500.00 Life \$225,000.00				
Comments				
Project is complete.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: Mansfield/Webb Silo Intersection ST07-09

Г	Description			
Intersection realignment and signal installation to improve safety. This project will be funded by the Federal Hazard Elimination Program administered by TxDOT. The city will provide local match.				
TADOT. THE City will p	novide local match.			
Project Number:	65270698			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	Sep-09			
Project Completion	Mar-10			
Current Phase	Construction			
Bond Election	2003			
Project C	ontract Information			
Project Manager	Daniel Burnham			
Phone Number	817-459-6597			
Email Address <u>daniel.burnham@arlingtontx.gov</u>				
Design Firm Walter P Moore				
General Contractor O. Trevino				
•				



		Project Funding		
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$380,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$380,00	0.00		
Expended to Date:	\$263,42	1.00		
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			

Public Works and Transportation CIP Project Report

Capital Investment

Project: Matlock 5th/6th Lanes (Mayfield to Bardin) ST09-06

Status Updated: 10/30/2009

Description		
This project provides design and construction to widen an existing four lane divided roadway to six lanes within the existing median. In addition, intersection improvements at Mayfield Road will also be designed and constructed with this project.		
Project Number:	65210698	
Project Number:	65210699	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	n/a	

Project Location:	

-,		
Project Number:	n/a	
Project Number:	n/a	
Construction Start	n/a	
Project Completion	n/a	
Current Phase	Design	
Bond Election	2008	
Project Contract Information		
Project Manager	TBD	
Phone Number	n/a	
Email Address	<u>n/a</u>	
Design Firm	TBD	
General Contractor	TBD	

Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$300,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget: \$3,687,000.00		
Expended to Date: \$89,245.00		
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement	\$9,417.00	\$282,521.00
Comments		
Design contract was authorized by City Council on 3/24/2009.		

Design contract was authorized by City Council on 3/24/2009 This project has received funding from the Tarrant County Transportation Bond Program.

Public Works and Transportation CIP Project Report

Capital Investment

Project: Median Arts Project ST06-02

Status Updated: 10/30/2009

Description Provide for the design of entry monuments at 6 locations around the city. The 6 locations are: Division St near SH 360; NE Green Oaks Blvd near the east City Limits; Lamar Blvd near Ballpark Way; S Collins St near Southeast Parkway; E. Randol Mill Rd at Great Southwest Industrial District: and Little Rd near IH 20. Monuments will be constructed as part of each street improvement project. Project Number: 64880699 Project Number: n/a Project Number: Project Number: n/a Project Number: n/a Construction Start n/a Project Completion n/a Current Phase Design Bond Election n/a **Project Contract Information** Project Manager Jenette Hull Phone Number 817-459-6579 Email Address Design Firm Schrickel, Rollins & Associates



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$50,250.00	\$68,000.00	\$0.00	\$0.00

Arlington Obelisk at Center Street

General Contractor



Project Budget & Expenditures		
Current Budget:	\$118,25	0.00
Expended to Date:	\$66,957	.00
Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life
Improvement		
Comments		
Conceptual monument design for each location presented to		
Council on August 14, 2007. Project funded from miscellaneous		
street bond funds. GSWID Monument was included in		
construction contract for Randol Mill Road. Trinity Trails		
monument included in the contract for Green Oaks Blvd.		

Public Works and Transportation CIP Project Report

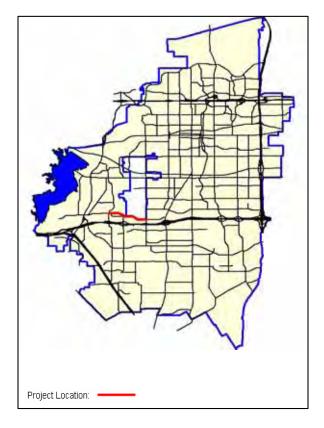
Capital Investment

Project: Pleasant Ridge Rd and Park Springs ST91-11

Status Updated: 10/30/2009

Description
This project includes the reconstruction and widening of Pleasant Ridge from Bowen to Kelly Elliott as well as Park Springs Blvd from Pleasant Ridge to IH20. The roadways are being widened from an existing two lane county type roadway to four lane divided boulevards.

Project Number:	64650699
Project Number:	65090699
Project Number:	64430698
Project Number:	64620699
Project Number:	n/a
Construction Start	Nov-07
Project Completion	Jun-10
Current Phase	Construction
Bond Election	1999
Project C	ontract Information
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	keith.brooks@arlingtontx.gov
Design Firm	Wier & Associates, Inc.
General Contractor	Lacy Construction



Project Funding				
Funding Source	FY2002	FY2003	FY2008	FY2009
General Obligation Bonds	\$1,850,000.00	\$5,075,000.00	\$1,000,000.00	\$0.00
Other Street Funds	\$0.00	\$0.00	\$3,956,000.00	\$0.00

Pleasant Ridge Rd (Glen Springs Dr to Bowen Rd)



Project Budget & Expenditures			
Current Budget:	\$11,881	,000.00	
Expended to Date: \$11,019,175.00			
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$13,156.00	\$394,677.00	
Comments			

Funding for ROW was sold in FY 2002 and construction in FY 2003. Council authorized redesign contract to Weir and Associates on 4/4/06. Council authorized construction contract with Lacy on 1/8/08. A public meeting was held on February 11, 2008. Construction began in 4/08 due to utility delays. This project has received funding from the Tarrant County

Public Works and Transportation CIP Project Report

Capital Investment

Project: 2007 Residential Street Rebuild Program ST07-03

Status Updated: 10/30/2009

	Description		
Rebuild existing residential streets that have deteriorated beyond general maintenance. Streets within the Parkview Addition and Hollandale Circle will be reconstructed with this project.			
Project Number:	64910698		
Project Number:	n/a		
Construction Start	Sep-08		
Project Completion	Sep-09		
Current Phase	Construction		
Bond Election	2003		
Project Co	ontract Information		
Project Manager	Bob Watson		
Phone Number	817-459-6582		
Email Address	bob.watson@arlingtontx.gov		
Design Firm	Elder Engineering		
General Contractor	Gilco Contracting		



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds \$2,850,000.00 \$515,000.00 \$0.00 \$0.00				

Residential Street Rebuild



Project Budget & Expenditures			
Current Budget: \$3,365,000.00			
Expended to Date: \$2,974,867.00			
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$7,000.00	\$210,000.00	
Comments			

Construction contract was approved by Council on September 16, 2008. A public meeting was held on October 6, 2008. Construction began on October 13, 2008. Currently working on punch list items to final the contract.

Public Works and Transportation CIP Project Report

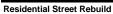
Capital Investment

Project: 2008 Residential Rebuilds ST08-01

Description		
Rebuild existing residential streets that have		
	eneral maintenance. Streets	
, ,	Abram St to Ruth St),Ruth	
,	Sherry St),Glenhaven Street	
•	d St),Menefee Street (New	
`	, Cloverdale Street (Hillcrest	
-	ngton Drive (Hillcrest Dr to	
	Street (New York Ave to	
	ide Drive (Littlestone Dr to	
Springmeadows Dr).	The project also includes a	
-	on 708 Levelland Drive and	
the Brown Blyd/Legge		
Project Number: 65140699		
Project Number:	n/a	
Project Number: n/a		
Project Number: n/a		
Project Number: n/a		
Construction Start	Jun-09	
Project Completion	Jun-10	
Current Phase Construction		
Bond Election 2003		
Project Contract Information		
Project Manager Bob Watson		
Phone Number 817-459-6582		
Email Address	bob.watson@arlingtontx.gov	
Design Firm	Elder Engineering	
General Contractor Stabile & Winn		



Project Funding				
Funding Source FY2008 FY2009 FY2010 FY2011				
General Obligation Bonds	\$2,500,000.00	\$505,000.00	\$0.00	\$0.00





Project Budget & Expenditures				
Current Budget:	\$3,005,0	00.00		
Expended to Date:	\$220,98	9.00		
Operation & Maintenand	ce Cost			
Maintenance Cost of Improvement	f Avg. Annual Life \$7,000.00 \$210,000.00			
Comments				
Council authorized constr	ruction on August	4, 2009.		

Public Works and Transportation CIP Project Report

Capital Investment

Project: 2009 Residential Rebuild ST09-01

	Description		
Rebuild existing residential streets that have deteriorated beyond general maintenance. The 2009 program includes: Cardinal - Sunnyvale to Perrin Melissa - Menefee to Sherry Buena Vista - Greenway to SH360 Dawn Dr - Valley View to Coke Marilyn - Hillcrest to Carter			
Project Number:	Project Number: 65290698		
Project Number:	n/a		
Project Number:	roject Number: n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Jan-10		
Project Completion	Jan-11		
Current Phase	Design		
Bond Election	2003/2008		
Project C	ontract Information		
Project Manager	Bob Watson		
Phone Number	817-459-6582		
Email Address	bob.watson@arlingtontx.gov		
Design Firm Elder Engineering			
General Contractor			



Project Funding					
Funding Source FY2009 FY2010 FY2011 FY2012					
General Obligation Bonds \$2,205,000.00 \$0.00 \$0.00 \$0.00					



Project Budget & Expenditures				
Current Budget:	urrent Budget: \$2,205,000.00			
Expended to Date:	ed to Date: \$93,632.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual Life			
Improvement	\$8,900.00 \$267,000.00			
Comments				
Design contract was authorized by City Council on May 5, 2009. A public meeting will be held prior to construction.				

Public Works and Transportation CIP Project Report

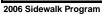
Capital Investment

Project: 2006/2007 Sidewalk Program SW06-01

Description		
Rebuild existing sidewalks that can no longer be		
repaired by general m	aintenance and construct new	
sidewalks for the purp	ose of enhancing pedestrian	
safety.		
Project Number:	64920699	
Project Number:	65130699	
Project Number:	350302	
Project Number:	720101	
Project Number:	n/a	
Construction Start	Jul-07	
Project Completion	Dec-08	
Current Phase	Construction	
Bond Election 2003		
Project Contract Information		
Project Manager	Daniel Burnham	
Phone Number	817-459-6597	
Email Address	daniel.burnham@arlingtontx.gov	
Design Firm	H.R. Gray	
General Contractor	KenDo Contracting	



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$500,000.00	\$500,000.00	\$0.00	\$0.00
Other General Fund	\$0.00	\$50,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$135,500.00	\$0.00	\$0.00
Street Sales Tax	\$0.00	\$802,214.92	\$0.00	\$0.00





Project Budget & Expenditures				
Current Budget:	\$1,800,0	00.00		
Expended to Date:	\$1,364,3	321.81		
Operation & Maintenand	Operation & Maintenance Cost			
Maintenance Cost of Improvement	Avg. Annual \$30,000.00	Life \$900,000.00		
Comments				
This project is to address ADA compliance. Project complete December, 2008.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: 2008 Sidewalk Program SW08-01

Description		
Rebuild existing sidewalks that can no longer be repaired by general maintenance and construct new sidewalks for the purpose of enhancing pedestrian safety.		
Project Number:	65150699	
Project Number:	n/a	
Construction Start	Apr-09	
Project Completion	Jan-10	
Current Phase Construction		
Bond Election 2003		
Project C	ontract Information	
Project Manager	Daniel Burnham	
Phone Number	817-459-6597	
Email Address <u>daniel.burnham@arlingtontx.gov</u>		
Design Firm	Elder Engineering	
General Contractor	KenDo Contracting	



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00





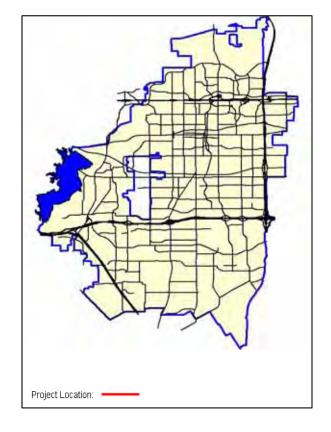
Project Budget & Expenditures				
Current Budget:	rent Budget: \$500,000.00			
Expended to Date:	e: \$71,057.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$5,000.00 \$150,000.00			
Comments				
Construction contract authorized by Council on August 18, 2009.				

Public Works and Transportation CIP Project Report

Capital Investment

Project: Stadium Drive Phase II (Division to Abram) ST09-09

Description		
arterial from Division S	uct Stadium Drive as a major Street to Abram Street. The n underpass at the Union	
Project Number:	65240698	
Project Number:	65240699	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Jun-14	
Project Completion	Jun-16	
Current Phase	Design	
Bond Election	2008	
Project Contract Information		
Project Manager	Bob Watson	
Phone Number	817-459-6582	
Email Address	bob.watson@arlingtontx.gov	
Design Firm	Graham Associates	
General Contractor	TBD	



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$1,535,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$2,205,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget:	\$19,587,000.00		
Expended to Date:	\$268,510.00		
Operation & Maintenance Cost			
Maintenance Cost of Improvement	Avg. Annual Life \$8,540.00 \$256,223.00		
Comments			
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.			

Capital Investment Project: TAC Energy Solutions Status Updated: 10/30/2009

F	Na a a mine ti a m		
	Description		
for selected City facilit	urchases of capital equipment ies. These purchases will be gy savings contract with TAC		
Project Number:	84340899		
Project Number:	N/A		
Construction Start	N/A		
Project Completion	N/A		
Current Phase	N/A		
Bond Election	N/A		
Project Contract Information			
Project Manager			
Phone Number			
Email Address			
Design Firm	N/A		
General Contractor	TAC		



		Project Funding		
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$3,079,231.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	Current Budget: \$3,079,231.00			
Expended to Date:	Expended to Date: \$3,079,231.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
Comments				

Public Works and Transportation CIP Project Report

Capital Investment

Project: Construction Testing ST07-06

Description		
construction. Without	ng for all roadway infrastructure testing, quality of infrastructure ing long-term maintenance	
Project Number:	65020699	
Project Number:	65020698	
Project Number:	10410199	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	May-07	
Project Completion	May-10	
Current Phase	Construction	
Bond Election	2003	
Project C	ontract Information	
Project Manager	Clark George	
Phone Number	817-459-6564	
Email Address	clark.george@arlingtontx.gov	
Design Firm	n/a	
General Contractor	Team Consultants	



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Storm Water Utility Fee	\$0.00	\$100,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$500,000.00	\$0.00	\$0.00
General Obligation Bonds	\$500,000.00	\$547,000.00	\$0.00	\$0.00





Project Budget & Expenditures				
Current Budget: \$1,500,000.00				
Expended to Date: \$685,015.00				
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
Comments				
Council authorized contract on 4/10/07. Contract was renewed				
by Council on 4/22/2008 and 4/21/2009				

Public Works and Transportation CIP Project Report

Capital Investment

Project: TxDOT Intersections Improvements (4) ST09-07

Status Updated: 10/30/2009

	Description		
This project will include intersection improvements at			
the following intersections:			
Cooper & Mayfield			
North Collins & Green	North Collins & Green Oaks		
North Collins & Road	to Six Flags		
South Cooper & Gree	en Oaks		
improvements will be designed and constructed with the Green Oaks Blvd (Lincoln to Ballpark Way) project.			
Project Number:	65220698		
Project Number:	65220699		
Project Number:	n/a		
Project Number: n/a			
Project Number: n/a			
Construction Start	Construction Start Dec-10		
Project Completion	Dec-11		
Current Phase	Design		
Bond Election	2008		

Project Contract Information

TBD

Bob Watson

817-459-6582

Dannenbaum

Project Manager

Phone Number

Email Address

Design Firm General Contractor

Project Location:	

Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Other Street Funds	\$150,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$140,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget: \$1,401,000.00			
\$29,916	.00		
Operation & Maintenance Cost			
Maintenance Cost of Avg. Annual Life			
\$445.00 \$13,300.00			
Comments			
	\$1,401,0 \$29,916 ce Cost Avg. Annual \$445.00		

This project has received funding from the Tarrant County Transportation Bond Program as well as from NCTCOG. The design contract was authorized by City Council on March 24, 2009.

Water Utilities CIP Project Report

Capital Investment

Project: 2008 Upper Pressure Plane Expansion

	Diti	
	Description	
	Improvements for eleven sites oper Pressure Plane Boundary S.H.360	
Project Number:	17380205	
Project Number:	n/a	
Construction Start	Feb-09	
Project Completion	May-09	
Current Phase	Construction	
Bond Election		
Project C	ontract Information	
Project Manager	John Morgan	
Phone Number	817-459-6609	
Email Address	John.DMorgan@arlingtontx.gov	
Design Firm	Elder Engineering, Inc.	
General Contractor TBDT		



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Water Utilities Operating Budg	\$30,785.00	\$0.00	\$0.00	\$0.00



Project	Budget & Expend	ditures	
Current Budget:	Budget: \$30,785.00		
Expended to Date:	\$299,68	4.00	
Operation & Maintena	nce Cost		
Maintenance Cost of Avg. Annual Life Improvement			
	Comments		
Completed.			

Water Utilities CIP Project Report

Capital Investment

Project: Abram Street: Cooper - Collins

	Description		
	Water and Sanitary Sewer Adjustments along Abram		
Street from Cooper to			
Circui nom Cooper to	Comino.		
Project Number:	N/A		
Construction Start	Jun-13		
	Dec-14		
Project Completion Current Phase	NA		
	NA		
Bond Election			
	Project Contract Information		
Project Manager	Dean Yanagi		
Phone Number	817-459-6608		
Email Address	dean.yanagi@arlingtontx.gov		
Design Firm	TBD		
General Contractor	TBD		



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$150,00	0.00		
Expended to Date:				
Operation & Maintenan	ice Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement				
	Comments			
Design Phase expected	Design Phase expected to begin 2nd quarter FY 2010.			

Water Utilities CIP Project Report

Capital Investment

Project: Abram Street: SH360 - City Limits

	Description
Water and Sanitary Se	ewer Adjustments along Abram
Street from SH360 to	City Limits.
	-
Project Number:	17830204
Project Number:	17830205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-12
Project Completion	Dec-13
Current Phase	Design
Bond Election	n/a
Project Co	ontract Information
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Schrickel Rollins & Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget: \$150,000.00				
Expended to Date:	\$0.00			
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
Design Phase started in t	he 4th quarter of	FY 2009.		
·				

Water Utilities CIP Project Report

Capital Investment

Project: Arkansas Lane Transfer Pump Station

Description	
7 million gallon per da	design and construction of one y pump station to be located at evated Storage Tank at 1103 E.
Project Number:	17930205
Project Number:	n/a
Construction Start	Feb-10
Project Completion	Oct-10
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi, P.E.
Phone Number	(817) 459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$600,00	0.00
Expended to Date:	\$0.00	
Operation & Maintenan	ce Cost	
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Negotiation with design c FY09.	onsultant began o	during the 2nd quarter

Water Utilities CIP Project Report

Capital Investment

Project: Arkansas Lane: Cooper - Collins

Status Updated: 11/13/2009

Description		
This project includes the design and construction of water and sanitary sewer adjustments needed for paving and drainage improvements for Arkansas Lane from Cooper Street to Collins Street.		
Project Number:	16721205	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Oct-08	
Project Completion	Dec-09	

Project Contract Information

16721205		-
n/a		•
n/a		
n/a		
n/a		
Oct-08		
Dec-09		
Construction		
ontract Information		
John Morgan		
(817)459-6609		
John.DMorgan@arlingtontx.gov		
Schrickel Rollins & Associates		Р
McMahon Contracting, L.P.	L	

|--|

Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$169,000.00	\$685,000.00	\$1,380,000.00	\$630,000.00

Arkansas Lane: Cooper Street to Collins Water and Sewer

Current Phase

Bond Election

Project Manager

Phone Number

Email Address

Design Firm General Contractor



Project Budget & Expenditures		
\$2,864,0	00.00	
\$2,572,5	596.00	
Operation & Maintenance Cost		
Avg. Annual	Life	
Comments		
Design completed during the 4th quarter of FY 2008.		
Construction of utilities began the 1st quarter of FY 2009 and		
was completed the 4th quarter of FY 2009. The project will be		
finalled in the 1st quarter FY 2010.		
	\$2,864,0 \$2,572,5 ce Cost Avg. Annual Comments the 4th quarter of egan the 1st quarter uarter of FY 2009.	

Water Utilities CIP Project Report

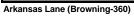
Capital Investment

Project: Arkansas: Browning-360 W&S Adjustments

	Description
Water and sewer rene	wals along Arkansas Lane from
Browning to 360.	-
Project Number:	15800204
Project Number:	15800205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-10
Project Completion	Apr-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	(817)459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	LopezGarcia Group
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2007	FY2009	FY2010	FY2011
Revenue Bonds	\$1,310,800.00	\$1,400,000.00	\$0.00	\$0.00





Project Budget & Expenditures		
Current Budget:	\$2,710,8	300.00
Expended to Date:	\$84,282	.00
Operation & Maintenand	ce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement		
Comments		
Construction plans 100% Public Works.	complete. This p	roject will be bid with

Water Utilities CIP Project Report

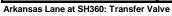
Capital Investment

Project: Bowen & SH360 Transfer Valves

Description	
This project includes the	ne design and construction of en Road/Arkansas Lane and
Project Number:	16750205
Project Number:	n/a
Construction Start	Aug-09
Project Completion	Apr-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	(817) 459-6636
Email Address	Lori.Du@arlingtontx.gov
Design Firm	CDM
General Contractor	AUI Contractors, Inc.



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Revenue Bonds	\$60,000.00	\$59,000.00	\$106,711.00	\$0.00





Project	Project Budget & Expenditures			
Current Budget:	\$225,71	1.00		
Expended to Date:	\$180,33	5.00		
Operation & Maintena	nce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement				
	Comments			
Construction started Aug	gust 09.			
, and the second				

Water Utilities CIP Project Report

Capital Investment

Project: Collins St: SE Pkwy - Mansfield Webb 16" WL

Status Updated: 11/13/2009

Description		
This project includes the design and construction of a 16" water line along Collins Street from Southeast Parkway to Ballweg Road in accordance with the Water Distribution Master Plan.		
Project Number:	16710205	
Project Number:	n/a	
Project Number:	n/a	
Project Number: n/a		
Project Number:	n/a	
Construction Start	Mar-10	
Project Completion	Oct-10	
Current Phase	Design	
Bond Election		
Project Co	ontract Information	
Project Manager	Val Jean-Bart	
Phone Number	(817)459-6610	
Email Address	Valery.JeanBart@arlingtontx.gov	
Design Firm	Halff Associates	
General Contractor	TBDT	



Approved Project Funding				
Funding Source	FY2005	FY2008	FY2009	FY2010
Revenue Bonds	\$415,000.00	\$763,927.00	\$0.00	\$0.00

Collins Street: SE Pkwy - Mansfield Webb 16" WL



Project Budget & Expenditures			
Current Budget:	\$1,178,9	927.00	
Expended to Date:	\$98,859	.00	
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual Life		
Improvement			
Comments			
The design phase of the 16-inch water line will occur in conjunction with Public Works' design of Collins Street paving. Design continued during the 1st quarter of FY 2010.			

Water Utilities CIP Project Report

Capital Investment

Project: Eden/Eden Tap/Mansfield Cardinal Sanitary Sewer

Status Updated: 11/13/2009

Description			
This project includes the design and construction of a sanitary sewer main extension to serve Eden Road, Eden Tap Road, Mansfield-Cardinal Road and a portion of U.S. 287 Business Highway.			
Project Number:	16610204		
Project Number: n/a			
Project Number: n/a			
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Oct-09		
Project Completion	Apr-10		
Current Phase Design			
Bond Election	Bond Election		
Project Contract Information			
Project Manager	Val Jean-Bart		
Phone Number	(817)459-6610		
Email Address	Valery.JeanBart@arlingtontx.gov		
Design Firm	Schrickel Rollins & Associates		
General Contractor TBDT			



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$763,920.00	\$630,080.00	\$400,000.00	\$750,000.00

Looking west down Mansfield-Cardinal Rd



Project	Project Budget & Expenditures				
Current Budget:	\$2,544,0	00.00			
Expended to Date:	\$290,75	0.00			
Operation & Maintenance Cost					
Maintenance Cost of	Avg. Annual	Life			
Improvement					
Comments					
Project is under construction during the the 1st quarter of FY					
2010.					

Water Utilities CIP Project Report

Capital Investment
Project: Fort Worth Interconnect

	Description		
Emergency Interconnect of Water Facilities between			
the City of Arlington a			
	•		
Project Number:	N/A		
Construction Start	Jul-11		
Project Completion	Sep-11		
Current Phase	NA		
Bond Election	2009		
Project C	Project Contract Information		
Project Manager	Brad Franklin		
Phone Number	817-459-6632		
Email Address	brad.franklin@arlingtontx.gov		
Design Firm	TBD		
General Contractor	TBD		



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$135,000.00	\$0.00	\$0.00	\$0.00



Project E	Budget & Expend	ditures		
Current Budget:	\$135,00	0.00		
Expended to Date:	\$0.00			
Operation & Maintenan	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
Design phase has not cor	Design phase has not commenced.			

Water Utilities CIP Project Report

Capital Investment

Project: Green Oaks Pump Station Rehab

Description		
This project involves miscellaneous improvements to the Green Oaks Pump Station, including pumping equipment, piping, valves, security and landscaping.		
Project Number:	17940205	
Project Number:	NA	
Construction Start	Aug-10	
Project Completion	Dec-12	
Current Phase	NA	
Bond Election		
Project Contract Information		
Project Manager	Dean Yanagi	
Phone Number	(817) 459-6608	
Email Address	dean.yanagi@arlingtontx.gov	
Design Firm	CDM	
General Contractor	TBD	



	Appro	ved Project Funding		
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$500,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$500,000.00			
Expended to Date:	\$0.00			
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
The design of this project has not yet commenced.				

Water Utilities CIP Project Report

Capital Investment

Project: I-30 Phase 2, Sec. 2 (Ryan Plaza)

Description		
along IH 30 to include	modate the improvements bridges at Collins St., Center l. to improve safety and access	
Project Number:	17270205	
Project Number:	17270204	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	Jun-07	
Project Completion	Sep-09	
Current Phase	Construction	
Bond Election		
Project Co	ontract Information	
Project Manager	Dean Yanagi	
Phone Number	(817) 459-6608	
Email Address	dean.yanagi@arlingtontx.gov	
Design Firm	Schrickel Rollins & Associates	
General Contractor	Tri-Tech Construction	



	Approv	ved Project Funding		
Funding Source	FY2007	FY2008	FY2009	FY2010
Street Bond Fund	\$2,113,500.00	\$0.00	\$0.00	\$0.00
Water Bond Fund	\$2,113,500.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	get: \$1,536,054.00			
Expended to Date:	\$1,333,830.00			
Operation & Maintenan	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
Project Finaled.				

Water Utilities CIP Project Report

Capital Investment

Project: John F. Kubala Water Treatment Plant Expansion

	Description
	ne design and construction of ent Plant expansion to 97.5
Project Number:	17150205
Project Number:	n/a
Construction Start	Jul-08
Project Completion	Apr-10
Current Phase	Construction
Bond Election	
Project Co	ontract Information
Project Manager	David Smith
Phone Number	(817) 478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	Carollo Engineers
General Contractor	Archer Western Contractors



	Appro	ved Project Funding		
Funding Source	FY2005	FY2007	FY2008	FY2009
Water Bond Fund	\$7,565,282.00	\$12,050,000.00	\$14,195,000.00	\$0.00



Project	Budget & Expend	ditures
Current Budget:	\$33,810	,282.00
Expended to Date:	\$23,236	,340.00
Operation & Maintena	nce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement		
Comments		
	Comments	
Construction continued		ter FY09.
Construction continued		ter FY09.
Construction continued		ter FY09.
Construction continued		ter FY09.
Construction continued		ter FY09.

Water Utilities CIP Project Report

Capital Investment

Project: Johnson Creek Sanitary Sewer 4A

	Description
	nprovements beginning at leadow Oaks Drive to Park
Project Number:	15570204
Project Number:	15570205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-08
Project Completion	Mar-09
Current Phase	Construction
Bond Election	n/a
Project Co	ontract Information
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Carter & Burgess
General Contractor	Gra-tex



	Appro	ved Project Funding		
Funding Source	FY2005	FY2008	FY2009	FY2010
Revenue Bonds	\$1,310,000.00	\$0.00	\$0.00	\$0.00
Water Utilities Operating Budg	\$0.00	\$188,060.00	\$0.00	\$0.00



Project	Budget & Expend	ditures	
Current Budget:	\$1,498,0	060.00	
Expended to Date:	Pate: \$1,123,528.00		
Operation & Maintenan	ice Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00	
	Comments		
Completed			

Water Utilities CIP Project Report

Capital Investment

Project: Lamar Blvd: Collins - Ballpark Way

Water and Sewer Adju Collins to Ballpark Wa	stments for Lamar Blvd from
Collins to Ballpark Way	V
	y.
Project Number:	17840205
Project Number:	n/a
Construction Start	Mar-13
Project Completion	Sep-13
Current Phase	Design
Bond Election	2009
Project Co	ontract Information
Project Manager	Brandon Ballew
Phone Number	817-459-6646
Email Address	brandon.ballew@arlingtontx.gov
Design Firm	Halff
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$150,00	0.00		
Expended to Date:	\$7,560.0	00		
Operation & Maintena	nce Cost			
Maintenance Cost of	Maintenance Cost of Avg. Annual Life			
Improvement				
Comments				
Design Phase continued during the 4th quarter FY 2009.				

Water Utilities CIP Project Report

Capital Investment
Project: Mansfield Interconnect

Description		
Emergency Interconnect of Water Facilities between		
the City of Arlington ar		
the only of runnigion at	id Oily of Fort Worth.	
D : (N)	N1/A	
Project Number:	N/A	
Construction Start	Aug-10	
Project Completion	Nov-10	
Current Phase	NA	
Bond Election	2009	
Project Co	ontract Information	
Project Manager	Brad Franklin	
Phone Number	817-459-6632	
Email Address	brad.franklin@arlingtontx.gov	
Design Firm	TBD	
General Contractor	TBD	



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$210,000.00	\$0.00	\$0.00	\$0.00



Project E	Budget & Expend	ditures	
Current Budget:	\$210,00	0.00	
Expended to Date:	\$0.00		
Operation & Maintenan	ce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$0.00	\$0.00	
	Comments		
Design Phase has not co	mmenced.		
-			

Water Utilities CIP Project Report

Capital Investment

Project: Mary/East/Rogers 36" Water Transmission Line

Status Updated: 11/13/2009

Description		
36" water transmission line along Mary, East, North,		
Truman & Rogers fron	n Border to N. Collins. Renewal	
of the existing water &	sewer lines within the project	
limits.		
Project Number:	16690205	
Project Number:	n/a	
Construction Start	Jun-08	
Project Completion	Nov-09	
Current Phase	Construction	
Bond Election	n/a	
Project C	ontract Information	
Project Manager	Lori Du	
Phone Number	(817)459-6636	
Email Address	lori.du@arlingtontx.gov	
Design Firm	Wier Associates, Inc.	
General Contractor	Circle "C" Construction	



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$594,799.00	\$2,160,000.00	\$1,074,601.00	\$0.00

East/Division



Project Budget & Expenditures				
\$4,537,2	204.00			
\$4,147,7	739.00			
nce Cost				
f Avg. Annual Life				
\$0.00 \$0.00				
Comments				
Completed				
	\$4,537,2 \$4,147,7 nce Cost Avg. Annual \$0.00			

Water Utilities CIP Project Report

Capital Investment

Project: Matlock Road 5th and 6th Lanes (Mayfield-Bardin) W&S Adjustments

Description		
	Description	
Water and sewer adju	siments	
Project Number:	17870204	
Project Number:	17870205	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	n/a	
Project Completion	n/a	
Current Phase	Design	
Bond Election	n/a	
Project C	ontract Information	
Project Manager	Lori Du	
Phone Number	817-459-6636	
Email Address	lori.du@arlingtontx.gov	
Design Firm	Kimley-Horn and Associates	
General Contractor	TBDT	



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Utilities Operating Budge	\$30,000.00	\$57,000.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget:	\$87,000	.00	
Expended to Date:	\$0.00		
Operation & Maintenar	nce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$0.00	\$0.00	
Comments			
Design has not commen	ced.		

Water Utilities CIP Project Report

Capital Investment

Project: Old Pleasant Ridge & Pleasantview W&S Renewals

Description			
Water & sanitary sewe	Description In renewals and street Pleasant Ridge Road and		
Project Number: 17520204			
Project Number:	17520205		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Mar-09		
Project Completion	Nov-09		
Current Phase	Construction		
Bond Election			
Project Co	ontract Information		
Project Manager	Lori Du		
Phone Number	(817) 459-6636		
Email Address	lori.du@arlingtontx.gov		
Design Firm	Wier & Associates		
General Contractor	Jackson Constructing		



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Revenue Bonds	\$0.00	\$1,700,000.00	\$0.00	\$0.00
Water Utilities Operating Budg	\$148,700.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	ent Budget: \$1,648,700.00			
Expended to Date:	\$1,381,085.00			
Operation & Maintenance Cost				
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00		
	Comments			
Completed.				

Water Utilities CIP Project Report

Capital Investment

Project: Park Row: SH360 - City Limits

	Description		
Water and Sewer Adjustments for Park Row from			
SH360 to City Limits			
,			
Project Number:	17920204		
Project Number:	17920205		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Aug-10		
Project Completion	Mar-11		
Current Phase	Design		
Bond Election	2009		
Project C	Project Contract Information		
Project Manager	John Morgan		
Phone Number	817-459-6609		
Email Address	John.DMorgan@arlingtontx.gov		
Design Firm	Freese & Nichols (Fort Worth)		
General Contractor	TBD		



Approved Project Funding					
Funding Source	FY2009	FY2010	FY2011	FY2012	
Revenue Bonds	\$130,000.00	\$0.00	\$0.00	\$0.00	



Project Budget & Expenditures				
Current Budget: \$130,000.00				
Expended to Date: \$10,905.00				
Operation & Maintenance Cost				
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00		
Comments				
Design Phase began 3rd quarter FY 2009. Conceptual Plan reviewed and consultant is proceeding with design plans.				

Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch North Plant Improvements

Description
This project involves process improvements to the
Pierce Burch North Water Treatment Plant, including
plant automation, improvements to flocculators,
modifications to filter underdrains and equipment and
miscellaneous structural and/or mechanical
improvements.

Project Number:	17960205
Project Number:	n/a
Construction Start	Apr-10
Project Completion	Apr-11
Current Phase	NA
Bond Election	n/a
Project C	ontract Information
Project Manager	David Smith, P.E.
Phone Number	817-478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$550,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures			
Current Budget:	\$550,00	0.00	
Expended to Date:	ended to Date: \$0.00		
Operation & Maintenance Cost			
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$0.00	\$0.00	
Comments			
The design of these improvements has not yet commenced.			

Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch Plant Chemical Feed Improvements

Description
This project includes the design and construction for
the Pierce-Burch Treatment Plant Chemical Feed
Improvements. The improvements include modifying
chemical feed points for chlorine, ammonia, caustic
and fluoride and replacing/repairing clearwell inlet
valves and miscellaneous plant valves.

Project Number:	16160205
Project Number:	n/a
Construction Start	Aug-07
Project Completion	Nov-08
Current Phase	Construction
Bond Election	n/a
Project C	ontract Information
Project Manager	David Smith
Phone Number	(817) 478-5702
Email Address	David.Smith@arlingtontx.gov
Design Firm	MWH Americas, Inc.
General Contractor	Archer Western



Approved Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
Revenue Bonds \$550,000.00 \$2,485,000.00 \$475,000.00 \$421,248.00				



Project Budget & Expenditures			
Current Budget: \$3,930,826.00			
Expended to Date: \$3,889,000.00			
Operation & Maintena	Operation & Maintenance Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement			
	Comments		
Construction final completion was made during the 1st quarter of			
FY09.			

Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch South Water Treatment Plant Improvements

	Description		
This project involves upgrading piping and valves in the filter pipe gallery, pre-ozone contactor modifications, structural and mechanical sedimentation basin improvements and filter upgrades			
Project Number:	N/A		
Construction Start	May-10		
Project Completion	Jan-12		
Current Phase	NA		
Bond Election	_		
Project C	ontract Information		
Project Manager	David Smith, P.E.		
Phone Number	817-478-5702		
Email Address	david.smith@arlingtontx.gov		
Design Firm	TBD		
General Contractor	TBD		



Approved Project Funding				
Funding Source FY2009 FY2010 FY2011 FY2012				
Water Bond Fund \$400,000.00 \$0.00 \$0.00 \$0.00				



Project Budget & Expenditures			
Current Budget:	\$400,00	0.00	
Expended to Date:	\$0.00		
Operation & Maintenand	ce Cost		
Maintenance Cost of	Avg. Annual	Life	
Improvement	\$0.00	\$0.00	
	Comments		
The design of these improvements has not yet commenced.			

Water Utilities CIP Project Report

Capital Investment

Project: Prestonwood Relief Sewer

Description		
Description		
Sanitary Sewer Line improvements from Randol Mill		
Park to Green Oaks D	rive.	
Project Number:	18400204	
Project Number:	n/a	
Construction Start	Dec-10	
Project Completion	Jul-11	
Current Phase	NA	
Bond Election	2009	
Project C	ontract Information	
Project Manager	Dean Yanagi	
Phone Number	817-459-6608	
Email Address	Dean.yanagi@arlingtontx.gov	
Design Firm	TBD	
General Contractor	TBD	



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$180,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	Current Budget: \$180,000.00			
Expended to Date:	\$0.00			
Operation & Maintenar	nce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
Design phase has not commenced.				

Water Utilities CIP Project Report

Capital Investment
Project: Reclaimed Water Delivery System

Status Updated: 11/13/2009

Description
Improvements related to the construction of
Reclaimed Water Lines from the City of Fort Worth
main line. The project scope includes the design of
approximately 2,275 linear feet of 6-inch, 2,115 linear
feet of 8-inch, 3,500 linear feet of 12-inch and 6,150
linear feet of 16-inch reclaimed water lines including
ponds and/or pumps to serve the City of Arlington
customers (Ditto Golf Course, JW Dunlop Sports
Complex, Arlington Landfill). After completion of the
reclaimed water lines, the streets within the project
limits will be repaved.

Project Number:	17750205
Project Number:	n/a
Construction Start	Feb-10
Project Completion	Dec-10
Current Phase	Design
Bond Election	2009
Project Co	ontract Information
Project Manager	Val Jean-Bart
Phone Number	817-459-6610
Email Address	valery.jean-bart@arlingtontx.gov
Design Firm	Alan Plummer Associates, Inc.
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$1,000,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	Current Budget: \$1,000,000.00			
Expended to Date:	pended to Date: \$333,217.00			
Operation & Maintenance Cost				
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00 \$0.00			
Comments				
Project continued through design during the 4th quarter of FY				

Project continued through design during the 4th quarter of FY 2010. Construction will begin in February 2010.

Water Utilities CIP Project Report

Capital Investment

Project: Stadium Drive (Chapman Cutoff to Division Street)

Status Updated: 11/13/2009

	Description		
	ng water and sewer lines lines rom Chapman Cutoff to		
Project Number:	Project Number: 16960204		
Project Number:	16960205		
Project Number:	n/a		
Project Number:	n/a		
Project Number:	n/a		
Construction Start	Jul-08		
Project Completion	May-09		
Current Phase	Construction		
Bond Election	n/a		
Project C	ontract Information		
Project Manager	Dean Yanagi		
Phone Number	(817) 459-6608		
Email Address	dean.yanagi@arlingtontx.gov		
Design Firm	Graham Associates		
General Contractor	Jackson Construction, Ltd.		



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Water Utilities Operating Budge	\$45,100.00	\$1,323,311.55	\$0.00	\$0.00

Stadium Drive



Project E	Budget & Expend	ditures			
Current Budget:	\$1,368,4	1 11.55			
Expended to Date:	\$930,18	7.72			
Operation & Maintenan	ce Cost				
Maintenance Cost of	Avg. Annual	Life			
Improvement	\$0.00	\$0.00			
	Comments				
Completed					

Water Utilities CIP Project Report

Capital Investment

Project: Stadium: Division - Abram

	Description	
	stments for Stadium Drive	
from Division to Abran		
Project Number:	17860204	
Project Number:	17860205	
Project Number:	n/a	
Project Number:	n/a	
Project Number:	n/a	
Construction Start	n/a	
Project Completion	n/a	
Current Phase	Design	
Bond Election	n/a	
Project Contract Information		
Project Manager	Dean Yanagi	
Phone Number	817-459-6608	
Email Address	dean.yanagi@arlingtontx.gov	
Design Firm	Graham Associates	
General Contractor	TBD	



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures				
Current Budget:	\$150,00	0.00		
Expended to Date:	\$0.00			
Operation & Maintenand	ce Cost			
Maintenance Cost of	Avg. Annual	Life		
Improvement	\$0.00	\$0.00		
	Comments			
Design began during the	4th quarter of FY	2009.		

Water Utilities CIP Project Report

Capital Investment

Project: Tierra Verde Elevated Storage Tank

	Description			
This project includes the design and construction of the Tierra Verde Elevated Storage Tank near Golf Club Drive and Mansfield Cardinal Road. This project was formerly referred to as the West Pressure Plane Elevated Storage Tank.				
Project Number:	17330205			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Project Number:	n/a			
Construction Start	May-09			
Project Completion	Aug-10			
Current Phase	Design			
Bond Election				
Project Contract Information				
Project Manager	David Smith, P.E.			
Phone Number	(817) 478-5702			
Email Address	david.smith@arlingtontx.gov			
Design Firm	CDM			
General Contractor	TBDT			



Approved Project Funding					
Funding Source	FY2008	FY2009	FY2010	FY2011	
Water Bond Fund	\$1,764,000.00	\$1,380,000.00	\$0.00	\$0.00	



Project	Budget & Expend	aitures
Current Budget:	\$3,631,0	040.00
Expended to Date:	\$563,07	5.00
Operation & Maintenar	nce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
	Comments	
Project was bid during th	ne 2nd quarter FY(09. \$487,040 of
project will be funded fro	m 2010 revenue l	oonds.
project will be funded fro	om 2010 revenue i	oonus.

Water Utilities CIP Project Report

Capital Investment
Project: TXDOT Intersections
Status Updated: 11/13/2009

	Description
Water and Sewer Adju	ustments at various locations.
Project Number:	17850204
Project Number:	17850205
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jul-11
Project Completion	Dec-11
Current Phase	NA
Bond Election	2009
•	ontract Information
Project Manager	Brandon Ballew
Phone Number	817-459-6646
Email Address	Brandon.Ballew@arlingtontx.gov
Design Firm	Dannenbaum
General Contractor	TBD



Approved Project Funding						
Funding Source	FY2009	FY2010	FY2011	FY2012		
Revenue Bonds	\$45,000.00	\$0.00	\$0.00	\$0.00		



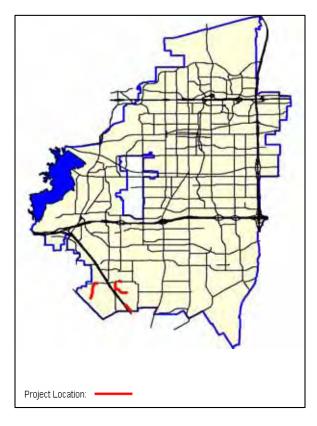
Project I	Budget & Expend	ditures
Current Budget:	\$45,000	.00
Expended to Date:	\$7,075.0	00
Operation & Maintenan	ce Cost	
Maintenance Cost of	Avg. Annual	Life
Improvement	\$0.00	\$0.00
	Comments	
Design Phase continued	during the 4th qua	arter FY 2009.

Water Utilities CIP Project Report

Capital Investment

Project: West Pressure Plane System Improvements

Description			
•			
	This project includes the design and construction of		
	nts related to the expansion of		
the West Pressure Pla	ane.		
Project Number:	17680205		
Project Number:	n/a		
Construction Start	Aug-09		
Project Completion	Mar-10		
Current Phase	Design		
Bond Election	2009		
Project C	ontract Information		
Project Manager	Brandon Ballew		
Phone Number	817-459-6646		
Email Address	brandon.ballew@arlingtontx.gov		
Design Firm	Kimley-Horn and Associates		
General Contractor	TBD		



Approved Project Funding					
Funding Source	FY2009	FY2010	FY2011	FY2012	
Revenue Bonds	\$1,900,600.00	\$0.00	\$0.00	\$0.00	



Project Budget & Expenditures				
Current Budget:	\$1,900,6	600.00		
Expended to Date:	\$241,11	6.00		
Operation & Maintenand	ce Cost			
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00		
	Comments			
Design phase continued of	during the 4th qua	arter of FY 2009.		

FY 2010 AUTHORIZED FULL-TIME POSITIONS

	Actual FY 2008	FY 2009	Estimated FY 2009	Adopted FY 2010
AVIATION	1 2000	112009	11 2007	11 2010
Airport Maintenance Technician	4	4	4	4
Airport Manager	1	1	1	1
Airport Operations Supervisor	1	1	1	1
Assistant Airport Manager	0	0	0	0
Intermediate Account Clerk	1	1	0	0
Office Coordinator	0	0	1	1
Project Coordinator	1	1	1	1
AVIATION TOTAL	8	8	8	8
CITY ATTORNEY'S OFFICE				
Administrative Aide II	1	1	1	1
Administrative Arde II Administrative Services Coordinator II	1	1	1	1
Assistant City Attorney	3	3	3	3
Assistant To the City Attorney	3 1	3 1	3 1	3 1
Attorney I / II / Sr Attorney	18	18	18	18
City Attorney Office Assistant	1	1	1	1
	2	2	2	2
Paralegal	4	5	5	5
Secretary CITY ATTORNEY'S OFFICE TOTAL	6	6	6	6
CITY MANAGERIC OFFICE	37	38	38	38
CITY MANAGER'S OFFICE				
City Manager	1	1	1	1
Deputy City Manager	3	3	3	3
CITY MANAGER'S OFFICE TOTAL	4	4	4	4
COMMUNITY DEVELOPMENT AND PLANNING				
Administrative Aide II	1	1	1	1
Administrative Assistant	2	2	2	2
Administrative Services Coordinator II	1	1	1	1
Assistant Director of Planning	2	2	2	2
Assistant Utility Engineer	1	1	1	1
Building Official	1	1 4	1	I 4
Civil Engineer	4	•	4	4
Combination Inspector Development Operations Manager	5 1	5 1	5 1	5 1
Development Services Supervisor	1	1	1	1
Director of Community Development and Planning	1	1	1	1
Engineering Operations Manager	1	1	1	1
Engineering Technician	1	1	1	1
Environmental Health Specialist	1	1	1	1
Field Inspections Supervisor	1	1	1	1
Fire Plans Compliance Specialist	2	2	2	2
Gas Well Coordinator	0	0	1	1
GIS Technician I	1	1	1	1
GIS Technician II	1	1	1	1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Graduate Engineer	2	2	2	1
Graduate Transportation Engineer	1	0	0	0
Graduate Planner	3	3	3	2
Landscape Administrator	1	1	1	1
Map Records Technician	1	1	1	1
Neighborhood Coordinator	1	1	0	0
Neighborhood Specialist	2	2	0	0
Office Manager	1	1	1	1
Operations Analyst II	1	1	1	1
Planning Manager	3	3	3	3
Planning Project Manager I	5	6	5	5
Planning Project Manager II	2	2	2	2
Planning Technician	2	2	2	2
Plans Examiner	3	3	3	3
Plans Examiner Supervisor	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Clerk	1	1	1	1
Sr Inspector	2	2	2	2
Sr Management Analyst	1	1	1	1
Sr Plans Examiner	2	2	2	2
Streetscape Inspector	2	2	2	2
Svc Representative	3	3	3	3
Systems Process Analyst	1	1	1	1
COMMUNITY DEVELOPMENT AND PLANNING TOTAL	73	73	70	68
COMMUNITY SERVICES	70	70	70	00
Accounting Aide	2	2	2	2
Administrative Aide I	0	1	1	1
Animal Services Administrative Coordinator	2			ا ص
		2	2	2
Animal Services Manager	1	1	1	1 1
Assistant Director Code Enforcement	1	1	1	1
Code Compliance Officer I / II / Sr Code Compliance Officer	38	41	41	40
Community Services Agent	3	3	3	3
Community Services Educator	1	1	1	1
Community Services Manager	1	1	0	0
Community Services Supervisor	7	7	7	7
Community Services Technician	0	2	2	2
Director of Community Services	1	1	1	1
Environmental Health Specialist	6	6	1	1
Field Operations Manager	5	5	5	5
Grants Accountant	1	1	1	0
Neighborhood Services Analyst	1	1	1	1
Office Assistant	2	2	2	2
Sr Management Analyst	1	1	1	1
Veterinarian	1	1	1	1
Vital Records Agent	2	2	2	2

Vital Records Coordinator		Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
ECONOMIC DEVELOPMENT	Vital Records Coordinator	1	1	1	1
Economic Development Manager 1	COMMUNITY SERVICES TOTAL	77	83	77	75
Economic Development Specialist 2	ECONOMIC DEVELOPMENT				
Economic Development Specialist 2	Economic Development Manager	1	1	1	1
ENVIRONMENTAL SERVICES	, g	2	2	2	2
Administrative Analyst I Director Environmental Services Environmental Compilance Officer Environmental Compilance Officer Environmental Education Coordinator Environmental Engineer Environmental Engineer Environmental Services Administrator Environmental Services Executive Manager Environmental Services Manager Environmental Services Manager Executive Services Manager Environmental Services Manager Executive Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Services Manager Environmental Services Services Manager Environmental Services Services Services Manager Environmental Services Services Services Services Manager Environmental Services Servi	· · · ·	3	3	3	3
Administrative Analyst I Director Environmental Services Environmental Compilance Officer Environmental Compilance Officer Environmental Education Coordinator Environmental Engineer Environmental Engineer Environmental Services Administrator Environmental Services Executive Manager Environmental Services Manager Environmental Services Manager Executive Services Manager Environmental Services Manager Executive Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Manager Environmental Services Services Manager Environmental Services Services Manager Environmental Services Services Services Manager Environmental Services Services Services Services Manager Environmental Services Servi	ENVIRONMENTAL SERVICES				
Director Environmental Services		1	1	1	1
Environmental Education Coordinator		1		0	0
Environmental Education Coordinator		4		0	0
Environmental Engineer	·	0	0	1	1
Environmental Specialist		1		0	0
Environmental Services Administrator	•	1		0	0
Environmental Services Executive Manager	·	1			1
Recycling Coordinator 1		0	-	1	0
ENVIRONMENTAL SERVICES TOTAL 10			-	•	-
Accountant	• •	·	•		
Accountant I 1 1 1 1 Accounting Assistant 1 1 1 1 Accounting Supervisor 1 1 1 1 Accounts Payable Clerk 3 3 3 3 Action Center Agent 4 4 4 7 7 Administrative Aide I 3 3 3 3 Administrative Resources Manager 1 1 1 1 Administrative Services Coordinator I 3 3 3 3 Administrative Services Coordinator II 1 1 1 1 1 Administrative Services Manager 1 </td <td></td> <td>10</td> <td></td> <td></td> <td></td>		10			
Accounting Assistant 1 1 1 1 Accounting Supervisor 1 1 1 1 Accounts Payable Clerk 3 3 3 3 Action Center Agent 4 4 7 7 Administrative Aide II 3 3 3 3 Administrative Aide II 3 3 3 3 Administrative Resources Manager 1 1 1 1 Administrative Services Coordinator II 1 1 1 1 Administrative Services Manager 1 1 1 1 Administrative Services Manager 1 1 1 1 Broadcast Coordinator 1 1 1 1 1 Broadcast Specialist 1		1	1	1	1
Accounting Supervisor 1 1 1 1 Accounts Payable Clerk 3 3 3 3 Action Center Agent 4 4 7 7 Administrative Aide II 3 3 3 3 Administrative Resources Manager 1 1 1 1 1 Administrative Services Coordinator II 3 3 3 3 3 Administrative Services Coordinator II 1 <td< td=""><td></td><td>•</td><td></td><td>•</td><td>•</td></td<>		•		•	•
Accounts Payable Clerk 3 3 3 3 Action Center Agent 4 4 7 7 Administrative Aide II 3 3 3 3 Administrative Resources Manager 1 1 1 1 1 Administrative Services Coordinator II 1	· · · · · · · · · · · · · · · · · · ·	1		·	
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Administrative Services Coordinator I 3 3 3 3 Administrative Services Coordinator II 1 1 1 1 Administrative Services Manager 1 1 1 1 Broadcast Coordinator 1 1 0 0 Broadcast Specialist 1 1 1 1 1 Budget Manager 1 <					J 1
Administrative Services Coordinator II 1		·	-	· ·	2
Administrative Services Manager 1 1 1 1 Broadcast Coordinator 1 1 0 0 Broadcast Specialist 1 1 1 1 Budget Manager 1 1 1 1 1 Cash Debt Administrator 1 <td< td=""><td></td><td>1</td><td></td><td></td><td>J 1</td></td<>		1			J 1
Broadcast Coordinator 1 1 0 0 Broadcast Specialist 1 1 1 1 Budget Manager 1 1 1 1 Cash Debt Administrator 1 1 1 1 City Secretary 1 1 1 1 1 Communication Coordinator 1		1	1	1	1
Broadcast Specialist Budget Manager 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	· · · · · · · · · · · · · · · · · · ·	1	1	0) ()
Budget Manager1111Cash Debt Administrator1111City Secretary1111Communication Coordinator1111Computer Graphics Specialist0001Controller11111Council Assistant1211Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111		1	1 1		1
Cash Debt Administrator1111City Secretary1111Communication Coordinator1111Computer Graphics Specialist0000Controller1111Council Assistant1211Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council11111	•	1	1	1	1
City Secretary Communication Coordinator Computer Graphics Specialist Controller Council Assistant Council Coordinator Council		1	1 1	1	1
Communication Coordinator1111Computer Graphics Specialist0001Controller11111Council Assistant1211Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council11111		1			•
Computer Graphics Specialist0001Controller1111Council Assistant1211Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111	· · · · · · · · · · · · · · · · · · ·	1	•		1
Controller1111Council Assistant1211Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111		0			1
Council Assistant1211Council Coordinator2222Deputy City Secretary11111Design Communication Coordinator11111Digital Media Editor00111Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111		_			1
Council Coordinator2222Deputy City Secretary1111Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111					
Deputy City Secretary 1 1 1 1 Design Communication Coordinator 1 1 1 1 Digital Media Editor 0 0 1 1 Director Financial Services 1 1 1 0 0 Director Management Resources 1 1 1 0 0 Director Financial and Management Resources 0 0 1 1 Executive Assistant to Mayor and Council 1 1 1 1		•			-
Design Communication Coordinator1111Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111					
Digital Media Editor0011Director Financial Services1100Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council11111		•		•	
Director Financial Services 1 1 0 0 0 Director Management Resources 1 1 0 0 0 Director Financial and Management Resources 0 0 1 1 Executive Assistant to Mayor and Council 1 1 1 1 1		•		•	•
Director Management Resources1100Director Financial and Management Resources0011Executive Assistant to Mayor and Council1111	•	U 1			
Director Financial and Management Resources 0 0 1 1 1 Executive Assistant to Mayor and Council 1 1 1 1 1		1			
Executive Assistant to Mayor and Council 1 1 1 1 1		•			U 1
		U			1
Financial Association		1			-
Financial Accountant 3 3 3 3					
Financial Consultant 0 0 1 1	FINANCIAI CONSUITANT	U	U	I	1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Financial System Administrator	1	1	1	1
Government Affairs Officer	1	1	0	0
Intermediate Account Clerk	1	1	1	1
Knowledge Services Manager	1	1	1	1
Lead Data Entry Operator	1	1	1	1
Management Analyst	2	1	1	1
Managing Editor	0	0	1	1
Marketing Communication Manager	1	1	1	1
OMB Coordinator	1	1	1	1
Payroll Assistant	1	1	1	1
Payroll Supervisor	1	1	1	1
Position Control Coordinator	1	1	1	1
Project Coordinator	3	4	4	4
Purchasing Agent	3	3	3	3
Purchasing Assistant	1	1	1	1
Purchasing Manager	1	1	1	1
Sr Management Analyst	6	8	4	3
Staff Accountant	3	3	3	3
Treasury Analyst	2	2	2	2
Treasury Manager	1	1	1	1
Web Designer	1	1	1	1
FINANCIAL AND MANAGEMENT RESOURCES TOTAL	73	76	74	74
FIRE DEPARTMENT	73	70	74	/ -
Sworn:				
Fire Chief Director Emergency Management	1	1	1	1
Assistant Fire Chief	3	3	3	3
Fire Battalion Chief	12	13	13	13
Fire Captain	16	17	17	13 17
Fire Lieutenant	51	51	51	51
Fire Apparatus Operator	64	64	64	64
Firefighter / Firefighter Trainee	131	135	135	135
Civilian:	131	133	133	133
Administrative Analyst I	1	1	1	1
Administrative Analyst III	1	0	0	0
Administrative Alde II	3	3	3	3
Administrative Aide ii Administrative Secretary	2	2	2	2
Administrative Secretary Administrative Services Manager	1	1	1	1
Apprentice Telecommunicator / Telecommunicator	83		0	
Assistant Fire Marshall		0 1		0
Communication Services Administrator	1	•	1	1
	1	0	0	0
Communication Training Assistant	1	0	0	0
Communications Manager	1	0	0	0
Communications Supervisor	14	0	0	0
Curriculum Development Specialist	1	1	1	1
Deputy Fire Marshall	2	2	2	2
Emergency Management Administrator	1	1	1	1
Emergency Management Coordinator	1	1	1	1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Emergency Management Planner	1	1	1	1
EMS Clinical Coordinator	1	1	1	0
EMS Coordinator	2	2	2	1
Fire Investigator Bomb Technician	2	3	2	2
Fire Prevention Inspector	2	2	1	1
Fire Prevention Specialist	2	2	2	2
Lead Fire Prevention Inspector	2	2	4	4
Media Technician	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst	1	1	1	1
Payroll Coordinator	1	1	1	1
Resource Management Assistant	2	2	2	2
Resource Management Specialist	1	1	1	1
Resource Management Supervisor	1	1	1	1
Service Unit Assistant	2	2	2	2
Sworn Total	278	284	284	284
Civilian Total	136	36	36	34
FIRE GRAND TOTAL	414	320	320	318
DRMATION TECHNOLOGY	414	320	320	310
Administrative Aide I	1	1	1	1
Administrative Aide II	0	0	1	1
Administrative Services Coordinator II	1	1	0	0
Administrative Services Manager	1	1	1	1
Assistant Director IT	2	2	1	1
Chief Information Officer	1	1	1	1
Customer Support Coordinator	1	1	1	0
Data Base Administrator	2	2	2	2
Data Base Administrator Webmaster	1	1	0	0
GIS Applications Developer	' 1	1	1	1
IT Manager	2	2	2	2
			1	
IT Reporting Specialist	0	0		1
IT Security Administrator	1	1	1	1
Operations Analyst I	3	3	0	0
Operations Analyst II	0	0	3	3
Project Coordinator	4	4	4	4
Sr Computer Operator	2	2	2	2
Sr Programmer Analyst	7	7	6	6
Sr Systems Programmer	1	1	1	1
Systems Analyst	1	1	1	1
Web Administrator	1	1	1	1
Web Developer	1	1	1	1
Webmaster	0	0	1	1
INFORMATION TECHNOLOGY TOTAL	34	34	33	32
ERNAL AUDIT				
Administrative Aide I	1	1	1	0
Assistant City Auditor	1	1	1	1
City Auditor	1	1	1	1

Internal Auditor		Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
INTERNAL AUDIT TOTAL Society S	Internal Auditor	2	2	2	2
Discrimental Content	Staff Auditor	1	1	1	1
Court Administrative Aide	INTERNAL AUDIT TOTAL	6	6	6	5
Juvenile Case Coordinator	JDICIARY				
Municipal Court Judge JUDICIARY TOTAL 4 4 4 4 4 4 JUDICIARY TOTAL 6 1 <	Court Administrative Aide	1	1	1	1
JUDICIARY TOTAL	Juvenile Case Coordinator	1	1	1	1
Acquisitions Assistant	Municipal Court Judge	4	4	4	4
Acquisitions Assistant	JUDICIARY TOTAL	6	6	6	6
Administrative Services Coordinator I 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Braries				
Area Branch Manager 3 3 3 3 Bibliographic Services Administrator 1 1 1 1 1 Cataloging Process Supervisor 1 1 1 1 1 Circulation Support Coordinator 1 1 1 1 1 1 Collections Development Acquisitions Supervisor 1 <	Acquisitions Assistant	1	1	1	0
Bibliographic Services Administrator	Administrative Services Coordinator I	1	1	1	1
Cataloging Assistant 3 3 3 Cataloging Process Supervisor 1 1 1 1 Circulation Support Coordinator 1 1 1 1 Collections Development Acquisitions Supervisor 1 1 1 1 1 Customer Service Assistant 13 13 13 13 13 Director Library 1	Area Branch Manager	3	3	3	3
Cataloging Process Supervisor 1	Bibliographic Services Administrator	1	1	1	1
Circulation Support Coordinator 1 <t< td=""><td>Cataloging Assistant</td><td>3</td><td>3</td><td>3</td><td>3</td></t<>	Cataloging Assistant	3	3	3	3
Collections Development Acquisitions Supervisor	Cataloging Process Supervisor	1	1	1	1
Customer Service Assistant 13 13 13 13 Director Library 1 1 1 1 1 Electronic Services Administrator 1 1 1 1 1 Library Network Administrator 1	Circulation Support Coordinator	1	1	1	1
Director Library	Collections Development Acquisitions Supervisor	1	1	1	1
Electronic Services Administrator	Customer Service Assistant	13	13	13	13
Library Materials Supervisor 1 1 0 0 Library Network Administrator 1 1 1 1 Librarian I 10 10 10 10 Librarian III 6 6 6 6 Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 Office Assistant 1 1 1 1 1 Public Services Administrator 2 <td>Director Library</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td>	Director Library	1	1	1	1
Library Network Administrator 1 1 1 1 Librarian I 10 10 10 10 Librarian III 6 6 6 6 Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 1 Office Assistant 1	Electronic Services Administrator	1	1	1	1
Librarian I 10 10 10 10 Librarian III 6 6 6 6 Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 1 Office Assistant 1	Library Materials Supervisor	1	1	0	0
Librarian III 6 6 6 6 Library IIII 2 2 2 2 Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 1 Office Assistant 1 1 1 1 1 1 Public Services Administrator 2 <td< td=""><td></td><td>1</td><td>1</td><td>1</td><td>1</td></td<>		1	1	1	1
Librarian III 2 2 2 2 Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 1 Office Assistant 1 1 1 1 1 1 Public Services Administrator 2	Librarian I	10	10	10	10
Library Clerk II 3 3 3 3 Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 1 1 Office Assistant 1 <td>Librarian II</td> <td>6</td> <td>6</td> <td>6</td> <td>6</td>	Librarian II	6	6	6	6
Library Customer Service Supervisor 7 7 7 7 Marketing and Development Coordinator 1 1 1 1 Office Assistant 1 1 1 1 1 Public Services Administrator 2	Librarian III	2	2	2	2
Marketing and Development Coordinator 1 1 1 1 Office Assistant 1 1 1 1 Public Services Administrator 2 2 2 2 2 Sr Reference Assistant 8 8 8 8 Technology Training Specialist 1 1 1 1 1 User Support Specialist 1 0	Library Clerk II	3	3	3	3
Office Assistant 1 1 1 1 1 Public Services Administrator 2 <t< td=""><td>Library Customer Service Supervisor</td><td>7</td><td>7</td><td>7</td><td>7</td></t<>	Library Customer Service Supervisor	7	7	7	7
Public Services Administrator 2 2 2 2 Sr Reference Assistant 8 8 8 Technology Training Specialist 1 1 1 1 User Support Specialist 1 1 1 1 1 LIBRARIES TOTAL 71 71 70 69 UNICIPAL COURT Court Administrative Aide 1 1 1 0 0 Court Administrative Aide 1	Marketing and Development Coordinator	1	1	1	1
Sr Reference Assistant 8 8 8 8 Technology Training Specialist 1 1 1 1 User Support Specialist 1 1 1 1 1 LIBRARIES TOTAL 71 71 70 69 UNICIPAL COURT W Action Center Agent 1 1 1 0 0 Court Administrative Aide 1 1 1 1 0 0 Court Cashier Supervisor 1 1 1 1 1 1 Court Customer Services Supervisor 1 1 1 1 1 Court Support Services Supervisor 1 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Office Assistant	1	1	1	1
Technology Training Specialist 1 1 1 1 USer Support Specialist 1 1 1 1 LIBRARIES TOTAL 71 71 70 69 UNICIPAL COURT Action Center Agent 1 1 0 0 Court Administrative Aide 1 1 1 0 Court Cashier Supervisor 1 1 1 1 1 Court Customer Service Supervisor 1 1 1 1 1 Court Support Services Supervisor 1 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1 1	Public Services Administrator	2	2	2	2
User Support Specialist 1 1 1 1 1 1 1 1 0 69 UNICIPAL COURT Action Center Agent 1 1 1 0 0 Court Administrative Aide 1 1 1 1 0 Court Cashier Supervisor 1 <td>Sr Reference Assistant</td> <td>8</td> <td>8</td> <td>8</td> <td>8</td>	Sr Reference Assistant	8	8	8	8
User Support Specialist 1 1 1 1 1 1 1 1 0 69 UNICIPAL COURT Action Center Agent 1 1 1 0 0 Court Administrative Aide 1 1 1 1 0 Court Cashier Supervisor 1 <td>Technology Training Specialist</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td>	Technology Training Specialist	1	1	1	1
UNICIPAL COURT Action Center Agent 1 1 0 0 Court Administrative Aide 1 1 1 1 0 Court Cashier Supervisor 1 <t< td=""><td></td><td>1</td><td>1</td><td>1</td><td>1</td></t<>		1	1	1	1
Action Center Agent 1 1 0 0 Court Administrative Aide 1 1 1 1 0 Court Cashier Supervisor 1 3	LIBRARIES TOTAL	71	71	70	69
Court Administrative Aide 1 1 1 0 Court Cashier Supervisor 1 1 1 1 Court Customer Service Supervisor 1 1 1 1 Court Support Services Supervisor 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	UNICIPAL COURT				
Court Cashier Supervisor 1 1 1 1 Court Customer Service Supervisor 1 1 1 1 Court Support Services Supervisor 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Action Center Agent	1	1	0	0
Court Customer Service Supervisor 1 1 1 1 Court Support Services Supervisor 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Court Administrative Aide	1	1	1	0
Court Support Services Supervisor 1 1 1 1 Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Court Cashier Supervisor	1	1	1	1
Deputy Court Clerk 1 Certified 4 4 3 3 Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Court Customer Service Supervisor	1	1	1	1
Deputy Court Clerk II / III / IV 32 32 31 31 Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1		1	1	1	1
Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1		4	4	3	3
Deputy Court Clerk II Certified 3 3 3 3 Municipal Court Services Director 1 1 1 1 1	Deputy Court Clerk II / III / IV	32	32	31	31
Municipal Court Services Director 1 1 1 1		3	3	3	3
·		1	1	1	1
	·	1	1	1	1
MUNICIPAL COURT TOTAL 46 46 43 42	MUNICIPAL COURT TOTAL	46	46	43	42

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
PARKS AND RECREATION	11 2000	11 2007	11 2007	11 2010
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Coordinator	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Apprentice Electrician	1	1	1	1
Apprentice Mechanic	1	1	1	1
Assistant Director Parks	2	3	3	3
Athletic Field Maintenance Supervisor	2	2	2	2
Business Services Manager	1	1	1	1
Carpenter Parks	1	1	1	1
Center Programs Manager	0	1	1	1
Computer Graphics Specialist	1	1	1	0
Contract Coordinator	1	1	1	1
Contract Inspector	2	2	2	2
Director Parks and Recreation	1	1	1	1
Facility Maintenance Supervisor	1	1	1	1
Forester	1	1	1	1
Inventory Coordinator	1	1	1	1
Irrigation Technician	2	3	3	3
Lake Supervisor	1	1	1	1
Landscape Technician / Sr Landscape Technician	55	58	55	56
Landscape Supervisor	0	0	0	1
Lead Landscape Technician	15	15	15	15
Maintenance Superintendent	1	1	1	1
Mechanic Parks	1	1	1	1
Office Assistant	1	1	1	1
Park District Supervisor	3	3	3	3
Park Operations Administrator	1	1	1	1
Parks Accounts Analyst	1	1	1	0
Parks Chief Mechanic	1	1	1	1
Parks Fiscal Services Manager	1	1	1	1
Parks Maintenance Superintendent	1	1	1	1
Parks Marketing Specialist	1	1	1	1
Parks Operations Analyst	0	1	1	1
Parks Planning Manager	1	1	1	1
Parks Project Manager I	2	2	1	0
Parks Project Manager II	1	1	2	2
Parks Resource Manager	1	1	1	1
Sports Facilities Manager	1	1	1	1
Service Representative	2	2	2	2
Urban Forestry Land Manager	1	1	1	1
PARKS AND RECREATION TOTAL	115	122	119	118
			* -	_

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
ICE DEPARTMENT				
Sworn:				
Police Chief	1	1	1	1
Assistant Police Chief	2	2	2	2
Deputy Police Chief	7	7	7	7
Police Lieutenant	22	23	24	24
Police Sergeant	79	81	80	80
Police Officer	498	510	507	480
Civilian:				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Analyst	1	1	1	1
Administrative Services Manager	1	1	1	1
Alarm Administrator	1	1	1	1
Application Developer	2	2	2	2
Assistant To Police Chief	1	1	1	1
Community Services Assistant	1	1	1	1
Compliance Analyst	1	1	1	1
Crime Analysis Supervisor	1	1	1	1
Crime Analyst	4	4	4	3
Crime Scene Investigator 1 / 2 / 3	10	10	10	10
Data Base Administrator	1	1	1	1
Detention Officer	31	35	34	34
Detention Supervisor	3	3	3	3
Evidence Property Control Specialist	7	3 7	7	
Fingerprint Technician	0	1	1	1
Fiscal Coordinator	1	1	1	1
Fiscal Services Manager	1	1	1	1
	2	2	2	2
Fleet Specialist Information Resource Manager	1	1		
Information Resource Manager Intermediate Account Clerk	•	-	1	1
	1	1	1	1
Investigative Aide	4	4	4	4
Jail Court Assistant	6	6	6	6
Lead Detention Officer	3	3	3	3
Office Assistant	16	18	21	21
Office Coordinator	3	3	3	3
Operations Analyst	1	1	1	1
Operations Research Analyst	1	1	1	1
Payroll Coordinator Police	1	1	1	1
Police Media Relations Coordinator	1	1	1	1
Police Management Services Director	1	1	1	1
Police Program Coordinator	1	1	1	1
Police Report Supervisor	1	1	1	1
Police Reports Operator	22	22	20	20
Police Reports Team Leader	3	3	3	3
Police Resource Management Supervisor	1	1	1	1
Police Service Assistant	7	7	6	6

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Police Service Specialist	8	8	8	8
Records Assistant	9	9	8	8
Records Coordinator	1	1	1	1
Records Management Systems Specialist	' 1	1	1	1
Records Team Lead	2	2	2	2
Research and Development Manager	1	1	1	1
·	1	1	1	0
Security Screener Sr Clerk	-		· ·	
	4	4	4	4
Sr Data Entry Operator	2	2	2	2
Training Development Specialist	1	1	1	1
Victim Services Assistant	1	1	1	1
Victim Services Coordinator	1	1	1	1
Victim Services Counselor	2	2	2	2
Victim Services Supervisor	2	2	2	1
Warrant Clerk	2	2	2	2
Youth Coordinator	0	1	1	1
Youth Family Specialist	1	1	1	1
Sworn Total	609	624	621	594
Civilian Total	184	192	190	187
POLICE GRAND TOTAL	793	816	811	781
PUBLIC WORKS AND TRANSPORTATION				
Accounts Analyst	1	1	1	1
Administrative Aide I	4	3	3	3
Administrative Aide II	1	1	1	1
Administrative Support Specialist	1	1	1	1
Apprentice Electrician	1	1	1	1
Asset System Administrator	1	1	1	1
Assistant Director Public Works	3	3	3	3
Building Maintenance Worker	1	1	1	1
Building Systems Specialist	2	2	2	2
Building System Mechanic	3	3	3	3
Carpenter	4	4	4	4
Carpentry Supervisor	1	1	1	1
City Surveyor	1	1	1	1
City Traffic Engineer	1	1	1	1
Civil Engineer	3	2	2	2
Concrete Specialist	1	0	0	0
Construction Services Manager	2	2	2	2
Construction Specialist	3	3	2	2
Contract Administrator	1	1	1	1
Crew Leader	5	0	0	0
Custodial Crew Chief	1	1	1	1
Director Public Works & Transportation	1	1	1	1
	3	3	3	3
Electrician	9			
Electrician Engineering Operations Manager	1	1	1	1
			1 1	1 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Environmental Manager	1	1	1	1
Facility Services Manager	1	1	1	1
Field Technician	7	0	0	0
Finish Carpenter	1	1	1	1
Fleet Coordinator	1	1	1	1
Graduate Engineer	4	4	4	4
Heavy Equipment Operator II	2	0	0	0
Heavy Equipment Operator III	2	0	0	0
Information Systems Coordinator	1	1	1	1
Inspections Supervisor	3	3	3	3
Inventory Coordinator	1	1	1	1
ITS Coordinator 1	1	1	1	1
Maintenance Supervisor	2	0	0	0
Master Electrician	1	1	1	1
Master Plumber	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst II	1	1	1	1
Project Engineer	2	2	2	2
Public Works Administrative Manager	1	1	1	1
Public Works Inspector	15	15	14	14
Public Works Operations Manager	1	0	0	0
Real Estate Manager	1	1	1	1
Real Estate Manager Real Estate Representative	1	2	2	2
ROW Permit Inspector	1	1	1	1
Sign Fabricator	1	0	0	0
Sign Specialist	4	0	0	0
Signal Specialist	2	2	2	2
Signal Specialist I	6	0	0	0
Signal Specialist I	8	0	0	0
Sr Building Systems Specialist	1	1	1	1
Sr Clerk	1	1	1	1
Storm Water Fund Administrator	1	0	0	0
	1	-	-	
Storm Water Specialist	1	0 1	0	0
Streetlight System Administrator	1	1	1	1
Survey Instrument Technician	1	1	1	1
Survey Party Assistant	1	1	1	1
Traffic Engineer	0	2	0	0
Traffic Technician	2	0	2	2
Warehouse Inventory Clerk	100	1	1	1
PUBLIC WORKS AND TRANSPORTATION TOTAL	133	91	89	89
WORKFORCE SERVICES				
Administrative Analyst I	1	1	0	0
Benefits Specialist	1	1	1	1
Claims Specialist	1	1	1	1
Compensation Specialist	1	1	1	1
Director Workforce Services	1	1	1	1
Employee Relations Specialist	2	2		1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Organizational Development Specialist	2	2	2	2
Risk Management Administrator	1	1	1	1
Workforce Services Assistant	3	3	3	3
Workforce Services Manager	3	3	3	3
Workforce Services Analyst	1	1	1	1
Workforce Services Consultant	4	4	4	4
Workforce Services Information Specialist	1	1	1	1
Workforce Services Safety Specialist	1	1	0	0
WORKFORCE SERVICES TOTAL	23	23	20	20
SUBTOTAL GENERAL FUND	1926	1824	1795	1753
COMMUNICATION SERVICES FUND				
Administrative Analyst III	0	1	0	0
Apprentice Telecommunicator / Telecommunicator	0	89	88	88
Communication Services Administrator	0	1	1	1
Communications Training Assistant	0	1	1	1
Communications Manager	0	1	3	3
Communications Supervisor	0	14	13	13
COMMUNICATION SERVICES FUND TOTAL	0	107	106	106
CONVENTION CENTER				
Accountant I	1	1	1	1
Assistant Building Engineering Specialist	4	4	0	0
Assistant Director Convention Center	1	1	1	1
Building Engineering Specialist	0	0	0	0
Building Operations Superintendent	1	1	1	1
Booking Coordinator	1	1	1	1
Business Analyst	1	1	1	1
Business Manager	1	1	1	1
Convention and Event Administrator	0	0	1	1
Convention Events Supervisor	1	1	0	0
Custodian	4	4	4	4
Director Convention Event Services	1	1	1	1
Event Coordinator	3	3	3	3
Event Services Worker	8	8	8	8
Facility Crew Chief	1	1	1	1
Facility Systems Administrator	1	1	1	1
Facility Systems Specialist	0	0	4	4
Operations Crew Leader	1	1	1	1
Special Events Coordinator	1	1	1	1
Sr Clerk	1	1	1	1
CONVENTION CENTER TOTAL	32	32	32	32

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
FLEET SERVICES FUND				
Environmental Services Executive Manager	1	0	0	0
Fleet Manager	1	1	1	1
FLEET SERVICES FUND TOTAL	2	1	1	1
KNOWLEDGE SERVICES FUND				
Administrative Secretary	1	1	1	1
Communication Coordinator	0	1	1	1
General Services Manager	1	1	1	1
Mail and Office Services Coordinator	1	1	1	1
Mail Clerk I	2	2	2	2
Mail Clerk II	1	1	1	1
Records Center Technician	1	1	1	1
Reprographic Equipment Operator	2	2	2	2
Reprographic Specialist	1	1	1	1
GENERAL SERVICES FUND TOTAL	10	11	11	11
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND				
Customer Support Coordinator	0	0	0	1
Customer Support Specialist	6	6	6	6
IT Supervisor	3	3	3	3
Network Designer	1	1	1	1
Network Specialist	3	3	3	3
Systems Engineer	7	7	7	7
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND TOTAL	20	20	20	21
PARKS PERFORMANCE FUND				
Apprentice Mechanic	1	1	1	1
Aquatics Maintenance Technician II	2	2	2	2
Aquatics Manager	1	1	1	1
Aquatics Program Coordinator	1	1	1	1
Arena Manager	1	1	1	1
Assistant Facility Coordinator Tennis	1	1	1	1
Assistant Director Parks	1	0	0	0
Assistant Restaurant Manager	1	1	1	1
Athletic Programs Manager	1	1	1	1
Athletics Sports Manager	2	2	2	2
BDC Event Coordinator	1	1	1	1
Center Programs Manager	1	0	0	0
Clubhouse Attendant	6	6	6	6
Customer Service Assistant	1	1	1	1
Customer Service Representative	2	2	2	2
Event Services Aide	1	1	1	1
Golf Business Analyst	1	1	1	1
Golf Facility Manager	1	1	1	1
Golf Programs Manager	1	1	1	1
Golf Services Manager	1	1	1	1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Greens Superintendent 18 Hole	3	3	3	3
Head Golf Pro 18 Hole	3	3	3	3
Head Golf Pro 9 Hole	1	0	0	0
Landscape Technician / Sr Landscape Technician	21	19	19	16
Lead Landscape Technician	2	2	2	2
Mechanic Parks	3	3	3	3
Park Facility Coordinator	1	1	1	1
Park Landscape Supervisor	1	1	1	1
Parks Operations Analyst	1	0	0	0
Recreation Program Coordinator	5	5	5	5
Recreation Facility Manager	5	5	5	5
Restaurant Manager	1	1	1	1
Sr Citizens Activities Supervisor	1	1	1	1
Service Unit Coordinator	3	3	3	3
Tennis Facility Manager	1	1	1	1
Tennis Pro Shop Attendant	1	1	1	1
PARKS PERFORMANCE FUND TOTAL	81	75	75	72
STREET MAINTENANCE FUND				
Administrative Analyst I	1	0	0	0
Administrative Aide I	1	2	2	2
Contract Inspector	2	2	2	2
Crew Leader	9	13	12	12
Field Tech	27	33	36	36
Heavy Equipment Operator II	5	5	4	4
Heavy Equipment Operator III	4	4	4	4
Maintenance Supervisor	5	6	0	0
Markings Specialist	2	2	2	2
Pavement Asset Analyst	1	1	1	1
Public Works Operations Manager	1	2	2	2
Public Works Operations Supervisor	0	0	5	5
Sign Fabricator	0	1	1	1
Sign Specialist	0	4	4	4
Signal Specialist I	0	6	6	6
Signal Specialist II	0	8	8	8
Sr Field Technician	4	4	3	3
STREET MAINTENANCE FUND TOTAL	62	93	92	92
STORM WATER UTILITY FUND				
Civil Engineer	0	1	1	1
Concrete Specialist	0	1	1	1
Crew Leader	0	2	2	2
Environmental Compliance	0	4	4	4
Environmental Education Specialist	0	1	1	1
Environmental Engineer	0	1	1	1
Field Technician	0	4	4	4
Heavy Equipment Operator II	0	3	4	4
Heavy Equipment Operator III	0	2	2	2
	J	_	_	_

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Maintenance Supervisor	0	1	0	0
Public Works Operations Supervisor	0	0	1	1
Storm Water Executive Manager	0	1	1	1
Storm Water Fund Administrator	0	1	1	1
Storm Water Specialist	0	1	1	1
STORM WATER UTILITY FUND TOTAL	0	23	24	24
ATER UTILITIES FUND				
Administrative Aide II	1	1	1	1
Administrative Secretary	2	2	2	2
Apprentice Service Worker	2	2	2	2
Assistant Director Water Utilities	3	3	3	3
Chief Electrical Technician	1	1	1	1
Chief Mechanical Technician	2	2	2	2
Chief Treatment Technician	3	3	3	3
Civil Engineer Water	3	3	3	3
Conservation Program Coordinator	1	1	1	1
Customer Information System Analyst	1	1	1	1
Customer Service Supervisor	2	2	2	2
Customer Services Trainer	1	1	1	1
Customer Assistant	4	4	4	4
Customer Services Manager	1	1	1	1
Deputy City Manager	1	1	1	1
Director Utilities	1	1	1	1
Electrical Technician	3	3	3	3
Engineering Information Specialist	1	1	1	1
Field Operations Manager	1	1	1	1
Financial Administrator	1	1	1	1
GIS Applications Developer	1	1	1	1
GIS Applications Programmer	1	1	1	1
GIS Applications Supervisor	1	1	1	1
GIS Researcher	1	1	1	1
GIS Supervisor	1	1	1	1
GIS Technician I / II / III	5	5	4	4
Graduate Engineer	2	2	2	2
Heavy Equipment Operator II	2	2	2	2
Inflow Infiltration Supervisor	1	1	1	1
Information Services Project Coordinator	1	1	1	1
Laboratory Services Manager	1	1	1	1
Laboratory Analyst	3	3	3	
Laboratory Specialist	2	3 2	2	3 2
• .	3	3	3	3
Laboratory Technician Maintenance Services Administrator	3 1	3 1	3 1	3 1
Mechanical Technician / Mechanical Technician Trainee	7	7	1 7	1 7
				· ·
Meter Service Worker	12	12	12	12

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Meter Services Crew Chief	1	1	1	1
Meter Services Leader	5	5	5	5
Meter Services Manager	1	1	1	1
Meter Services Supervisor	2	2	2	2
Meter Services Trainer	1	1	1	1
Office Assistant	3	3	3	3
Office Coordinator	1	1	1	1
Operations Support Manager	1	1	1	1
Operations Support Supervisor	1	1	1	1
Operations Services Administrator	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
South Field Operations Manager	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Meter Reader	11	11	11	11
Sr Programmer Analyst	1	1	1	1
Sr Utility Customer Service Representative	2	2	2	2
Sr Utilities Warehouser	2	2	2	2
Treatment Technician / Treatment Technician Trainee	9	10	10	10
Utilities Account Analyst	1	1	1	1
Utilities Administrative Coordinator	1	1	1	1
Utilities Customer Service Representative	15	15	15	15
Utilities Environmental Analyst	3	3	3	3
Utilities Information Services Manager	1	1	1	1
Utilities Programmer Analyst	1	1	1	1
Utilities Service Specialist	6	6	6	6
Utilities Dispatcher	4	4	4	4
Utilities Engineer	1	1	1	1
Utilities Warehouser	1	1		1
	1	1 1	1 1	1
Utility Support Specialist	1 34	34	1 34	1 34
Utility Technician SB1 / 2 / 3 / 4				
Water Resource Services Manager	1	1	1	1
Water Resource Technician	2	2	2	2
Water Treatment Manager	1	1	2	2
Water Sewer Crew Chief	16	16	16	16
Water Sewer Leader Meter Reading	1	1	1	1
Water Wastewater Model Engineer	1	1	1	1
WATER UTILITIES FUND TOTAL	218	219	219	219
GRANT FUNDS				
COPS Grant	0	0	0	31
All Other Grants	88	88	93	97
GRANT FUNDS TOTAL	88	88	93	128
SUBTOTAL OTHER FUNDS	513	669	673	706
TOTAL ALL FUNDS	2439	2493	2468	2459



CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES

Accounting, Budgeting, and Financial Planning

- The City will establish accounting practices that conform to generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.
- An independent certified public accounting firm will perform an annual audit and an official comprehensive annual financial report (CAFR) shall be issued no later than 6 months following year-end.
- The independent certified public accounting firm shall provide a management letter, if one is issued, no later than March 31 following the end of each fiscal year.
- The City shall submit the CAFR to the Government Finance Officers Association (GFOA) for the purpose of earning the Certificate of Achievement for Excellence in Financial Reporting.
- The City shall prepare an Annual Operating budget and submit it for City Council approval prior to September 30.
- The Annual Operating Budget shall be prepared such that current revenues plus net operating transfers will be sufficient to support current expenditures.
- Expenditures from all operating funds shall not exceed the budgeted appropriations (as amended) for these funds.
- An adequate level of maintenance and replacement will be funded each year to ensure that all capital facilities and equipment are properly maintained.
- Charges for services and other revenues will be annually examined and adjusted as deemed necessary to respond to cost increases or any other changing circumstances.
- A 3-year financial forecast shall be prepared annually projecting revenues and expenditures for all operating funds. This forecast shall be used as a planning tool in developing the following year's operating budget.
- The City shall submit the Annual Operating Budget to the GFOA for the purpose of earning the <u>Distinguished Budget Presentation Award</u>.

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Investments

Investments shall be made in conformance with the City's Investment Policy, with the primary objectives of:

- Safety preservation of capital in the investment portfolio;
- Liquidity portfolio remain sufficiently liquid to meet operating requirements;
- Yield goal of rate of return of 102% of U.S. treasury curve at average maturity.

Grants

All grants and other federal and state funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations shall be managed and expended according to the wishes and instructions of the donor.

Tax Collection

The City shall encourage the Tax Assessor-Collector to follow an aggressive policy of collecting property tax revenues. An average collection rate of at least 98% of current levy shall be maintained.

Self-Insurance & Retirement Funds

All retirement and self-insurance funds will be examined annually to ensure that adequate balances are maintained. Unfunded actuarial liabilities in a retirement program are to be amortized over a 25-year period or less. The self-insurance program for workers' compensation shall be funded at a 75% confidence level, and the APFA self-insurance program shall be funded at a 50% confidence level.

Reserves

- The City's working capital reserve in the General Fund shall be maintained at a minimum level of 8.33% (1/12th) of annual General Fund expenditures.
- The City's General Fund unreserved ending balance may only be used for one-time purchases such as capital equipment.
- The total General Fund balance shall be maintained at a minimum of 15% of annual General Fund expenditures.
- The fund balance in the debt service fund shall be maintained at a minimum level of 4.0% of annual debt service expenditures.

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Debt Management

- Debt financing which includes permanent improvement bonds, revenue bonds, certificates of obligation, lease/purchase agreements and other obligations allowed under Texas law shall be used to acquire or construct land and improvements that cannot be funded by current revenues. The term of debt shall not exceed the expected useful life of the capital asset being financed and in no case shall it exceed 25 years.
- Debt will not be used to fund current expenditures.
- Permanent Improvement Bonds shall normally be issued with a level principal structure. This structure equates to an average life of 11 years or less for a 20-year issue. Interest shall be paid in the first fiscal year after a bond sale and principal must be paid no later that the second fiscal year after the bond sale.
- Each year the City will adopt a capital improvement plan. The plan will recommend specific funding of projects for the following two fiscal years and will identify projects for further consideration in years three through five.
- The City is committed to providing continuing disclosure of certain financial and operating data and material event notices as required by Securities and Exchange Commission (SEC) Rule 15c2-12. The Finance Department shall be responsible for the preparation of all disclosure documents and releases required under Rule 15c2-12.
- The City will obtain a rating from at least one nationally recognized bond-rating agency on all issues being sold on the public market. Required information will be presented to the rating agency(s) at least annually in order to maintain ratings on outstanding debt.
- The City shall comply with the Internal Revenue Code Section 148 Arbitrage Regulations for all taxexempt debt issued. An annual estimate of arbitrage liabilities shall be obtained by the City and recorded on the financial statements.
- A good faith deposit of 2.0% of the par amount of the bond sale shall be presented by the underwriter in the form of a check or surety acceptable to the City and Bond Counsel prior to the approval of the bonds by the Mayor and City Council.
- The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis.

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CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Debt Management (continued)

- The City welcomes ideas and proposals from investment bankers and will seek to give first consideration to those firms that submit unique and innovative ideas that benefit the City. Unsolicited proposals should be submitted to the City's Finance Department.
- The selection of an underwriter or group of underwriters for a negotiated sale shall be based on the following factors:
 - Participation in the City's competitive sales;
 - Submission of unique or creative proposals;
 - Qualifications of firm;
 - Size and geographic distribution of their sales staff.
- All professional service providers selected in connection with the City's debt issuance and management program shall be chosen through a competitive process such as request for proposals (RFP's) on an as needed basis.
- An advance or current refunding of outstanding debt shall only be considered when
 present value savings of at least 4.25% of the principal amount of the refunded bonds are
 produced, unless a debt restructuring or bond covenant revisions are necessary. Savings
 from refundings will be distributed evenly over the life of the refunded bonds.
- An analysis of the risks and potential rewards of a derivative product for debt
 management must be prepared before the structure is selected. The City's Bond Counsel
 must opine that the City is authorized to enter into the necessary agreements under all
 existing statutes.
- The use of reimbursement resolutions shall be encouraged as a cash management tool for debt funded projects. Reimbursement resolutions may be used for any project that has been approved in the City's Capital Budget. Reimbursement resolutions may be used for other projects if the projects are revenue supported or funded within departments' operating budget.
- The City shall obtain a clear opinion from qualified legal counsel that the City is not liable for the payment of principal and/or interest in the event of default by a conduit borrower. If no such opinion can be obtained, the conduit borrower will be required to purchase

insurance or a letter of credit in the City's name in the event of default. Examples of a conduit issuer are special authorities, tax-increment financing districts, public improvement districts, or industrial development issuers.

Debt Management - Ratio Targets

- The ratio of net debt (total outstanding tax-supported general obligation debt less debt service fund balance) to total taxable assessed valuation shall not exceed 2.0%. This excludes debt of overlapping jurisdictions. The City shall structure its bond issuance to achieve and maintain a debt-to-assessed-value of 2.0% or less.
- The ratio of debt service expenditures to total expenditures (General Fund operating expenditures and debt service combined) shall not exceed 20%.
- The ratio of outstanding net tax-supported debt to population shall not exceed \$850.
- The Finance Department shall prepare an analysis of the impact of proposed taxsupported debt prior to the issuance of the additional debt. The analysis shall project the debt ratios described in numbers 1, 2 and 3 above as well as any other applicable debt ratios.

	FY08	FY09	FY10	Policy
Debt Management - Ratio Target Performance	Actual	Actual	Adopted	Target
Net debt to assessed valuation	1.85%	1.65%	1.71%	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.31%	16.92%	17.04%	<20.0%
Net tax-supported debt per capita	\$887	\$818	\$847	<\$850
Net tax-supported debt per capita (net of debt funded by transfers)	-	-	\$700	

Debt Management – Certificates of Obligation

- It is the City's priority to fund capital expenditures with cash or voter approved debt. However, non-voter approved debt may be used for capital expenditures as an alternative to lease/purchase or other financing options if the capital expenditure is:
 - o Urgent;
 - Necessary to prevent an economic loss to the City;
 - o Revenue generating and expected to cover debt service out of the revenue source:
 - o Non-voter approved debt is the most cost effective financing option available.
- The average maturity of non-voter approved debt shall not exceed the average life of the capital items financed.

• Capital items financed with non-voter approved debt shall have an expected economic life of at least 3 years.

Adopted by resolution No. 00-526 on August 22, 2000.



FUND ACCOUNTING INFORMATION

Governmental Funds

General Fund: The General Fund is the principal fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. From the General Fund are paid the general operating expenditures and the capital improvement costs that are not paid through other funds.

Special Revenue Funds: The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Funds include Community Development Block Grants, Home Investment Partnership, Federal Aviation Administration, Federal Transit Administration, Automobile Theft Protection, Texas Department of Community Affairs, Police Restricted, Texas Department of Transportation, Park Performance, Convention and Event Services, and other special revenue funds.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is ad valorem taxes, which are levied by the City.

Capital Projects Funds: The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from bond proceeds, contributed capital, assessments levied or transfers from other funds, other than those recorded in Proprietary Funds. The Capital Projects Funds include Municipal Office Building, Police, Fire, Library, Airport, Park, Street, Traffic, Community Development, and Fleet.

Proprietary Funds

Enterprise Funds: The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Enterprise Funds include the Water and Sewer Fund and the Stormwater Utility Fund.

Internal Service Funds: The Internal Service Funds are used to account for the financing of materials and services provided by one department of the City to other departments of the City on a cost-reimbursement basis. The Internal Service Funds include General Services, Fleet Services, Technology Services, and the City's self-insurance activities consisting of the Arlington Property Finance Authority, Workers' Compensation and Group Health Funds.

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All of the City's governmental fund types are accounted for using a current financial resources measurement focus. Under this measurement focus, generally only current assets and liabilities are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All proprietary funds and trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components for proprietary funds and fund balance for trust funds. Operating statements present increases and decreases in net total assets.

Accrual basis: The accrual basis of accounting is utilized by the Enterprise Funds, the Internal Service Funds, and Pension Trust Funds. Accordingly, revenues and expenses are recognized in the accounting period in which they are earned and incurred, respectively.

Modified accrual basis: The modified accrual basis is used for all other funds. Modifications in the accrual basis for these funds include the following:

- 1. Revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Primary revenue sources treated as susceptible to accrual include property taxes collected within 60 days of yearend and sales taxes collected and held by the state at year end of behalf of the City. Revenue sources from licenses, fines and forfeitures, service charges and other miscellaneous revenues are generally recognized as the cash is received.
- 2. Expenditures are recognized when the related fund liability is incurred, except for interest and principal on general long-term debt which are recorded when due or otherwise payable.
- 3. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration.

Basis of Budgeting

The City Council adopts an annual legal budget which covers the General Fund, Debt Service Fund, Enterprise Funds, Internal Service Funds, and certain Special Revenue Funds (Park Performance, Street Maintenance, and Convention and Event Services). All appropriations lapse at fiscal year-end. The budgets for the General Fund, Debt Service Fund and Special Revenue Funds are prepared on the modified accrual basis except for encumbrances, which are treated as budgeted expenditures. The budgets for the Enterprise Funds are prepared on the modified accrual basis and include encumbrances, debt principal retirements and capital outlays as expenditures. Additionally, the Enterprise Funds do not include depreciation as a budgetary expense. Budgetary level of control is exercised at the departmental level. The City Manager, or his designee, is authorized to transfer budgeted amounts within and among departments; however, any revisions that alter total appropriations of the fund must be approved by the City Council.

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Budget Process

The following describes the preparation, development and adoption of the City's annual budget.

Pre-Planning Phase: After the first quarter of the fiscal year, departments submitted current-year revenue and expenditure estimates to the Office of Management and Budget (OMB), which prepared a first quarter Budget Analysis Report (BAR). This is the first look at current-year expenditures and revenue estimates compared to budgeted amounts. After the first quarter BAR, departments begin to set priorities for the next fiscal year including preparation of preliminary new program requests and justifications.

Budget Kick-off: At this April meeting, departments received an overview of the financial position of the City, and forms and reports necessary to prepare formal new business plan requests. They also received a Target Number, which is the maximum amount they are authorized for their base budget submissions. Additionally, departments received a calendar indicating significant dates for budget meetings and deliberations.

Second Quarter Budget Analysis Report: After kick-off, departments submitted second quarter revenue and expenditure estimates. The OMB prepared a second quarter BAR analyzing variances for the City Manager's Office.

New Business Plan proposal: Departments submitted new business plan proposals (BPPs) in the last week of May. The OMB reviewed BPPs and either approved for inclusion in the base budget or resubmitted to the City Manager's Office.

Preliminary Council Review: The City Manager briefed the City Council on the FY 2010 Preliminary Budget, including revenue and expenditure estimates.

Office of Management and Budget Review: The Deputy City Managers met with department heads, managers, department analysts, and the Office of Management and Budget to discuss current-year estimates and next-year requests.

Council Briefings: City staff provided briefings to the City Council to inform them of new business plan proposals made by General Fund departments and the recommended compensation proposal.

City Manager's Review: Following the presentations to Council, the City Manager met with the Deputy City Managers and the OMB. The City Manager reviewed BPPs and determined which ones to include in his proposed budget.

City Manager Presentation to City Council: On the first Tuesday in August, the City Manager presented his proposed budget to City Council. The Manager's Message outlines business plan additions.

Public Hearings: During August, A Town Hall meeting was held to receive public comments regarding the proposed budget. A public hearing was conducted in September on the proposed budget, in accordance with applicable provisions of state law.

City Council Deliberations: Over the summer the City Council reviewed the budget. During this time, citizens were able to address Council about specific issues. Also during this time, Council was able to amend the budget to include programs considered a high priority.

Tax Rate: State law requires the calculation of "effective" and "rollback" tax rates. The "effective" rate is that rate which generates the same revenue in the proposed year as in the current year from properties on the tax roll in both years. The "rollback" rate is a rate that represents an eight percent increase in the operations/maintenance portion of the total tax rate. These rates were provided to Council.

Adoption: Upon meeting notice and hearing requirements, City Council voted to adopt the budget and the tax rate. In accordance with City ordinance, a majority of the Council must approve the ordinance adopting the budget; adoption of the tax rate requires a two-thirds majority. The budget and the tax rate are adopted by ordinance, requiring two readings.

Amending the Budget: Upon adoption of the budget, the OMB may approve the transfer of appropriations within a department. Transfer of appropriations between departments within the General Fund requires the approval of the City Manager's Office. Formal Council approval is required to move appropriations from one fund to another fund, or to increase authorized appropriations in any fund.

CITY OF ARLINGTON Facts & Figures

City Government

Year Founded 1875

Incorporated April 21, 1884
Charter Adopted January 17, 1920
Government Council-Manager

City Council Mayor and a Council composed of three at-large

and five single-member districts

Physiographic

Land Area 99.5 square miles

Extraterritorial Jurisdiction None

Public Parkland 4,576 acres
City Parks 1,394 acres
Community Parks 882 acres
Linear Parks 1,830 acres
Neighborhood Parks 382 acres
Natural Areas 115 acres

Longitude Range W97° 14'-W97° 03' Latitude Range N32° 35'-N32° 48'

Elevation Range 462'-687'

Lake Arlington

Pool Elevation 550'

Surface Area 2,250 acres

Average Annual Rainfall 36.1" Average Annual Temperature 66.3°F Average January Temperature 44.6°F Average July Temperature 85.9°F

CITY OF ARLINGTON Facts & Figures (continued)

<u>Demographics</u> (American Community Survey, US Census Bureau; Community Development and Planning, City of Arlington)

Population	
1980	160,113
1990	261,721
2000	356,861
2008	367,416
2000	307,110
Average Annual Population Growth	n Rate
1980 - 2008	2.3%
Dopulation Dank of Arlington	
Population Rank of Arlington Texas Cities	7th
U.S. Cities	50th
U.S. Cities	Sotn
Population by Race & Ethnicity	
White	63.2%
African-American	17.4%
Asian/Pacific	6.4%
Native American	0.5%
Other	12.5%
Total	100.0%
Of Hispanic Origin	26.0%
Madian Aga	
Median Age 1990	20.1 years
2007	29.1 years
2007	31.5 years
Age Distribution	
Under 20	30.8%
20 to 44	39.8%
45 to 64	22.1%
65+	7.3%
Median Household Income	
1990	\$35,048
2007	\$53,048 \$52,950
2007	φ <i>52,</i> 930
Average Household Size	2.76

CITY OF ARLINGTON Facts & Figures (continued)

Housing (Community Development and Planning Quarterly Growth Profiles, 2008)

Single-Family Units	93,782
Multi-Family Units	50,037

Building Permit Activity	# Permit	\$ Value
New Single Family	426	\$ 65,977,725
New Multifamily	3	\$ 19,650,000
New Commercial	91	\$ 144,240,711
New Institutional	31	\$ 13,425,052
Other (Additions, fences, etc.)	3,409	\$ 100,717,372
Total	3 960	\$ 344 010 860

Education

AISD Enrollment (on campus - Texas Education Agency, 2008)

Elementary	36,644
Junior High	9,040
High School	<u>17,361</u>
Total	63,045

UTA Enrollment (UTA Office of Public Affairs, Fall 2008)

Undergraduate	18,999
Graduate	6,071
Total	25,070

Highest Education Level Attained (Over age 25 - ACS, US Census, 2008)

No H.S. Diploma	15.7%
High School/GED	24.6%
Some College	24.6%
Associate Degree	6.9%
Bachelor's Degree	20.4%
Graduate/Professional Degree	7.8%

CITY OF ARLINGTON Facts & Figures (continued)

Economic

2009 Taxable Value	
Personal Property	\$ 2,424,947,354
Real Estate	\$15,707,374,894
Total	\$18,132,322,248
Tax Rate per \$100 Valuation	
City	\$0.6480
AISD	\$1.2720
County	<u>\$0.6296</u>
Total	\$2.5496
2009 Tax Levy	
Personal Property	\$ 14,781,059
Real Property	\$102,716,389
Total	\$117,497,448
2009 Top Ten Taxpayers	Valuation
General Motors Corporation	\$211,846,231 ₁
Parks at Arlington LP	\$150,541,475
Oncor Electric Delivery Co.	\$142,416,467
Arlington Highlands Ltd	\$130,885,400
Southwestern Bell	\$ 73,409,308
Six Flags Over Texas	\$ 66,077,444
Wal-Mart Stores Texas	\$ 58,486,313
USMD Surgical Hospital	\$ 58,177,021
Quicksilver Resources Inc.	\$ 51,016,783
Lincoln Square Ltd	\$ 39,783,322

¹ Reduced by abatement

Facts & Figures (continued)

Economic (continued)

City Sales Tax (General Fund)			(Budgeted) FY 2010	\$ 45,610,257
Property Tax (General Fund and De	bt Service Fun	d)	FY 2010	\$ 115,755,478
Municipal Bond Rating	N. 1. 2	C O D	F'. 1	
	Moody's	S&P	Fitch	
General Obligation	Aa2	AA+	AA	
Water/Sewer	Aa3	AA	AA+	

Tourism

Visitors to Arlington (Arlington Convention and Visitors Bureau)

6.793 million visitors came to Arlington in 2001
26% come from the Dallas/Fort Worth metropolitan area
37% come from throughout Texas

37% come from outside Texas

91% of the visitors chose Arlington as their primary destination and 93% plan to return to Arlington.

Economic Impact (Arlington Convention and Visitors Bureau)

\$396,337,168 estimated annual visitor spending.

70% of tourists visit one local attraction and 20% visit two attractions while here.

CITY OF ARLINGTON Facts & Figures (continued)

Employment

Civilian Labor Force (Texas Workforce Commission – September 2009)

Arlington 210,075

Annual Average Unemployment Rate (Texas Workforce Commission – 10/08-09/09)

Arlington 6.54%

2009 Top 10 Employers	# of employees	
Arlington Independent School District	8,000	
Texas Health Resources	3,612	
University of Texas at Arlington	2,595	
General Motors	2,250	
Arlington Memorial Hospital	2,200	
City of Arlington	2,121	
AmeriCredit	2,000	
Medical Center at Arlington	1,100	
L3 Communications	800	

Aetna

740

Ad Valorem Tax Structure Fiscal Year 2010

Estimated Total Valuation		\$ 18,132,322,248	
Tax Rate	\$	0.6480	
Total Tax Levy	\$	117,497,448	
Total Projected Revenue	\$	115,755,478	
General Fund Tax Revenue	\$	79,319,606	
Interest and Sinking Fund Tax Revenue	\$	36,435,872	

Distribution of Tax Rate

Fund	Rate	Percent
General Fund Interest and Sinking Fund	\$0.4467 \$0.2013	68.9% <u>31.1%</u>
Total	\$0.6480	100.0%

City of Arlington Ten-Year History of Tax Rate and Levy

Fiscal	Assessed	Tax Rate	
Year	Valuation	Per \$100	Levy
2000	\$ 11,353,874,426	\$0.6380	\$ 72,437,719
2001	\$ 12,371,734,763	\$0.6340	\$ 78,436,798
2002	\$ 13,449,799,994	\$0.6340	\$ 85,271,732
2003	\$ 14,241,278,027	\$0.6340	\$ 90,289,703
2004	\$ 14,938,462,524	\$0.6480	\$ 96,801,237
2005	\$ 18,132,322,248	\$0.6480	\$ 117,497,448
2006	\$ 16,105,819,783	\$0.6480	\$ 104,365,712
2007	\$ 16,640,883,811	\$0.6480	\$ 107,832,927
2008	\$ 17,466,794,066	\$0.6480	\$ 113,184,826
2009	\$ 18,201,437,747	\$0.6480	\$ 117,945,317
2010	\$ 18,132,322,248	\$0.6480	\$ 117,497,448

City of Arlington Ad Valorem Tax Rate General Fund and Debt Service Fund Twenty-Year History

Fiscal	General Fund		Debt Service Fund		Total	Percent
Year	Rate	Percent	Rate	Percent	Rate	Variance
1991	\$0.2482	41.4%	\$0.3518	58.6%	\$0.6000	8.1%
1992	\$0.2695	45.1%	\$0.3285	54.9%	\$0.5980	-0.3%
1993	\$0.2674	42.8%	\$0.3578	57.2%	\$0.6252	4.5%
1994	\$0.2674	41.7%	\$0.3743	58.3%	\$0.6417	2.6%
1995	\$0.2519	39.3%	\$0.3898	60.7%	\$0.6417	0.0%
1996	\$0.2685	42.0%	\$0.3715	58.0%	\$0.6400	-0.3%
1997	\$0.2986	46.7%	\$0.3414	53.3%	\$0.6400	0.0%
1998	\$0.3103	48.6%	\$0.3277	51.4%	\$0.6380	-0.3%
1999	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2000	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2001	\$0.3276	51.7%	\$0.3064	48.3%	\$0.6340	-0.6%
2002	\$0.3429	54.1%	\$0.2911	45.9%	\$0.6340	0.0%
2003	\$0.3620	57.1%	\$0.2720	42.9%	\$0.6340	0.0%
2004	\$0.3879	59.9%	\$0.2601	40.1%	\$0.6480	2.2%
2005	\$0.4023	62.1%	\$0.2457	37.9%	\$0.6480	0.0%
2006	\$0.4244	65.5%	\$0.2236	34.5%	\$0.6480	0.0%
2007	\$0.4468	69.0%	\$0.2012	31.0%	\$0.6480	0.0%
2008	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2009	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2010	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%



Budget Glossary

Activities: Discrete tasks accomplished by Departments on an on-going basis.

Accrual Basis: A method of financial accounting whereby revenues and expenses are recognized in the accounting period in which they are earned and incurred. The City's enterprise and internal service funds utilize this basis of accounting.

Ad Valorem Tax: Property taxes based on assessed valuation of property and collected from property owners.

Appropriation: An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are made for fixed amounts and are granted, in the operating budget, for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. Property values in Arlington are established by the Tarrant Appraisal District. Assessed value in Arlington for FY 2010 is \$18.132 billion. This is a decrease of .38% percent from the assessed value of \$18.2 billion for FY 2009.

Assumptions: items assumed to be true for a given budget cycle and/or built into budget projections or analysis of a program or budget.

AV Tax: see Ad Valorem Tax.

BAR: see Budget Analysis Report.

Balanced Budget: As required by law, revenues and interfund transfers must equal or exceed expenditures for all funds. Additionally, one-time funds cannot be used for recurring expenditures.

Bond Election: a special election held in order that citizens may cast a ballot for or against a proposal to perform a given capital improvement project. Elections may include approval for the City to issue General Obligation Bonds.

Bond rating: A rating assigned by outside credit rating companies which gives investors an idea of the credit-worthiness of the City.

Bond sales: The sale of General Obligation bonds and other debt instruments in the public market, proceeds from which allow the funding of various capital improvement program (CIP) projects.

BPP: see Business Plan Proposal.

Budget: A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services.

Budget Analysis Report (BAR): A quarterly report compiled to show fiscal year-end revenue and expenditure projections, which may allow for adjustments in expenditures as needed so as not to exceed the City's annual operating budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Business Plan: A summary of how the departments comprising the City of Arlington organization plan to achieve outcomes in relation to the priorities of the City Council. The Business Plan is a working document that includes information related to departmental goals and objectives, program-related budgets, and performance measures.

Business Plan Proposal: A document used by departments to provide information relating to desired outcomes; this form includes information regarding the goals and objectives, and request budget dollars and personnel needed to accomplish any given outcome.

CAFR: see Comprehensive Annual Financial Report.

Capital Budget: A budget designated solely for Capital Improvement Program, and which gives details about infrastructure improvements throughout the City.

Capital Improvement Program: A plan of action for the establishment and/or maintenance of the City's infrastructure and other capital investments.

Certificate of Obligation: A type of debt instrument that is issued for the funding of certain capital improvements, or portions of total cost for those projects. Proceeds from the sale of this debt may be used to fund cost overruns or unexpected expenses associated with depreciable assets.

CIP: see Capital Improvement Program.

City Manager's Message: A general discussion of the budget presented in writing as a part of or supplement to the budget document. The message explains principal budget issues against the background of financial experience in recent years.

CO: see Certificate of Obligation.

Commercial Paper: A type of short-term debt instrument issued to fund capital projects.

Comprehensive Annual Financial Report: A report designed to present the financial position and results of operations of various funds of the City.

Convention and Event Services Fund: Supports the operation of the Arlington Convention Center, the Convention and Visitors Bureau, and debt service on the Convention Center and Convention and Visitors Bureau building. The fund also provides support for the Fielder Museum and downtown Arlington. Revenues are from hotel occupancy taxes and fees at the Convention Center.

Debt Service: The City's obligation to pay the principal and interest on all bonds and other debt instruments according to a pre-determined payment schedule.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. In Arlington, the Water and Sewer Fund and the Sanitary Landfill Fund are enterprise funds.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Arlington has specified October 1 to September 30 as its fiscal year.

Franchise Fee: A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, water, natural gas, cable television and sanitation.

Fund: In governmental accounting a fund may be described as representing a distinct phase of the activities of government and is controlled by a self-balancing group of accounts in which all of the financial transactions of the particular phase are recorded.

Fund Balance: The unencumbered cash remaining in a fund at the end of a specified time period, usually the end of the fiscal year.

General Fund: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operation services, such as fire and police protection, parks and recreation, libraries, public works, transportation, and general administration.

General Obligation Bonds: Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

Homestead Exemption: A deduction from the total taxable assessed value of owner-occupied property. For FY 2010, the exemption in Arlington is 20%, with an additional \$60,000 for the elderly and disabled.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples in Arlington include the General Services Fund, the Communication Services Fund, the Information Technology Fund, and the Fleet Services Fund.

Issuing debt: see Bond Sales, Certificates of Obligation and Commercial Paper.

Modified Accrual Basis: A modified method of accrual basis accounting whereby revenues are recognized when they become both measurable and available for use during the year. For example, certain taxes (Sales and Alcoholic Beverage) are considered measurable when in the hands of intermediary collecting governments (State of Texas) and are recognized as revenue at that time. The City's General Fund utilizes this basis of accounting.

Objective: Performance indicator of a program.

Operating Budget: The budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, fuel, and capital equipment.

Outcome: Desired state that will arise from strategically applied resources.

Performance Measures: Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g., number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

Position Control: The initiative to fund, monitor and maintain only the number of positions authorized by City Council in any given budget year.

Priority: Certain outcomes that have been selected for a higher level of attention and effort by the City Council

Program: An organized set of related work activities which are directed toward a common purpose or goal and represent a well-defined expenditure of City resources.

Program Budget: A budget which structures budget choices and information in terms of programs and their related activities, (i.e., repairing roads, treating water, etc.), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).

Program Description: Outlines the function of the program, the various activities involved in the program and other pertinent information about the program. It answers the question, "what does this program do?"

Program Goal: A general statement on the intended effect or purpose of the program's activities. It includes terms such as: to provide (a service), to supply (a given need), to control, reduce, or eliminate (an occurrence), to maintain (standards), or to maximize (quality). A goal is not limited to a one-year time frame and should generally not change from year to year. A goal statement describes the essential reason for the program's existence.

Program Objectives: Objectives are statements of the intended beneficial and/or tangible effects of a program's activities. They are measurable, and related to the proposed budget year. They are specific targets toward which a manager can plan, schedule work activities, and make staff assignments. Objectives should quantifiably be addressed in terms such as: to increase an activity, to maintain a service level, to reduce the incidence, or to eliminate a problem.

Project: Discrete tasks accomplished by Departments on a one-time basis.

Reserve: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines and forfeitures, licenses and permits, and interest income.

Salary and Benefits Schedule (SBS): The table of salaries and associated benefits costs for all budgeted positions citywide. This report is used largely to aid in the development of the City's annual operating budget, and is used also for the purpose of Position Control.

Street Maintenance Fund: Primarily support by ¼ cent sales tax approved by the voters of Arlington in September 2002. Other sources include a transfer from the General Fund.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation. The FY 2010 tax rate for the City of Arlington is 64.80¢.

Vacancies Report: Related to Position Control, this report allows the projection of budgeted dollar savings due to unfilled positions citywide.

Water and Sewer Fund: Oversees the provision of drinking water and wastewater disposal services to resident and businesses. Expenses are for functions such as Field Operation, Water Treatment, and Customer Service. The fund also pays debt service, purchases water, and contributes to various capital reserves to avoid future debt issuance.



FY 2010 Budget Calendar

Wed., April 1 Budget Kickoff

Fri., April 24 Base Budget Submission Due

Thurs., May 7 Business Plan Proposals (BPPs) due

Fri. – Tues., May 8 – 11 Analysts compile department information

Tues. – Fri, May 12 – 22 Departmental Budget Reviews with Deputy City Managers

Tues. – Fri, May 26 – June 19 Build Preliminary Budget

Tues., June 23 Preliminary Budget Framework Presentation to Council

Fri., July 24 Certified Roll available

Wed., July 29 City Manager's Final Decisions

Tues., Aug. 4 FY10 Budget Presentation to City Council

Submit Proposed Budget to City Secretary's Office/Public

on Website

Tues., Aug 11 City Service Team Presentations to Council

Tuesday, Aug. 18 Summary Budget Presentation to City Council

Thurs., Aug. 20 Public Notice for Public Hearing on the Budget

Town Hall Meeting

Tues., Sept 1 Council Worksession on Budget

Thurs., Sept. 10 1st Reading of Budget

1st Reading of Tax Rate

Tues., Sept. 15 2nd Reading of Budget/Public Hearing

2nd Reading of Tax Rate

Wed., Sept. 16 Tax Rate to County





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